# Consumer Search and Firm Location: Theory and Evidence from the Garment Sector in Uganda

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- > This paper: theory and data to quantify role of *consumers' information frictions* 
  - Agglomerated firms attract consumers by lowering cost of gathering information
  - More firms to compete with, but larger customer base (Stahl, 1982; Wolinski, 1983)

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- Why does it matter?
  - Different welfare implications of urban / spatial policies
  - Consequences of demand-side constraints for misallocation

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  - Agglomeration: information frictions, proximity to suppliers
  - Congestion: within-location competition, transport costs, factor prices

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## Counterfactuals:

- Equilibrium outcomes in the absence of information frictions
- Assess welfare effects of policies on Ugandan policymakers' agenda
  - E-commerce
  - Decongestion policies

# Preview of findings

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- 2. Frictions limit the ability of high-quality firms to attract customers
  - When removed:  $\uparrow$  profits of high quality,  $\downarrow$  profits of low-quality firms
  - 37% of low-quality firms make losses and are better off exiting the market
- 3. Opposite effects of policies that target cause vs. symptoms of the inefficiency
  - E-commerce: 83% drop in sales in the core, primarily benefits high-quality firms
  - Decongestion policies: disproportionately harm high-quality firms

## Literature

## $1. \ \mbox{Quantitative spatial models of city structure}$

- Role of production externalities (Ahlfeldt et al., 2015; Allen, et al., 2017; Monte et al., 2018; Davis et al., 2019; Agarwal et al., 2020; Owens et al., 2020; Miyauchi et al., 2021)
- Contribution: additional role of information frictions

## 2. Consumer search

- Impact on price elasticity and mark-ups (Hortacsu and Syverson, 2004; Hong and Shum, 2006; De Los Santos et al., 2012; Murry and Zhou, 2020; Moraga-Gonzàlez et al., 2022)
- Contribution: endogenize firm location

## 3. Information frictions and trade flows

- Excessive price dispersion, survival of low-productivity firms (Arkolakis, 2010; Allen, 2014; Steinwender, 2018; Startz, 2021; Jensen, 2007; Aker, 2010; Goyal, 2010; Atkin et al., 2017; Jensen et al., 2018)
- Contribution: demand-driven agglomeration to infer information frictions within a city

# Outline

- 1. Setting and data
- 2. Motivating facts
- 3. Model
- 4. Estimation and counterfactuals
- 5. Conclusions

# 1. Setting and data

# Kampala Garment sector



- Kampala: capital and economic hub of Uganda (60% of GDP)
- Garment sector: 42% of manufacturing firms, 15% of employment
- Median firm: Descriptives
  - 1 worker, 3 machines, 3  $m^2$  surface, 93% informal
  - 5 years old, \$100 revenues per month
- Hybrid between manufacturers and retailers
  - Production and sale done by the same person, in the same location

1. Listing of 2,400+ establishments in Kampala Core/Periphery



#### Panel A: Firms per square-km



#### Panel B: Selected Parishes

- 1. Listing of 2,400+ establishments in Kampala Core/Periphery
- 2. Survey of 600 randomly selected firms (50% in Core, 50% in Periphery)
  - Firm and owner characteristics, location history, production process
  - Transaction data: type, quantity, price of product, final/retailer, origin of customer

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- 4. Mystery shoppers exercise
  - Same garment commissioned to all firms
  - Quality assessment by expert tailor Mystery Details

- ► How do consumers search?
  - 1. Pay large transport costs to travel to the core, but visit more firms prior to purchasing
    - Average transport cost to core vs. periphery: \$1.28 vs. \$0.48, 34 vs. 17 minutes
    - In core, visit 22% more firms before purchasing Fact 1

#### ► How do consumers search?

- 1. Pay large transport costs to travel to the core, but visit more firms prior to purchasing
- 2. Customers visit the core to find more varieties and higher quality products
  - Main reason for searching Periphery: proximity to home (64%)
  - Main reason for searching Core: number of tailors/varieties (55%), high-quality (58%) Fact 2

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## How do firms choose location?

- 3. Firms in the core serve fewer, but larger customers, who grant them larger revenues
  - On average, firms in the core serve 18% fewer customes, but make 1.3 times the revenues of firms in periphery (Fact 3)

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- How do firms choose location?
  - 3. Firms in the core serve fewer, but larger customers, who grant them larger revenues
  - 4. Are more likely to outsource intermediate tasks to nearby suppliers
    - ▶ In core, 41% of workers involved in production are external (vs. 32% in periphery)
    - Average distance to suppliers substantially lower in core (95% within 5 minutes walking) Fact 4

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- 3. Firms in the core serve fewer, but larger customers, who grant them larger revenues
- 4. Are more likely to outsource intermediate tasks to nearby suppliers
- Suggest: (i) consumers are affected by search frictions; (ii) firms internalize frictions in their choice of location
- Develop an equilibrium model to quantify the importance of this channel

## Key features of the model

## 1. Demand:

- A1: Consumers must pay *fixed* transport cost to the firm to observe preference over varieties
- A2: Once in a location, observe preferences over all varieties sold in the location
  - $\rightarrow$  All else equal, consumers prefer to search in locations with a high concentration of firms
  - $\rightarrow$  Agglomeration stronger for large buyers due to economies of scale in transport

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- 3. Congestion:
  - A4: Fiercer within-location *competition*, higher *commuting costs* and *factor prices* in high-density locations Rent

## 3. Model

## Supply

- Finite number of firms J
  - Single-product, horizontally and vertically differentiated Varieties
  - Owned by individuals exogenously distributed across locations  $I = \{1, 2, ..., N\}$
  - Idiosyncratic preferences over locations

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- ► They choose:
  - 1. Where to locate
  - 2. Once in a location, what price to charge
  - 3. What combination of land, internal and outsourced labor to employ

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# Set-up

#### Demand

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Static model: formation of firm-customer matches and location choices that persist over time

## Model overview

- 1. Demand:
  - Where to search
  - Which firm to buy from
- 2. Supply:
  - Production and outsourcing
  - Price choice
- 3. Firm location choice

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# Consumer utility

Utility of consumer i buying product j in location l is:

$$u_{ijl}^{\boldsymbol{q}} = \left(\beta \mathbf{x}_j + \xi_j + (1 - \sigma)\varepsilon_{ij}\right) q^{\theta} - \alpha p_{jl} q - C_{il}$$

▶  $\mathbf{x}_j$ ,  $\xi_j$ : observable and unobservable product **quality** 

- Vertical differentiation: same ranking for all consumers
- $\varepsilon_{ij}$ : idiosyncratic **taste** shock, iid ~ standard T1EV
  - Horizontal differentiation: match specific (e.g. preference for style, color, fit, cut)
- >  $p_{jl}$ , q: product j price and quantity bought by individual i

► *C<sub>il</sub>*: search cost

#### Search cost

$$C_{il} = \tau_1 g(||z_i - z_l||) + \tau_2 \frac{N_l}{ar_l} + \omega_{il}$$

▶  $||z_i - z_i||$ : distance between consumer and firm location

- Transport cost to location
- $\blacktriangleright \frac{N_l}{ar_l}$ : number of firms per square-km
  - Firm-specific search cost
- $\blacktriangleright$   $\omega_{il}$ : individual-location specific search cost, iid  $\sim$  standard T1EV
  - E.g. idiosyncratic information

# Timing of Consumer decision

- 1. Before searching, consumers **do not observe**  $\varepsilon_{ij}$
- 2. Choose location based on available information

# Timing of Consumer decision

- 1. Before searching, consumers **do not observe**  $\varepsilon_{ij}$
- 2. Choose location based on available information
- 3. Upon paying the **search cost**, observe  $\varepsilon_{ij}$  for all firms in the selected location
- 4. Choose firm that yields the highest utility

Scores Corr

## How does the number of firms affect demand?

- 1. Market-size effect: attracts consumers by increasing the number of available varieties
  - Let  $s_{il}$  be the share of customers of type i buying in location l

$$s_{il}^{q}(\mathbf{L},\mathbf{p}) = \frac{\left(\sum_{j=1}^{N_{i}} \exp\left(\frac{\delta_{jj}^{q}}{1-\sigma}\right)\right)^{q^{\theta}(1-\sigma)} \exp(-C_{il})}{\sum_{k=0}^{N} \left[\left(\sum_{h=1}^{N_{h}} \exp\left(\frac{\delta_{hk}^{q}}{1-\sigma}\right)\right)^{q^{\theta}(1-\sigma)} \exp(-C_{ik})\right]}$$

- ▶ All else equal, location share is increasing in  $N_I$ 
  - Observe more  $\varepsilon$  draws (more varieties)
  - · Higher probability of finding product with desired characteristics

Location Utility

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- > All else equal, location share is increasing in  $N_I$
- ► Effect is increasing in *q* 
  - Large consumers benefit from a better match over all units of products bought

Location Utility

## How does the number of firms affect demand?

- 1. Market-size effect: attracts consumers by increasing the number of available varieties
- 2. Market-share effect: increases competition within a location
  - Let  $s_{j|l}$  be the share of customers of type *i* buying from firm *j* conditional location *l*

$$s_{j|l}^{q}(\mathbf{p}_{l}) = rac{\exp\left(rac{\delta_{jl}^{q}}{1-\sigma}
ight)}{\sum_{h=1}^{N_{l}}\exp\left(rac{\delta_{hl}^{q}}{1-\sigma}
ight)}$$

▶ All else equal, conditional firm share is decreasing in  $N_l$ 

# Unconditional demand and sorting

Unconditional demand:  $s_{ijl}^q(\mathbf{L},\mathbf{p}) = s_{il}^q(\mathbf{L},\mathbf{p}) \times s_{j|l}^q(\mathbf{p}_l)$ 

Two opposite effects of number of firms  $N_I$ :

- 1. Market-size effect:  $\uparrow s_{ii}^q$
- 2. Market-share effect:  $\downarrow s_{i|l}^q$

Marginal effect depends on relative strength of these two forces

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**Sorting:** In absolute value,  $\frac{S_{ijl}}{N_l}$  larger for high-quality firms

- If positive, high-quality firms sort into larger locations
- Intuition: all firms equally benefit from market-size, but high-quality firms less affected by market-share effect



## Model overview

#### 1. Demand:

- Where to search
- Which firm to buy from
- 2. Supply:
  - Production and outsourcing
  - Price choice

#### 3. Firm location choice

## Firm location choice

- Static game of incomplete information
- Given spatial distribution of other firms (L), firm j's profits in l are:

 $\Pi_{jl}(\mathbf{L},\mathbf{p}) = \pi_{jl}(\mathbf{L},\mathbf{p}) - FC_{jl}$ 

► Variable profits:  $\pi_{jl}(\mathbf{L}, \mathbf{p}) = (p_{jl} - c_{jl})Q_{jl}(\mathbf{L}, \mathbf{p})$ 

► Fixed cost: 
$$FC_{jl} = \tau_3 g(||z_j - z_l||) + e_{jl}$$

- $||z_j z_l||$ : distance between the owner's home and the firm location
- $e_{jl}$ : idiosyncratic preference shock, *unobserved* by other firms, iid  $\sim$  T1EV

## Consumption and production externalities

► Variable profits: 
$$\pi_{jl}(\mathbf{L}, \mathbf{p}) = (p_{jl} - c_{jl})Q_{jl}(\mathbf{L}, \mathbf{p})$$

$$\frac{d\pi_{jl}(\mathbf{L},\mathbf{p})}{dN_l} = \underbrace{(p_{jl} - c_{jl})}_{\text{consumption externality}} \frac{\partial Q_{jl}(\mathbf{L},\mathbf{p})}{\partial N_l} - \underbrace{\frac{\partial c_{jl}}{\partial N_l}}_{\text{production externality}} + \frac{\partial p_{jl}}{\partial N_l} Q_{jl}(\mathbf{L},\mathbf{p})$$

- $\frac{\partial Q_{ll}(\mathbf{L},\mathbf{p})}{\partial N_l} > 0$ : if market-size effect dominates market-share effect, demand increasing in  $N_l$
- $\frac{\partial c_{jl}}{\partial N_l} < 0$ : cost of outsourcing is lower in high  $N_l$  locations (but land prices and wages higher)
- Impacts might be mitigated or enhanced by effect on equilibrium prices

Equilibrium

# 4. Estimation and Counterfactuals

# Bringing the model to the data

- CONSUMERS: Two types Final, retailers
  - Final consumers buy one unit of output
  - Retailers buy ten units of output (median transaction size in data)

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- LOCATION: Restrict firm choice to
  - Parish where owner lives
  - Core of the city

# Roadmap for estimation procedure

- 1. **Demand**:  $\{\alpha, \beta, \sigma, \theta, \tau_1, \tau_2\}$ 
  - Data: transaction and mystery shoppers (price and quality)
  - Method: maximum likelihood Demand Details
- **2. Supply**:  $\{\delta, A_I, T(N_I)\}$ 
  - Data: firm survey (choice of land and labor, wages, rents)
  - Method: simulated method of moments Supply Details
- 3. Location:  $\{\tau_3\}$ 
  - Data: firm survey (firm location and owner's origin)
  - Method: Nested Fixed Point Algorithm (Rust 1987) Location Details

## Overview of counterfactuals

#### 1. Shutting down information frictions

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#### 3. Decongestion policies

- Cap the number of firms allowed to operate in the core
- Motor-cycle taxis ban in the core

# Counterfactual 1: Shutting down information frictions

	Baseline	No information frictions		
Share of firms in core	0.365	0.335 - <b>8.2%</b>		
Share of sales in core	0.382	0.222 - <b>42%</b>		
Average price	20.44	17.52 - <b>14%</b>		
Average profits	476.0	391.0 - <b>18%</b>		
Average consumer welfare	19.22	21.31 <b>+11%</b>		

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Motivation

# Counterfactuals 1: High vs. low-quality firms



Panel A: Share of firms in core

# Counterfactuals 1: High vs. low-quality firms



#### Panel A: Share of firms in core

Panel B: Firm profits

# Counterfactuals 2 & 3: E-commerce and caps

- In Kampala, travel time estimated to be 13.5% of the city GDP (+4.2% with congestion) (Baertsch 2020)
- Simulate the impact of two policies on the agenda:
  - 1. E-commerce platform: no information frictions, flat delivery fee
  - 2. Cap number of owners that can operate in the core



# KCCA removes mobile money kiosks off Kampala streets

👗 The Independent 💿 January 18, 2022 🖿 NEWS 🎭 4 Comments



KCCA officers remove a kiosk from Burton street in Kampala. URN photo

## E-commerce vs. caps on high and low-quality firms

Compare effect on profits of e-commerce and caps that induce same spatial dispersion



Motivation

## E-commerce vs. caps on high and low-quality firms

Compare effect on **profits** of e-commerce and caps that induce same spatial dispersion



Motivation

## Conclusions

- Case study that highlights the importance of information frictions for firms' location choice
- Framework extends to contexts with information frictions and costly search:
  - Low and high-income settings in which search is conducted in person
  - But might also contribute to concentration of sellers on online platforms

## Conclusions

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- Framework extends to contexts with information frictions and costly search:
  - Low and high-income settings in which search is conducted in person
  - But might also contribute to concentration of sellers on online platforms
- Broader implications:
  - 1. Information frictions limit the ability of high-quality firms to attract customers
    - $\rightarrow$  Role in explaining slow growth and firm size distribution
  - 2. Firms rely on networks to achieve scale via outsourcing and machines rental (Bassi et al. 2022)
    - $\rightarrow$  Within-firm contracting frictions preventing firms from merging/integrating

# Appendix

## 1919 New York



Source: 1919 US Census of Manufacturers

#### CONCENTRATION-DISTRIBUTION-CHARACT

The colors indicate predominating industries. Alternate stripes of different colors indicate overlapping of industries. Statistics are from most recent Census of Manufactures, (1919)—Bureau of The Census.

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# Manufacturing Firms, 2002 Census





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#### Firm Density in Selected Parishes


# Firm Descriptives

	All	Core	Periphery	P-value
Number of workers	1.319 [1.000]	1.250	1.701	{.000}
Number of machines	3.674 [3.000]	3.573	4.224	{.002}
Size of premises (m <sup>2</sup> )	3.005 [2.000]	2.652	4.952	{.000}
Years of operation	8.001 [5.000]	7.974	8.151	{.814}
Monthly revenues (USD)	167.039 [100.442]	179.402	100.611	{.000}
Rent per square-meter (USD)	19.459 [14.147]	20.847	11.717	{.000}
Monthly commuting cost (USD)	36.642 [40.743]	39.817	19.564	{.000}
Number of observations	601	302	299	

# Mystery shoppers design and scoring



	ASSESMENT CRITERIA	SCORING GUIDE	MAX SCORE	SCORE
		Dart of 4 "long by 1" wide	3	
1	DARTS	Correctly sewn	3	
1	DARIS	Press to the right side	2	
		Position of the Dart observed	2	
2	COLLAR	Peter Pan/Baby Collar	5	
2	COLLAR	Fixed correctly round the neckline	5	
		Sleeved Well Gathered	3	
2		Sleeve Length 8"	2	
3	SLEEVES	Round sleeve 14"	2	
		Correctly fixed on Bodice	3	
		Skirt length 18"	2	
		Skirt Equally Gathered	2	
4	SKIRT	Neatly fixed to Bodice	2	
		Correct Seam Allowance	2	
		Skirt bottom shaped round	2	
		Zip attached to Centre back seam	4	
5	ZIP	Right color of Zip	3	
		Right length of Zip	3	
		Right Seam Allowance "Y2-1"	3	
6	6 SEAM	Correctly Pressed	3	
		Neatly Finished Edges	4	
		Hemmed bottom of Dress	2	
7	LIENA	Hem lin-2ins	1	
	FI CIVI	Hem Neatly sewn	3	
		Hem well pressed	4	
			1	

# 1. Firms and customers pay high transport costs to the Core

- ▶ Transport cost to Core: 22% of firms' daily revenues, 14% of transaction value
  - More than twice the cost to travel to Periphery
- ▶ In the Core, customers visit 22% more firms prior to purchasing

PANEL A: Firms per square-km





# 2. Firms in the core sell higher quality products on average

- On average, firms in core are of higher quality (p-value = 0.039)
- Difference driven by tails, suggesting the best firms select into the core (Combes et al. 2012)



# Customers' reasons for *searching* in Core vs. Periphery



Appendix

#### Correlation between enumerators' and expert tailor's scores



#### Product variety across locations



Appendix

# Typical dress



# Way in which customers would search for firms

	% of final customers	% of retail customers
Walk into any firm	53.5	55.8
Ask friends/family members	43.9	42.4
Ask other tailoring firm	14.5	33.8
Ask firm in different sector	6.9	11.9
Look on the internet	7.9	4.0

Note: Data is from the baseline of customers.

# 3. Firms in Core serve fewer customers, but a larger share of retailers

	(1)	(2)	(3)	(4)	(5)	(6)
	Daily customers	Daily revenues	Share of	Transaction	Quantity	Unit price
		(USD)	retailers	Value (USD)		(USD)
Core	-0.163**	9.336***	0.446***	4.289***	14.35***	-0.215
	(0.0799)	(2.340)	(0.0294)	(0.923)	(1.493)	(0.243)
Quality score				1.489***	-1.936**	0.836***
				(0.571)	(0.781)	(0.183)
Mean   Periphery	0.980	7.423	0.102	6.763	3.628	3.136
Product FEs				$\checkmark$	$\checkmark$	$\checkmark$
N. Observations	546	546	512	2726	2726	2726

Note: Data is from transactions records and mystery shoppers. In Columns 1 to 3, the unit of observation is the firm.

In Columns 4 to 6, it is the transaction. Standard errors in parentheses. \* p < .10, \*\* p < .05, \*\*\* p < .01

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In Columns 4 to 6, it is the transaction. Standard errors in parentheses. \* p < .10, \*\* p < .05, \*\*\* p < .01

# Firms' reasons for locating in Core vs. Periphery?



# Firm relocation

% of firms
54.4
5.32
6.16
11.3
2.83
7.82
12.1

# Correlates of prices

	(1)	(2)	(3)
		Unit price	
Core	-0.733***	-0.215	0.620**
	(0.227)	(0.248)	(0.311)
Quality score	1.032***	0.962***	0.836***
	(0.195)	(0.191)	(0.183)
Number of items		-0.0361***	-0.0215***
		(0.00544)	(0.00674)
Business customer			-2.255***
			(0.419)
Product FEs	$\checkmark$	$\checkmark$	$\checkmark$
Mean		3.805	
Number of Observations		2,458	
Standard errors in parentheses			
* p < .10, ** p < .05, *** p <	< .01		

# Profits decomposition



#### Large buyers travel further and pay lower unit transport costs



- Unit transport costs decreasing in quantity, despite buyers purchasing larger quantities travelling further
- ► Suggests transport costs are fixed → Economies of scale in transport (Grant and Startz 2022)

# Firms in the Core are more likely to outsource intermediate tasks

	Core	Periphery	P-value
PANEL A: Outsourcing			
Total number of workers	2.240	1.927	[0.000]
Any external worker	0.726	0.583	[0.000]
Share of external workers	0.418	0.324	[0.000]
PANEL B: Distance from External Workers			
Within 5 minutes walking	0.954	0.557	[0.000]
Between 5 and 15 minutes walking	0.040	0.188	[0.000]
More than 15 minutes walking	0.005	0.257	[0.000]

 $\ensuremath{\textbf{Note:}}$  Data is from the baseline survey of garment firms. P-values in Panels A and B are from

regressions that control for product type Fixed Effects

#### Rent per square-meter



#### Expected Utility from a Location

Consumers choose location to maximize their expected utility:

$$V_{il}^{q} = E_{\varepsilon} \left[ \max_{j \in I} u_{ijl}^{q} \right] = q^{\theta} (1 - \sigma) \ln \left( \sum_{j=1}^{N_{l}} \exp \left( \frac{\delta_{jl}^{q}}{1 - \sigma} \right) \right) - C_{il} + \gamma$$

where  $\delta_{jl} = \beta x_{jl} - \alpha p_{jl} q^{1-\theta} + \xi_j$ 

- ▶ All else equal, expected utility is increasing in  $N_I$ 
  - Observe more  $\varepsilon$  draws (more varieties)
  - Higher probability of finding product with desired characteristics

# High-quality firms are more likely to sort in agglomerated locations

- For illustration, assume there are two types of firms: *low* and *high-quality* 
  - Let  $N_I^L$  and  $N_I^H$  be the number of low and high-quality firms in location I
  - Let  $s_{iLI}$  and  $s_{iHI}$  be the share of type-*i* customers buying from a low/high quality firm in I
- The marginal effects of the entry of a high-quality firm in I on  $s_{iLI}$  and  $s_{iHI}$  are:

$$\begin{aligned} \frac{\partial \boldsymbol{s}_{iLl}}{\partial N_l^H} &= \boldsymbol{s}_{iLl} \left( \boldsymbol{s}_{H|l} (\boldsymbol{q}^{\theta} (1-\sigma)(1-\boldsymbol{s}_{il})-1) - \frac{\tau_2}{a r_l} (1-\boldsymbol{s}_{il}) \right) \\ \frac{\partial \boldsymbol{s}_{iHl}}{\partial N_l^H} &= \boldsymbol{s}_{iHl} \left( \boldsymbol{s}_{H|l} (\boldsymbol{q}^{\theta} (1-\sigma)(1-\boldsymbol{s}_{il})-1) - \frac{\tau_2}{a r_l} (1-\boldsymbol{s}_{il}) \right) \end{aligned}$$

► In absolute terms, marginal effect is larger for high-quality firms as  $s_{iHI} > s_{iLI}$ → If marginal effect is positive, high-quality firms more likely to sort into large locations

#### Unconditional shares

▶ The share of customer *i* buying products from firm *j* in location *l* is:

$$s_{ijl}^{q}(\mathbf{L},\mathbf{p}) = s_{il}^{q}(\mathbf{L},\mathbf{p}) \times s_{j|l}^{q}(\mathbf{p}_{l}) =$$

$$= \frac{exp(\frac{\delta_{jl}^{q}}{1-\sigma})\left(\sum_{j'=1}^{N_{l}}exp(\frac{\delta_{j'l}^{q}}{1-\sigma})\right)^{q^{\theta}(1-\sigma)-1}exp(-\tau_{1}g(||z_{l}-z_{l}||)-\tau_{2}\frac{N_{l}}{ar_{l}})}{exp(u_{0}^{q}) + \sum_{k=1}^{N}\left[\left(\sum_{h=1}^{N_{h}}exp(\frac{\delta_{hk}^{q}}{1-\sigma})\right)^{q^{\theta}(1-\sigma)}exp(-\tau_{1}g(||z_{l}-z_{k}||)-\tau_{2}\frac{N_{l}}{ar_{l}})\right]}$$

#### Aggregate demand

▶ The demand for product *j* sold in location *l* is:

$$Q_{jl}(\mathbf{p},\mathbf{J})=\int q_i s_{ijl}(\mathbf{p},\mathbf{J}) dF(q_i,z_i)$$

where,

- $\boldsymbol{p}$  and  $\boldsymbol{J}$  are vectors of prices and number of firms across locations
- $dF(\cdot)$  the joint distribution of quantities and distances

# Production function and outsourcing

- ▶ Production function:  $A_l h^{1-\delta} \ell^{\delta}$
- Firms can employ internal or external labor (outsourcing)
- Face the following trade-off:
  - Procuring external task requires firms to pay transaction cost  $T(N_l)$ ,  $T'(\cdot) < 0$  (Holmes 1995)
  - As firms produce more tasks internally, productivity decreases (Eckel and Neary 2010)
- At optimal outsourcing, cost of labor is  $w_l T(N_l)$
- Marginal cost decreasing in  $N_l$ :

$$c_{jl} = \frac{1}{A_l} \left( \frac{w_l T(N_l)}{\delta} \right)^{\delta} \left( \frac{r_l}{1-\delta} \right)^{1-\delta}$$

#### **Production Function**

- ▶ Firms produce output using labor and land
- Cobb-Douglas CRS production function:

$$f_j(h,\ell) = A_j \ell^{\delta} h^{1-\delta}$$

Labor is a composite input produced by combining a continuum of perfectly complementary tasks t:

$$\ell = \min\{x(t)|t \in [0,1]\}$$

# Outsourcing technology

► Tasks can be produced internally or outsourced:

- External Technology: requires x(t) units of labor
- Internal Technology: requires a(Z)x(t) units of labor, with z the share of internally produced tasks
- Firms face the following trade-off:
  - Procuring external task requires firms to pay transport cost  $T(N_l)$ ,  $T'(\cdot) < 0$  (Holmes 1995)
  - As firms produce more tasks internally, productivity decreases: a'(Z) > 0 (Eckel and Neary 2010)

# Optimal outsourcing

- Assume that cost of internal and external labor (w) is the same and constant across locations
- Firms will choose  $Z^*$  to equalize the cost of producing tasks internally and externally:  $a(Z^*) = T(N_l)$

**Proposition**: As  $N_l$  increases  $Z^*$  decreases, namely firms outsource a larger share of tasks

#### Price choice

- Nash-Bertrand pricing game
- Firms choose price to maximize:

$$\pi_{jl}(\mathbf{p},\mathbf{L})=(p_{jl}-c_{jl})Q_{jl}(\mathbf{p},\mathbf{L})$$

- Net effect of agglomeration on prices is ambiguous:
  - 1. Production externalities reduce marginal costs and hence prices
  - 2. Market-share effect increases competition, lowering prices
  - 3. Market-size effect reduces competition, pushing prices upwards

# Optimal price

Optimal price is implicitly given by:

$$p_{jl}^* = c_{jl} + \frac{(1-\sigma)\int q_i s_{ijl} dF(\cdot)}{\alpha\int q_i s_{ijl} [1-s_{ij|l}(1-q_i^{\theta}(1-\sigma)(1-s_{il}))] dF(\cdot)}$$

Can write the system of best-response equations as (Berry 1994):

$$\mathbf{p} = \mathbf{c} - \Lambda(\mathbf{p})^{-1}Q(\mathbf{p})$$

where  $\Lambda(\mathbf{p})$  is the J  $\times$  J matrix of price derivatives

- A Nash-Bertrand equilibrium is a vector p\* that solves this fixed point mapping
- Equilibrium might not be unique

# Equilibrium of location game

- Firms move simultaneously, forming expectations on behavior of other firms
- Firm j's probability of choosing location l is:

$$\Psi_{j}(l|\mathbf{P}) = \frac{\exp\left(\left(\sum_{\mathbf{l}_{-j}} \left[\pi_{jl}(l,\mathbf{l}_{-j})\prod_{h\neq j}P_{h}(l_{h})\right] - \tau_{3}g(||z_{j} - z_{l}||)\right)/\mu\right)}{1 + \sum_{k=1}^{N} \exp\left(\left(\sum_{\substack{\mathbf{k}_{-j}}} \left[\pi_{jk}(k,\mathbf{k}_{-j})\prod_{h\neq j}P_{h}(k_{h})\right] - \tau_{3}g(||z_{j} - z_{k}||)\right)/\mu\right)}_{\text{Expected variable profits in location }k}$$

Bayesian Nash Equilibrium is the fixed point of the system of best response mappings

• Equilibrium exists, but might not be unique

#### **Demand Estimation**

Taking firm location and prices as given, maximize log-likelihood function:

$$\ln L(\boldsymbol{\theta_1}|\mathbf{L},\mathbf{p}) = \sum_{i,q,j,l} w_j \times I_{ijl}^q \times \ln s_{ijl}^q(\mathbf{L},\mathbf{p})$$

- $s_{ijl}^q$ : probability that type-q consumer from location i purchases products from firm j in l
- $I_{iii}^q$ : indicator for whether consumer purchases a product from firm j in the data
- w<sub>j</sub>: sampling weights
- Assume  $\xi_j = 0$ , no price endogeneity
  - · Use price from mystery shoppers exercise: same product, same bargaining
  - Strongly correlated with transaction prices and product quality
  - Uncorrelated with a number of variables that could be related to unobserved quality

# Correlation between transaction and mystery shopper prices

	(1)	(2)	(3)		
		Transaction price			
Mystery shoppers price	0.925***	0.808***	1.077***		
	(0.122)	(0.100)	(0.065)		
Quality score			0.461***		
			(0.111)		
Product FEs		$\checkmark$	$\checkmark$		
Number of Observations	2,571	2,571	2,541		
Notes: Robust standard errors in parentheses * $n < 10$ ** $n < 05$ *** $n < 01$					

**Notes**: Robust standard errors in parentheses. \* p < .10, \*\* p < .05, \*\*\* p < .01

# Correlates of Mystery Shoppers prices

	(1)
	Price (USD)
Quality score (0-100 rating)	0.241***
	(0.0761)
Customer care (0-10 rating)	0.0533
	(0.0678)
Greeted upon entering the firm	-0.249
	(0.460)
Given undivided attention	0.268
	(0.354)
Pleasant closing comment	-0.451
	(0.395)
Tidiness of premises (0-10 rating)	-0.0475
	(0.0656)
Cleanliness of premises (0-10 rating)	0.164**
	(0.0741)
Product ready by delivery date	-0.202
	(0.199)
Offered something to come back	0.543
	(0.515)
Told to advertise firm	0.147
	(0.279)
Shopper FEs	$\checkmark$
Parish FEs	$\checkmark$
Number of Obs	529

Standard errors clustered at the parish level in parentheses. \* p < .10, \*\* p < .05, \*\*\* p < .01

#### Demand Estimation Robustness

• Given estimates of  $\{\sigma, \theta, \tau_1, \tau_2\}$ , can solve for  $\delta_{ii}^q$  from (Berry 1994):

$$s_{j|l}^q(\mathbf{p}_l) = rac{\exp(rac{\delta_{jl}^q}{1-\sigma})}{\sum_{h=1}^{N_l}\exp(rac{\delta_{hl}^q}{1-\sigma})}$$

• Mean utilities defined as  $\delta_{jl}^q = \beta x_j + \alpha p_{jl} q^{1-\theta} + \xi_j$ 

- ▶ Regress estimated  $\delta_{il}^{q}$  on prices and observable characteristic to obtain  $\{\alpha, \beta\}$
- ▶ Need IV for prices uncorrelated with unobserved shock  $\xi_i$ 
  - Cost shifter: cost of material used in production of typical product
  - BLP instrument: share of high-quality firms in same location

#### Demand Estimation Robustness

	(1)	(2)	
	Transaction price	Delta	
Panel A: First Stage			
Cost of cloth (1 meter)	0.647***		
	(0.192)		
Share high-quality firms	8.383***		
	(2.450)		
Panel B: Second Stage			
Transaction price		-0.092**	
		(0.038)	
Product FEs	$\checkmark$	$\checkmark$	
Number of Observations	608	608	
Notes: Robust standard errors in parentheses. * $p < .10$ , ** $p < .05$ , *** $p < .01$			

# Missing consumer origin for 34% of

 Uncorrelated with transaction and firm characteristics

Customers' origin

transactions

Imputed from origin of consumers of the same type, shopping in the same location via proportional random assignment

	(1)
	Missing Origin
Transaction value	0.000
	(0.000)
Number of daily customers	-0.040
·····	(0.039)
Daily revenues	-0.001
,	(0.001)
Retail customer	-0.075*
	(0.037)
Parish FEs	yes
Number of Observations	2589
Standard errors in parentheses	
* $p < .10$ , ** $p < .05$ , *** $p < .02$	L
# Supply Estimation

- Use optimal choice of labor  $(\ell^*)$  and land  $(h^*)$
- ► Take input costs from data:
  - Wages assumed to be constant in periphery, but allowed to be different in Core
  - · Rent exogenously varies across location, but not explicitly modelled
- ▶ Parametrization:  $T(N_l) = 1 + N_l^T$  (iceberg transport cost)
- Estimate using Simulated Method of Moments
  - **Parameters** to be estimated:  $\{\delta, T(N_l), A_l\}$
  - Targeted moments: average ratio of land/labor, and variance of labor and land in each parish

## Identification of Supply Parameters

$$h_{jl}^* = \frac{Q_{jl}}{A_l} \left( \frac{(1-\delta)wT(N_l)\epsilon_j}{\delta r_l} \right)^{\delta} \qquad \ell_{jl}^* = \frac{Q_{jl}}{A_l} \left( \frac{\delta r_l}{(1-\delta)wT(N_l)\epsilon_j} \right)^{1-\delta}$$

- ► Ratio across locations *I*, *h*:  $\frac{\ell_{JI}^*/h_{JI}^*}{\ell_{hk}^*/h_{hk}^*} = \frac{r_I w_k T(N_k)}{r_k w_l T(N_l)}$
- Expected within location *I*:  $\frac{h_{jl}^*}{\ell_{jl}^*} = \frac{(1-\delta)wT_1(J_l)}{\delta r_l}$ 
  - ightarrow **Ratios** identify  $T_1(J_l)$  and  $\delta$
- Given  $Q_{jl}$ , recover location productivity  $A_l$  from **levels**  $h_{jl}^*$  and  $\ell_{jl}^*$

## Location Estimation

• A fixed point of Rust's NFXP algorithm is a pair  $\{\tau_3^*, \mathbf{P}^*\}$  that satisfies:

(i) 
$$\tau_3^* = \arg \max_{\tau_3} \sum_j \sum_l \ln \Psi_j(l | \mathbf{P}^*, \tau_3) I_{lj}$$

(ii) 
$$\mathbf{P}^* = \Psi(\mathbf{P}^*, \tau_3^*)$$

Where the best response mapping is:

$$\Psi_{j}(I|\mathbf{P}) = \frac{\exp\left(\left(\sum_{\mathbf{l}_{-j}} \left[\pi_{jl}(I, \mathbf{l}_{-j}) \prod_{h \neq j} P_{h}(I_{h})\right] - \tau_{3}g(||z_{j} - z_{l}||)\right)/\mu\right)}{1 + \sum_{k=1}^{N} \exp\left(\left(\sum_{\mathbf{k}_{-j}} \left[\pi_{jk}(k, \mathbf{k}_{-j}) \prod_{h \neq j} P_{h}(k_{h})\right] - \tau_{3}g(||z_{j} - z_{k}||)\right)/\mu\right)}$$

- Must compute Nash-Bertrand equilibrium and variable profits π<sub>jl</sub> for all possible configuration of firms in space I<sub>-j</sub>
- $\blacktriangleright$   $\mu$  not separately identified: calibrated to 0.75 of a standard deviation of profits

## Location Estimation: Reducing the state space

- 1. Choice set: stay in parish where the owner resides or move to Core
- 2. Firm heterogeneity: high or low-quality
  - But type also a function of owner's parish: order of magnitude of state space is 10<sup>243</sup>
- 3. Information: know number of firms of each type  $\{N_{low}, N_{high}\}$ , but not parish of origin
  - Assume owners are uniformly distributed among periphery parishes
  - Limited knowledge: representative parish in the periphery

## Location Estimation: Simplified best response mapping

- Let  $n_{low}$  and  $n_{high}$  be the number of low and high-quality firms (other than j) in the core
- Let P = {P<sub>low</sub>, P<sub>high</sub>} be the vector of CCPs of any low and high-quality firm entering the core

$$\Psi_{j}(l|\mathbf{P}) = \frac{\exp\left(\left(\sum_{n_{low}, n_{high}} \left[\pi_{jl}(l, n_{low}, n_{high}) Pr(n_{low}, n_{high})\right] - \tau_{3}g(||z_{j} - z_{l}||)\right)/\mu\right)}{1 + \sum_{k=1}^{N} \exp\left(\left(\sum_{\mathbf{k}_{-j}} \left[\pi_{jk}(k, n_{low}, n_{high}) Pr(n_{low}, n_{high})\right] - \tau_{3}g(||z_{j} - z_{k}||)\right)/\mu\right)}$$

The probability that  $n_{low}$  and  $n_{high}$  low and high-quality firms enter the core is:

$$Pr(n_{low}, n_{high}) = \binom{N_{low}}{n_{low}} (P_{low})^{n_{low}} (1 - P_{low})^{N_{low} - n_{low}} \times \binom{N_{high}}{n_{high}} (P_{high})^{n_{high}} (1 - P_{high})^{N_{high} - n_{high}}$$

## **Estimated Parameters**

	Parameter	Estimate	Std Error
PANEL A: Demand			
Price (USD)	$\alpha$	-0.064	(0.016)
Quality final customers	$\beta_{f}$	0.205	(0.083)
Quality retail customers	$\beta_r$	0.724	(0.377)
Taste shocks correlation	$\sigma$	0.329	(0.210)
Quantity multiplier	$\theta$	0.316	(0.083)
Travel cost	$ au_1$	-0.139	(0.016)
Within location search cost	$ au_2$	-0.0004	(0.0004)
PANEL B: Supply			
Labor share	$\delta$	0.651	(0.030)
Outsourcing cost	Т	-0.521	(2.170)
Productivity Core	A <sub>core</sub>	17.950	(3.035)
Productivity Periphery (mean)	A <sub>per</sub>	10.886	(2.647)
PANEL C: Location			
Commuting cost	$ au_3$	-5.739	

Note: Standard errors bootstrapped using 100 bootstrapped samples.

## Model Fit: Parish Demand Shares



# Model Fit: Within Location Firm Shares



## Model Fit: Choice of Land and Labor

Parish		Land (h)	Labor (ℓ)
Bwaise II	Data	6.050	1.931
	Sim	5.890	2.333
Kamwokya II	Data	5.450	1.650
	Sim	5.466	1.594
Kasubi	Data	5.003	2.246
	Sim	4.736	2.711
Katwe I	Data	1.750	1.500
	Sim	1.989	1.045
Kibuye II	Data	2.857	2.429
	Sim	2.671	2.619
Kisenyi III	Data	3.450	2.450
	Sim	3.823	0.948
Kisugu	Data	7.750	1.938
	Sim	7.347	2.943
Mbuya I	Data	9.394	2.314
	Sim	9.194	2.941
Naguru I	Data	3.862	2.353
	Sim	4.192	1.224
Core	Data	2.671	2.321
	Sim	2.808	2.167
Nakivubo-Shauriyako	Data	4.533	2.467
	Sim	3.282	3.606
Wandegeya	Data	2.478	2.696
	Sim	2.217	2.896

Notes: Robust standard errors in parentheses. \* p < .10, \*\* p < .05, \*\*\* p < .01

# Counterfactual 2: E-commerce platform

	Baseline	E-Commerce
Share of firms in core	0.365	0.222
		-39%
Share of sales in core	0.382	0.065
		-83%
Average price	20.44	17.38
		-15%
Average profits	476.0	411.3
		-14%
Average consumer welfare	19.22	31.80
		+71%

## Counterfactual 3: Capping the number of firms in the core



#### Panel A: Firm Profits

Panel B: Consumer Welfare



## Banning boda-bodas from the core



- Travel time separately for cars and motorcycles
  - No ban: min{car, motorcycle}; Ban: car
  - Applies to part of the journey within central district
- Increase in travel for customers (5.2%) and firm owners (6.8%)
- ▶ 9.8% of firms relocate in the periphery
- Small increase in average profits, but:
  - -3.6% in core, +3.3% in periphery