

# Matching Through Search Channels

---

Carlos Carrillo-Tudela (University of Essex)

Leo Kaas (Goethe University Frankfurt)

Ben Lochner (IAB and University of Erlangen-Nuremberg)

NBER Summer Institute

July 2022

# Motivation

---

- Worker reallocation is a pervasive phenomenon of labour markets.
- Reallocation is hampered by frictions: matching is a time-consuming and costly process due to search and screening activities.
- To deal with these frictions firms and workers use different ways of contacting each other:
  - Job postings - can reach more applicants
  - Personal/employment networks - aim to reduce screening costs
  - Public agencies - state funded search to get unemployed back to work
  - ...
- We know very little about how the choices of these *search channels* impact labour market turnover and the allocation of heterogeneous workers into heterogeneous jobs.

# What do we do

## Questions

- How do heterogeneous workers and firms make use of different search channels?
- How do search channels impact sorting and productivity?

# What do we do

## Questions

- How do heterogeneous workers and firms make use of different search channels?
- How do search channels impact sorting and productivity?

## Empirics

- Use unique German firm and worker survey data linked with administrative employment records.
- New evidence on how search channels and matching outcomes vary across workers and firms.

# What do we do

## Questions

- How do heterogeneous workers and firms make use of different search channels?
- How do search channels impact sorting and productivity?

## Empirics

- Use unique German firm and worker survey data linked with administrative employment records.
- New evidence on how search channels and matching outcomes vary across workers and firms.

## Theory

- Incorporate multiple search channels in an equilibrium labour market model with on-the-job search and two sided heterogeneity.
- Structural estimation:
  - Evaluate the impact of channels on sorting.
  - Role of the public employment agency.

## **Search intensity of workers and firms**

e.g. Holzer (1988), Shimer (2004), Krueger & Mueller (2010, 2011), Mukoyama, et al. (2018), Faberman et al. (2021), Carrillo-Tudela, et al. (2021), Lochner et al. (2020), Mueller et al. (2021).

## **Personal networks and referrals**

e.g. Ioannides & Louri (2004), Capellari & Tatsiramos (2015), Brown, et al. (2016), Galenianos (2014, 2021), Dustmann et al. (2016), Lester, et al. (2022).

## **Labor market sorting**

e.g. Abowd, et al. (1999), Gautier and Teulings (2006), Eeckhout and Kircher (2011), Card, et al. (2013), Hagedorn, et al. (2017), Lopes de Melo (2018).

## **Equilibrium job ladder models**

e.g. Burdett & Mortensen (1998), Postel-Vinay & Robin (2002), Cahuc, et al. (2006), Bagger and Lentz (2019), Burdett, et al. (2016, 2020).

# Data



Several data sources of Germany's Institute for Employment Research (IAB).

- Integrated Employment Biographies (**IEB**): Administrative records of employment spells of private-sector workers, including
  - education, age, gender, nationality, occupation, industry
  - full/part time, daily earnings (top-coded)
- We link the IEB to worker and firm surveys maintained by the IAB.

- Job Vacancy Survey (**JVS**): Annual representative **establishment survey** with detailed recruitment information about the last case of a hire
  - $\approx 10,000$  observations per year
  - Use of search channels, successful channel, further recruitment information.
  - Can be linked to the IEB data (through establishment ID) since 2010.
  - Using the algorithm developed by Lochner (2019) hired worker can be identified in IEB data in  $\approx 70\%$  of cases.

# Survey Data

- Job Vacancy Survey (**JVS**): Annual representative **establishment survey** with detailed recruitment information about the last case of a hire
  - $\approx 10,000$  observations per year
  - Use of search channels, successful channel, further recruitment information.
  - Can be linked to the IEB data (through establishment ID) since 2010.
  - Using the algorithm developed by Lochner (2019) hired worker can be identified in IEB data in  $\approx 70\%$  of cases.
- Panel Study Labour Market and Social Security (**PASS**): Annual representative **worker survey**
  - $\approx 8,000$  observations per year.
  - Job search strategies (e.g. use of search channels) of employed and non-employed workers.
  - Retrospective information about successful channel.
  - Can be linked to IEB data (through worker ID) since 2006.

# Use and Success of Search Channels

- Firms use on average 2 channels and workers use on average 2.3 channels.

Search channel	Firms (JVS)		Workers (PASS)	
	Use (%)	Successful (%)	Use (%)	Successful (%)
Postings	58.9	33.7		
Networks	46.5	31.9		
Public Agency	39.5	12.2		
Unsolicited	24.9	10.6		
Internal	23.3	7.0		
Private Agent	7.5	3.2		
Others	2.3	1.3		
<b>Total</b>	<b>202.8</b>	<b>100.0</b>		

- Posting, Networks and the Public Employment Agency are the main channels used by workers and firms.
- Higher success rate through Posting and Networks.

# Use and Success of Search Channels

- Firms use on average 2 channels and workers use on average 2.3 channels.

Search channel	Firms (JVS)		Workers (PASS)	
	Use (%)	Successful (%)	Use (%)	Successful (%)
Postings	58.9	33.7	88.1	23.9
Networks	46.5	31.9	60.22	31.1
Public Agency	39.5	12.2	57.3	16.3
Unsolicited	24.9	10.6	-	-
Internal	23.3	7.0	-	-
Private Agent	7.5	3.2	12.1	3.3
Others	2.3	1.3	16.9	25.5
<b>Total</b>	<b>202.8</b>	<b>100.0</b>	<b>234.6</b>	<b>100.0</b>

- Posting, Networks and the Public Employment Agency are the main channels used by workers and firms.
- Higher success rate through Posting and Networks.

- Estimate AKM model following Card et al. (2013)

$$y_{it} = \alpha_i + \gamma_{J(i,t)} + \beta X_{it} + u_{it} ,$$

with     $y_{it}$     log real daily wage of worker  $i$  in year  $t$   
          $\alpha_i$     worker fixed effect  
          $\gamma_j$     firm fixed effect  
          $X_{it}$     cubic in age interacted with education and year dummies

- Workers between the ages of 20-60 years.
- Compute fixed effects using two different periods: (i) 2003–2010 and (ii) 2010–2016.
- We then attribute these fixed effects to the JVS sample and the PASS sample, respectively.

# Empirical Patterns

## Firms (JVS matched IEB)

- We consider a set of regression models

$$SC_{j,t} = \beta_0 + \beta_1 \gamma_j + \beta X_{j,t} + \epsilon_{j,t},$$

where  $SC_{j,t}$  is the outcome variable,  $\gamma_j$  denotes the AKM firm fixed effect and  $X$  additional controls like job requirements, firm age (quad), 6 firm size categories, one-digit industry, and financial, demand and workforce constraints.

- We also control for the hired work AKM fixed effect and interactions between the fixed effects and the search channels.

## Workers (PASS matched IEB)

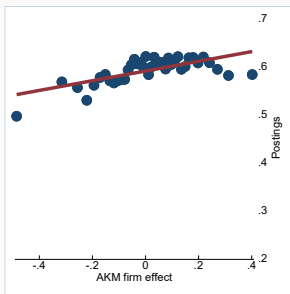
- We consider a set of regression models

$$SC_{i,t} = \beta_0 + \beta_1 \alpha_i + \beta X_{i,t} + \epsilon_{i,t},$$

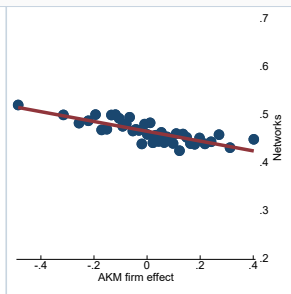
where  $SC_{i,t}$  is the outcome variable,  $\alpha_i$  denotes the AKM worker fixed effect and  $X$  additional controls like quadratic on age, employment status and one-digit occupation dummies.



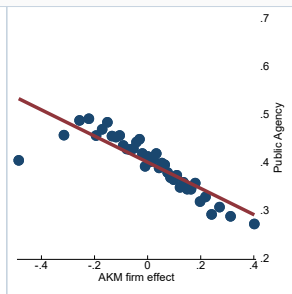
# Firms: Probability of using a search channel (LPM)



(a) Postings: 0.021\*\*\*



(b) Networks: -0.022\*\*\*

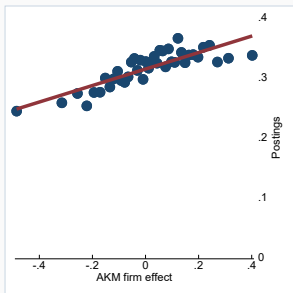


(c) Public Agency: -0.056\*\*\*

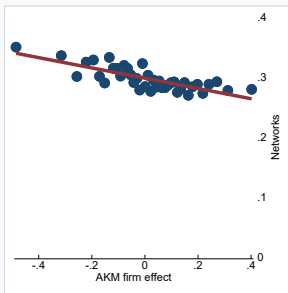
Controls: Job requirements, firm age (quad), 6 firm size categories, one-digit industry, and financial, demand and workforce constraints.

► Further variables

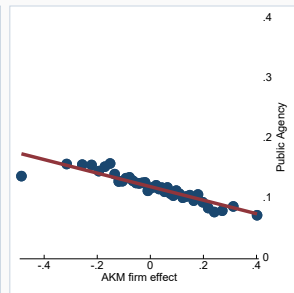
# Firms: Probability of hiring through a search channel (LPM)



(d) Postings: 0.029\*\*\*



(e) Networks: -0.021\*\*\*

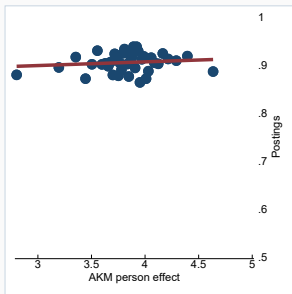


(f) Public Agency: -0.026\*\*\*

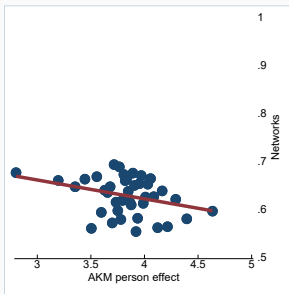
Controls: Job requirements, firm age (quad), 6 firm size categories, one-digit industry, and financial, demand and workforce constraints.

► Poaching index

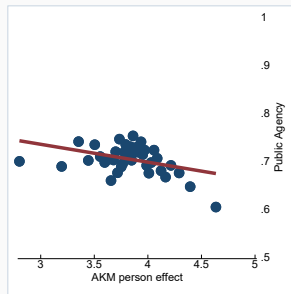
# Workers: Probability of using a search channel (LPM)



(g) Postings: 0.003



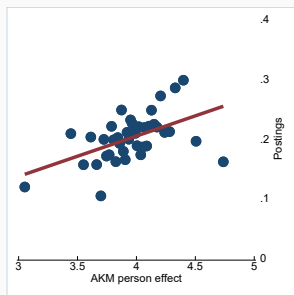
(h) Networks: -0.014\*\*



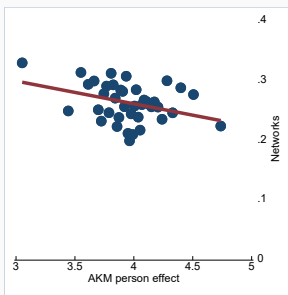
(i) Public Agency: -0.013\*\*\*

Controls: Education, age (quad), gender, previous employment status, one-digit occupation.

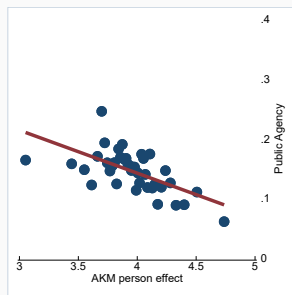
# Workers: Probability of being hired through a search channel (LPM)



(j) Postings: 0.024\*\*\*



(k) Networks: -0.014\*\*



(l) Public Agency: -0.026\*\*\*

Controls: Education, age (quad), gender, previous employment status, one-digit occupation.

# Key findings I:

## Firms

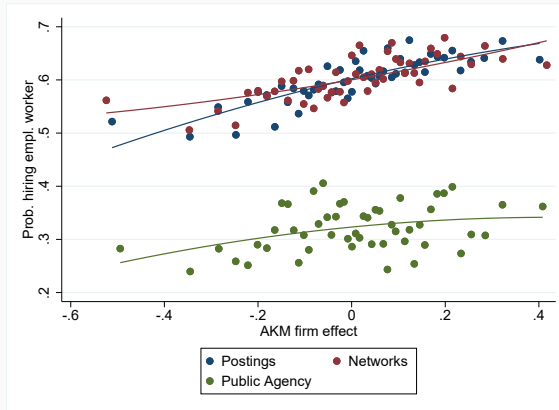
1. High-wage firms make more use of job postings and hire more through this channel.
2. Low-wage firms make more use and succeed to hire more often through personal networks or the public employment agency.

## Workers

3. High-wage workers use job postings and find jobs more via postings more frequently.
4. Low-wage workers are more likely to use and succeed finding jobs via networks and the public employment agency.

# Search Channels and Poaching (JVS-IEB)

## Probability of hiring an employed worker by firm rank



- Lower ranked firms that use networks have a higher probability of poaching a worker than similar firms that use posting.
- Hiring through the PEA leads to the lowest probability of poaching a worker.

► Table

# Search Channels and the Job Ladder (JVS-IEB)

## Change in firm effect at an *EE* transition by search channel

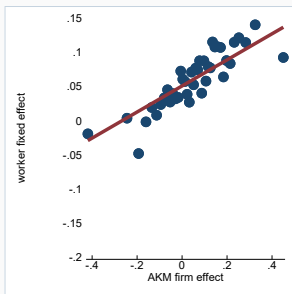
	(1) $\Delta$ firm effect	(2) $\Delta$ firm effect
	w/o controls	worker controls
Reference=Posting Networks	-0.0293*** (0.0047)	-0.0305*** (0.0050)
Public Agency	-0.0189** (0.0077)	-0.0305*** (0.0083)
Constant	0.0585*** (0.0032)	0.3098*** (0.0448)
mean $\Delta$ firm effect	0.0440	0.0468
st.d. $\Delta$ firm effect	0.2555	0.2506
Observations	13,283	11,137
Adjusted $R^2$	0.0028	0.0217

Worker controls: change in occupation, change in hours, educational attainment (category), AKM person effect.

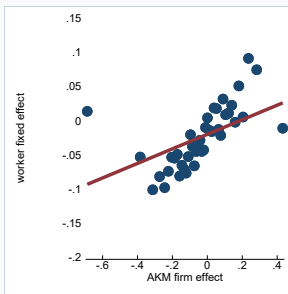
- On average workers climb the firm rank through *EE* transitions.
- Workers climb faster using posting relative to networks and PEA.

# Search Channels and Type of Hired Worker (JVS-IEB)

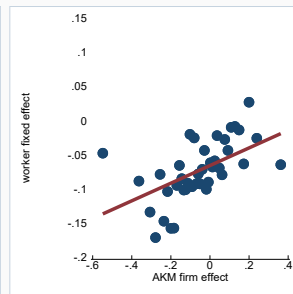
## Relation between worker and firm rank by search channel



(m) Postings



(n) Networks



(o) Public Agency

Hiring through posting:

- allows firms to hire higher ranked workers
- steeper increase between hired worker and the hiring firm.

► Table

► Match Stability



# Key findings II:

## Worker and Firm Match

5. Job postings help to poach and attract high-wage workers, especially for high-wage firms.
6. Networks help to poach high-wage workers, in particular for low-wage firms.
7. On average, workers climb the wage ladder faster when a job-to-job transition occurs via job postings compared to networks or the public agency.

# Model

# Model (I)

- Understand the impact of different recruitment channels on sorting.
- Equilibrium search model with two-sided heterogeneity with multiple search channels based on Cahuc et al. (2006).

## Environment

- Continuous time, discount rate  $r$ , steady state.
- Workers types  $x \in [0, 1]$ , distribution measure  $\lambda(x)$ .
- Firm types  $y \in [0, 1]$ , distribution measure  $\mu(y)$ .
- Flow output of a job  $F(x, y)$  with  $F_x > 0$ ,  $F_y > 0$ .
- Wage negotiations where worker receives share  $\beta$  of surplus. Renegotiation whenever worker receives a credible outside offer.
- Flow income of unemployment  $b(x)$ .
- EU separation rate  $\delta(x)$ .

# Model (II): Search Channels

## Search and recruitment effort

- Workers and firms meet via one of three channels  $c = p, n, a$  (job **p**ostings, personal **n**etworks, public **a**gency).
- Worker exogenous search effort  $s_i^c(x)$  where  $i = U, E$ .
- Firm choose recruitment effort  $r^c$  at a cost  $k_c(r)$ .

# Model (II): Search Channels

## Search and recruitment effort

- Workers and firms meet via one of three channels  $c = p, n, a$  (job **p**ostings, personal **n**etworks, public **a**gency).
- Worker exogenous search effort  $s_i^c(x)$  where  $i = U, E$ .
- Firm choose recruitment effort  $r^c$  at a cost  $k_c(r)$ .

## Matching functions

- Random matching  $\rightarrow$  channel-specific matching function:  $\theta^c = \bar{r}^c / \bar{s}^c$  determines meeting rates of
  - workers  $f^c(\theta^c)$  (per unit of search effort),
  - firms  $q^c(\theta^c) = f^c(\theta^c) / \theta^c$  (per unit of recruitment effort).

## Competing hazards

- Firms and workers will use all the three channels to a certain degree (effort) and offers from these channels will arrive sequentially.

# Value functions

- $S(x, y)$  joint value of a match,  $U(x)$  value of unemployment
- Bellman equations

$$\begin{aligned}[r + \delta(x, y)]S(x, y) &= F(x, y) + \delta(x, y)U(x) \\ &\quad + \sum_c f^c(\theta^c) s_e^c(x) \beta \int_y^1 [S(x, y') - S(x, y)] \pi^c(y') dy' \\ rU(x) &= b(x) + \sum_c f^c(\theta^c) s_u^c(x) \beta \int_{R(x)}^1 [S(x, y) - U(x)] \pi^c(y) dy\end{aligned}$$

with meeting probabilities  $\pi^c(y)$ .

# Value functions

- $S(x, y)$  joint value of a match,  $U(x)$  value of unemployment
- Bellman equations

$$\begin{aligned} [r + \delta(x, y)]S(x, y) &= F(x, y) + \delta(x, y)U(x) \\ &\quad + \sum_c f^c(\theta^c) s_e^c(x) \beta \int_y^1 [S(x, y') - S(x, y)] \pi^c(y') dy' \\ rU(x) &= b(x) + \sum_c f^c(\theta^c) s_u^c(x) \beta \int_{R(x)}^1 [S(x, y) - U(x)] \pi^c(y) dy \end{aligned}$$

with meeting probabilities  $\pi^c(y)$ .

- Reservation productivity  $R(x)$

$$S(x, R(x)) \geq U(x) \quad , \quad R(x) \geq 0 \quad (\text{c.s.})$$

## Recruitment effort

- The first-order condition for recruitment effort in search channel  $c$  is

$$k^{c'}(r^c) = q^c(\theta^c)(1 - \beta) \int_0^1 [\max[S(x, y) - U(x), 0] \psi^c(x, u) \\ + \int_0^y [S(x, y) - S(x, \hat{y})] \psi^c(x, \hat{y}) d\hat{y}] dx.$$

- The probability of a worker to match with a firm of type  $y$  via channel  $c$  (conditional on such a meeting taking place) is

$$\pi^c(y) = \frac{r^c(y)\mu(y)}{\bar{r}^c}$$

- Aggregate recruiting intensity in channel  $c$  defined by

$$\bar{r}^c = \int_0^1 r^c(y)\mu(y)dy$$



# Search and recruitment

## Search effort - Exogenous

- The probability that a firm meets a worker of type  $x$  from  $U$  or  $E$  employed in a firm of type  $y$  via channel  $c$  is

$$\psi^c(x, u) = \frac{s_u^c(x)u(x)}{\bar{s}^c}, \quad \psi^c(x, y) = \frac{s_e^c(x)n(x, y)}{\bar{s}^c},$$

where  $u(x)$  and  $n(x, y)$  are stationary measures of unemployed and employed workers, and with aggregate worker search intensity in channel  $c$  defined by

$$\bar{s}^c = \int_0^1 \left[ s_u^c(x)u(x) + \int_0^1 s_e^c(x)n(x, y)dy \right] dx.$$

- Given aggregate effort on both sides of the labor market, tightness in channel  $c$  is

$$\theta^c = \frac{\bar{r}^c}{\bar{s}^c}.$$

# Wages and Equilibrium

- The above worker and firm equations jointly determine recruiting intensities, matching probabilities and tightness, given value functions  $S$  and  $U$  and steady-state measures of unemployed and employed workers.
- Value of worker  $x$  in firm  $y$  with outside offer  $\hat{y} \leq y$ :

$$W(x, \hat{y}, y) = \beta S(x, y) + (1 - \beta) S(x, \hat{y}) .$$

- Value of worker  $x$  in firm  $y$  without outside offers:

$$W(x, u, y) = \beta S(x, y) + (1 - \beta) U(x) .$$

- Bargained wage  $w(x, \hat{y}, y)$  consistent with Bellman equations.
- Employment distribution  $n(x, \hat{y}, y)$  consistent with stock-flow identities.

► More

# Quantitative Analysis

## Parametrization and targets:

- Monthly time period with  $r = 0.00165$  to match a discounting factor of 5%.
- Heterogeneity  $\rightarrow$  Beta distributions for  $x$ ,  $(\lambda_0, \lambda_1)$ , and  $y$ , with parameters  $(\mu_0, \mu_1)$ .
- Since  $x$  and  $y$  are *unobserved*, we use a OLS wage regression to obtain uncorrelated worker and firm fixed effects:

$$\ln w_{it} = \alpha_i + \beta X_{it} + \varepsilon_{it} ,$$

$$\varepsilon_{it} = \gamma_{J(i,t)} + \eta_{it} .$$

- Targets:  $10^{th}$ ,  $25^{th}$ ,  $50^{th}$ ,  $75^{th}$ ,  $90^{th}$  percentiles of the estimated fixed effect and wage distributions plus their standard deviations as well as a replacement rate of 0.65.
- These 19 moments also help us recover:  $\beta$  (bargaining power),  $b$  (unemp. income), the CES production function parameters

$$F(x, y) = F_0 (\alpha x^\rho + (1 - \alpha) y^\rho)^{1/\rho} .$$

## Parametrization and targets:

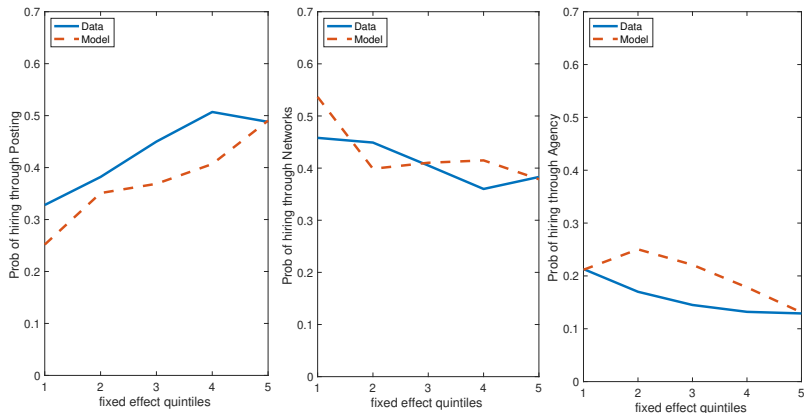
- The recruitment intensity cost function for channel  $c = p, n, a$  is given by  $c_0^c (r^c)^{\gamma^c}$ , with parameters  $c_0^c > 0$  and  $\gamma^c > 1$ .
- Workers' search intensity function is linear such that

$$s_i^c(x) = s_0^{c,i} + x(s_1^{c,i} - s_0^{c,i})$$

with parameters  $s_0^{c,i} \geq 0$ ,  $s_1^{c,i} \geq 0$  and  $c = p, n, a$  and  $i = U, E$ .

- To recover these parameters we use  $H^c$ , and  $EE^c$  and  $UE^c$  by firm and worker types.
- Cobb-Douglas matching function equal across search channels with efficiency parameter 0.1 and elasticity 0.5.
- Differences across channels are captured by the recruitment and search intensities.
- The separation rate is given by  $\delta(x) = \delta_0 + (\delta_x - \delta_0)x$  and recovered by targeting  $EU$  by worker type.

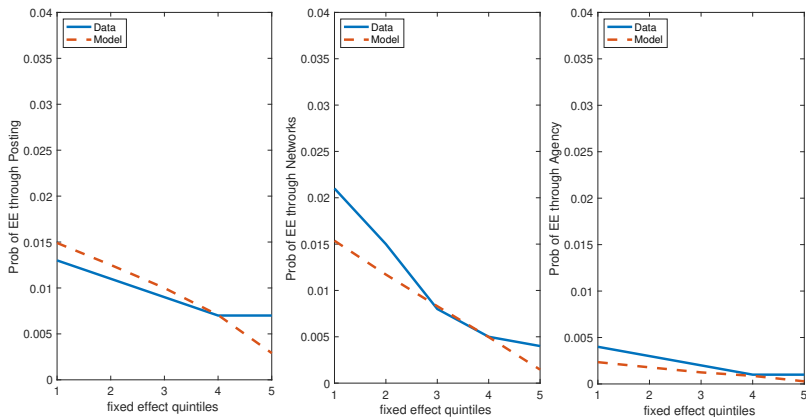
# Successful channel by firm fixed effect quintile



Conditional on a hire, the probability this was through

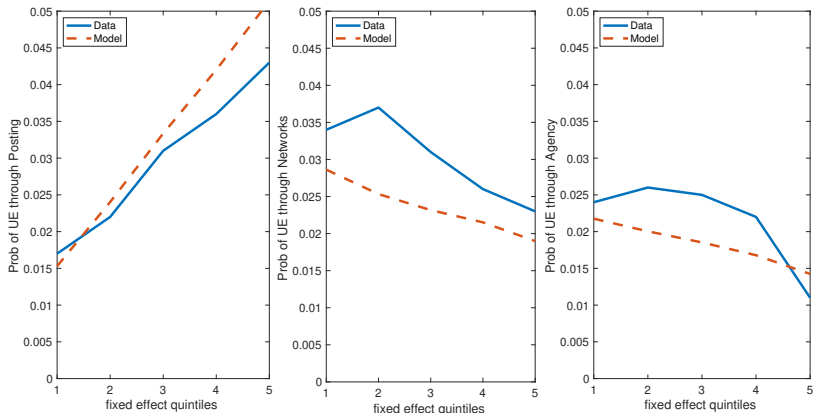
- posting → increases in firm wage quintile.
- networks → decreases in firm wage quintile.
- public employment agency → decreases in firm wage quintile.

# EE rates by channel and worker fixed effect quintile



- *EE* transitions decrease in worker wage quintile.

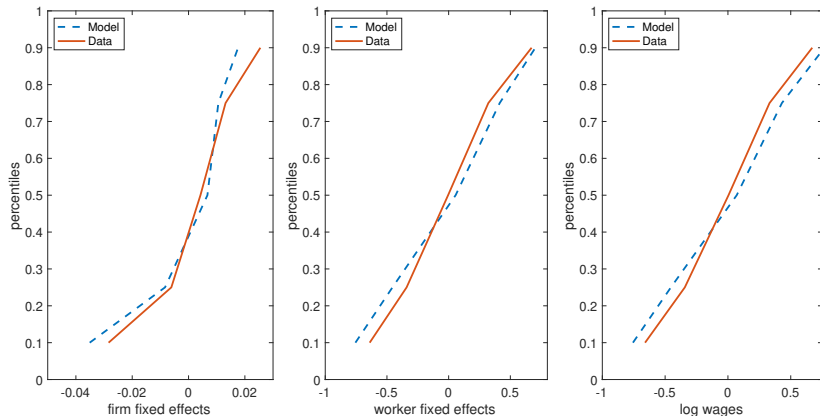
# UE rates by channel and worker fixed effect quintile



- *UE* transitions **ONLY** increase in worker wage quintile through posting.
- Together *EE* and *UE* → the probability of being hired increases in worker wage quintile through posting, but decreases through networks or agency.



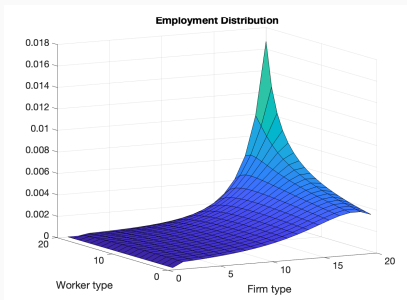
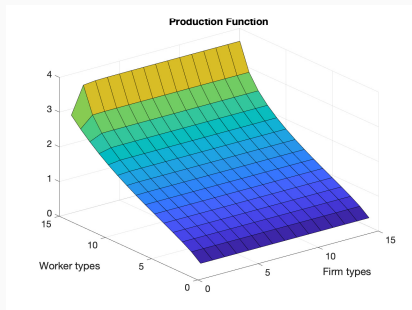
# Fixed effect and wage CDF



- The calibration matches the OLS firm and worker fixed effects and the wage distribution well.
- It also generates similar standard deviations, although a bit larger in the simulations.

# Sorting Patterns

# Production and employment



- The calibration implies a super-modular production function, with  $F(x, y) = 9.75 (0.85x^{-4.7} + 0.15y^{-4.7})^{-0.21}$
- It also implies positive sorting between workers and firm types, with a correlation coefficient of 13%.

# Sorting by Search Channels (I)

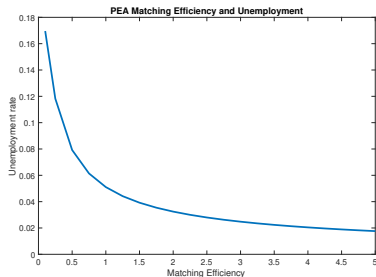
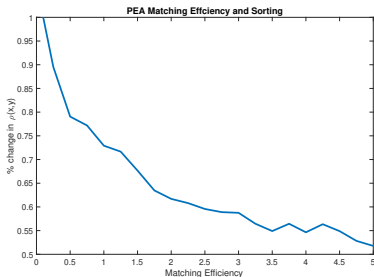
Suppose no **worker type** differential within a search channel?

% $\Delta$	Homogeneous Search of Workers		
	Posting	Networks	Public Agency
Sorting	-7.6%	<b>20.2%</b>	-2.3%

- Low type workers use more Networks  $\rightarrow$  low type workers end up more often in higher type firms as these adjust their recruitment intensity.
- When workers use networks with the same intensity (cond. on emp status)  $\rightarrow \rho(x, y) \uparrow 20.2\%$ .

# Role of the Public Employment Agency

## Increasing matching efficiency - Hartz III Reforms



- Increasing the matching efficiency of PEA leads to
  - All firms use more the PEA, especially high type firms.
  - Low type workers more prominent in unemployment.
  - $\Rightarrow$  reduction of sorting and unemployment.

# Conclusions

---

# Conclusions

- Firms' and workers' search activity and matching outcomes across search channels:
  - High-wage firms and workers match more frequently via postings.
  - Low-wage firms and workers match more frequently via networks and the public agency.
  - Postings (networks) help to hire employed and high-wage workers, especially for high-wage (low-wage) firms.
- Structural OTJS model with multiple search channels.
- Preliminary findings:
  - Strong impact of networks for labor market sorting.
  - Increasing the matching efficiency of the the PEA to reduce unemployment leads to a decrease in sorting.

# Appendix



# Search Behavior across Firms and Workers

## Firms (JVS)

	No. applications	Selection rate	Recruitment hours	No. channels
AKM firm effect	9.509*** (0.466)	-0.085*** (0.008)	5.364*** (0.780)	-0.001 (0.004)
No. Obs.	54,752	51,071	21,498	43,555
Adj. $R^2$	0.090	0.039	0.051	0.147

Controls: Job requirements, firm age (quad), 6 firm size categories, one-digit industry, and financial, demand and workforce constraints.

## Workers (PASS)

	Active search	No. applications	Callback rate	Search hours	No. channels
AKM worker effect	-0.0347*** (0.0056)	1.2020*** (0.4205)	0.0192 (0.0160)	0.2079*** (0.0713)	-0.0168 (0.0312)
No. Obs.	36,007	9,000	7,491	1,598	9,000
Adj. $R^2$	0.3024	0.0501	0.0045	0.1164	0.0709

Controls: Age (quad), gender, employment status, one-digit occupation.

# Search Channels and Poaching

	Prob. hiring emp. worker		
	Posting	Networks	Public agency
AKM firm effect	0.141*** (0.012)	0.222*** (0.013)	0.165*** (0.011)
Successful search channel	0.119*** (0.004)	0.113*** (0.004)	-0.234*** (0.004)
Successful channel $\times$ AKM firm effect	0.084*** (0.021)	-0.105*** (0.020)	-0.104*** (0.030)
No. Obs.	66,755	66,755	66,755
Adj. $R^2$	0.047	0.046	0.056

Controls: Education requirements, firm age (quad), 6 firm size categories, one-digit industry, and financial, demand and workforce constraints.

► Back

# Search Channels and Type of Hired Worker (JVS-IEB)

	Hired AKM worker fixed effect		
	Posting	Networks	Public agency
AKM firm effect	0.146*** (0.012)	0.189*** (0.013)	0.162*** (0.011)
Successful search channel	0.019*** (0.009)	0.013*** (0.004)	-0.048*** (0.006)
Successful channel $\times$ AKM firm effect	0.039* (0.021)	-0.071*** (0.019)	-0.062** (0.029)
No. Obs.	25,084	25,084	25,084
Adj. $R^2$	0.215	0.215	0.217

Controls: Education requirements, firm age (quad), 6 firm size categories, one-digit industry, and financial, demand and workforce constraints.

► Back

# Search Channels and Match Stability (JVS-IEB)

## Probability of staying at the firm

	> 12 months			> 24 months		
	Posting	Networks	Public agency	Posting	Networks	Public agency
AKM firm effect	0.120*** (0.020)	0.155*** (0.022)	0.130*** (0.019)	0.171*** (0.024)	0.205*** (0.025)	0.190*** (0.022)
AKM worker effect	0.066*** (0.013)	0.072*** (0.012)	0.072*** (0.011)	0.061*** (0.015)	0.069*** (0.014)	0.079*** (0.013)
Successful search channel	0.009 (0.007)	0.019** (0.007)	-0.062*** (0.010)	0.002 (0.009)	0.030*** (0.009)	-0.080*** (0.012)
Search channel $\times$ AKM firm effect	0.055 (0.036)	-0.042 (0.033)	-0.003 (0.048)	0.077* (0.042)	-0.028 (0.038)	-0.057 (0.055)
Search channel $\times$ AKM worker effect	0.023 (0.020)	0.008 (0.021)	-0.003 (0.032)	0.042** (0.024)	0.020 (0.024)	-0.064* (0.037)
Observations	19,152	19,152	19,152	16,097	16,097	16,097
Adj. $R^2$	0.035	0.035	0.037	0.040	0.040	0.042

Controls: Education requirements, firm age (quad), 6 firm size categories, one-digit industry, and financial, demand and workforce constraints.

- No evidence for *differential* impact of search channels on match stability.

## Probability of EU transition

	< 12 months			< 24 months		
	Posting	Networks	Public agency	Posting	Networks	Public agency
AKM firm effect	-0.030*** (0.010)	-0.047*** (0.011)	-0.029*** (0.009)	-0.055*** (0.012)	-0.057*** (0.012)	-0.052*** (0.011)
AKM worker effect	-0.048*** (0.006)	-0.045*** (0.006)	-0.037*** (0.005)	-0.052*** (0.007)	-0.050*** (0.007)	-0.039*** (0.006)
Successful search channel	-0.002 (0.004)	-0.020*** (0.004)	0.035*** (0.005)	-0.003 (0.004)	-0.017*** (0.004)	0.035*** (0.006)
Observations	19,152	19,152	19,152	16,097	16,097	16,097
Adj. $R^2$	0.025	0.027	0.029	0.030	0.031	0.033

Controls: Education requirements, firm age (quad), 6 firm size categories, one-digit industry, and financial, demand and workforce constraints.

► Back

# Search Channels across Firms

	Use of search channel			Successful channel		
	Postings	Networks	Public agency	Postings	Networks	Public agency
Poaching index	0.152*** (0.009)	-0.041*** (0.010)	-0.058*** (0.010)	0.098*** (0.009)	-0.042*** (0.009)	-0.049*** (0.007)
Vocational degree	0.082*** (0.006)	-0.085*** (0.006)	0.034*** (0.006)	0.085*** (0.006)	-0.080*** (0.006)	0.010** (0.004)
Tertiary degree	0.178*** (0.007)	-0.112*** (0.007)	-0.034*** (0.007)	0.177*** (0.007)	-0.108*** (0.007)	-0.031*** (0.005)
No. Obs.	66,881	66,881	66,881	62,659	62,659	62,659
Adj. $R^2$	0.109	0.056	0.050	0.074	0.072	0.015

Controls: Education requirements, firm age (quad), 6 firm size categories, one-digit industry, and financial, demand and workforce constraints.

► Back

Wage  $w(x, \hat{y}, y)$  can be backed out from

$$\begin{aligned} [r + \delta(x, y)]W(x, \hat{y}, y) &= w(x, \hat{y}, y) + \delta(x, y)U(x) \\ &+ \sum_c f^c(\theta^c) s^c(x, e) \int_{\hat{y}}^1 [\max(W(x, y, y'), W(x, y', y)) - W(x, \hat{y}, y)] \pi^c(y') dy' . \end{aligned}$$

## Stock-flow identities

$$n(x, y) \left[ \delta(x, y) + \sum_c f^c(\theta^c) s^c(x, e) \int_y^1 \pi^c(y') dy' \right] = \sum_c f^c(\theta^c) \pi^c(y) \left[ u(x) s^c(x, u) \mathbb{I}_{y \geq R(x)} + \int_0^y n(x, \hat{y}) s^c(x, e) d\hat{y} \right],$$

$$u(x) = \lambda(x) - \int_0^1 n(x, y) dy,$$

$$\begin{aligned} & \hat{n}(x, \hat{y}, y) \left[ \delta(x, y) + \sum_c f^c(\theta^c) s^c(x, e) \int_{\hat{y}}^1 \pi^c(y') dy' \right] \\ &= \sum_c f^c(\theta^c) s^c(x, e) \left\{ n(x, \hat{y}) \pi^c(y) + \left[ \hat{n}(x, u, y) + \int_0^{\hat{y}} \hat{n}(x, \tilde{y}, y) d\tilde{y} \right] \pi^c(\hat{y}) \right\}. \end{aligned}$$

► Back



## Sorting by Search Channels (III)

What happens if the use of search channels does not differ across **employed workers**?

## Sorting by Search Channels (III)

What happens if the use of search channels  
does not differ across **employed workers**?

	Benchmark	Homogeneous Search of Employed Workers All Channels
$\rho(x, y)$	0.223	0.309

## Sorting by Search Channels (III)

What happens if the use of search channels does not differ across **employed workers**?

Benchmark		Homogeneous Search of Employed Workers			
		All Channels	Posting	Networks	Public Agency
$\rho(x, y)$	0.223	0.309	0.248	<b>0.274</b>	0.240

- Higher use of networks by low-productivity **employed** workers mitigates sorting.

## Sorting by Search Channels (IV)

What happens if the use of search channels  
does not differ across **non-employed workers**?

## Sorting by Search Channels (IV)

What happens if the use of search channels  
does not differ across **non-employed workers**?

	Benchmark	Homogeneous Search of Non-Employed Workers All Channels
$\rho(x, y)$	0.223	0.217

## Sorting by Search Channels (IV)

What happens if the use of search channels  
does not differ across **non-employed workers**?

Benchmark		Homogeneous Search of Non-Employed Workers			
		All Channels	Posting	Networks	Public Agency
$\rho(x, y)$	0.223	0.217	0.209	0.221	0.229

- Segmentation of **non-employed** workers has little impact on sorting.

► Back