The market for digitization economists

Avi Goldfarb, Catherine Tucker, and Shane Greenstein (with help from Mike Luca)

Types of jobs

- Economics department
- Business School
 - Business economics
 - Strategy
 - Information systems
 - Entrepreneurship
 - Operations
- Policy school
- Government
- Private sector
 - Also some have landed in Library, Public Health, Medicine, Engineering, etc.

Some examples

			•			
Person	Position	Employer	Person	Position	Employer	
Avi Goldfarb	B. school-Marketing	Toronto	Maryam Saeedi	B. school-Economics	CMU	
Shane Greenstein	B. school-Tech. & Operations	Harvard	Glen Weyl	Office of Chief Tech Officer	Microsoft	
Joel Waldfogel	B. school-Strategy and Econ.	Minnesota	Chiara Farronato B. school-Tech. & Operation		Harvard	
Mike Luca	B. school-Negotns & Organzns	Harvard	Mohammad S.	B school-Information Systems	Purdue	
Susan Athey	B. school-Economics	Stanford	Rahman			
Dina Mayzlin	B. school-Marketing	USC	Mohammed Alyakoob,	USC		
Clémentine Van Effenterr	Economics dept	Toronto	Alberto Cavallo	B. School-Govt and internatl	Harvard	
	D. sehool Feenemies	Vala	Zach Brown	Economics dept	Michigan	
Judy Chevalier	B. school-Economics	Yale	Hal Varian	Private sector	Google	
Emilio Calvano	Economics dept	Bologna	Jorg Claussen	B. school-Strategy	Munich Harvard Maryland	
Peter Rossi	B. school-Marketing	UCLA				
Pai-Ling Yin	B. school-Entrepreneurship	USC	Alexander MacKay	B. school-Strategy		
Pinar Yildarim	B. school-Marketing	Penn	Dave Godes	B. school-Marketing		
			Amalia Miller	Economics dept.	Virginia	
David Yang	Economics dept	Harvard				

Some more examples

			•		
Person	Position	Employer	Person	Position	
Sam Ransbotham	B. School-Information systems	Boston Col.	Rahul Telang	Policy school-Info. systems	
Frank Nagle	B. school-Strategy	USC	Rachel Soloveichik	Government	
Lorin Hitt	B. School-Information systems	Penn	Kevin Williams	B. school-Economics	
Justin Rao	Private sector	Microsoft	Sonny Tambe	B. School-Info. systems	
Catherine Tucker	B. school-Marketing	MIT	Chris Forman	B. School- Strategy and IS	
Dean Eckles	B. school-Marketing	MIT	Nan Li	B. school-Accounting	
Shai Bernstein	B. school-Finance	Stanford	Pat Bajari	Private sector	
Mo Xiao	B. school-Economics	Arizona	Chris Nosko	Private sector	
Greg Lewis	Private sector	Microsoft	Sridhar Narayannan	B. school-Marketing	
Ryan McDevitt	B. school-Economics	Duke	John Barrios	B. school-Accounting	
Gordon Burtch	B. school-Information systems	Minnesota	Jonathan Timmis	NGO	
Mike Smith	Policy school-Info. systems	CMU	Yael Hochberg	B. school-Finance	
Heidi Williams	Economics dept	MIT			

Past digitization PhD camp student outcomes

Field	Schools				
Economics	Toulouse, Singapore Management U, Shanghai U Science & Tech., NUS,				
Strategy	UBC, Minnesota, Arizona, Columbia, Harvard, Frankfurt, Cornell, BU, Temple, Penn, Ohio				
Consultant	TGG, Analysis Group, Edgeworth, Cornerstone, Citadel				
Non profit/government	Sloan, CDL, US CEA, IMF, FTC,				
Digital firm	Amazon, Facebook, Uber, LinkedIn, Lyft, Houzz, Pandora, Google				
Operations	Indiana, USC				
Information systems	U Washington, Boston College, USC, Dallas, Arizona, UVA				
Marketing	Rochester, SMU, Berkeley, Toronto, Wash U, Harvard, UNSW, Columbia, BU, Nanyang, Kellogg,				
Policy	Chicago				
Organizations	Berkeley				
Medical School/public health	Cornell (medical informatics), UIC,				

Resources

- <u>Economics of digitization</u> <u>website</u>: bit.ly/econdigitization
 - List of program activities
 - Hackpad reading list
 - Data Sources
 - Course syllabi
 - Wikipedia page
 - Facebook group

Economics of Digitization

Project Overview:

The NBER Digitization Project, launched in 2010, has built an economics-oriented research community that examines the causes and consequences of digitization. The research of this group has ranged widely, considering issues in strategic organization, market conduct, and the analysis of public policies. This research community has only begun to examine the impact of rules, policies and institutions that govern the economic incentives to create, store and use digital information. Click here for more on Program Activities.

Project Resources

As a part of this project, we are working on providing a number of resources to support the burgeoning digitization community.

- Economics of Digitization Reading List:
- https://hackpad.com/PhD-Reading-List-for-Economics-of-Digitization-nbNSwjRb9mA A list of essential papers in the field.
- Digitization Data Sources:
 A list of publicly available data sources useful for digitization research.
- Digitization Course Syllabi:

A collection of syllabi from courses that focus on digitization as a topic of academic study.

• Digitization Wikipedia Page:

Members of the community are involved in maintaining a Wikipedia page for the research area

Facebook Group:

We also maintain an unofficial Facebook group to communicate news or exciting opportunities for grants, jobs etc in the field.

Project Funding

We are grateful to the Sloan Foundation for their continued support of this program.

Questions/Feedback?

Please contact Shane Greenstein or Abhishek Nagaraj for further information.

General advice

- Search widely.
 - This research area is applicable to an unusually large number of opportunities.
 - Examine the reading lists on the digitization home page to decide what you'd be willing to teach.
- Show interest in the job. Don't make it seem like they are a consolation prize.
 - Credible signals are best: e.g. skim the basic textbook before the interview (or at least the flyout).
 - Use the reading lists to have a clear vision of what it takes to teach a course in the topic. Some schools may want to hire you explicitly in order to teach economics of digitization as it applies to marketing/strategy/IS/....
 - Some practice teaching can help too. Or some TAship in an MBA classroom.
- Show interest in the research and activities of the people who are interviewing you.
 - Look them up and try to find common areas of interest.
- Don't be shy about being an economist though.
 - You have a particular perspective that can contribute to the broader research area of marketing, strategy, policy, etc.
 - Lots of schools have new data analytics programs. They need economists to teach data-driven decisionmaking.

Digitization economists in economics depts.

- Used to be very rare. No longer.
- Usually digitization as applied in a particular established field:
 - IO (e.g. Imke Reimers, Brad Larsen, Matt Gentzkow, etc.)
 - Labor/health (e.g. Amalia Miller)
 - Macro (e.g. Pascual Restrepo)
 - Political economy (e.g. David Yang)

Prep for marketing

- Marketing is split between "quant", "behavioral", and "strategy". Most research-oriented groups have mainly quant and behavioral. About half of the quants are economists (the rest are statisticians and computer scientists).
 - Schools that have hired economists include Minnesota, UCLA, Penn, Harvard, MIT, Duke, USC, McGill, etc., and especially Chicago, Northwestern, Berkeley, Stanford, Rochester, Yale, and Toronto.
- The main job market is early.
 - Applications are due July 1, flyouts in the fall, offers before Thanksgiving.
 - Some schools also hire on the econ market, but it is a thinner group.
- Key journals of relevance to economists are Marketing Science, Management Science (marketing section), Quantitative Marketing and Economics, (to a lesser extent) Journal of Marketing Research
 - You should skim through a Marketing Science or QME before your interview. You will find the methods largely familiar (and perhaps some of the papers too from NBER Digitization or IO)
- Econ. PhDs have had substantial success, and can continue to publish in economics.
 - Most econ. PhDs with tenure at top schools have at least one top 5 econ publication and **also** publications in Marketing Science and/or QME.
- The traditional textbook is Kotler's *Marketing Management*. It isn't too informative about the research, but it does give the basic language for teaching of "3 C's and 4 P's".

Prep for information systems

- IS includes economists, behavioral types (psychology, sociology, and communications), and computer scientists. Many researchoriented groups have several economics types.
 - Schools that have hired economists include Minnesota, McGill, NYU, Georgia Tech, Cornell, Irvine, Rochester, Purdue, Penn, Boston College, etc..
- The main job market is largely simultaneous with economics, with the main meeting in early December ("WISE"/"ICIS")
- Many business schools do not have an IS department. Even those that hire in IS often have IS as part of Operations Management.
- Key journals of relevance to economists are Management Science (information systems section), Information Systems Research, and MISQ
 - You should skim through a Management Science for IS articles before your interview. You will find the methods largely familiar as identificationfocused empirics motivated by theory. Chris Forman is currently editor for IS at Management Science.
- Gallaugher's Information Systems: A Manager's Guide to Harnessing Technology will give you a taste of some of the key ideas.

Prep for strategy

- Strategy is generally split between economics, sociology, and traditional strategy. Research-oriented groups could focus on one, two, or all three.
 - Schools that have hired economists include Toronto, Minnesota, Harvard, MIT, USC, Northwestern, etc.
- The main job market is simultaneous with economics, but there is an August meeting that most job market candidates attend and have "informal" conversations with hiring schools. There is no clear centralized interview conference. Instead, it is often direct from application to flyout.
 - Some schools also hire on the econ market, but it is a thinner group.
 - There is a PhD student conference for those interested in technology called the "CCC" that is a useful lever to get in the door.
- Key journal of relevance to economists are Management Science (business strategy section and technology and entrepreneurship section), also
 Strategic Management Journal and (to a lesser extent) Journal of Economics and Management Strategy. For technology strategy, other journals
 include Research Policy and Industrial and Corporate Change
 - You should skim through a Management Science for strategy and technology articles before your interview. You will find the methods largely familiar as identification-focused empirics motivated by theory.
- Econ. PhDs have had substantial success, and some continue to publish in economics (especially in the technology strategy world).
 - The NBER Innovation group contains many economists with strategy appointments.
- You should (at least!) be familiar with Porter's Five Forces and the idea of competitive advantage as well as Christensen on Disruption.

Prep for private sector and government

- This is a very broad space with a wide variety of possible roles.
- Research vs strategy/policy/management.
- Government: Central bank, Census, BLS, BEA, Regulator (FTC, DoJ, CFPB, FCC, European Commission, etc.), etc. US and International.
- Private sector: Digital company (Amazon, Ebay, Google, Facebook, Pandora, Netflix, etc.), financial services, economic consulting, etc.

List of related conferences

- NBER Summer Digitization Meetings
- NBER Winter Digitization Meetings
- Workshop on Information Systems and Economics (WISE)
- ZEW Conference on the Economics of Information and Communication Technologies
- IDEI-TSE-IAST Conference on the Economics of Intellectual Property, Software, and the Internet
- Searle Conference on Internet Search and Innovation
- NET Institute
- Workshop on the Economics of Information Security
- Conference on Health Information Technology and Analytics (CHITA)
- Statistical Challenges in Ecommerce Research (SCECR)
- National Association of Business Economists (NABE-TEC)
- Various "Big Data" and "Digital" one-off conferences in marketing, strategy, IS, economics, etc.
- Also friendly to digitization: CCC, DRUID, SMS, IIOC, EARIE, TPRC, Marketing Science, QME.

Prep for other academic positions

- Policy, Library, Public health, Medicine, etc.
- Groups are idiosyncratic.
 - Know the school (especially if you get an interview).
 - Identify the key researchers.
 - Identify the journal(s) they publish in (in and out of economics).
 - Try to (quickly!) skim the relevant first year course material.

Advice for advisors

- If possible, separate letters for econ. departments and other places.
- The letters should **not** say "any econ. department outside the top 25 or any business school including the top 5."
- Encourage meeting with faculty in the relevant field early (or at least before the job market). If nothing else, this helps identify relevant timelines.
 - Faculty should consider introducing students to colleagues from other specialties early and often. Though, as students, you should take initiative on this too!
- Support attending the relevant conferences.

Wrap-up

- Basic common sense: People want to know you are keen to be there.
- Credible signals of that keenness are useful.
- Still, they want your skills as an economist. Otherwise, they'd hire someone from their own Ph.D. programs.