## **Digital Economics**

Avi Goldfarb

University of Toronto and NBER (Based on the *Journal of Economic Literature* article with Catherine Tucker)

### The Economics of Digitization: An Agenda for NSF

### By Shane Greenstein, Josh Lerner, and Scott Stern



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#### Motivation

Our starting point is the gap between research and recent changes brought about by digitization. The increasing creation, support, use, and consumption of digital representation of information touched a wide breadth of economic activities. In less than a generation digitization has transformed social interactions, facilitated entirely new industries and undermined others, and reshaped the ability of people –consumers, job seekers, managers, government officials, and citizens – to access and leverage information.

### Key topics

- Understanding changes in market structure and market conduct
- Rethinking the design of copyright
- Redesigning incentives for innovation and creativity
- The economics of the commons
- The economics of privacy
- Measuring digitization with an eye towards open policy issues
- The absence of analysis untied to stakeholders

Authors, please upload your paper here

### NATIONAL BUREAU OF ECONOMICS RESEARCH, INC.

#### Economics of Digitization

#### Shane Greenstein, Josh Lerner and Scott Stern, Organizers

February 24 and 25, 2011

SIEPR Stanford University Stanford, CA

#### PRELIMINARY PROGRAM

#### THURSDAY, FEBRUARY 24:

#### FRIDAY, FEBRUARY 25:

12:00 n	Lunch	8:30 am	Breakfast
1:00 pm	Introduction	9:00 am	Heidi Williams, MIT and NBER <u>Intellectual Property Rights and Innovation: Evidence from the Human</u>
1:20 pm	Jonathan Levin, Stanford University and NBER Learning from Seller Experiments in Online Markets	9:50 am	<u>Genome</u> Break
2:10 pm	Break	10:10 am	Pam Samuelson, UC Berkeley The Economics of the Digitization of Books As a Rationale for the Google
2:40 pm	Avi Goldfarb, University of Toronto <u>Privacy Regulation and Online Advertising</u>		Books Project and Settlement (and the Implications of Google Books for the Future)
3:40 pm	Break	11:00 am	Break
4:00 pm	Panel: The Role of Copyright Preston McAfee, Yahoo! Research Fernando Laguarda, Time Warner Cable Gil Penchina, Wikia	11:15 pm	Panel: The Future of Digitization and its Governance, Ashlee Vance, Bloomberg Businessweek Hal Varian, Google Danny Goroff, Sloan Foundation
	Molly Van Houweling, UC Berkeley	12:15 pm	Lunch and Adjourn
5:00 pm	Adjourn		
6:30 pm	Group Dinner Il Fornaio Restaurant, 520 Cowper Street (at the Garden Court Hotel), Palo Alto.		4

### **Economics of Digitization Spring 2012**

DATE February 24, 2012

LOCATION SIEPR at Stanford University

#### ORGANIZERS Shane Greenstein, Josh Lerner and Scott Stern

The Attention Economy: Measuring the Value of Free Goods on the Copyright, Digitization, and Aggregation Internet AUTHOR(S): Lesley Chiou, Occidental College AUTHOR(S): Catherine Tucker, Massachusetts Institute of Technology and NBER Erik Brynjolfsson, Stanford University and NBER Joo Hee Oh, Massachusetts Institute of Technology The Effect of Localization on News Consumption Ad Revenue and Content Commercialization: Evidence from Blogs AUTHOR(S): AUTHOR(S): Susan Athey, Stanford University and NBER Monic Sun, Boston University Markus Mobius, University of Michigan and NBER Piracy Propagation of Information Goods: Demand and Supply-side **Dynamics in P2P Networks** AUTHOR(S): 5 Joo Hee Oh, Massachusetts Institute of Technology Il-Horn Hann, University of Maryland

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Economic Time Series Steven L. Scott and Hal R. Varian	11	13. Understanding Media Markets in the Digital Age: Economics and Methodology Brett Danaher, Samita Dhanasobhon, Michael D. Smith, and Rahul Telang	385	385	

### National Bureau of Economic Research, Inc.

### 7 grants since the beginning

group per year, an annual student tutorial, a small grant

community of researchers interested in working on these

program to support new work on the economics of

and related issues.

digitization, and outreach and support to the growing

To organize and support research on the economics of digitization

	GRANTEE	AMOUNT	CITY	YEAR
amount \$667,316	National Bureau of Economic Research, Inc.	\$724,000	Cambridge, MA	2017
CITY Cambridge, MA INVESTIGATOR	To organize and support innovative research on the econo	mics of digitization		
Shane Greenstein	PROGRAM Research	SUB-PROGRAM Economic Insti	tutions, Behavior, & Perfor	rmance
Economic Analysis of Science and Technology (EAS		INVESTIGATOR Shane Greenst	ein	
Funds from this grant provide three years of support National Bureau of Economic Research for expenses with the continued operation of the Economics of Di Working Group. Led by Shane Greenstein of Northw Lerner of Harvard, and Scott Stern of MIT, the Econc Digitization working group brings together a diverse economists to examine issues related to the digital r	Digitization changes everything. The rapid decline in marginal costs for information storage, processing, and networking, for example, challenges many basic assumptions of textbook economics. Traditional concepts and analytical tools provide limited help understanding recent phenomena such as on-demand labor markets, zero-cost reproduction of copyrighted	working group issues such a news; online p of the interne intelligence; a	larvard and Scott Stern fro o brings together top scho s digital markets for book privacy and piracy; govern t; the economic implicatio and the economics of two- vill support two meetings of	lars to address s, music, and the ment regulation ons of artificial sided markets.

material, or exclusively ad-supported consumption

goods. This grant provides three years of continued

leadership of Professors Shane Greenstein and Josh

support to the Economics of Digitization Working Group

at the National Bureau of Economic Research. Under the

7

2021

The following is an overview of the activities of the NBER Digitization program

<u>Digitization Tutorial:</u> We hold a "tutorial" every year in conjunction with the Winter Meetings for about 50 PhD students interested in working on digitization-related topics in their research. PhD students come from diverse fields including Economics, Strategy, Marketing, IS and related fields. See below for the program on all of the past tutorials:

- 2015: http://conference.nber.org/confer/2015/DTs15/DTs15prg.html
- 2016: http://conference.nber.org/confer/2016/DTs16/DTs16prg.html
- 2017: http://conference.nber.org/confer/2017/DTs17/DTs17prg.html
- 2018: http://conference.nber.org/sched/DTs18
- 2019: http://conference.nber.org/sched/DTs19
- **2020:** http://conference.nber.org/sched/DTs20

### NATIONAL BUREAU OF ECONOMIC RESEARCH, INC.

### **Digitization Tutorial**

### Shane Greenstein, Organizer

### March 5, 2015

#### SIEPR 366 Galvez Street Room 130 Stanford University Stanford, CA

### **SCHEDULE**

8:30 am	Continental Breakfast
9:00 am	Introduction
9:10 am	First session ( <u>reading list</u> ) Erik Brynjolfsson, Massachusetts Institute of Technology and NBER
11:15 am	Second session ( <u>reading list</u> ) Susan Athey, Stanford University and NBER
12:45 pm	Lunch
1:45 pm	Third session <u>(reading list)</u> Heidi Williams, Massachusetts Institute of Technology and NBER
3:45 pm	Fourth session ( <u>reading list</u> ) ( <u>slides</u> ) Shane Greenstein, Northwestern University and NBER
6:00 pm	Group Dinner: MacArthur Park Restaurant 27 University Avenue Palo Alto, Ca 94301

<u>Winter Meetings:</u> We meet in the February / March every year at Stanford University to present and discuss latest research in the field in a 1-day conference. About 80-100 people participate every year. See below for programs from the past versions of these meetings.

- 2011: http://conference.nber.org/confer/2011/EoDs11/program.html
- 2012: http://conference.nber.org/confer/2012/EoDs12/program.htm
- 2013: http://conference.nber.org/confer/2013/EoDs13/program.html
- 2014: http://conference.nber.org/confer/2014/EoDs14/eods14prg.html
- 2015: http://conference.nber.org/confer/2015/EoDs15/EoDs15prg.html
- 2016: http://conference.nber.org/confer/2016/EoDs16/EoDs16prg.html
- 2017: http://conference.nber.org/confer/2017/EoDs17/EoDs17prg.html
- 2018: http://conference.nber.org/sched/EoDs18
- 2019: http://conference.nber.org/sched/EoDs19
- **2020:** http://conference.nber.org/sched/EoDs20

<u>Summer Meetings:</u> We meet every Summer in conjunction with the NBER Summer Institute in Cambridge, MA to present and discuss latest research in the field in a 2-day conference. About 100-120 people participate every year. See below for programs from the past versions of these meetings.

- 2011: http://conference.nber.org/~confer/2011/SI2011/PRIT/PRITprg.html
- 2012: http://conference.nber.org/~confer/2012/SI2012/PRIT/pritprg.html
- 2013: http://conference.nber.org/~confer/2013/SI2013/PRIT/pritprg.html
- 2014: http://conference.nber.org/confer/2014/SI2014/PRIT/PRITprg.html
- 2015: http://conference.nber.org/confer/2015/SI2015/PRIT/PRITprg.html
- 2016: http://conference.nber.org/confer/2016/SI2016/PRIT/PRITprg.html
- 2017: http://conference.nber.org/sched/SI17PRIT
- 2018: http://conference.nber.org/sched/SI18PRIT
- 2019: http://conference.nber.org/sched/SI19PRIT
- 2020: http://conference.nber.org/sched/SI20PRIT

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### Digital Economics\*

AVI COLDFARB AND CATHERINE TUCKER\*

Digital technology is the representation of information in bits. This technology has reduced the cost of storage, computation, and transmission of data. Research on digital economics examines whether and how digital technology changes economic activity. In this review, we emphasize the reduction in five distinct economic costs associated with digital economic activity: search costs, replication costs, transportation costs, tracking costs, and verification costs. (JEL D24, D83, L86, O33, R41)

#### 1. What Is Digital Economics?

Digital technology is the representation of information in bits. This reduces the cost of storage, computation, and transmission of data. Research on digital economics examines whether and how digital technology changes economic activity. economic models change as certain costs fall substantially and perhaps approach zero. We emphasize how this shift in costs can be divided into five types:

- (i) Lower search costs
- (ii) Lower replication costs

Understanding the effects of digital technology does not require fundamentally new economic theory. However, it requires a different emphasis. Studying digital economics starts with the question of "what is different?" What is easier to do when information is represented by bits rather than atoms?

- (iii) Lower transportation costs
- (iv) Lower tracking costs
- (v) Lower verification costs

## Definitions

- *Digital technology* is the representation of information in bits.
- This has reduced the cost of storage, computation, and transmission of data.
- **Digital economics** examines whether and how digital technology changes markets.

## What is different?

- "What is different if information is represented in bits?"
- "What is easier to do when information in represented in bits relative to when information is represented in atoms?"

## Understanding digital economics

## The focus of digital economics

Three ways to think about digital for economists:

- 1. Digital is a lab for testing existing models.
- 2. Digital motivates new models.
- 3. Digital makes some existing models more salient and important to understand. While these models might have been below the radar, now they matter.

## The focus of digital economics

Three ways to think about digital for economists:

- 1. Digital is a lab for testing existing models
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- 3. Digital makes some existing models more salient and important to understand. While these models might have been below the radar, now they matter.

Importance of (already-established) theory

- Empirical work has dominated the published research, and the NBER Digitization Conference.
- Still, theory motivates the most influential papers.
- Key models are pre-internet papers:
  - Hotelling (1929), Stigler (1961), Becker (1965), Akerlof (1970), Diamond (1971), Spence (1973), Butters (1977), Holmstrom (1979), Salop (1979), Varian (1980), Klein and Leffler (1981), Rosen (1981), Grossman-Shapiro (1984), etc.

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- Generally, the key question is what happens to markets when the marginal cost of some, but not all, activities approaches zero?

## Organizing the literature

### Five distinct changes

Thus far, the literature has emphasized five distinct changes:

- 1. Low search costs for information.
- 2. Zero marginal costs of production of information.
- 3. Low cost of transportation of information.
- 4. Low cost of tracking behavior.
- 5. Low cost of verification of information.

## 1. Low cost of search

- Price dispersion
- Efficiency
- Matching
- Two-sided markets and peer-to-peer markets

### If the internet lowered search costs...

- Internet technology should reduce prices
  - Life insurance: Brown and Goolsbee (2002)
  - Books and CDs: Brynjolfsson and Smith (2000)
- Internet technology should lower price dispersion
  - It might have: Brynjolfsson and Smith (2000)
  - It is still substantial: Baye, Morgan, and Scholten (2004)
- Internet technology should reduce unemployment and vacancies
  - Mixed evidence: Autor (2001), Kuhn and Skuterud (2004), Stevenson (2008), Kuhn and Mansoor (2014)
- The types of products offered should change
  - Theory: Bar Isaac, Caruana, and Cunat (2012)
  - Long tail: Brynjolfsson, Hu, and Simester (2009), Fleder and Hosanagar (2009)
- The search algorithm should matter
  - Easy quality search reduces price sensitivity: Lynch and Ariely (2000)
  - Manipulation of the search process to raise margins: Ellison and Ellison (2009), Hossain and Morgan (2006).
  - The search algorithm affects matching: Hitsch, Hortacsu, and Ariely (2010)

## 2. Zero MC of production

- Open source/Wikipedia
- Public goods
- Government information
- Copyright and "Piracy"
- Bundling
- Inequality

### Economics with zero MC

- Old ideas are interesting again!
- Copyright (and piracy)
  - Media revenues fall (Waldfogel, Smith/Telang, Zentner).
  - In the static model, piracy is good for welfare (Waldfogel).
  - Production costs fall so media quality and variety may be rising (Waldfogel).
- Public goods
  - Open source and Wikipedia. Why contribute? Biases in open platforms? (Greenstein/Zhu, Lerner/Tirole, Nagaraj)
- Inequality
  - Scalability of innovation without need for many employees.
- Bundling
  - Bundling models got interesting again! (Brynjolfsson)

## 3. Low cost of transportation

- Market definition and scope of competition
- Homogenization
- Online sales of physical goods
- Online sales of digital goods
- Collaboration
- Agglomeration vs dispersion
- Centralization vs decentralization
- Taxes and jurisdiction

# Low transportation costs but location still matters

- Offline options matter
  - Balasubramanian (1998), Brynjolfsson, Hu, and Rahman (2009), Forman, Ghose, and Goldfarb (2009), Choi and Bell (2011), Lieber and Syversson (2012), Gentzkow and Shapiro (2011), Sinai and Waldfogel (2004)

### • ...Government policy

- Taxes: Goolsbee (2000), Ellison and Ellison (2009), Anderson et al (2011), Einav et al (2014)
- Copyright policy: Gomez Herrera and Martens (2014)
- Privacy policy, cultural policy (play and download limits), etc.

### • ...Trust is easier locally

• Jin and Kato (2007), Douglas, Hortacsu, and Martinez-Jerez (2009)

### • ...Spatial correlation in tastes (local culture)

- Blum and Goldfarb (2006), Sinai and Waldfogel (2004), Gandal (2006), Gentzkow and Shapiro (2011)
- ...Social networks are disproportionately local
  - Gaspar and Glaeser (1998), Hampton and Wellman (2002), Forman, Ghose, and Weisenfeld (2008), Agrawal and Goldfarb (2008), Agrawal, Catalini, and Goldfarb (2015)

## 4. Low cost of tracking

- Price discrimination
- Targeting and personalized advertising
- Privacy
- Data and analytics

### Low tracking costs

- Price discrimination
  - Behavioral price discrimination (Fudenberg/Villas Boas, Shin/Sudhir, Acquisti/Varian)
  - Versioning (Bhargava/Choudhary, Fay/Xie, Rao, Lambrecht/Misra, etc.)
  - Too little (Shiller/Waldfogel)
  - First degree (Dube/Misra)
- Personalized advertising
  - Two-sided markets (Baye/Morgan, Athey/Calvano/Gans, etc.)
  - Targeting opportunities (Goldfarb/Tucker, Bergemann/Bonatti, lyer/Soberman/Villas Boas)
  - Ad measurement (Lewis/Rao/Reiley, Blake/Nosko/Tadelis, Gordon/Zettelmeyer)
  - Pricing by auction (Varian, Edelman/Ostrovsky/Schwarz)
- Privacy
  - Price discrimination (Taylor, Acquisti/Varian)
  - Regulation (Goldfarb/Tucker, Johnson, Miller/Tucker, Kim/Wagman)

## 5. Low cost of verification

- Reputation systems
- Trust
- Brands
- User generated content and social media
- Blockchain
- Discrimination

### Low verification costs

- Historically, branding (Tadelis, Waldfogel/Chen)
- Move to reputation systems
  - Ebay (Resnick/Zeckhauser, Cabral/Hortacsu)
  - Theory of feedback (Dellarocas 2003)
  - Intermediaries (Stanton/Thomas, Jin/Kato)
  - Reviews and user generated content (Mayzlin/Chevalier, Godes/Mayzlin, Fradkin)
  - Online reputation systems for offline products (Luca, Hollenbeck)
  - Manipulation of reputation systems (Mayzlin/Dover/Chevalier, Luca/Zervas)

### • Secure payments

- In developing markets (Economides/Jeziorski)
- Through blockchain (Catalini/Gans)
- Discrimination
  - Reduced: Scott Morton/Zettelmeyer
  - Enabled by accident: Lambrecht/Tucker
  - Enabled on purpose: Edelman/Luca

## Wrap-Up

## Frameworks are useful

## The opportunity

- In my own research, I try to think through what the new technology enables.
- This involves thinking through "what's different?" and "what's not different?"
- Often this can be see as a reduction in some kind of economic friction, or, in other words, a reduction in some kind of cost.
- You are in a nice position: Technology is changing rapidly and the literature has not caught up.

All times are Eastern Daylight Time

### Wednesday, March 17

### Thursday, March 18

11:00 am	Warm Up		
11:45 am 12:45 pm	Digital Economics Avi Goldfarb, University Of Toronto And NBER (Reading: Digital Economics In The Journal Of Economic Literature) Group Discussion	11:00 am	Catherine Tucker, Massachusetts Institute Of Technology And NBER Data, Privacy And Discrimination (Reading1) (Reading2) (Reading3)
12.45 pm			
1:15 pm	Break	12:00 n	Group Discussions
1:45 pm	Joel Waldfogel, University Of Minnesota And NBER Digitization, The Value Of New Products, And Product Discovery (Reading1)	12:30 pm	Break
	(Reading2) (Reading3)	1:00 pm	Daniel Bjorkegren, Brown University Digitization And Developing Societies (Reading List)
2:45 pm	Break	2:00 pm	Group Discussions
3:00 pm	Fiona Scott Morton, Yale University And NBER Digitization And Antitrust (Reading1) (Reading2)	3:00 pm	Break
	(Reading3)	3:15 pm	Digital Economics Wrap Up
4:00 pm	Break	4:15 pm	Adjourn
4:15 pm	Group Discussions		40
5:00 pm	Adjourn		

- Over the course of this workshop, you will work in groups to develop and present a description of the biggest unanswered question in your research area.
- Each group will be assigned a number, and then you will work in those groups for your breakouts later today and tomorrow.

### Group discussions

- 1. What is the biggest unanswered research question in your particular area of interest?
  - One sentence. Ending in a question mark.
- 2. Describe the idea, paper, or discussion point that you heard at the workshop that is most related to this unanswered research question.
  - Did it make the open research question clear? Why?
  - Did it make progress toward answering it? How?
- 3. (If time) Develop a concrete research idea to address the research question.
  - Core literature(s) that you will reference.
  - Overall framework for the research project.

# I look forward to hearing your ideas over the next few days!

And in the future...

agoldfarb@rotman.utoronto.ca

💌 @avicgoldfarb

### QUESTIONS?