

# Can White Elephants Kill?

## The Unintended Consequences of Infrastructure Development

Antonella Bancalari

St.Andrews and IFS

**NBER SI, Urban Economics, 2022**

# Investing in infrastructure

- Driver of productivity and economic development [Aschauer, 1989; Isham and Kaufmann, 1999].
  - Total spending in infrastructure projects in LMICs  $\approx$  **1.2 trillion USD**  
→ 5% of the global GDP [Fay et al., 2019].
- Ample evidence on the effectiveness of **completed and in-use** infrastructure to improve living standards:
  - Sewers, water-pipes, dams, and electricity and transportation networks [e.g. Watson, 2006; Duflo and Pande, 2007; Rud, 2012; Lipscomb et al., 2013; Donaldson, 2018; Alsan and Goldin, 2019; Bhalotra et al., 2021].
- Yet, we know little about the consequences of infrastructure projects that are being **implemented**.

# Investing in infrastructure

- Driver of productivity and economic development [Aschauer, 1989; Isham and Kaufmann, 1999].
  - Total spending in infrastructure projects in LMICs  $\approx$  **1.2 trillion USD**  
→ 5% of the global GDP [Fay et al., 2019].
- Ample evidence on the effectiveness of **completed and in-use** infrastructure to improve living standards:
  - Sewers, water-pipes, dams, and electricity and transportation networks [e.g. Watson, 2006; Duflo and Pande, 2007; Rud, 2012; Lipscomb et al., 2013; Donaldson, 2018; Alsan and Goldin, 2019; Bhalotra et al., 2021].
- Yet, we know little about the consequences of infrastructure projects that are being **implemented**.

# Investing in infrastructure

- Driver of productivity and economic development [Aschauer, 1989; Isham and Kaufmann, 1999].
  - Total spending in infrastructure projects in LMICs  $\approx$  **1.2 trillion USD**  
→ 5% of the global GDP [Fay et al., 2019].
- Ample evidence on the effectiveness of **completed and in-use** infrastructure to improve living standards:
  - Sewers, water-pipes, dams, and electricity and transportation networks [e.g. Watson, 2006; Duflo and Pande, 2007; Rud, 2012; Lipscomb et al., 2013; Donaldson, 2018; Alsan and Goldin, 2019; Bhalotra et al., 2021].
- Yet, we know little about the consequences of infrastructure projects that are being **implemented**.



# Implementing infrastructure

- Construction works expose the local population to **hazards** and **disruptions**.
- Implementation plagued by inefficiencies that increase private and **social costs** in LMICs and HICs alike.
  - Delays and cost over-runs in up to 45% of OECD projects [Flyvbjerg, Holm, and Buhl, 2004].
  - 1/3 of infrastructure projects are halted and even abandoned mid-construction [Rasul and Rogger, 2018; Williams, 2017].
- Overestimated welfare evaluations because social costs from the implementation phase are ignored.

$$\frac{B^c}{C_{priv}^i + C_{soc}^i} \quad (1)$$

# Implementing infrastructure

- Construction works expose the local population to **hazards** and **disruptions**.
- Implementation plagued by inefficiencies that increase private and **social costs** in LMICs and HICs alike.
  - Delays and cost over-runs in up to 45% of OECD projects [Flyvbjerg, Holm, and Buhl, 2004].
  - 1/3 of infrastructure projects are halted and even abandoned mid-construction [Rasul and Rogger, 2018; Williams, 2017].
- Overestimated welfare evaluations because social costs from the implementation phase are ignored.

$$\frac{B^c}{C_{priv}^i + C_{soc}^i} \quad (1)$$

# Implementing infrastructure

- Construction works expose the local population to **hazards** and **disruptions**.
- Implementation plagued by inefficiencies that increase private and **social costs** in LMICs and HICs alike.
  - Delays and cost over-runs in up to 45% of OECD projects [Flyvbjerg, Holm, and Buhl, 2004].
  - 1/3 of infrastructure projects are halted and even abandoned mid-construction [Rasul and Rogger, 2018; Williams, 2017].
- Overestimated welfare evaluations because social costs from the implementation phase are ignored.

$$\frac{B^c}{C_{priv}^i + C_{soc}^i} \quad (1)$$

# This paper

- **New focus:** study the social costs imposed by infrastructure projects that are being **implemented** (i.e., projects started but not yet completed).
- **Context:** nation-wide implementation of sewerage projects in urban areas of Peru and its effect on early-life mortality.
- **Data:** novel administrative data matched to spatial data to construct a panel of more than 1,400 districts spanning 2005-2015.
- **Strategy:** exploiting geographic features and nationwide availability of funds as an instrument.

# This paper

- **New focus:** study the social costs imposed by infrastructure projects that are being **implemented** (i.e., projects started but not yet completed).
- **Context:** nation-wide implementation of sewerage projects in urban areas of Peru and its effect on early-life mortality.
- **Data:** novel administrative data matched to spatial data to construct a panel of more than 1,400 districts spanning 2005-2015.
- **Strategy:** exploiting geographic features and nationwide availability of funds as an instrument.

# This paper

- **New focus:** study the social costs imposed by infrastructure projects that are being **implemented** (i.e., projects started but not yet completed).
- **Context:** nation-wide implementation of sewerage projects in urban areas of Peru and its effect on early-life mortality.
- **Data:** novel administrative data matched to spatial data to construct a panel of more than 1,400 districts spanning 2005-2015.
- **Strategy:** exploiting geographic features and nationwide availability of funds as an instrument.

# This paper

- **New focus:** study the social costs imposed by infrastructure projects that are being **implemented** (i.e., projects started but not yet completed).
- **Context:** nation-wide implementation of sewerage projects in urban areas of Peru and its effect on early-life mortality.
- **Data:** novel administrative data matched to spatial data to construct a panel of more than 1,400 districts spanning 2005-2015.
- **Strategy:** exploiting geographic features and nationwide availability of funds as an instrument.

# Preview of findings

- Projects increased mortality while being implemented, rather than not starting projects, due to hazards, infections and unsafe behavior.
- Most projects were halted mid-construction, exacerbating the effects.



SOURCE: DEFENSORIA DEL PUEBLO, PERU, 2016



# Preview of findings

- Projects increased mortality while being implemented, rather than not starting projects, due to hazards, infections and unsafe behavior.
- Most projects were halted mid-construction, exacerbating the effects.



SOURCE: DEFENSORIA DEL PUEBLO, PERU, 2016

# Data

- Budgetary reports for 6,000 projects in 1,400 districts:
  - Years of start and completion
  - **Number of implemented projects** per district–year
- Vital statistics and population forecasts:
  - Deaths by cause (ICD-10)
  - Infant (IMR) and under-5 mortality rate (U5MR) per 1,000 children per district–year
$$\frac{\text{deaths of infants (children)}_{dt}}{\text{infant (child) population}_{dt}} \times 1,000$$
- Grid-cell level spatial data: area, elevation, gradient and river density.
- Census, municipal records and sectoral public expenditure.

# Data

- Budgetary reports for 6,000 projects in 1,400 districts:
  - Years of start and completion
  - **Number of implemented projects** per district–year
- Vital statistics and population forecasts:
  - Deaths by cause (ICD-10)
  - **Infant (IMR) and under-5 mortality rate (U5MR)** per 1,000 children per district–year

$$\frac{\text{deaths of infants (children)}_{dt}}{\text{infant (child) population}_{dt}} \times 1,000$$

- Grid-cell level spatial data: area, elevation, gradient and river density.
- Census, municipal records and sectoral public expenditure.

# Data

- Budgetary reports for 6,000 projects in 1,400 districts:
  - Years of start and completion
  - **Number of implemented projects** per district–year
- Vital statistics and population forecasts:
  - Deaths by cause (ICD-10)
  - **Infant (IMR) and under-5 mortality rate (U5MR)** per 1,000 children per district–year
$$\frac{\text{deaths of infants (children)}_{dt}}{\text{infant (child) population}_{dt}} \times 1,000$$
- Grid-cell level spatial data: area, elevation, gradient and river density.
- Census, municipal records and sectoral public expenditure.

# Data

- Budgetary reports for 6,000 projects in 1,400 districts:
  - Years of start and completion
  - **Number of implemented projects** per district–year
- Vital statistics and population forecasts:
  - Deaths by cause (ICD-10)
  - **Infant (IMR) and under-5 mortality rate (U5MR)** per 1,000 children per district–year
$$\frac{\text{deaths of infants (children)}_{dt}}{\text{infant (child) population}_{dt}} \times 1,000$$
- Grid-cell level spatial data: area, elevation, gradient and river density.
- Census, municipal records and sectoral public expenditure.

# Specification

$$MR_{dt} = \beta S_{dt} + \gamma_d + \delta_t + \nu_{dt} \quad (2)$$

- $MR_{dt}$  = mortality rate in district  $d$  and year  $t$
  - $S_{dt}$  = number of implemented projects
  - $\gamma_d$  = district fixed effect
  - $\delta_t$  = year fixed effect
  - $\nu_{dt}$  = error term, standard error clustered at district level
- 
- Sample: district–years before project completion.
  - Counterfactual scenario: no project implemented.

# Specification

$$MR_{dt} = \beta S_{dt} + \gamma_d + \delta_t + \nu_{dt} \quad (2)$$

- $MR_{dt}$  = mortality rate in district  $d$  and year  $t$
- $S_{dt}$  = number of implemented projects
- $\gamma_d$  = district fixed effect
- $\delta_t$  = year fixed effect
- $\nu_{dt}$  = error term, standard error clustered at district level
- Sample: district–years before project completion.
- Counterfactual scenario: no project implemented.

# Empirical strategy

- Instrumental variable to deal with endogenous placement and timing of project implementation.
- Counterfactual implementation of projects, commonly used in the infrastructure literature [Duflo and Pande, 2007; Lipscomb et al., 2013; Burgess et al., 2015] based on:
  - ① District-level **geographical suitability** to develop low-cost sewerage projects.
  - ② Over time changes in **national funds** for sewerage projects.



# Empirical strategy

- Instrumental variable to deal with endogenous placement and timing of project implementation.
- Counterfactual implementation of projects, commonly used in the infrastructure literature [Duflo and Pande, 2007; Lipscomb et al., 2013; Burgess et al., 2015] based on:
  - 1 District-level **geographical suitability** to develop low-cost sewerage projects.
  - 2 Over time changes in **national funds** for sewerage projects.

# Instrumental variable

- Time-varying predicted projects:

$$P_{dt} = \min(M, P_{dt-1} + I(\text{fundrank}_d \leq \text{maxfund}_t)) \quad (3)$$

- $\text{fundrank}_d \rightarrow$  funding rank of district  $d$  based on its geographic suitability
- $\text{maxfund}_t \rightarrow$  maximum fundable projects given the nationwide budget in year  $t$  Budget
- $M \rightarrow$  maximum prediction per district  $d$  (based on median)
- *Identification assumption:* no other demand-side factors, policies or infrastructure evolved over time following same spatial lines.

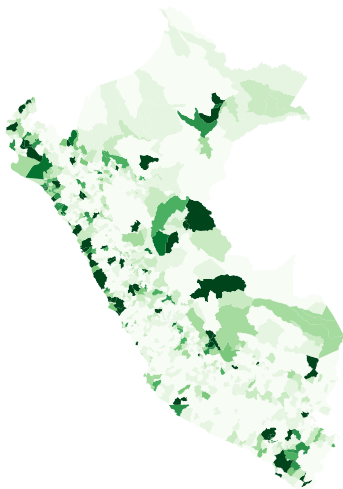
# Instrumental variable

- Time-varying predicted projects:

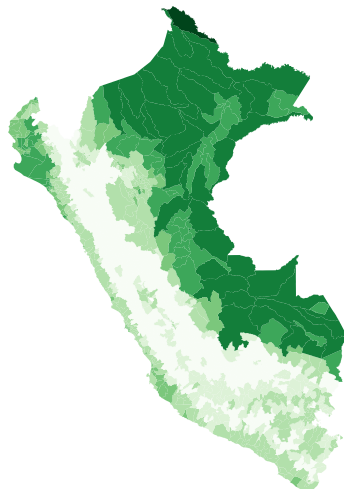
$$P_{dt} = \min(M, P_{dt-1} + I(\text{fundrank}_d \leq \text{maxfund}_t)) \quad (3)$$

- $\text{fundrank}_d \rightarrow$  funding rank of district  $d$  based on its geographic suitability
- $\text{maxfund}_t \rightarrow$  maximum fundable projects given the nationwide budget in year  $t$  Budget
- $M \rightarrow$  maximum prediction per district  $d$  (based on median)
- *Identification assumption*: no other demand-side factors, policies or infrastructure evolved over time following same spatial lines.

# Sewerage implementation in Peru, snapshot of 2010



**Actual**



**Predicted**

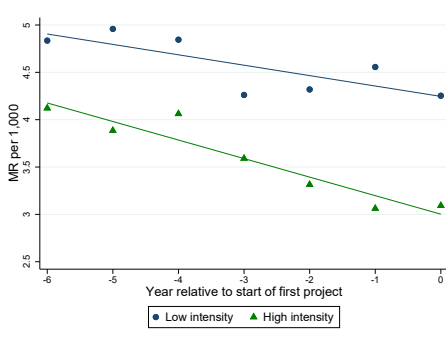
# Validity of the exclusion restriction

- 1 Lagged development indicators have no effect on the number of predicted projects.
- 2 While sewerage-intense districts experienced steeper mortality trends, low- and high-geographically suitable districts exhibit **parallel trends**.

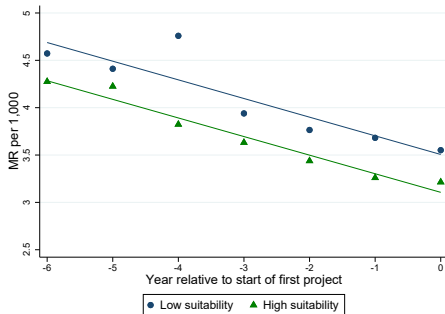
Dependent variable: Unit:	Instrument for implemented sewerage projects Projects			
	(1)	(2)	(3)	(4)
Population density ( $t-5$ )	0.000 (0.000) [0.937]			
Revenues ( $t-5$ )		0.029 (0.037) [0.434]		
Human resources ( $t-5$ )			-0.000 (0.000) [0.245]	
Internet access ( $t-5$ )				0.038 (0.030) [0.210]
District-year	8,448	6,889	8,345	8,414
Districts	1,408	1,408	1,408	1,408

# Validity of the exclusion restriction

- 1 Lagged development indicators have no effect on the number of predicted projects.
- 2 While sewerage-intense districts experienced steeper mortality trends, low- and high-geographically suitable districts exhibit **parallel trends**.



Actual



Predicted

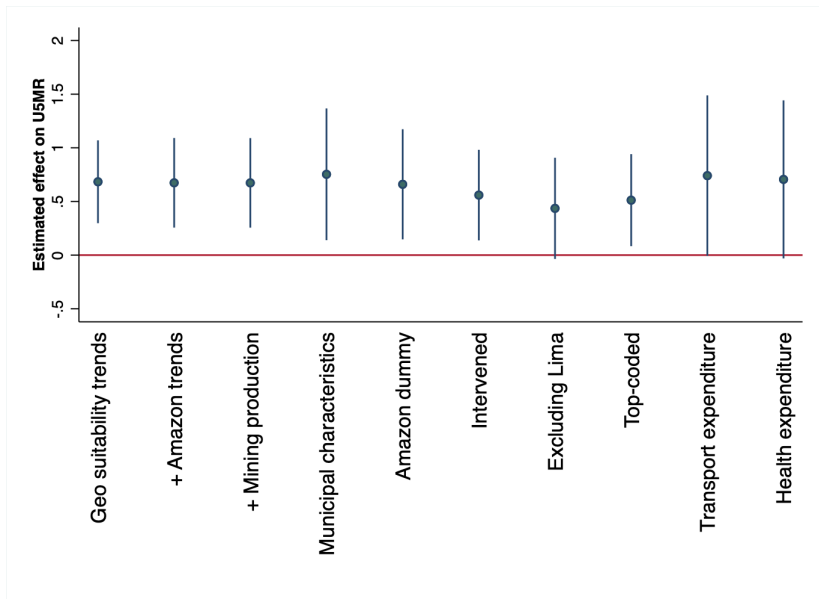
# Main result: implementing infrastructure kills

Dependent variable:	IMR	U5MR	IMR	U5MR
Unit:	Deaths per 1,000 infants or children			
	(1)	(2)	(3)	(4)
	OLS		2SLS	
Implemented projects	0.000 (0.000) [0.000]	0.057 (0.016) [0.000]	0.003 (0.001) [0.058]	0.660 (0.312) [0.034]
Anderson–Rubin $p$ -value			0.034	0.014
Mean (initial)	0.018	4.818	0.018	4.818
$F$ -stat (SW)			14.716	14.716
District-year	8,555	8,555	8,555	8,555
Districts	1,379	1,379	1,379	1,379

*Notes.* Clustered standard errors at the district level in parenthesis and  $p$ -values in brackets. District and year fixed effects included.

1st stage

# Robustness checks





# Mechanisms

- Increase in mortality caused by waterborne diseases and accidents.  
IMR U5MR
- Increase in use of unsafe water for drinking purposes and sanitation practices. WASH
- Alternative channels: no changes in fertility, migration and selective migration. Demography

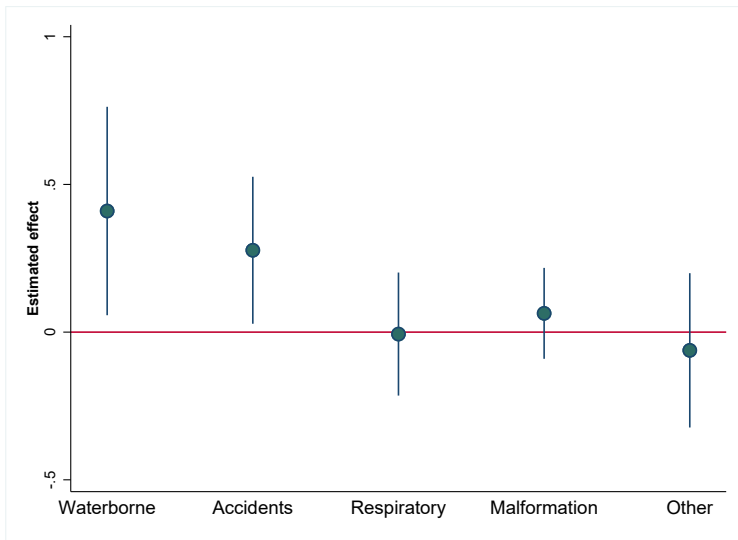
# Mechanisms

- Increase in mortality caused by waterborne diseases and accidents.  
IMR U5MR
- Increase in use of unsafe water for drinking purposes and sanitation practices. WASH
- Alternative channels: no changes in fertility, migration and selective migration. Demography

# Mechanisms

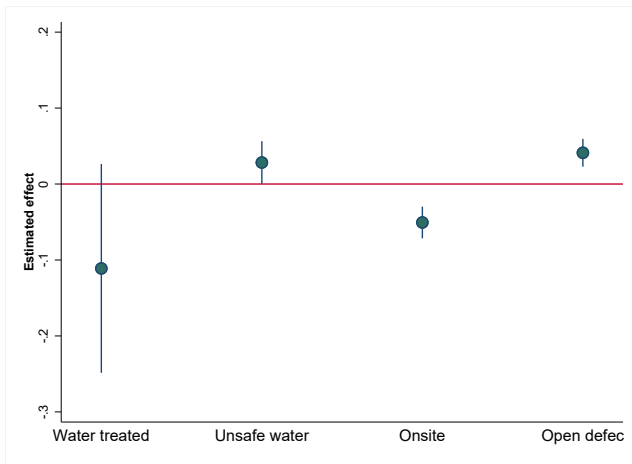
- Increase in mortality caused by waterborne diseases and accidents.  
IMR U5MR
- Increase in use of unsafe water for drinking purposes and sanitation practices. WASH
- Alternative channels: no changes in fertility, migration and selective migration. Demography

## ↑ U5MR by waterborne diseases and accidents



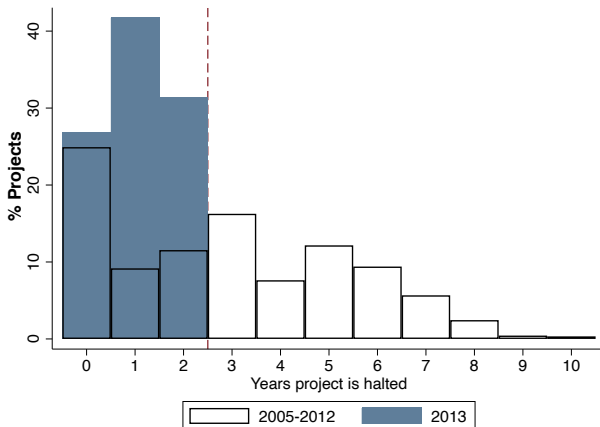
[Back](#)

## ↑ unsafe water and sanitation behaviour



Back

# Many halted projects and for long



More than 70% of projects were halted, increasing average duration 3 to 5y

Pathway

# Heterogenous effects by halting status

Dependent variable:	IMR	U5MR	IMR	U5MR
Unit:	Deaths per 1,000 infants or children			
	(1)	(2)	(3)	(4)
	2SLS		2SLS	
	No halting in district		All halted in district	
Implemented projects	0.003 (0.002) [0.107]	0.633 (0.455) [0.165]	0.006 (0.004) [0.138]	1.707 (0.930) [0.066]
Anderson–Rubin $p$ -value	0.083	0.140	0.119	0.044
Mean (initial)	0.018	4.818	0.018	4.818
$F$ -stat (SW)	16.070	16.070	16.504	16.504
District-year	5,236	5,236	4,346	4,346
Districts	1,009	1,009	968	968

# Conclusions

- An additional implemented project  $\uparrow$  early-life mortality, with respect to not starting projects
  - $\uparrow$  IMR by 0.003 deaths (17%)
  - $\uparrow$  U5MR by 0.66 deaths (14%)
- Effect on mortality of an additional halted project is 3x as large as the effect of an additional project that is just underway.
- Ignoring social costs during project implementation overestimates welfare calculations.



# Conclusions

- An additional implemented project  $\uparrow$  early-life mortality, with respect to not starting projects
  - $\uparrow$  IMR by 0.003 deaths (17%)
  - $\uparrow$  U5MR by 0.66 deaths (14%)
- Effect on mortality of an additional halted project is 3x as large as the effect of an additional project that is just underway.
- Ignoring social costs during project implementation overestimates welfare calculations.

# Conclusions

- An additional implemented project  $\uparrow$  early-life mortality, with respect to not starting projects
  - $\uparrow$  IMR by 0.003 deaths (17%)
  - $\uparrow$  U5MR by 0.66 deaths (14%)
- Effect on mortality of an additional halted project is 3x as large as the effect of an additional project that is just underway.
- Ignoring social costs during project implementation overestimates welfare calculations.

# Conclusions

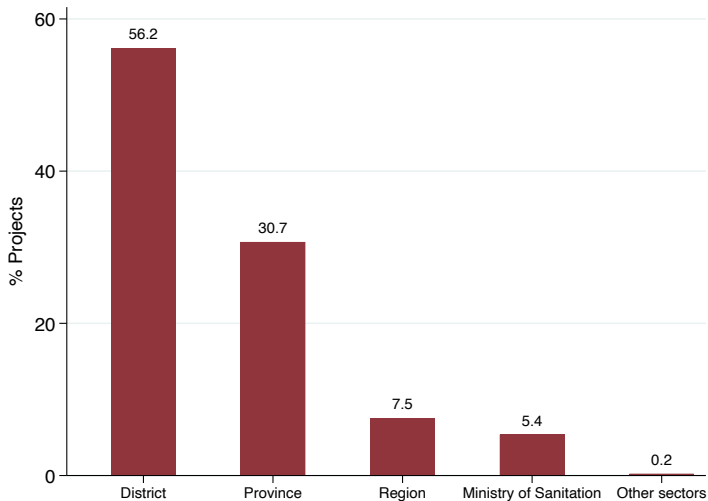
- Benefit-cost ratio using estimated effects of completed projects [Alsan and Goldin, 2019; Galiani et al., 2005]
  - Social benefits of completed projects are 7x the estimated social cost of projects implemented without problems.
  - Social benefits just 7/10 of the social costs associated with delayed and halted projects.
  - No social benefits if projects are abandoned.
- Abandoning projects: also wasteful use of public resources
  - By 2015, halted and unfinished projects had 40% of contractual sum disbursed.
  - Total waste  $\approx 1/3$  of public expenditure on tertiary education in 2015 in Peru [World Bank, 2020].

# Conclusions

- Benefit-cost ratio using estimated effects of completed projects [Alsan and Goldin, 2019; Galiani et al., 2005]
  - Social benefits of completed projects are 7x the estimated social cost of projects implemented without problems.
  - Social benefits just 7/10 of the social costs associated with delayed and halted projects.
  - No social benefits if projects are abandoned.
- Abandoning projects: also wasteful use of public resources
  - By 2015, halted and unfinished projects had 40% of contractual sum disbursed.
  - Total waste  $\approx 1/3$  of public expenditure on tertiary education in 2015 in Peru [World Bank, 2020].

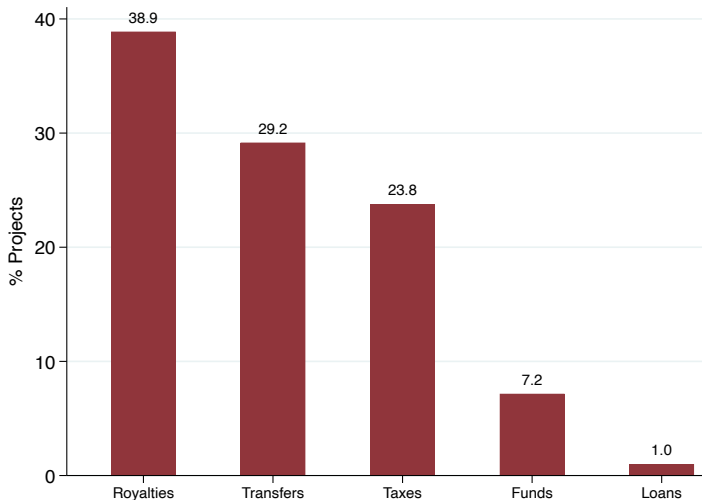
Thank you!

# Implementing agent



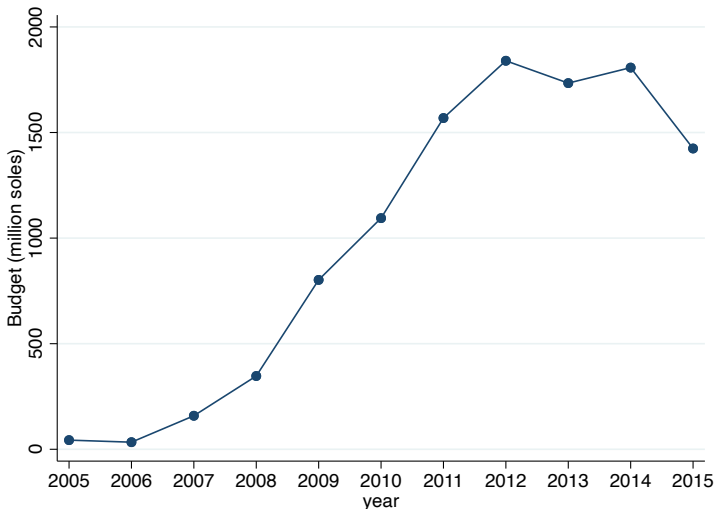
[Back](#)

# Funding source



[Back](#)

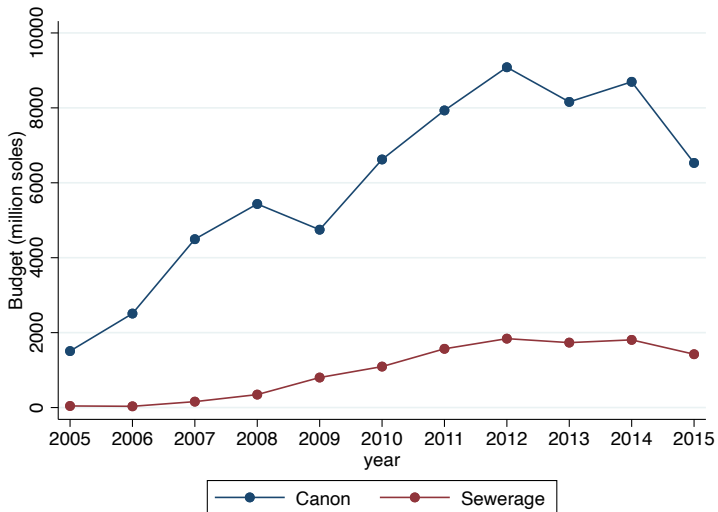
# Nationwide funds for sewerage varies over time



[Back](#)



# Driven by exogenous shock to royalties



[Back](#)

# Placebo test, reduced form and first stage

Dependent variable: Unit:	Placebo test		Reduced-form		1st stage
	IMR	U5MR	IMR	U5MR	Implemented Projects
	Deaths per 1,000 infants or children				
	(1)	(2)	(3)	(4)	(5)
Predicted projects	0.000 (0.000) [0.156]	0.071 (0.064) [0.266]	0.000 (0.000) [0.034]	0.100 (0.041) [0.014]	0.151 (0.039) [0.000]
Mean (initial)	0.018	4.818	0.018	4.818	0.086
District-year	5,630	5,630	8,555	8,555	8,555
Districts	1,283	1,283	1,379	1,379	1,379

*Notes.* Clustered standard errors at the district level in parenthesis and p-values in brackets. District and year fixed effects included.

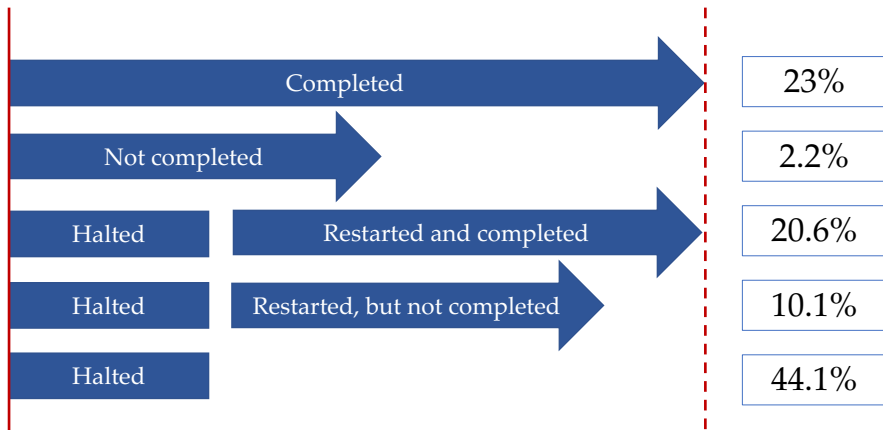
Back

# Alternative mechanism: demographic changes

Dependent variable	Fertility		Migration		Selective	
	Infants Population in age sub-group (1)	Under-5 Population in age sub-group (2)	Population Total population (3)	Density Population per $km^2$ (4)	Education Share of households (5)	Electricity (6)
Unit:						
Implemented projects	0.173 (12.510) [0.989]	0.864 (62.551) [0.989]	3513.991 (1210.377) [0.004]	12.323 (29.233) [0.673]	0.004 (0.002) [0.091]	-0.003 (0.004) [0.386]
Anderson-Rubin $p$ -value	0.989	0.989	0.000	0.674	0.063	0.380
Mean (initial)	495.913	2479.565	23472.257	645.086	0.219	0.557
F-stat(SW)	15.861	15.861	15.861	15.861	15.812	15.635
District-year	8555	8555	8555	8555	8551	8528
Districts	1379	1379	1379	1379	1379	1376

Back

# Project pathway



[Back](#)