# Breaking Down the U.S. Employment Multiplier Using Micro-Level Data

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The opinions expressed in this presentation are the sole responsibility of the authors and should
not be interpreted as reflecting the views of the Bank of Canada, the Federal Reserve Board, or
those affiliated with the Federal Reserve System.

This research was carried out with restricted access to the Bureau of Labor Statistics (BLS) data that is no longer available. The views expressed here do not reflect the views of the BLS

or the U.S. government.

INTRODUCTION

# MOTIVATION AND RESEARCH QUESTION

- Procurement Spending is Big: 16% of G and 3% of GDP
- About  $\frac{2}{3}$  of federal procurement is for **defense** 
  - (!) Geopolitical fragmentation calls for  $\uparrow$   $G^{\it Defense}$  (policy relevance)

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What is the effect of defense procurement spending on employment, and how does it propagate through the labor market?

#### LITERATURE REVIEW

#### Regional-level effects in the U.S.

- Nakamura and Steinsson (2014), Dupor and Guerrero (2017), Demyanyk et al. (2019),
   Chodorow-Reich (2019), Auerbach et al. (2020), Juarros (2022), Muratori et al. (2023),
   Auerbach et al. (2024), Auerbach et al. (2025), Park et al. (2025), Foschi et al. (2025)
- Industry: Nekarda and Ramey (2011), Barattieri et al. (2023)

#### Firm-level effects in the U.S.

- Compustat: Hebous and Zimmermann (2020), Budrys (2022) (investment, sales, profits)
- Orbis: Juarros (2022) (revenues, credit, investment of non-contractors)
- NETS (employment): Barrot and Nanda (2023) (Quick-Payments); Choi et al. (2023)
   (Political Connections); Park et al. (2025) (Subcontracting)

#### Firm-level effects outside the U.S.

Gugler et al. (2020) (Austria); Ferraz et al. (2021) (Brazil); di Giovanni et al. (2023) (Spain); Gabriel (2024) (Portugal); Lee (2024) (Korea)

## CONTRIBUTIONS TO THE LITERATURE

- Regional Multipliers and Spillovers
  - New estimates of employment multipliers of defense procurement
    - ightarrow High cost-per-job (pprox 290,000 in 2008 dollars)

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  - $\rightarrow$  High cost-per-job ( $\approx$  290,000 in 2008 dollars)
- **Small** vs. **medium** vs. **large** firms' employment breakdown
  - → Large firms account for more than 80% of the local multiplier
  - ightarrow Large firms account for about 80% of defense spending

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- Contractors vs. Local Spillover employment breakdown
  - $\rightarrow$  Majority (60%) of employment gains at contractors
  - → Local spillovers slightly negative on impact (crowding-out), then grow

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- Establishment-Level Evidence in the U.S.
  - Construct new set of unanticipated contracts
  - Establishment-level estimates of effects of procurement contracts (direct effect)
    - → Persistent positive direct impacts on employment
    - $\rightarrow\,$  Establishment-level impacts small, about 15% of contractors' total effect

#### METHODOLOGY

- Estimate Regional (Employment) Multipliers:
  - Standard approach (Auerbach et al., 2020; Nakamura and Steinsson, 2014):

$$\frac{E_{\ell,t+h}-E_{\ell,t-1}}{E_{\ell,t-1}} = \beta_h \cdot \frac{G_{\ell,t+h}-G_{\ell,t-1}}{Y_{\ell,t-1}} + \lambda_{t,h} + \alpha_{\ell,h} + u_{\ell,t,h}$$

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- Data:
  - Contracts: Universe of federal contracts (FPDS) (Cox et al., 2024)
  - Employment: BEA (QCEW), BDS, LAUS Outcome Variables Data Sources
- Baseline sample: 2001-2019 358 MSAs

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- Data:
  - Contracts: Universe of federal contracts (FPDS) (Cox et al., 2024)
  - Employment: BEA (QCEW), BDS, LAUS Outcome Variables Data Sources
- Baseline sample: 2001-2019 358 MSAs
- Identification:
  - Focus on defense contracts (exogeneity)
  - Shift-share design (Bartik instrument): Shares Shifts

$$Z_{\ell,t+h} := rac{\left(G_{t+h} - G_{t-1}
ight) \cdot s_{\ell}}{Y_{\ell,t-1}} \quad s_{\ell} := rac{1}{T} \sum_{t=2001}^{2019} rac{G_{\ell,t}}{\sum_{\ell} G_{\ell,t}}$$

#### REGIONAL EMPLOYMENT MULTIPLIERS - BASELINE ESTIMATES

	Response of	Total E	mployment fro	om (Public) BEA Da	ata
			IV: Bartik I	nstrument	
Horizon	Coefficient $(\beta_h)$	р	Effective F	Job-Years (\$1M)	Cost-per-Job (\$)
mpact	0.034	0.021	29.232	1.111	\$899,756
	(0.015)			(0.481)	(\$389,098)
1 year	0.104	0.006	53.120	3.440	\$290,733
	(0.038)			(1.244)	(\$105,111)
2 years	0.099	0.016	27.603	3.275	`\$305,332 <sup>´</sup>
	(0.041)			(1.351)	(\$125,994)
3 years	0.107	0.026	21.063	3.524	\$283,746
•	(0.048)			(1.581)	(\$127,316)

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• Standard construction of job-years (Chodorow-Reich, 2019; Muratori et al., 2023):

$$\mathsf{job\text{-}years}_h := \frac{\beta_h}{\textit{N T}} \sum_{\ell=1}^{\textit{N}} \sum_{t=2001+1}^{2019} \frac{\$1,000,000}{Y_{\ell,t-1}} \cdot \textit{E}_{\ell,t-1},$$

#### Cost-per-Job - Review of Estimates

Study	Type of G	Sample	Geography	Job-Years	Cost-per-Job
Park et al. (2025)	Defense Contracts	2011q1-2024q4	US Counties	0.53	\$400,000
Demyanyk et al. (2019)	Defense Contracts	2007-2009	828 US CBSAs	0.53	\$188,889
Auerbach et al. (2020)	Defense Contracts	2001-2016	383 US MSAs	0.58	\$188,679
Muratori et al. (2023)	Defense Contracts	1979-2019	US MSAs	1.03	\$97,087
Nakamura and Steinsson (2014)	Defense Contracts	1966-2006	US States	2.25	\$44,311
Wilson (2012)	ARRA Transfers	2009-2010	US States	0.80	\$123,839
Conley and Dupor (2013)	ARRA Highway Funding	2009-2011	<b>US States</b>	0.76	\$131,578
Serrato and Wingender (2016)	Population Revisions	1980, 1990, 2000	<b>US</b> Counties	3.25	\$30,785
Dupor & Mehkari (2016)	ARRA Subcomponents	2008-2010	US Commuting Reg.	0.95	\$104,931
Adelino et al. (2017)	Local Spending	2007-2013	Municipality	-	\$25,000
Chodorow-Reich (2019)	ARRA Transfers	2008-2010	US States	2.01	\$49,750
Dupor & McCrory (2018)	ARRA Subcomponents	2008-2010	US Commuting Reg.	1.85	\$54,054

Notes: Source is Chodorow-Reich (2019) and authors' calculations using estimates from listed papers.

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#### $\rightarrow$ High cost per jobs!

- Defense contractors hire highly skilled workers! (Bartal and Becard, 2024)
- Part of the job is **subcontracted** (Park et al., 2025)

- Small, constrained firms may benefit from removal of financing frictions
  - Financial Accelerator: Hebous and Zimmermann (2020), Budrys (2022), Juarros (2022), di Giovanni et al. (2023), Gabriel (2024)

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- → "IS THIS EFFECT A MAIN CHANNEL OF REGIONAL EMPLOYMENT GAINS?"
- Breakdown employment and spending:

$$\begin{split} E_{\ell,t} &= \textit{E}_{\ell,t}^{\mathsf{Small}} + \textit{E}_{\ell,t}^{\mathsf{Medium}} + \textit{E}_{\ell,t}^{\mathsf{Large}} \\ G_{\ell,t} &= \textit{G}_{\ell,t}^{\mathsf{Small}} + \textit{G}_{\ell,t}^{\mathsf{Medium}} + \textit{G}_{\ell,t}^{\mathsf{Large}} \end{split}$$

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- Data Construction:
  - Breakdown of private employment by firm size from BDS:
     Small: 1-19 employees; Medium: 20-499, Large: 500+
  - Breakdown of spending by contract-recipient's firm size:
    - 1. Identify FPDS defense contractors in NETS
    - 2. Use NETS employment to aggregate FPDS contracts by BDS size bin

## EMPLOYMENT MULTIPLIER BREAKDOWN BY FIRM SIZE

• Breakdown LHS. Keep RHS unaffected. Estimate via IV:

$$\frac{E_{\ell,t+h}^{\mathsf{Small}} - E_{\ell,t-1}^{\mathsf{Small}}}{E_{\ell,t-1}} = \beta_h^{\mathsf{s}} \cdot \frac{G_{\ell,t+h} - G_{\ell,t-1}}{Y_{\ell,t-1}} + \lambda_{t,h}^{\mathsf{s}} + \alpha_{\ell,h}^{\mathsf{s}} + u_{\ell,t+h}^{\mathsf{s}}$$

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			Private E	Employment from BL	OS - Brea	akdown by Firm-S	iize		
	Small Firms			Med	ns	Large Firms			
Horizon	Coefficient $(\beta_h^s)$	р	Fraction (%)	Coefficient $(\beta_h^m)$	р	Fraction (%)	Coefficient $(\beta_h^l)$	р	Fraction (%)
impact	-0.003 (0.007)	0.718	-4.1%	0.000 (0.013)	0.972	0.8%	0.064 (0.030)	0.034	103.4%
1 year	0.006 (0.006)	0.336	5.2%	0.007 (0.011)	0.520	6.7%	0.095 (0.038)	0.013	88.1%
2 years	0.005 (0.006)	0.392	4.5%	0.014 (0.010)	0.155	12.2%	0.095 (0.041)	0.019	83.3%
3 years	0.006 (0.006)	0.341	4.6%	0.012 (0.010)	0.224	10.1%	0.103 (0.049)	0.036	85.3%

Notes: Sample: 2001-2019 - 358 MSAs (QCEW+BDS+LAUS Harmonized Dataset). BDS Data: Multiplier Estimates

#### EMPLOYMENT MULTIPLIER BREAKDOWN BY FIRM SIZE

• Breakdown LHS, Keep RHS unaffected, Estimate via IV:

$$\frac{E_{\ell,t+h}^{\mathsf{Small}} - E_{\ell,t-1}^{\mathsf{Small}}}{E_{\ell,t-1}} = \beta_h^{\mathsf{s}} \cdot \frac{G_{\ell,t+h} - G_{\ell,t-1}}{\mathsf{Y}_{\ell,t-1}} + \lambda_{t,h}^{\mathsf{s}} + \alpha_{\ell,h}^{\mathsf{s}} + u_{\ell,t+h}^{\mathsf{s}}$$

			Private E	mployment from BL	OS - Brea	akdown by Firm-S	iize				
	Sn	Small Firms			Medium Firms				Large Firms		
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→ EMPLOYMENT MULTIPLIER IS DRIVEN BY LARGE FIRMS!

# SPENDING BREAKDOWN BY FIRM SIZE

• Breakdown LHS of First-Stage. Keep RHS unaffected:

$$\frac{\textit{G}_{\ell,t+h}^{\mathsf{Small}} - \textit{G}_{\ell,t-1}^{\mathsf{Small}}}{\textit{G}_{\ell,t-1}} = \gamma_{h}^{\mathsf{s}} \cdot \textit{Z}_{\ell,t+h} + \lambda_{t,h}^{\mathsf{s}} + \alpha_{\ell,h}^{\mathsf{s}} + e_{\ell,t+h}^{\mathsf{s}}$$

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	Small Fi	rms ( $G^{Sma}_{i,t}$	")	Medium Fi	rms ( $G^{Med}_{i,t}$	ium)	Large Fi	ms ( $G^{Large}_{i,t}$	•)
Horizon	Coefficient $(\gamma_h^s)$	p-value	Fraction	Coefficient $(\gamma_h^m)$	p-value	Fraction	Coefficient $(\gamma_h^l)$	p-value	Fraction
impact	0.024 (0.012)	0.045	2.4%	0.136 (0.095)	0.151	13.7%	0.832 (0.102)	0.000	83.8%
1 year	0.043 (0.015)	0.005	4.3%	0.184 (0.079)	0.021	18.6%	0.763 (0.084)	0.000	77.1%
2 years	0.038 (0.014)	0.006	3.9%	0.178 (0.085)	0.037	18.0%	0.773 (0.092)	0.000	78.2%
3 years	0.047 (0.018)	0.012	4.7%	0.196 (0.097)	0.043	19.9%	0.745 (0.107)	0.000	75.4%

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→ Additional Spending Mainly at Large Firms!

# Contractors vs. Non-Contractors: Need for Microdata

- Contracts may propagate beyond their direct effect on recipients:
  - Input-Output Amplification: Acemoglu et al. (2016); Auerbach et al. (2020)
  - Non-contractors: Juarros (2022) (revenues and investment on Orbis)

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- → How widespread are the effects of defense contracts in the labor market?

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- → How widespread are the effects of defense contracts in the labor market?
  - Data construction:
    - Access to BLS LDBE microdata (basis of QCEW): 42 states + DC
    - Breakdown of employment into contractor vs. non-contractor components:
      - 1. Match FPDS to LDBE by cleaned establishment name and location (typically county)
      - 2. Aggregate contractor firms' employment by regions and years:

$$E_{\ell,t} = \underbrace{E_{\ell,t}^{\mathsf{Contractors}}}_{\mathsf{Matched\ Firms}} + E_{\ell,t}^{\mathsf{Non-Contractors}}$$

- **Baseline sample**: 2006–2019. 254 MSAs

#### REGIONAL MULTIPLIERS IN LDBE SAMPLE

• Re-estimate employment multipliers using the smaller sample from LDBE

	Private Emp.	from LD	BE (Retricted	QCEW Data)	Total Emp. from Public BEA Data
Horizon	Coefficient $(\beta_h)$	р	Effective F	Job-Years/\$1M	Job-Years/\$1M
impact	0.026	0.143	10.019	0.601	0.762
	(0.017)			(0.409)	(0.632)
1 year	0.096	0.008	29.845	2.235	2.755
	(0.036)			(0.841)	(1.318)
2 years	0.101	0.042	7.532	2.356	2.670
•	(0.049)			(1.150)	(1.573)
3 years	0.113	0.063	6.561	2.644	2.989
	(0.061)			(1.419)	(1.867)

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→ MULTIPLIERS FROM BLS MICRO DATA CONSISTENT WITH ESTIMATES FROM PUBLIC DATA

## EMPLOYMENT MULTIPLIER BREAKDOWN BY CONTRACTORS

• Breakdown LHS. Keep RHS unaffected. Estimate via IV:

$$\frac{\mathcal{E}^{\mathsf{Contractors}}_{\ell,t+h} - \mathcal{E}^{\mathsf{Contractors}}_{\ell,t-1}}{\mathcal{E}_{\ell,t-1}} = \beta^{\mathsf{c}}_{h} \cdot \frac{\mathcal{G}_{\ell,t+h} - \mathcal{G}_{\ell,t-1}}{Y_{\ell,t-1}} + \lambda^{\mathsf{c}}_{t,h} + \alpha^{\mathsf{c}}_{\ell,h} + u^{\mathsf{c}}_{\ell,t+h}$$

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	Conti	ractors		Non Contractors				
Horizon	Coefficient $(\beta_h^c)$	р	Fraction	Coefficient $(\beta_h^{nc})$	р	Fraction		
impact	0.040 (0.021)	0.053	157.6%	-0.015 (0.017)	0.387	-57.6%		
1 year	0.055 (0.029)	0.055	57.8%	0.040 (0.016)	0.010	42.2%		
2 years	0.048 (0.028)	0.087	48.1%	0.052 (0.027)	0.054	51.9%		
3 years	0.049 (0.031)	0.119	43.6%	0.064 (0.034)	0.060	56.4%		

Notes: Sample: 2006-2019; 254 MSAs (QCEW+BDS+LAUS+LDBE Harmonized Dataset).

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→ IMPACT MULTIPLIER IS DRIVEN BY CONTRACTORS + CROWDING OUT!

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 $\rightarrow$  2-3 Years Multiplier is Equally Driven by Contr. and Non-Contr.!

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- Lower bound: Establishment-level estimates give us a conservative benchmark for the strength of the direct effect
- **Key contribution:** Quantify how much of the employment multiplier operates through **recipient establishments** themselves

#### ESTABLISHMENT-LEVEL IDENTIFICATION CHALLENGES

Defense spending shocks exogenous at MSA level, but individual contracts not exogenous:

#### 1. Timing/Anticipation

- E.g. Government buys firm-specific new products (i.e., sole sourcing)
- E.g. Contract is a modification or a child contract of a larger parent contract
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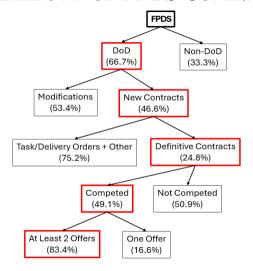
#### 2. Selection into treatment

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#### 3. Reverse causality

- E.g. More contracts may be awarded during regional/sectoral booms
- ightarrow Control for time-industry and time-state fixed effects

#### Breakdown of FPDS Contracts



Notes: Shares calculated using contract values. Sample: FY2001–FY2019.

# UNANTICIPATED CONTRACTS MEET FOUR CONDITIONS

• We break down total value of contracts as follows:

$$G_{i,t} = \tilde{G}_{i,t} + \varepsilon_{i,t}$$

- $\varepsilon_{i,t}$ : dollar value of unanticipated contracts ( $\approx 5\%$  of G).
- $\tilde{G}_{i,t}$ : dollar value of potentially anticipated contracts.

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#### Unanticipated Contracts:

We label contracts as "unanticipated" if they are:

- I. competed (Hebous and Zimmermann (2020))
- II. at least two bidders (Hebous and Zimmermann (2020))
- III. newly awarded (Budrys (2022))
- IV. standalone ("definitive") contracts (New)



## UNANTICIPATED CONTRACTS: MOSTLY A ONE-TIME SHOCK?

#### Specification:

$$\begin{aligned} G_{i,t+h} - G_{i,t-1} &= \underbrace{\gamma_0^h \cdot \varepsilon_{i,t}}_{\text{Unantic. Contracts}} + \phi_0^h \cdot \tilde{G}_{i,t} + \dots \\ & \dots + \underbrace{\sum_{j=1}^4 \left(\gamma_j^h \cdot \varepsilon_{i,t-j} + \phi_j^h \cdot \left(\tilde{G}_{i,t-j}\right) + \dots \right.}_{\text{Lags}} \\ & \dots \underbrace{\alpha_i^h + \alpha_{s,t}^h + \alpha_{\ell,t}^h + u_{i,t+h}}_{\text{Fixed Effects}} + b = -8, \dots, 0, \dots, 8 \end{aligned}$$

- **Fixed Effects**:  $\alpha_i^h$  firm;  $\alpha_{s,t}^h$  sector-time;  $\alpha_{\ell,t}^h$ : state-time.
- Addition of lags is key to control past realizations of shocks.

### UNANTICIPATED CONTRACTS: MOSTLY A ONE-TIME SHOCK

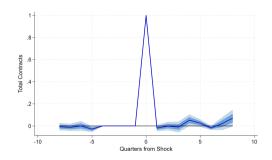


FIGURE: UNANTICIPATED CONTRACTS BEHAVE AS ONE-TIME (DEMAND) SHOCKS

- Estimate Lag-augmented LP of  $G_{i,t}$  on  $\varepsilon_{i,t}$
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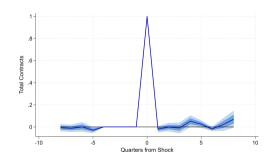


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- Budrys (2022) shows competed DoD contracts lead to abnormal returns (unanticipated by markets)
- Real Example: Service Provider

#### EMPIRICAL SPECIFICATION

$$E_{i,t+h} - E_{i,t-1} = \beta^{h} \cdot \underbrace{\varepsilon_{i,t}}_{\text{Shock}_{t}} + \gamma^{h} \cdot \tilde{G}_{i,t} + \dots$$

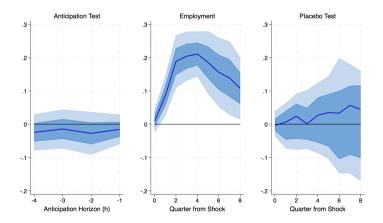
$$\dots + \underbrace{\sum_{j=1}^{4} \left\{ \beta_{j}^{h} \cdot \varepsilon_{i,t-j} + \gamma_{j}^{h} \cdot \tilde{G}_{i,t-j} + \phi_{j}^{h} \cdot (E_{i,t-j} - E_{i,t-1-j}) \right\}}_{\text{Lags (Control for serial correlation and pre-trends)}} + \dots$$

$$\dots + \underbrace{\alpha_{i}^{h} + \alpha_{s,t}^{h} + \alpha_{\ell,t}^{h}}_{\text{Eixed Effects}} + \epsilon_{i,t+h} \quad h = 0, 1, \dots, 8$$

$$(1)$$

- $E_{i,t}$  is **Employment** of firm i in quarter t
- **Fixed Effects**:  $\alpha_i^h$  firm;  $\alpha_{s,t}^h$  sector-time;  $\alpha_{\ell,t}^h$ : state-time.
- Addition of lags is key to control for dynamic effects (e.g. past realizations of shocks).

#### ESTABLISHMENT-LEVEL EMPLOYMENT EFFECTS



Notes: Establishments are observed from 2006:1 to 2019:4, i.e., T=56. The number of establishments is N=5,142. Standard errors are clustered at the state level. Small bands represent 68% confidence intervals, and large bands represent 95% confidence intervals.

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    - Cumulative number of job-years at horizon 1:

$$\underbrace{0.601}_{\text{Horizon 0}} + \underbrace{2.235}_{\text{Horizon 1}} = 2.836$$
 Job-years per \$1M

• Cumulative fraction of multipliers due to contractors' response:

$$\frac{\underbrace{0.040 + 0.055}_{\text{Emp. M. Contractors}} \\ \underbrace{0.040 + 0.055}_{\text{Emp. M. Contractors}} + \underbrace{-0.015 + 0.040}_{\text{Emp. M. Non-Contractors}} \approx 0.7$$

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3. Calculate Direct Response of Establishments:

$$\frac{\text{Direct Effect on Contractors (Establishment Level Estimates)}}{\text{Total Effects on Contractors (Regional Level Estimates)}} \approx \frac{\frac{0.32\frac{\text{job-years}}{51\text{M}}}{51\text{M}}}{0.78 \times 2.836\frac{\text{job-years}}{51\text{M}}} \approx 14.5\%$$

- Defense procurement is an "expensive" jobs policy
  - Cost  $\approx$  \$290k per job-year above ARRA or local stimulus programs
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#### Policy Implications

 Policymakers should weigh defense procurement limits as a jobs program against its potential as a strategic tool for industrial capacity, regional development, and technological upgrading

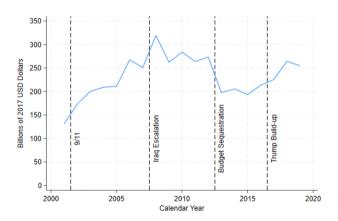
# Thank You!

#### OUTCOME VARIABLES DATA SOURCES BACK

	Clean (Maxii	mum Sample Size) Datasets:			
Source	Institution	Availability	MSAs	Sample	Tables
Quarterly Census of Employment and Wages (QCEW)	BEA	Public (Discontinued)	380	2001-2019	Robustness
Longitudinal Database of Establishments (LDBE)	BLS	Restricted (Research Access Discontinued)	262	2006-2019	Robustness
Business Dynamics Statistics (BDS)	Census	Public	373	2001-2019	Robustness
Local Area Unemployment Statistics (LAUS)	BLS	Public	366	2001-2019	Robustness
	Harmoi	nized Merged Datasets:			
QCEW+BDS+LAUS	-	-	358	2001-2019	Baseline
QCEW+BDS+LAUS+LDBE	-	-	254	2006-2019	Baseline + Robustne

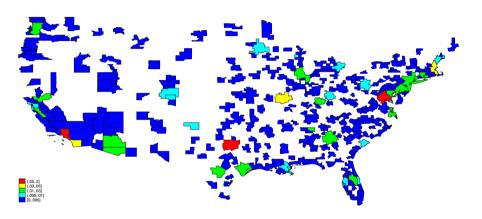
Notes: The QCEW public data table from the BEA is called CAINC4-ALL-AREAS-1969-2022.csv. The table has now been discontinued by the BEA due to budget cuts but it is still available for download from the BEA archive. The number of MSAs is obtained after merging the datasets with a common zipcode, to county, to CBSA crosswalk available from www.nubich is used to merge with FPDS contracts data.

# SHIFTS: DEFENSE CONTRACTS IN MSAS BY YEAR BACK



#### SHARES: DISTRIBUTION OF SHARES OF DEFENSE CONTRACTS





Notes: The figure omits Hawaii and Alaska. Red means long-run share larger than 5%. Yellow is from 3% to 5%; green is from 1% to 3%; cvan is from 0.5% to 1%: blue is less than 0.5%.

#### ESTIMATES FROM BDS DATA CONSISTENT WITH BEA DATA



	Response of Pri	vate Em	ployment from	n BDS Data
		IV: E	Bartik Instrum	ent
Horizon	Coefficient	р	Effective F	Job-Years (\$1M)
impact	0.062	0.056	29.232	1.296
	(0.032)			(0.676)
1 year	0.108	0.008	53.120	2.259
	(0.040)			(0.842)
2 years	0.115	0.015	27.603	2.393
	(0.047)			(0.981)
3 years	0.121	0.027	21.063	2.527
	(0.055)			(1.140)

Notes: Sample: 2001-2019 - 358 MSAs (QCEW+BDS+LAUS Harmonized Dataset). Data source: Business Dynamics Statistics (BDS).

#### Multiplier and Cost per Job: Intuition

- Regional Multiplier  $\beta_h$ :
  - % increase in local employment for a 1% of local income defense shock.
  - Larger  $\beta_h$  means a stronger response of local jobs to new federal contracts.
- Cost per Job (CPJ):
  - Derived from the multiplier's implied "job-years" measure (Chodorow-Reich, 2019).

$$\mathsf{job-years}_h \ = \ \beta_h \cdot \frac{1}{N \cdot T} \sum_{\ell=1}^N \sum_{t=\mathsf{start}}^\mathsf{end} \frac{\$1,000,000}{\mathsf{Y}_{\ell,t-1}} \cdot \mathsf{E}_{\ell,t-1}.$$

- CPJ =  $1/\text{job-years}_h$ .
- Indicates how many dollars of demand are required (per year) to create one local job
- Lower CPJ  $\implies$  more cost-effective job creation.

Back to Specification Slide

## WHAT IS THE ORIGIN OF THE EMPLOYMENT RESPONSE?

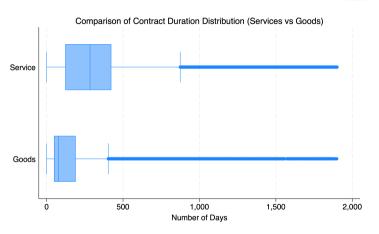
Table: Effects of Defense Spending on Labor Force and Unemployment

Panel A: Labor Force	Horizon	Coefficient	р	Effective F
	Impact	0.110	0.027	15.354
		(0.050)		
	1 year	0.144	0.053	8.364
		(0.074)		
	2 years	0.170	0.060	8.293
		(0.090)		
	3 years	0.172	0.059	9.980
		(0.091)		
Panel B: Unemployment	Horizon	Coefficient	p-value (%)	Effective F
			. ,	
	Impact	0.172	66.33	15.296
	Impact		66.33	15.296
	Impact  1 year	0.172 (0.395) -0.006	66.33 98.37	15.296 8.423
		(0.395)		
		(0.395) -0.006		
	1 year	(0.395) -0.006 (0.305)	98.37	8.423
	1 year	(0.395) -0.006 (0.305) -0.038	98.37	8.423

#### UNANTICIPATED CONTRACTS AND RECIPIENTS BACK

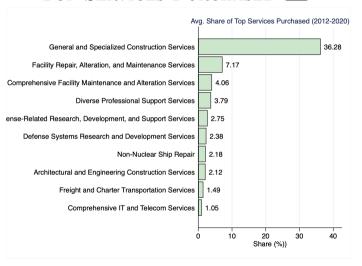
- Firms winning at least one *unanticipated contract* from 2006 to 2019:
- ightarrow pprox 80,000 (i.e. unique recipient DUNS)
- $\rightarrow$  Total value of contracts:  $\approx$  80% of total \$ values of  $G_t$ .
- $\rightarrow$  Total value of unanticipated contracts:  $\approx 5\%$  of total \$ values of  $G_t$  (See Share Over Time)
- Products Purchased: Firms cluster into two groups: See Bimodal Distribution
  - Service Providers (e.g., construction, consulting, defense R&D ...) Top Services List
  - Goods Suppliers (e.g., food, defense hardware...)
- Contract Size:
  - − Median shock is \$114,900. Average shock  $\approx$ \$700,000.
  - Interquartile range: [\$25,000,\$400,000].
- Contract Duration: Distribution
  - Service: median is 283 days interquartile range is [121,423] days.
  - $-\,$  Goods: median is 79 days interquartile range is [48-190] days.

#### UNANTICIPATED CONTRACTS DURATION BACK



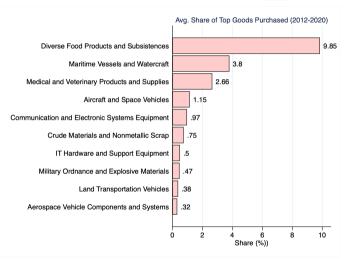
- Services: median 283 days interquartile range [121,423] days.
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# TOP SERVICES PURCHASED BACK



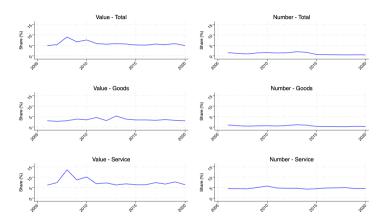
Top Goods Purchased

# TOP GOODS PURCHASED BACK



Top Services Purchased

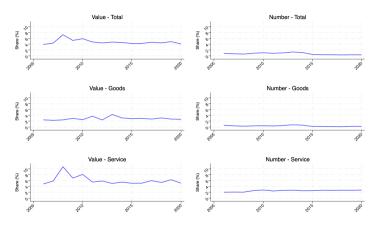
## HOW MANY CONTRACTS ARE UNANTICIPATED?



SHARE OF NUMBER/VALUE OF UNANTICIPATED CONTRACTS AND BREAKDOWN INTO SERVICE AND GOODS ACROSS FIRMS WHICH RECEIVE AT LEAST ONE SHOCK.

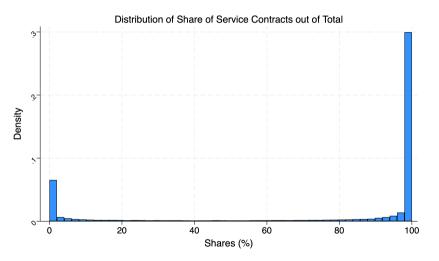
Across all G
Back to Presentation

## HOW MANY CONTRACTS ARE UNANTICIPATED?

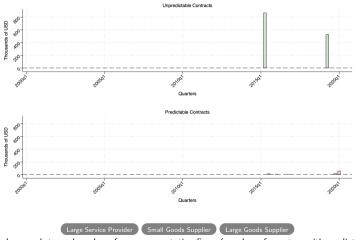


SHARE OF UNANTICIPATED CONTRACTS OUT OF TOTAL Only Across Shocked Firms

# SHARE OF SERVICE CONTRACTS OUT OF TOTAL

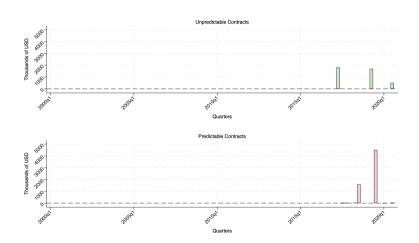


# EXAMPLE - SMALL SERVICE PROVIDER BACK

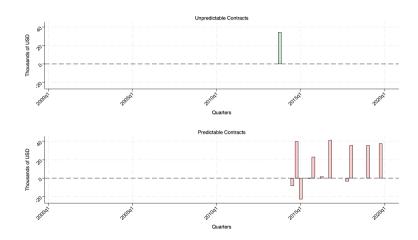


Fixed random seed + random draw from representative firms (number of quarters with predictable and non-predictable contracts within interquartile range).

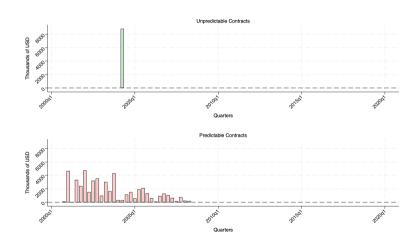
## EXAMPLE - LARGE SERVICE PROVIDER BACK



# EXAMPLE - SMALL GOODS SUPPLIER BACK



# EXAMPLE - LARGE GOODS SUPPLIER BACK



# SAMPLE RESTRICTIONS BACK

- Before matching Restrictions:
  - Exclude firms with multiple locations within state (i.e. single establishment).
     Innocuous since most EIN have one establishment within a state.
  - Establishments with average # of employees < 1.
  - $\rightarrow$  13.662 matches.
- After Matching Restrictions:
  - Exclude firms with gaps in the time series: 10,651 matches.
  - Trim sample. Exclude firms with:
    - $T_i < 1 + \underbrace{\text{Number of lags}}_{=4} + \underbrace{\text{IRF Horizon}}_{=8} = 13.$
    - First contract awarded in the first four periods (preserve all data for all lags).
    - First contract awarded before eight quarters from the end of the time-series (preserve data at all all horizons of IRF)
- $\rightarrow$  Sample: **5,142 matches**.