# THE LIFE-CYCLE OF CONCENTRATED INDUSTRIES

Martin Beraja (MIT)

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► Many disruptive industries have had a life-cycle: Entry → Shakeout → Concentration

Gort and Klepper, 1982; Klepper-Graddy, 1990; Klepper-Simons, 2005



Source: Klepper and Simons (2005)

## MOTIVATION

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► Also, OS or search engine industries. Windows or Google far ahead in a decade...

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## **Ex-post interventions**

Come into play only after an industry has sufficiently concentrated

- Essential infrastructure or IP access (AT&T, Intel)
- Data-sharing (EU Digital Markets Act)?

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- 2. When can they **wait** until the industry has **sufficiently concentrated**?
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- 1. Equilibrium and (constrained) optimal policy over the life-cycle
- 2. Application: Digital and AI industries in the US (dataset from VentureScanner)

# Model

► Arrival of new tech → New industry

- Arrival of new tech  $\longrightarrow$  New industry
- $\underline{N}_t$  small firms. High marginal cost  $1/\underline{z}$
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#### Special case:

- Cost function:  $\Gamma(q;z) = \frac{1}{z}q + f$
- Inverse demand function:

$$p_{i} = \frac{\sigma - 1}{\sigma} \left[ \sum_{j=1}^{\underline{N}_{t} + \bar{N}_{t}} \left( q_{j} \right)^{\frac{\epsilon}{\epsilon} - 1} \right]^{\frac{\epsilon}{\epsilon - 1} \frac{\sigma - 1}{\sigma} - 1} (q_{i})^{-\frac{1}{\epsilon}}$$

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# Households $V\left(\underline{N}_{t}, \overline{N}_{t}\right) = \mathbb{E}_{t}\left[\int_{t}^{\infty} e^{-r(s-t)} U\left(\underline{N}_{s}, \overline{N}_{s}\right) ds\right]$

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- ► The HJB is

$$\begin{split} rJ\left(\underline{N},\overline{N};\underline{Z}\right) &= \pi\left(\underline{N},\overline{N};\underline{Z}\right) + \lambda \times \left(J\left(\underline{N}-1,\overline{N}+1;\overline{Z}\right) - J\left(\underline{N},\overline{N};\underline{Z}\right)\right) \\ &+ \lambda \times \left(\underline{N}-1\right) \times \left(J\left(\underline{N}-1,\overline{N}+1;\underline{Z}\right) - J\left(\underline{N},\overline{N};\underline{Z}\right)\right) \\ &+ \eta \times \left(0 - J\left(\underline{N},\overline{N};\underline{Z}\right)\right) \\ &+ \eta \times \left(\underline{N}-1\right) \times \left(J\left(\underline{N}-1,\overline{N};\underline{Z}\right) - J\left(\underline{N},\overline{N};\underline{Z}\right)\right) \\ rJ\left(\underline{N},\overline{N};\overline{Z}\right) = \dots \end{split}$$

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Poisson mixed-strategy equilibrium exists and is unique

# ENTRY, SHAKEOUT, AND CONCENTRATION: A NUMERICAL ILLUSTRATION



#### Non-monotonicity?

- Cost of delaying entry: more large firms present; e.g.,  $\pi(\underline{N}, 1; \underline{z}) \pi(\underline{N}, 0; \underline{z}) < 0$
- ► Benefit: Large gains right before the shakeout; e.g.,  $\pi(0,3;\bar{z}) \pi(\underline{N},3;\bar{z}) > 0$

## **OPTIMAL POLICY**

- Primal approach: choose # of firms that enter/exit. Second best policy.
  - ► First best: production subsidies to large firms to correct markup distortions
  - ► Infeasible/unrealistic. No widespread use. Information? Politics?

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- Implementation: subsidize (or tax) the fixed cost of small firms  $s(\bar{N})$ 
  - ► Mimic observe/proposed policies to promote competition over an industry's life-cycle
    - Large firms share infrastructure, IP, or data with small firms (ex-post)
    - Subsidizing innovation and financing of young firms, data privacy regulations (ex-ante)

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    - Large firms share infrastructure, IP, or data with small firms (ex-post)
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- <u>Goal</u>: characterize the timing of optimal policy over the life-cycle
  - 1. When should governments promote competition in a nascent industry?
  - 2. When can they wait to intervene until the industry has concentrated?
  - 3. What determines the optimal mix of early and late interventions over the life-cycle?

- **Scale** economies key driver of US concentration/markups (Autor et al, Philippon et al)
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Theoretical results in two limit cases:

1.  $\overline{z}/\underline{z} \to \infty$ , with  $\underline{z} \to 0$ . Strong economies of scale, competition <u>for</u> the market

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  - No need to intervene in a nascent industry (ex-ante)
- 2.  $\bar{z}/\underline{z} = 1$ . Static limit, competition in the market
  - ► The government finds it optimal to intervene <u>at all times</u>.
  - Uniform ex-ante and ex-post interventions are needed.

## SCALE AND OPTIMAL POLICY



- Firm entry/exit mostly driven by option value of taking over the market
  Governments can wait to intervene later in the life-cycle
- ► If the government <u>cannot commit</u>, the time-consistent policy must subsidize earlier

# Application: Digital & Al Industries in the US

The question of how to regulate an industry in practice can be understood as:

## Are firm choices mostly driven by competition <u>for</u> the market? Or, is competition <u>in</u> the market important too?

► Model insight: Differences in scale as a key moment for diagnosing an industry

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Analyze Digital and AI industries in the US using dataset from Venture Scanner

- ► 17 categories of technologies/services: "AI," "Financial," "Real Estate," "Security," etc.
- Subcategories: "Deep and Machine Learning," "Consumer Payments," "Short Term Rentals and Vacation Search," "Threat Detection and Compliance," etc.
- Define a product industry as a Subcategory. Total of 155 industries.

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As a comparison, look at Automobile industry using *The 100 Year Almanac* 

#### LIFE-CYCLE ACROSS INDUSTRIES



#### **RELATIVE SCALE ACROSS INDUSTRIES**

