# Trading Non-Tradables: The Implications of Europe's Job Posting Policy

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# What Jobs Are Tradable?

"About 7.6 million American worked in construction (...) their jobs were not in danger of moving offshore. You can't hammer a nail over the Internet." A. Blinder (2006)

# What Jobs Are Tradable?

"About 7.6 million American worked in construction (...) their jobs were not in danger of moving offshore. You can't hammer a nail over the Internet." A. Blinder (2006)

- Many jobs are assumed non-tradable
  - Blinder & Krueger (2006), Grossman & Rossi-Hansberg (2008)
- Posting policies liberalize trade in non-tradables
  - Firms can temporarily send workers abroad to perform those jobs
  - WTO trade in services classification: Mode 4
- First liberalized in the EU: European posting policy
  - Polish firms can send construction workers to France
  - Construction service offshored "on-site"

#### A New Way to Trade Factors and Services

The European Posting Policy: Largest ever liberalization of "on-site" offshoring



## A New Way to Trade Factors and Services

The European Posting Policy: Largest ever liberalization of "on-site" offshoring



Portugal exports more truck drivers than wine

Belgium offshores 15% of construction jobs through posting





	Exports of Tourism, Travel and Other Services	Exports of ICT, Finance and Insurance Services	Services Exported Through Posting	
0%	% of All Within-EU	% of All Within-EU Services Exports, 2017 100%		







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  - Policy took-off after it was opened to low-wage countries
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- 3. Export-Mobility surplus in sending countries
  - Sending-firm data + event-study design
  - Employment +30%, sales +55%, profits +37%, wages +14%
  - Same magnitude than exports gains in manufacturing but different incidence

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- 4. Positive but small gains for EU consumers
  - Trade model calibrated with structural estimates
  - Posting policies can increase consumer gains by 0.3-0.9%
  - Smaller consumption shares but smaller elasticities ( $\approx$  1.1-1.6)

#### Contributions to Literature

- 1. Novel aspect of globalization: tradability (Blinder & Krueger (2006),Saint-Paul (2007), Grossman Rossi-Hansberg (2008), Goos et. al (2014)), services' trade (Francois & Hoeckman (2010)), migration (Dorn & Zweimuller (2021), Caliendo et al (2021))
- 2. Employment effects of trade-migration-outsourcing shock: manufacturing import (Autor et. al (2013), Choi et. al (2021)) firm-level offshoring (Hummels et. al (2014)), immigration shocks (Dustmann et al. (2017)), outsourcing (Drenik et al. (2021))
- 3. Gains from international integration in non-tradable sectors: Manufacturing exports (Bernard (2007), Atkin et. al (2017)), GVC (Alfaro et. al (2021)), standard gains from trade (Arkolakis et. al (2013))

Roadmap

Institutional Framework & Data

Who is Getting Globalized?

Employment Effects In Receiving Countries

Export-Mobility Surplus In Sending Countries

## European Laboratory: Posted Workers Policy

- Posting policy exists since 1959 for EU member states
  - No licensing for sending firms, No entry restrictions for posted workers
- Posted workers liable to country of origin labor code & taxes
  - Except for destination minimum legal wage + hours of work
  - If duration > 2 years → payroll taxes in destination Bunching at exemption
- From 2004 to 2013: expansion of the posting policy
  - Low wage Eastern European countries enter in the EU
  - Staggered access to posting at the origin-destination level
  - Liberalized after trade tariffs and before standard immigration
- Other posting policies in the world: APEC (Asia), Chile-Argentina (South America), ECOWAS (Africa), GATS (WTO framework), USMCA

Tracking services' flows with social security data

- 1. Aggregated European social security forms issued for posting missions
  - EU-wide bilateral posting flows for 1989-2017

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  - France: high wage country (36€/hour)
    - What? Detailed description of services performed by posted workers
    - Who? Receiving firms, Domestic and posted workers at same workplace
    - Why? Granular exposure to posting in receiving countries

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#### ■ Portugal: low wage country (12€/hour)

- What? Detailed description of non-tradable services exported by posting firms
- Who? Identifiers of firms that provide non-tradable services abroad
- Why? Granular exposure to posting in sending countries

 $\rightarrow$  Other micro posting datasets in the paper: Belgium, Germany, Austria, Luxembourg

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#### Posting Took Off With Expansion to Low-Cost Countries

Tenfold increase of cross-border provision of services within EU France



# Effects of Posting Liberalization to NMS

A staggered difference-in-differences approach Causal evidence France and Austria

- Origin-destination liberalization of posting
  - Timing set by the European Commission Timing
  - Different timing than migration liberalization in most cases
- Staggered difference-in-differences around liberalization  $d_{ij}$ :



Origin-year & destination-year FEs control for

- Overall enlargement effects
- Demand shifters potentially correlated with timing of liberalization

#### Posting Liberalization Increased Trade-Migration Flows



Estimator developped by De Chaisemartin and D'Haultfoeuille (2019) accounting for heterogenous treatment effects.

# Jobs Traded Through Posting

Used by high-wage firms in high-wage countries to offshore blue collar jobs



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# Employment Effects on Domestic Workers

Effect of posting liberalization on the French labor market

- Identification: Difference-in-differences
  - 1. Nation-wide shock: 2004 sectoral liberalization shock 💿
  - 2. Local-labor markets: Persistent spatial heterogeneities in posting Map Shock

# Employment Effects on Domestic Workers

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- Identification: Difference-in-differences
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- Predicted exposure: pre-reform posting imports in a province ("Enclave") Trade costs Details
  - More exposed to the supply shock through pre-existing trade relationships
  - Alternative: geographic distance to NMS

# Employment Effects on Domestic Workers

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- Predicted exposure: pre-reform posting imports in a province ("Enclave") Trade costs Details
- Identifying assumption: Predicted exposure
  - 1. Predicts posting imports after 2004
    - First stage on actual shocks after the reform: Fstat=19.5 First Stage
  - 2. Does not affect employment changes through other channels than posting
    - Pre-trends= comparability of provinces with different initial exposure Zero First Stage
    - Flexible controls for initial characteristics × time trends

Log Exposed Employment by Exposure to Posting  $\ln Emp_{pt} = \alpha + \lambda_t + \lambda_p + \sum_{k=1994}^{2015} \zeta_k \mathbb{1}_{\{t=k\}} \times e_p^{pre} + \lambda X_{pt} + u_{pt}$ 



Moving from bottom 40 to top 10% of exposure decrease employment by 6%



Controlling for initial local characteristics × time trends



No migration response to the supply shock



No reallocation of workers to sheltered sectors within exposed labor markets



Raw
# Roadmap

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Export-Mobility Surplus In Sending Countries

# Export-Mobility Gains in Sending Countries

Describing sending firms posting dynamics in Portugal

- All Portuguese firms and exports of posting services since 2006
- ► What happens to firms when they start exporting posting services?

Event d<sub>i</sub>: First time a firm exports posting services abroad

$$\underbrace{\ln y_{it}}_{\text{sending firm outcome}} = \alpha_i + \underbrace{\lambda_{pst}}_{\text{5 digit sector-province-year FE}} + \sum_{k=\underline{T}}^{\overline{T}} \theta_k \times \underbrace{D_{it}^k}_{1.[t = d_i + k]} + \varepsilon_{it}$$
(1)

Comparison groups:

1. Future posting firm in same sector-province (baseline)

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Comparison groups:

- 1. Future posting firm in same sector-province (baseline)
- 2. Matched non-posting firms with same pre-posting sales
- 3. Matched firms in sheltered sectors (retailers, hairdressers...)
- 4. IV using pre-posting firms' market share  $\times$  aggregate posting exports
- Unobserved shocks? Posting mission duration + domestic sales

# Sending Firms After First Export of Posting Services

Firms Scale Up When Accessing Foreign Markets Through Posting



# Export-Mobility Gains of Posting

Effects start and end with the posting mission



#### **C. Log Total Assets**



#### **B. Log Total Turnover**



#### D. Log Total Wage Bill



# Profits and Wages at Posting Firms

Wages increase by 14% and profits by 37%



# Interpretation and Implications

- Consistent evidence that posting is associated with firm growth
  - Semi-dynamic and no FE specifications 60
  - Heterogenous treatment effects
  - Placebo event study Go
  - Balancing sample around event time 60
  - Comparable firms in sheltered sectors as control group 60
  - Pre-treatment outcomes matching with non-posting firm 600
  - Consistent with employment & market shares gain after liberalization in NMS
- Are these effects meaningful for sending countries?
  - Same growth than standard export gains Dynamic Static
  - No increase in tangible assets

#### Different incidence than standard exports

- Benefits smaller, younger and less capital-intensive firms Premium
- Surplus-sharing affected by destination-level rules

# Conclusion

A toolkit for current trade talks focusing on services

- 1. What jobs are tradable is a policy choice
- 2. Employment effects for low-paid workers in rich countries
- 3. Increased sales, wages & taxes in low-wage countries
- 4. Moderate consumer gains from increased competition
- Novel questions for trade and tax policy
  - Trading people  $\rightarrow$  labor standards & tax exemptions become trade tools
  - Continent-wide experiment of "minimum labor standard" clause
- Novel tools to overcome measurement challenges
  - Custom data for services → posted workers are tangible
  - Joint international datasets → posted workers can be tracked across borders

# Appendix

# Posting Duration and Social Security Exemptions Threshold **Book**



# Posting Duration and Tax Residency Threshold 🚥



# Political Backlash against Posting Policy Liberalization

Bolkestein directive proposed to abolish destination-level minimum wage rule



Source: IPSOS Polls and Google Search Trends

# EU Enlargement Timing Back



Staggered Posting Liberalization Reforms: Illustration 💳



Staggered Posting Liberalization Reforms: Illustration



# NMS 2007 to France and Austria exc



**B.** Posting Flows to Austria

#### A. Posting Flows to France

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# Posting Policy Increased Trade-Migration Flows

Posting Flows to France BACK



### Posting Policy Increased Trade-Migration Flows Posting Flows to France



## Posting Policy Increased Trade-Migration Flows Posting Flows to France



# NMS 2007 to France and Austria exc



**B.** Posting Flows to Austria

#### A. Posting Flows to France

# Alternative Clustering (Back)



# Exposed Employment by Predicted Exposure 🚥





	(1)	(2)	(3)
4 years before liberalization	53		
3 years before liberalization	(.58) 05 (.21)		
2 years before liberalization	15 (.47)		
Year of liberalization	1.89***		
1 year after liberalization	(.35) 2.11*** (.40)		
2 years after liberalization	(.49) 2.79*** (.52)		
3 years after liberalization	.88***		
4 years after liberalization	(.32) 1.08***		
5 years after liberalization	.99***		
6 years after liberalization	1.55***		
7 years after liberalization	1.91***		
8 years after liberalization	1.3***		
Average Effect $(\beta)$	( )=)	1.83***	.75*** (13)
Observations	853	853	953
Origin-Destination FE Destination $\times$ Year FE, Origin $\times$ Year FE Stimation	Yes Yes Log	Yes Yes Log	Yes Yes PPML

# Controlling for Standard Migration Reforms 🚥



# Case Study: France vs Germany Liberalization 🚥



Triple difference: before and after 2004, from NMS 2004 vs others, to France versus Germany Back

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Triple difference: before and after 2004, from NMS 2004 vs others, to France versus Germany Back

# Placebo Liberalization Event 🔤

Using Croatia as a Placebo Treated Country for the 2004 event



# Can Posting Crowd-Out Standard Migration?

Substituability and complementarity between posting and migration

- 1. Bilateral posting flows do not respond to bilateral migration liberalization
  - Differential timing of migration and posting for same country pair
  - No shift from posting to migration once migration liberalized
- 2. Posted workers differ from standard migrants
  - They are older, less educated, more often men
  - Self-employed posting themselves abroad represent less than 5% of all flows & do not respond to liberalization reforms 600
- 3. Shifts from posting to regular stay are rare events
  - Less than 5% of posted workers in admin Belgian micro data

# Posting Responses to Standard Migration Reforms 🚥

Posted Workers Do Not React to Change in Standard Migration Rules



# Posted Workers and Immigrants 🚥



## Posted Workers and Immigrants 🔤



# Response to Posting Liberalization 🚥

Employees Rather than Self-Employed Respond to Posting Liberalization



# Response to Posting Liberalization 🚥

Employees Rather than Self-Employed Respond to Posting Liberalization



# Posting Flows and Labor Cost Differentials 🚥



# Domestic Sales After First Posting Event (BOCK) (BOCK)

Sending firms decrease domestic activity when starting to serve foreign markets



# Posting Flows and Total Wage Cost Differentials 🚥


## Posting Flows and Total Wage Cost Differentials 🚥



# Net Sending and Receiving Countries 🚥

Rich Countries Are Net Consumers, Low Wage Countries Are Net Producers



# Labor supply through migration versus posting 🚥

Different regulations, measurements and incidence

	Immigrant	Posted worker			
Fundamentals					
Mobility initiated by Demand Taxes/contributions Labor code	Individual Unlimited stay + family allowed Destination Destination	Sending firm No permanent integration allowed Origin Origin (except min wage )			
Measurement					
Employment	Destination	Origin			
Domestic Production	Destination	Origin			
Census	Destination	Origin			
Accounted as	Immigration/Emigration	Imports/Exports			

# Receiving Firms Wage Premium 🔤

Firms that use posted workers pay  $\approx$  20% higher wages to domestic workers

Dependent variable: log average wage rate				
	(1)	(2)	(3)	
Receiving Firm Indicator	.19***	.13***	.15***	
	(.002)	(.002)	(.008)	
Controls	5-digit sector FE	5-digit sector FE	5-digit sector FExYear FE	
		log firm size		
Country	France	France	Belgium	
Period	2018	2018	2010-2019	
Observations	2,766,475	2,766,475	2,657,132	

# Posted Workers by Skills 🔤

Posted workers are mostly blue-collar workers



# Posted Workers Tenure 🔤

10% of all workers posted to France are "hired to be posted" in sending countries



# Persistence of Posting Use 🔤

25% of Firms Using Posted Workers in 2010 use them each year until 2020



# Persistence and Intensity of Posting Use 🚥

Permanent users import more posted workers



## Trade costs in Subcontracting Posting Services (Book)

Trade costs increase with number of clients



# Posting Relationships Are Sticky 🔤



# Share of Firms Exporting Posting Services 🚥

Substantial number of firms access foreign markets through posting



# Exporters of Non Trad. Services Are Smaller than Manufacturing Exporters

Self-selection in exports is twice lower in non-tradable services Back Back2

	Exporters vs Manufacturing	Non Exporters Non Trad. Services	Exporters Manufacturing vs Non Trad Services
	(1)	(2)	(3)
Log Turnover	1.57*** (.01)	.84*** (.01)	.68*** (.01)
Log Employment	.91*** (.01)	.63*** (.01)	.55*** (.01)
Log Wage	.18*** (.00)	.22*** (.00)	04*** (.00)
Log Capital/Worker	.64*** (.01)	14*** (.01)	.48*** (.01)
Log Payroll/Turnover	32***	.04*** ( 00)	- 19*** ( 00)
Log EBT/Worker	.15***	02*	.12*** (.01)
Fixed effects	Year × Sector × Prov	Year × Sector × Prov	Year×Prov

# First Exports in Manufacturing and Non Tradable Sectors



	Manufacturing (1)	Non Trad. Services (2)
Exports in Turnover	25%	45%
% Shifting Full Activity Abroad	3%	19%
% Exporting in Founding Year	9%	21%
Average Export Duration (years)	5	3.2
% Permanently Exporters	41%	37%

#### The Polish Plumber Shock



# The Polish Plumber Shock



# The Polish Plumber Shock



# Employment Decreased In Exposed Labor Markets

Differential decrease by 6% after the shock Top20vsBot20 Top10vsBot30 Top20vsBot30 Back



# Employment in Sheltered Sectors

No differential evolution in sheltered sectors within exposed labor markets Back



#### Clustering standard errors at the region level 🚥



#### Log Total Employment by Exposure to Posting 🚥



# Log Exposed Employment in Working Age Pop 🚥



# Log Exposed Employment by Exposure to Posting 🚥



# Log Exposed Employment by Exposure to Posting 🚥



# Log Exposed Employment by Exposure to Posting 🔤



# Log Exposed Employment by Exposure to Posting 🚥



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# Posting Imports per Worker, 2005-2015 🗪



# Spatial heterogeneities in Posting Imports per Worker

High imports of posting concentrated in a set of provinces Back



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High imports of posting concentrated in a set of provinces Back



# Migration and Posting Flows



Yearly standard migration rates computed from the EU-LFS. One worker may be posted several times during the year.

# Sectoral Decomposition, All EU 🔤



# **Cost-Saving Motives**

Posting services are used by high-wage firms



# Wage Penalty of Posted Workers ex

Receiving firms save on high domestic wage premia through posting



$$1 \qquad P_i = Q X_i$$

# Nil Surplus Sharing At Receiving Firms 🔤

Receiving firms do not share their wage premium with posted workers



# Learning About Receiving Firms' Production Function

Receiving-firm-level combination of foreign and domestic inputs

- Are posted and domestic workers substitute or complement?
  - Growing firms import more as they scale-up
  - Firms could also substitute posted for domestic workers

# Learning About Receiving Firms' Production Function

Receiving-firm-level combination of foreign and domestic inputs

- Are posted and domestic workers substitute or complement?
  - Growing firms import more as they scale-up
  - Firms could also substitute posted for domestic workers
- All Belgian receiving firms and posting contracts since 2010
  - Event-study based on all first posting use events since 2014
  - Event *d<sub>i</sub>*: First time a firm uses posting services
  - Compare firms that use and are yet-to-use posting services

$$\underbrace{\ln y_{it}}_{\text{using firm employment}} = \alpha_i + \underbrace{\lambda_{st}}_{\text{3 digit sector-year FE}} + \sum_{k=\underline{T}}^T \gamma_k \times \underbrace{D_{it}^k}_{1.[t = d_i + k]} + \varepsilon_{it}$$

•  $\gamma_k$  describes employment before and after firms start using posting
## Substitution of Foreign for Domestic Inputs (HTE estimator) (BACK

Receiving firms decrease domestic employment by 16% four years after posting use



## Substitution of Foreign for Domestic Inputs (HTE estimator) (BACK

Receiving firms gradually converge to their pre-event size as domestic are displaced



## Blue Collar Employment at Receiving Firms After Posting Use



## Other Employment at Receiving Firms After Posting Use





# Posted Workers Performing Same Tasks than Domestic Workers



# Posted Workers Performing Different Tasks than Domestic Workers



### Incumbent Wages At Receiving Firms 🔤



### Imputation Estimator



## Growing NMS Supply to Belgium



## Export Gains: Manufacturing vs Non-Tradables 🚥

Similar magnitude except for domestic sales



## Are wage gains explained by destination-level rules?

Minimum wage in importing countries shape wage gains of posted workers Back

- 1. Origin countries with different bindingness of the rule
  - Posting data for Luxembourg, never affected by minimum wage abroad
  - Same scale-up of activity, wage gains only for Portuguese workers
- 2. Firms with different pre-posting bindingness of minimum wage
  - Wage gains driven by firms below destination minimum wages 600
- 3. Bunching at minimum wage in destination countries
  - Excess mass of Portuguese posted workers' wage at French min wage o

## Surplus Sharing or Destination-Level Rules?

Similar increase in total employment at sending firms Back



## Surplus Sharing or Destination-Level Rules?

Similar increase in total hours of work at sending firms Back



## Surplus Sharing or Destination-Level Rules?

Only Portuguese workers benefit from wage gains Back



## Wage gains by pre-posting wage level



# Wage Distribution of Portuguese Employees Posted to France



## Domestic Sales After Posting

Sending firms supply less services at home when they start posting services Back



## Employment After Liberalization in Poland

Employment in construction increased by 16% after 2004 Back



## Profit-Wage Split At Permanent Posting Firms



Effect of Posting on Sending Firms Productivity



## Effect of Posting on Sending Firms Assets

Back



## NMS Export of Truck Services After Liberalization

Market shares of NMS in road transport boomed after liberalization Back



## NMS Total Sales of Truck Services After Liberalization

Overall activity in road transport sectors boomed after liberalization Back



## Non Tradable Vs Manufacturing 🚥



#### A. Log Total Employment

#### C. Log Total Assets



#### **B. Log Total Turnover**



#### D. Log Total Wage Bill



## Non Tradable Vs Manufacturing 🚥



#### A. Log Total Employment

#### **C. Log Total Assets**



#### **B. Log Internal Turnover**



#### D. Log Total Wage Bill



## Mobility Surplus: Firms in Non Postable Sectors



## Mobility Surplus: Matching on Past Outcomes



Back

## The Fiscal Externality of Posting in Sending Countries

Countries collect more taxes when their firms access markets through posting 💿



## Mobility Surplus: Balancing Sample Around Event Time



Back

Mobility Surplus: Placebo



## Mobility Surplus: Heterogenous Treatment Effects



## Mobility Surplus: Heterogenous Treatment Effects



Back

## Effects of Employers Tax Cut on Posting Flows

#### A. Belgian Tax Shift Tax cut in destination

#### B. Slovenian Posted Bonus Tax cut in origin



## Postings in Treated vs Control Sector



# Treated vs Control Sector in Treated vs Control Destination



## Heterogeneity by Origin Country


# Heterogeneity by Origin Country



#### First Stage: Predicting Exposure to the Liberalization 🚥

Pre-reform exposure to the policy is a strong predictor of actual exposure to the shock



# First Stage: Predicting Exposure to the Liberalization 🚥

Pre-reform exposure to the policy is a strong predictor of actual exposure to the shock

Dep variable: Posting imports after liberalization per pre-reform worker (log)

	Baseline	Robustness and Alternative Exposure				
	Pre-Reform Exposure (1)	2000 Norm. (2)	Alt Predicted Exposure (3)	Distance to NMS (4)		
Fstat Anderson-Rubin Observations Average delete-one Fstat, Young (2021)	.29*** (.07) 19.49 15.86 94 19.3 Graph	.28*** (.06) 19.81 15.41 94 19.5	.39*** (.06) 44.2 38.9 94 43.2	-2.4*** (.63) 14.1 21.8 94 13.1		

Robust standard errors in parentheses.

#### Zero First Stage: 🗪

Pre-reform exposure to the policy is not explained by differential labor market pre trends

Dep variable: Pre-Reform Exposure	(1)
Pre-trends	
$\Delta$ 1993-2003 Working Age Pop	0.005
	(.003)
$\Delta$ 1993-2003 Exposed Employment	.013
	(.012)
$\Delta$ 1993-2003 Sheltered Employment	.004
	(.005)
$\Delta$ 1993-2003 Unemployment	001
	(800.)
Initial demographics	
% Working Age Pop Employed in 2003	01
	(.02)
% Share Employed in Manufacturing in 2003	.02
	(.02)
% Foreigners in 2003	05***
	(.017)
% Blue Collar Workers in 2003	.06***
	(.019)

#### Balance Back

Pre-reform characteristics of low and high exposure provinces

Pre-reform Level	Bottom 20 Exposure	Top 20 Exposure
Share of blue collar workers	.24	.28
Share of manufacturing employment	.16	.18
Share of Foreign Born	11.2	7.9
Share of Working Age Pop in Employment	.65	.64
Working Age Population (thousands)	490	407
Share with an International Border	6%	38%

#### Robustness to Delete-One Test 🔤



#### Robustness to Delete-One Test 🔤



#### Local-Labor-Market Employment Effects

Robustness and Alternative Specifications Back

$$\ln(Emp_{gt}) = \alpha + \gamma_t + \gamma_2 \mathbb{1}(i = top) + \rho \times \mathbb{1}(i = top) \times \mathbb{1}(t \ge 2004) + u_{gt}$$

	(1) 2000 Industry Shares	(2) Distance to NMS Exposure	(3) Excluding Industrial Services	(4) Regional Exposure
ρ Observations DiD Graph	06*** (.01) 46 Go	07*** (.01) 46 Go	05*** (.01) 46 Go	05*** (.01) 46 Go
	(5) Employment level	(6) Top 10% Exposure	(7) Excluding adjacent Provinces	
ρ Observations DiD Graph	07*** (.01) 46 Go	08*** (.01) 46 ©	08*** (.007) 46 Go	

\*p<0.10, \*\*p<0.05, \*\*\*p<0.01. Robust standard errors in parentheses.

#### Local-Labor-Market Employment Effects

Robustness and Alternative Specifications Back

$$\ln(Emp_{gt}) = \alpha + \gamma_t + \gamma_2 \mathbb{1}(i = top) + \rho \times \mathbb{1}(i = top) \times \mathbb{1}(t \ge 2004) + u_{gt}$$

	(1) 2000 Industry Shares	(2) Distance to NMS Exposure	(3) Excluding Industrial Services	(4) Regional Exposure
ρ	06*** (.01)	07*** (.01)	05*** (.01)	05*** (.01)
Observations	46	46	46	46
DiD Graph	Go	Go	Go	Go
	$\Delta \ln(h)$ 2003	Emp <sub>pt</sub> ) 3-2015		
	OLS	IV		
2015 Posting (log)	026***	11***		
	(.00)	(.02)		
Observations	94	94		
F-Stat		18.7		

\*p<0.10, \*\*p<0.05, \*\*\*p<0.01. Robust standard errors in parentheses.

### 2000 Industry Share 🔤



#### Distance to NMS as Exposure Measure 🚥



Excluding Industrial Services 🔤



#### Employment Level 🔤







Excluding Neighbouring Provinces 🚥



#### Exposure to Posting and Immigration 🚥



# Region-Level Exposure 🔤



Top 20% vs Bottom 20% 🔤



# Top 10% vs Bottom 20% 🔤



# Top 10% vs Bottom 30% 🔤



## Top 20% vs Bottom 30% 🔤



#### Diff-Diff Estimates 🔤



# Spatial Distribution of Posting Exposure pre Liberalization



### Geographic Distance and Exposure to Posting



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### Robustness to Baseline Specification

	(1)	(2)	(3)	(4)	(5)	(6)
Δ Posting Imports Observations Instrument Rob	-1.604*** (.299) 94 Baseline No controls	983*** (.245) 94 Baseline State clustering	529** (.258) 94 Baseline Excl. manuf	-1.711*** (.628) 94 Baseline Level-level	-1.150*** (.280) 94 Baseline Mig control	917*** (.286) 94 Baseline Clemens Hunt (2019)
	(8)	(9)				
∆ Posting Imports Observations Instrument Rob	785** (.325) 94 Baseline 2003 employment control	919*** (.291) 94 Predicted 2003 posting control				

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# Change in Unemployment and Posting Inflows

Dependent Variable:100 $\times$ log change in population counts, 2003-2015								
Exposed Emp Adult Pop Unemployn (8) (9) (10) (11) (12)								
$\Delta \log \operatorname{Posting} \operatorname{Imports/worker}$	-9.152*** (2.462)	-7.109*** (3.319)	-1.973 (1.496)	-0.494 (1.860)	9.168** (4.654)	8.242*** (3.399)		
Observations         94         94         94         94         94         94         94         94								

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# Model Set-Up: Main Ingredients 🚥

Representative consumer in j demand for services:

$$U_j = \left(\int_{\Omega_n} S_j(n) dn\right)^{\frac{\sigma}{\sigma-1}} \tag{2}$$

CES preferences yield standard Stiglitz Price index:

$$P_j = \left(\int_{\Omega_n} p_j(n)^{1-\sigma} dn\right)^{\frac{1}{1-\sigma}}$$
(3)

Unit cost of posting workers to supply services from i to j is

$$C_{ij}(n) = \underbrace{w_i \left(1 + \tau_i + a_{ij}\right)}_{\text{Gross labor cost}} \underbrace{m_{ij}}_{\text{Mobility friction}} \underbrace{\frac{1}{z_i(n)}}_{\text{Productivity}} = \frac{c_{ij}}{z_i(n)} \tag{4}$$

►  $z_i(n)$  is Fréchet distributed  $F_i(z) = exp\left\{-(T_i z)^{-\theta}\right\}$ 

# Perfect Competition Equilibrium 🔤

Proba that i is the lowest supplier of n in j is:

$$\lambda_{ij} = \frac{T_i (c_{ij})^{-\theta}}{\sum_{k \in S} T_k (c_{kj})^{-\theta}} = T_i (c_{ij})^{-\theta} \Phi_j^{-1}$$
(5)

Equilibrium price index

$$P_{j} = \Phi_{j}^{\frac{-1}{\theta}} \Gamma\left(\frac{\theta + 1 - \sigma}{\theta}\right)^{\frac{1}{1 - \sigma}} = \Phi_{j}^{\frac{-1}{\theta}} C$$
(6)

Equilibrium posting flows

$$S_{ij} = \lambda_{ij} S_j = T_i S_j (m_{ij})^{-\theta} (w_i (1 + \tau_i + a_{ij}))^{-\theta} P_j^{\theta} C^{-\theta}$$
(7)

▶ Welfare of consumer in i' (CES preferences,  $m_{ii} = 1$ )

$$W_i = \frac{w_i(1+\tau_i+a_{ij})}{P_i} = \lambda_{ii}^{\frac{-1}{\theta}} T_i^{\frac{1}{\theta}} C$$
(8)

# Welfare Effects of the Posting Policy

ACR Formula applied to on-site offshoring

> In equilibrium, welfare of consumer in i is:



Denote  $\hat{x} = x'/x$  equilbrium after a posting policy shock

Welfare effect of a posting policy shock is:

$$\hat{W}_i = \hat{\lambda_{ii}}^{\frac{-1}{\theta}}$$

- ► To get the welfare effects of a reform:
  - How substitutable are services  $(\theta)$
  - How do service consumption shares change with the shock  $(\hat{\lambda_{ii}})$

#### Structural Counterfactual: Posting Liberalization

Exact hat algebra (Dekle et. al (2012)) to get the effects of policy shock  $\hat{m_{kj}}$ 

▶ With fixed labor endowment,  $\hat{Y}_i = \hat{w}_i$ . With market clearing conditions:

$$\hat{\lambda}_{ij} = \frac{\left(\hat{Y}_i \hat{m}_{ij}\right)^{-\theta}}{\sum_k \lambda_{kj} \left(\hat{Y}_k \hat{m}_{kj}\right)^{-\theta}} \qquad \hat{Y}_i Y_i = \sum_j \frac{\lambda_{ij} \left(\hat{Y}_i \hat{m}_{ij}\right)^{-\theta} \hat{Y}_j Y_j}{\sum_k \lambda_{kj} \left(\hat{Y}_k \hat{m}_{kj}\right)^{-\theta}}$$

- Solve the system to get  $\hat{\lambda_{ii}}$  accounting for general equilibrium effects
  - 1. Identify structural elasticity  $\theta$  from tax reforms
  - 2. Convert reduced form estimate of NMS liberalization with  $\theta$  to get  $\hat{m}_{ij}$
  - 3. Combine (1) and (2) with current  $(\lambda_{ii}, Y_i)$  to solve the model numerically

# Distance Gravity Coefficient for Non-Tradable Services

-

	(1)	(2)
Log distance	-1.53***	-1.47***
-	(.08)	(.06)
Common border	.237**	.05
	(.09)	(.09)
Common currency	-45***	-1.14***
	(.08)	(.159)
Common language	.013	.555***
	(.35)	(.16)
Observations	3,404	3,507
R2	.84	
Estimator	Log	PPML
Origin-Year FE	Yes	Yes
Destination-Year FE	Yes	Yes

Robust standard errors clustered at destination-year level in parentheses. All bilateral posting flows 2009-2015. Dependent variable is posting flows from an origin to a destination country, in log or level.

# Model-Based Consumer Gains from Posting Policies

Empirical parameters and calibration

To get the welfare effects of the liberalization shock

- 1. Posting flows in the current equilibrium
- 2. A measure of the liberalization shock Reduced form
- 3. Elasticity of posting flows with respect to changes in costs

Exploit payroll tax & minimum wage reforms to identify the elasticity:

Model-based gravity relating posting flows and labor cost



**Quasi-natural experiments**: pre-trends + out of sample estimate

# Posting Flows Responses to Payroll Tax and Min Wage

Smaller responsiveness than trade in goods, closer to international migration Back

Model-Based estimating equation Dista	ince gravity F	Reform in SSC exempti	on Bunchir	ng at SSC exem	nption		
Panel A: Gravity Estimation Regressor: Total Labor Cost	(1)	(2)	(3)	(4)	(5)	(6)	
Posting Elasticity	-1.2*** (.15)	-1.4*** (.25)	-1.4*** (.27)	97*** (.27)	-2.4*** (.47)	-1.1*** (.19)	
Observations Origin-Dest FE Dest × Year FE Origin × Year FE Weighted Estimator Internal Flows	4,723 Yes No No PPML No	4,665 Yes No Yes Log Yes	4,455 Yes No Yes Log No	4,723 Yes Yes No Yes PPML No	4,723 Yes No No MPPML No	4,677 Yes Yes No MPPML No	
Panel B: Quasi-Natural Experiment Estimates Slovenian Posted Bonus Belgian Tax Shift German Min Wage					/in Wage		
Posting Elasticity	-1.6	(.33)***	-1.4(.4	12)***	-1.3(.2	27)***	

Robust standard errors clustered at destination-year level in parentheses. Panel A based on all bilateral posting flows 2009-2017. Dependent variable is posting flows from an origin to a destination country, in log or level.

# Change in Posting Imports & Domestic Employment

25th  $\rightarrow$  75th exposure = 0.8 pp decrease of exposed employment in population (Back

Dependent Variable: Change in exposed employment/pop, 2003-2015 (%pts)



All regressions weighted by province population at the start of the period. AKM refers to Adao, Kolosar & Morales (2019) standard errors.

# Change in Posting Imports & Domestic Employment

25th  $\rightarrow$  75th exposure = 0.8 pp decrease of exposed employment in population Back

Dependent Variable: Change in exposed employment/pop, 2003-2015 (%pts)

	Post-reform (2003-2015)			Pre-shock Falsification Test 1993-2003 2000-2003		
	OLS	RF	IV	IV	IV	
	(1)	(2)	(3)	(4)	(5)	
$\Delta \log {\rm Postings/worker}$	638***	462***	983***	.203	.140	
	(.231)	(.117)	(.272)	(.336)	(.187)	
Observations Fstat Anderson-Rubin AKM standard error Instrument	94	94	94 25.39 16.14 (.250) Baseline Delete One	94 24.77	94 25.29	

All regressions weighted by province population at the start of the period. AKM refers to Adao, Kolosar & Morales (2019) standard errors.

# Change in Posting Imports & Domestic Employment

25th  $\rightarrow$  75th exposure = 0.8 pp decrease of exposed employment in population Back

Dependent Variable: Change in exposed employment/pop, 2003-2015 (%pts)

Post-reform (2003-2015)								
	OLS (1)	RF (2)	IV (3)	IV (4)	IV (5)	IV (6)		
$\Delta \log \mathrm{Postings/worker}$	638*** (.231)	462*** (.117)	983*** (.272)	.427** (.176)	990*** (.275)	-1.610*** (.520)		
Observations	94	94	94	94	94	94		
Fstat			25.39	25.39	35.2	17.39		
Anderson-Rubin			16.14		20.1	24.7		
AKM standard error			(.250)		(.351)			
Instrument			Baseline	Baseline	Predicted	Distance		
			Delete One					

All regressions weighted by province population at the start of the period. AKM refers to Adao, Kolosar & Morales (2019) standard errors.
## Change in Posting Imports & Domestic Employment

25th  $\rightarrow$  75th exposure = 0.8 pp decrease of exposed employment in population Back

Dependent Variable: Change in unemployment/pop, 2003-2015 (%pts)

Post-reform (2003-2015)						
	OLS (1)	RF (2)	IV (3)	IV (4)	IV (5)	IV (6)
$\Delta \log {\rm Postings/worker}$	638*** (.231)	462*** (.117)	983*** (.272)	.427** (.176)	990*** (.275)	-1.610*** (.520)
Observations	94	94	94	94	94	
Fstat			25.39	25.39	35.2	17.39
Anderson-Rubin			16.14	$\square$	20.1	24.7
AKM standard error			(.250)		(.351)	
Instrument			Baseline	Baseline	Predicted	Distance
			Delete One			

All regressions weighted by province population at the start of the period. AKM refers to Adao, Kolosar & Morales (2019) standard errors.

## Employment and Labor Cost at Receiving Firms

Mechanisms and implications

- Market-level employment effects in exposed sectors
  - Employment differentially decreases in exposed local labor markets
- What happens at receiving firms?
  - 1. Decrease in domestic blue collar employment
    - Firms decrease domestic employment by 16% when starting to use posting 60
    - Effect borne by blue collar workers Go
    - Driven by workers performing same tasks than posted workers 60

## 2. Posting lowers inputs prices

- Posted workers are 30% cheaper than French workers at same workplace
- and 15% cheaper than domestic temp. workers at same firm
- Surplus-sharing between posted workers and receiving firms  $\approx 0$  😡

## Exposure to Posting Shock

Measuring posting exposure in "quasi-autarky"



Measuring posting exposure using post reform shifters



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