

From Lapdogs to Watchdogs

RANDOM AUDITOR ASSIGNMENT AND MUNICIPAL FISCAL PERFORMANCE

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July 26, 2022

NBER SI 2022, Public Economics

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Monitoring local governments' finances is key to limit over-expenditure

- Most countries around the world are highly **decentralized**
 - ★ Subnational governments manage 25% of total government expenditures worldwide (OECD)
 - ★ Subnational tax revenue accounts for up to 50% of total taxation (OECD)
- While decentralization usually improves governance, it poses **agency problems**
 - ★ Local officials prefer to keep **taxes low** and finance spending issuing **debt**
 - ★ Subnational government debt accounts for over 20% of GDP in the OECD
 - ★ Local governments accumulate debt expecting **bailout** from central government
- Many countries adopt fiscal rules to limit over-indebtedness, but rules are ineffective if not enforced → **oversight by external auditors** is a common tool to mitigate this problem

To be effective watchdogs, monitors should be independent

- Oversight mechanisms might be ineffective if monitors' **independence** is compromised
 - One common source of this failure: **audited party itself appoints the monitor**
 - Why allow the target to appoint auditor?
 - ★ Pros: local **informational** advantage, **flexibility** in application of rules
 - ★ Cons: local **capture**, favoritism
- **How to design effective monitoring institutions in decentralized organizations?**
- ★ Rare to observe changes in the design of monitoring institutions

This Paper

Question: Does shifting control over auditor appointments improves monitoring effectiveness and the financial health of local governments?

Setting: Unique reform of appointment system of auditors of municipal governments in Italy

- Before: **discretionary appointment** by mayors
- After: **random assignment** of auditors

Methodology: **Staggered** implementation based on expiration of current auditor's term

- **Generalized difference-in-differences**, comparing municipalities treated earlier vs. later

Contribution: New evidence of the **value of independence in monitoring**, and on the consequences of the organizational design of the state for government performance

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Preview of results: auditors' independence matters!

1. How does random assignment affect the selection and allocation of auditors?
 - Share of auditors who are local residents drops from 31% to 1%
 2. Does random assignment of auditors improve municipal financial health?
 - Net surplus ↑ 8%, debt repayments ↑ 9%
 3. What are the margins of adjustment?
 - Revenues from property tax ↑ 20%
 4. Where are randomly assigned auditors more effective?
 - Higher Collusion Risk Before
 - ★ Worse financial conditions, corruption investigations, local residents as auditors
 - Lower Collusion Risk After
 - ★ Random assignment of a less connected or more distant auditor
- Suggestive evidence that the reform operates by making collusion harder

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Institutional Context

Fiscal Monitoring in Italy

- Highly **decentralized** country
 - 20 regions, 8000 municipalities
 - Municipalities manage 8% of public expenditure, large **fiscal autonomy**
- Local governments subject to national **fiscal rules**
 - Deficit limits, repayment of outstanding debts, constraints on new borrowing
- **Fiscal monitoring** system to ensure compliance with fiscal rules
 1. Central monitor: Court of Auditors
 2. Intermediary: municipal auditor
 3. Target: municipality

What do Auditors do?

- Auditors review and certify all municipal financial documents
- Auditors have 3 yrs-long mandate, possibility of 1 renewal
- Mayor in charge of the appointment of a Certified Public Accountant as auditor

Monitoring Process

1. Auditor **assists** municipality along the budgetary process, reviews the proposed budget and balance sheets, **verifies** respect of fiscal rules, **suggests** changes before approval
2. Municipal council should act to implement suggested changes or justify the lack of action
3. Statements and auditor's report sent to the Court, that can start **ex-post audit**

→ Risk of serious **sanctions** from ex-post audits: cuts in transfers, restrictions to borrowing, monetary sanctions for mayor, councilors, and auditors

The Auditors' Appointment Reform

- **Who?** National Government
- **What?** Random auditor assignment
 - Drafting from a public list (stratified by region and experience level)
 - Any Certified Public Accountant can sign up online for the list in their region of residence
- **When?** Adopted in August 2011, effective in December 2012
 - Staggered implementation based on expiration of current auditor's term
 - Municipalities are on different audit cycles for historical reasons
- **Why?** Part of a package of “emergency” austerity measures
 - August 2011 is peak of the sovereign debt crisis for Italy
 - Pressure to reduce national debt to restore confidence from financial markets
 - Municipal debt is part of the national debt

Data and Empirical Strategy

Empirical Analysis

Novel Dataset

- Balanced panel of 5603 Italian municipalities, years 2007-2015
- Balance-sheet data: financial health parameters (net surplus, debt repayments), revenues, and expenditures
- Auditors' data: draft dates and outcomes, characteristics drafted, and pool of auditors

Empirical Strategy

- Exploit staggered introduction of the reform
- Compare outcomes of municipalities treated earlier vs. later
- Main **identifying assumption**: treatment timing is uncorrelated with changes in outcomes
- Implemented using Stacked-by-event DID design (Deshpande & Li 2019, Cengiz et al. 2019), robust to using other "new" diff-in-diff estimators

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Identification Using Staggered Treatment

Rome



- ★ Appointed auditor in January 2010
- ★ Receives randomly-assigned one in January 2013 → **Early** Treated

Florence



- ★ Appointed auditor in September 2012
- ★ Receives randomly-assigned one in September 2015 → **Later** Treated

Treatment Cohorts

Cohort Assignment

Pre-Treatment Balance

Anticipation

Results

1. *Does random assignment change the selection and allocation of auditors?*

Over 17,000 auditors join the list, 60% are new entrants

	Pre Draft	Post Draft	Difference	Standardized Difference
	(1)	(2)	(2)-(1)	(3)/S.D(1)
Female	0.24	0.24	-0.00	0.000
Age	54.01	55.28	1.26 ***	0.161
Experience as accountant	16.51	17.03	0.52 ***	0.061
Experience as auditor	6.34	2.45	-3.89 ***	-1.204
Re-appointed	0.57	0.01	-0.56 ***	-1.130
Local resident	0.32	0.01	-0.31 ***	-0.666
Distance from Residence (in minutes)	16.54	62.46	45.92 ***	1.568
Same gender of mayor	0.73	0.70	-0.03 ***	-0.067
Same birthplace of mayor	0.19	0.02	-0.16 ***	-0.410
Same surname of local politician	0.07	0.01	-0.06 ***	-0.230
Observations	6,966	9,331		

New entrants are similar to incumbents

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Random matching reduces proximity

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Random assignment eliminates re-appointments

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2. Do randomly assigned auditors improve fiscal discipline of local governments?

Significant improvement in financial health indicators

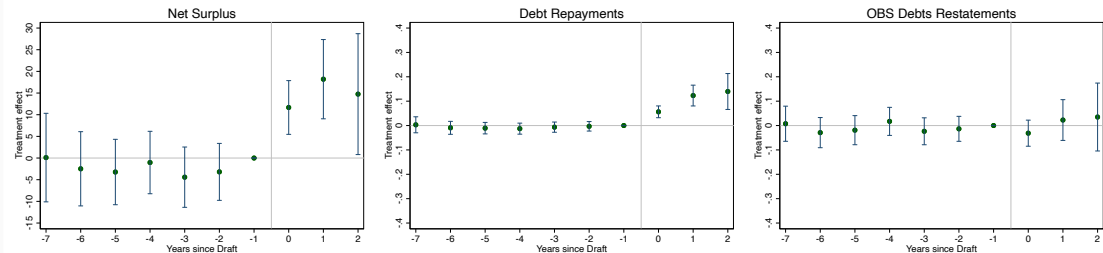
$$Y_{mt} = \alpha_m + \delta_t + \beta_0 \text{Treated}_{mc} + \beta_{DD} \text{Treated}_{mc} \times \text{Post}_{mt} + \sum_{k=-7}^{k=2} \beta_k * D^k + X'_{mt} \zeta + \epsilon_{mt}$$

	Net Surplus		Debt Repayments		OBS Debt Repayments	
	(1)	(2)	(3)	(4)	(5)	(6)
Treated × Post	16.45*** [3.240]	15.88*** [3.236]	0.0885*** [0.0140]	0.0872*** [0.0139]	-0.00218 [0.0253]	-0.00293 [0.0253]
Controls	No	Yes	No	Yes	No	Yes
Dep. Var Mean	-194.8	-194.8	65.29	65.29	3.255	3.255
Observations	114028	114028	114028	114028	114028	114028
Adj. R-sq	0.699	0.700	0.757	0.757	0.412	0.413

- Magnitudes: effect on net surplus is of comparable magnitude to what found by Grembi et al. (2016) when analyzing the effect of relaxing fiscal rules
- Average size of the budget is 1,600 euro p.c., so effect on net surplus is around 1 % of overall annual per-capita spending (2 % of “discretionary” spending budget)

No pre-trends, prompt and persistent effects standardized outcomes

$$Y_{mt} = \alpha_m + \delta_s t + \beta_0 Treated_{mc} + \sum_{k=-7}^{k=2} \gamma_k * D^k \times Treated_{mc} + \sum_{k=-7}^{k=2} \beta_k * D^k + X'_{mt} \zeta + \epsilon_{mt}$$



Notes: Event-Study coefficients, 95% C.I. All dependent variables are in per capita terms, *DebtRepayments* and *OBSDebtRepayments* are transformed using the inverse hyperbolic sine transformation.

- Effects appear immediately and remain essentially constant → shift in budgetary practices

3. *How do municipalities improve their financial position?*

★ Cut spending ★ Increase revenues

Revenue-Based Adjustment

	(1) Current Exp.	(2) Capital Exp.	(3) Property Tax	(4) Income Tax	(5) Capital Rev.	(6) New Debt
Treated × Post	0.000184 [0.00309]	0.0423* [0.0254]	0.205*** [0.0434]	0.00758 [0.0254]	0.0445* [0.0266]	0.225*** [0.0560]
Dep. Var Mean	875.0	465.3	158.7	43.73	398.8	123.4
Observations	114028	114028	99040	114028	114028	114028
R-sq	0.944	0.514	0.458	0.844	0.506	0.445

- Large increase in property tax and new debt
- New debt should be used only to finance capital expenditures (but potential for some ever-greening)
- Revenue-based adjustment in line with previous evidence from Italy (Marattin et al. (2019))

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Unpacking Effect on Property Tax Revenue: Tax Enforcement vs. Tax Rates

	Property Tax Revenue			Property Tax Revenue, Collected			Property Tax Rate		
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Treated	0.204***	0.186***	0.186***	0.184***	0.171***	0.171***	-0.00309	-0.00278	0.00194
× Post	[0.0434]	[0.0432]	[0.0429]	[0.0421]	[0.0420]	[0.0416]	[0.0221]	[0.0222]	[0.0221]
TreatXPostXGBI		0.126***			0.111***			-0.00677	
		[0.0351]			[0.0339]			[0.0161]	
TreatXPostXUndeclared			0.165***			0.152***			-0.0460***
			[0.0337]			[0.0329]			[0.0173]
Dep. Var Mean	158.7			158.4			7.218		
Het. Var Mean		0.0268	0.0182		0.0267	0.0181		0.0268	0.0182
Het. Var SD		0.0209	0.0137		0.0209	0.0137		0.0209	0.0137
Observations	99040	98401	98878	98156	97531	97994	98316	97677	98154
R-sq	0.458	0.458	0.458	0.544	0.544	0.545	0.875	0.875	0.875

- Increase in property tax driven mostly by an expansion of the tax base
 - Equal increase in reported and collected revenue, no improvement in collection ability (Basri et al. 2021)
 - Effects stronger in municipalities with a higher % of housing units or buildings (GBI) undeclared
- Results suggest independent monitoring improves tax capacity via stricter enforcement, as mayors have stronger incentives to combat evasion

4. What are the mechanisms through which the reform most plausibly operates?

Where should random assignment matter more?

Higher Collusion Risk Before

Intuitively, random assignment should matter more for places that were more likely to have lax or corrupt monitoring in the pre-reform period

- ★ Worse financial conditions results
- ★ Local residents appointed as auditors results
- ★ Corruption investigations results

Which randomly assigned auditors should be more effective?

Lower Collusion Risk After

★ Selection → New entrants results

- Less likely to be corruptible
- Less experienced in municipal auditing

★ Matching → Distant auditors results

- Less likely to have social ties or local interests
- Less informed about municipal practices

Detection or Deterrence?

★ Direct Effects → Detection Electoral Accountability

- Auditors might empower voters and opposition with better **information**
- Auditors might **discipline** mayors with re-election concerns if voters **punish** over-spending
- Mayors with re-election concerns might be **non-responsive** if voters **value** over-spending

★ Indirect Effects → Deterrence Spillovers

- Proximity to a treated municipality raises **salience** of audits
- Mayors might **learn** about implications of random assignment from neighbors

1. Alternative estimator

- de Chaisemartin & d'Hautefuille (2020) [results](#)

2. Alternative design

- Heterogeneity in control of appointment in pre-reform period
- Non-overlapping terms of auditor and mayor (3 years vs. 5 years)
→ mayors did not always have full control of auditor's appointment
- Did discretion produce adverse effects? Yes [results](#)

Conclusion: random assignment ensures independence and improves outcomes!

Takeaways:

- Robust evidence that auditors' **independence improves local financial health**
- Heterogeneity tests suggest reform operates by **curbing conflicts of interest** and making potential collusion between the auditor and audited party harder

Policy implications:

- The reform only changes appointment mechanism → very **low-cost intervention**
- Benefits of independence come at no clear cost in terms of information/expertise
- **Competition** and low complexity likely play an important role
- Insights can be applied to other government monitoring institutions, but also to **corporate settings**, where similar issues of conflicts of interest exist

Open questions:

- **Welfare** Implications (national vs. local interests)
- ★ Electoral consequences of independent audits → **results**

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1. Corruption, monitoring, and accountability

Indonesia (Olken, 2007), Brazil (Avis et al., 2018; Ferraz and Finan, 2011), Puerto Rico (Bobonis et al., 2016), China (Chu et al. 2019), India (Duflo et al. 2013, 2018), Pakistan (Bandiera et al., 2021)

- Evidence of fiscal effects of ensuring independent oversight of lower-level governments

2. Tax administration and tax enforcement

Keen and Slemrod 2017; Khan et al. 2016; Basri et al. 2021; Balan et al. 2021

- Evidence of the importance of organizational design in tax administration

3. Government debt, budget institutions, and fiscal rules

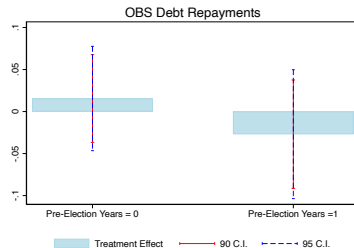
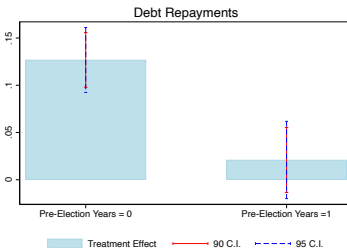
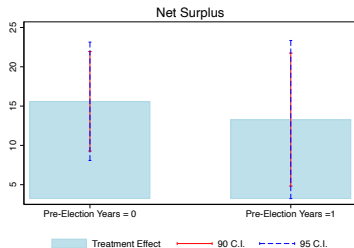
Poterba, 1997; Skidmore, 1999; Halac and Yared, 2018, 2019; Grembi et al., 2016; Alesina and Passalacqua, 2016, Daniele et. al. 2020

- Identification of key mechanism behind the enforcement of fiscal rules

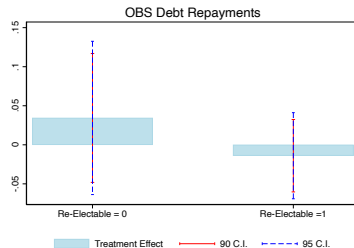
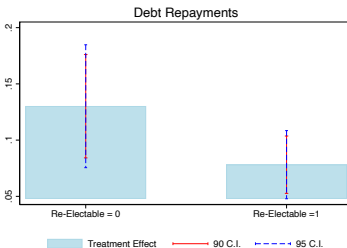
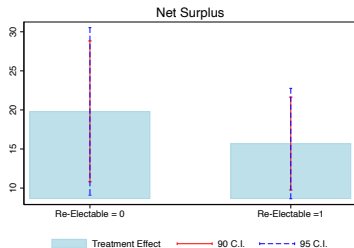
Larger effects for mayors with lower re-election pressures

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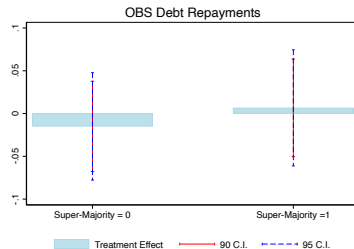
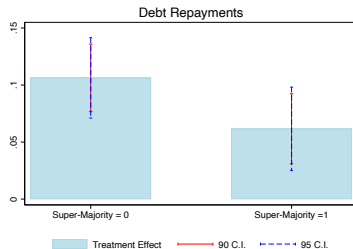
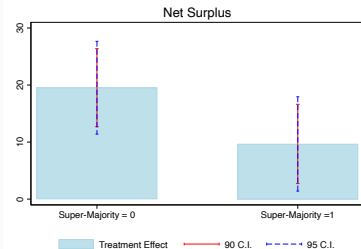
Electoral Cycle:



Term Limits:



Larger effects for mayors with stronger opposition

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Large Role played by Deterrence [back](#)

	Net Surplus		Debt Repayments		OBS Debt Repayments	
	(1)	(2)	(3)	(4)	(5)	(6)
Panel A: Spillover effects						
Treated	11.01***	10.34***	0.0653***	0.0631***	-0.0208	-0.0220
Neighbor=1 × Post=1	[3.848]	[3.843]	[0.0132]	[0.0131]	[0.0243]	[0.0243]
Controls	No	Yes	No	Yes	No	Yes
Dep. Var Mean	-218.5	-218.5	63.47	63.47	2.882	2.882
Observations	83424	83424	83424	83424	83424	83424
Adj. R-sq	0.699	0.699	0.769	0.769	0.405	0.405
Panel B: Excluding spillover effects	(1)	(2)	(3)	(4)	(5)	(6)
Treated	30.94***	29.47***	0.155***	0.151***	-0.00813	-0.0110
Neighbor=1 × Post=1	[4.929]	[4.921]	[0.0182]	[0.0182]	[0.0362]	[0.0363]
Controls	No	Yes	No	Yes	No	Yes
Dep. Var Mean	-218.5	-218.5	63.47	63.47	2.882	2.882
Observations	62263	62263	62263	62263	62263	62263
Adj. R-sq	0.700	0.701	0.768	0.768	0.401	0.401

The Electoral Consequences of the Reform

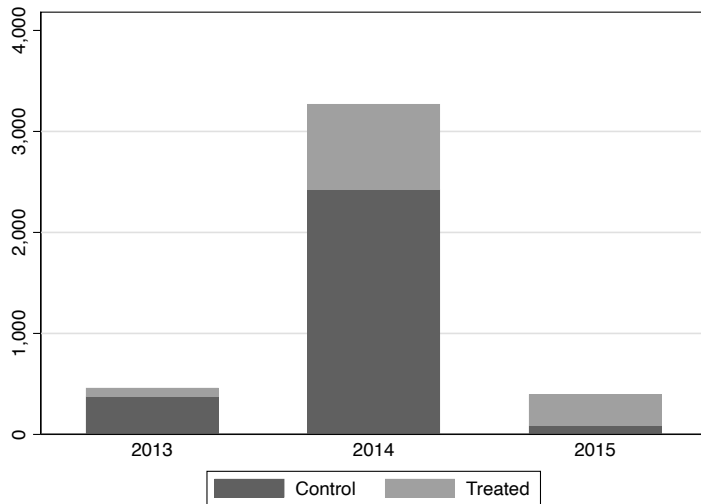
Auditing might affect politics by:

- Informing citizens about collusion → electoral punishment for local incumbents.
- Enforcing national at the expense of local interests → greater opposition towards national incumbents.

Exploit staggered treatment and variation in electoral cycle:

- DID: compare electoral performance in places who have or have not been treated before the election.

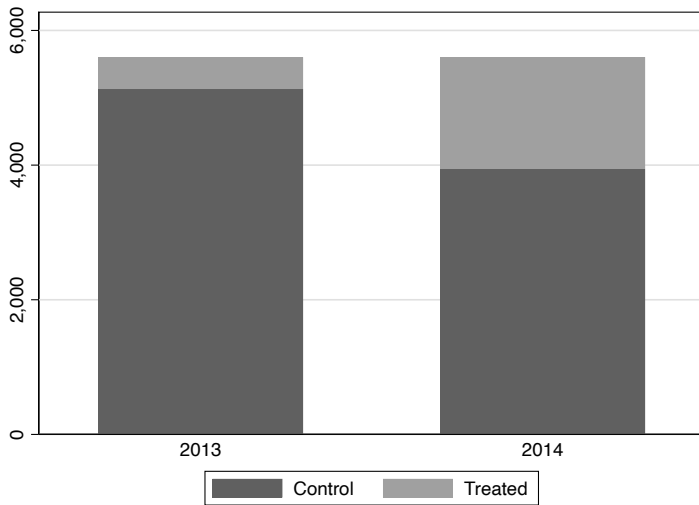
Municipal Elections and Treatment Timing



The Effect of Auditor's Independence on Municipal-level Elections

	Full Sample				Only mayors running for re-election		
	Turnout	Incumbent Re-Elected	Incumbent Running for Re-election	N. Candidates	Incumbent Re-Elected	Incumbent Vote Share	N. Candidates
Indep. Auditor Active	-0.326 [0.381]	-0.0189 [0.0193]	-0.0123 [0.0190]	-0.0409 [0.0384]	-0.0175 [0.0218]	0.0928 [0.864]	-0.00650 [0.0458]
Observations	3436	3436	3436	3436	2162	2162	2162
R-sq	0.217	0.0702	0.0559	0.570	0.0955	0.241	0.614
Region & Year FE	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Municipal Controls	Yes	Yes	Yes	Yes	Yes	Yes	Yes

National Elections and Treatment Timing



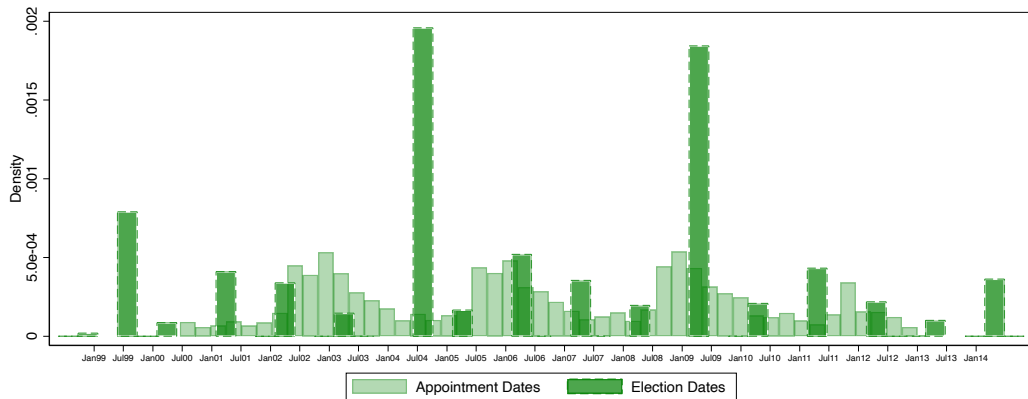
The Effect of Auditor's Independence on National-level Elections (2008 vs. 2013 and 2009 vs. 2014)

	(1) Turnout	(2) Center-Left	(3) Center-Right	(4) Extreme-Left	(5) Extreme-Right
Treat=1 × Post=1	-0.713*** [0.184]	-0.535*** [0.123]	0.171 [0.134]	-0.00411 [0.103]	0.175 [0.146]
Observations	22412	22412	22412	22412	22412
R-sq	0.935	0.916	0.923	0.840	0.915

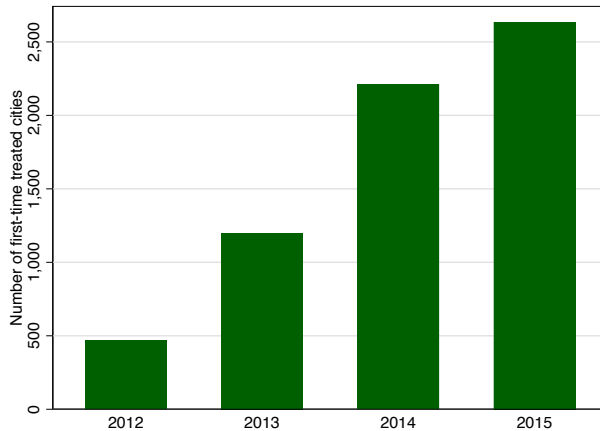
..stronger for places with stronger treatment effects [back](#)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
	Turnout	Center-Left	Center-Right	Extreme-Left	Lega	turnout	Center-Left	Center-Right	Extreme-Left	Lega
Treat=1 × Post=1	-0.110 [0.156]	-0.401*** [0.119]	0.238* [0.129]	0.0687 [0.0964]	0.188 [0.127]	-0.222 [0.180]	-0.302** [0.133]	0.232 [0.143]	0.0312 [0.111]	0.147 [0.140]
Treat=1 × Post=1 × Corruption=1	-0.0399 [0.421]	-0.660** [0.295]	0.0584 [0.365]	-0.205 [0.249]	-0.306 [0.281]					
Treat=1 × Post=1 × Fiscally Unsust.(PreRef)=1						0.341 [0.284]	-0.632*** [0.222]	0.0118 [0.253]	0.0551 [0.176]	0.0523 [0.229]
Observations	22412	22412	22412	22412	22412	22412	22412	22412	22412	22412
R-sq	0.929	0.925	0.927	0.855	0.942	0.929	0.925	0.927	0.855	0.942

Audit and Election Cycles across Municipalities

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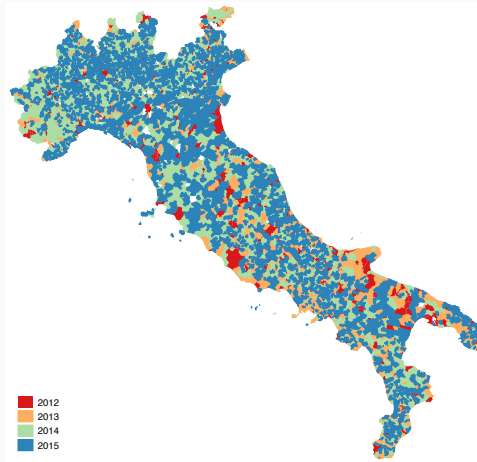
Staggered Treatment [back](#)



Note: The bar graph shows the number of municipalities (y-axis) that had a draft-appointed auditor active in a given year (x-axis).

Staggered Treatment, Geographic Variation

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Do municipal observables predict treatment timing?

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	2012 COHORT	2013 COHORT	2014 COHORT	2015 COHORT
	(1)	(2)	(3)	(4)
1Year	0.00273	0.0405	0.0222	-0.0655**
After Election	[0.0178]	[0.0264]	[0.0281]	[0.0301]
2Years	-0.0235**	-0.0318**	0.0530***	0.00231
After Election	[0.00962]	[0.0143]	[0.0169]	[0.0180]
2Years	0.0110	0.0520*	-0.0646**	0.00158
Before Election	[0.0189]	[0.0266]	[0.0262]	[0.0312]
1Year	0.00352	0.00435	0.0178	-0.0257
Before Election	[0.0154]	[0.0214]	[0.0243]	[0.0261]
Pop. 5-15k	0.0225**	-0.0119	-0.145***	0.134***
	[0.00896]	[0.0127]	[0.0150]	[0.0168]
Pop.	0.104***	0.0491**	-0.200***	0.0472*
15-60k	[0.0189]	[0.0223]	[0.0212]	[0.0263]
Pop. Above	0.202***	0.0959*	-0.224***	-0.0735
60k	[0.0562]	[0.0583]	[0.0452]	[0.0577]
Municipal	-0.00900	0.0100	-0.0182	0.0171
Union	[0.00873]	[0.0141]	[0.0173]	[0.0181]
Mayor Age	0.00816	0.00678	0.0501*	-0.0651**
(log)	[0.0156]	[0.0249]	[0.0302]	[0.0319]
Male Mayor	-0.000330	0.0266*	-0.0102	-0.0161
	[0.0104]	[0.0152]	[0.0203]	[0.0206]
Local	0.00921	0.0299***	-0.0179	-0.0212
Mayor	[0.00778]	[0.0115]	[0.0136]	[0.0143]
Mayor	-0.00275	0.0503**	-0.0374	-0.0101
Resignation	[0.0163]	[0.0255]	[0.0261]	[0.0290]
Mayor	-0.00566	-0.00513	0.0145	-0.00370
Term-limited	[0.00696]	[0.0107]	[0.0130]	[0.0136]
Council	-0.00336	0.0819	-0.0140	-0.0646
Dismissal	[0.0388]	[0.0598]	[0.0564]	[0.0631]
Observations	5603	5603	5603	5603
R-sq	0.0233	0.0128	0.0356	0.0151

Some variables predict treatment assignment, but no consistent patterns. All variables included as controls.

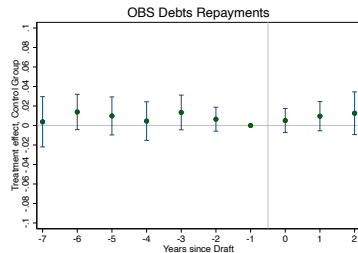
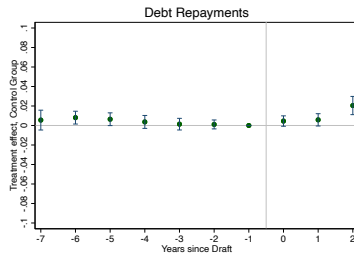
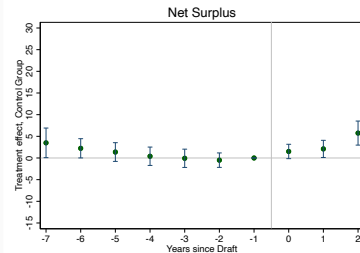
Levels of Outcomes in 2010, by Treatment Timing

A. Fiscal Sustainability						
	2012 COHORT	2013 COHORT	2014 COHORT	2015 COHORT	UNCOND. F-TEST	COND. F-TEST
Net Surplus	-332.48	-336.70	-327.95	-310.64	0.001 ***	0.251
Debt Repayments	60.60	61.92	64.54	62.91	0.413 .	0.959
OBS Debts Repayments	5.85	5.16	2.70	3.36	0.000 ***	0.791
B. Revenue and Spending Choices						
	2012 COHORT	2013 COHORT	2014 COHORT	2015 COHORT	UNCOND. F-TEST	COND. F-TEST
Current Exp.	895.74	885.98	907.66	871.69	0.044 **	0.406
Capital Exp.	505.93	544.56	543.26	507.68	0.367 .	0.678
Property Tax	126.03	119.58	144.18	144.77	0.000 ***	0.384
Income Tax	40.05	36.82	40.61	41.11	0.001 ***	0.233
Capital Rev.	458.40	471.34	460.69	427.97	0.295 .	0.735
New Debt	122.87	150.55	131.16	126.59	0.115 .	0.718

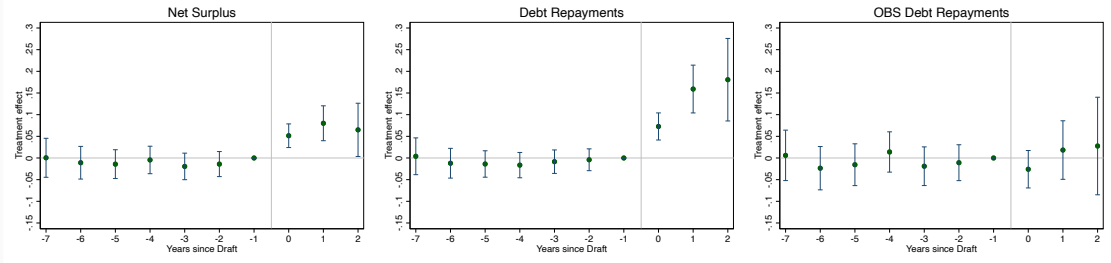
No significant difference in the pre-treatment levels of outcomes across cohorts, conditional on covariates

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Testing Anticipation Effects: Event Studies for the Control Group [back](#)

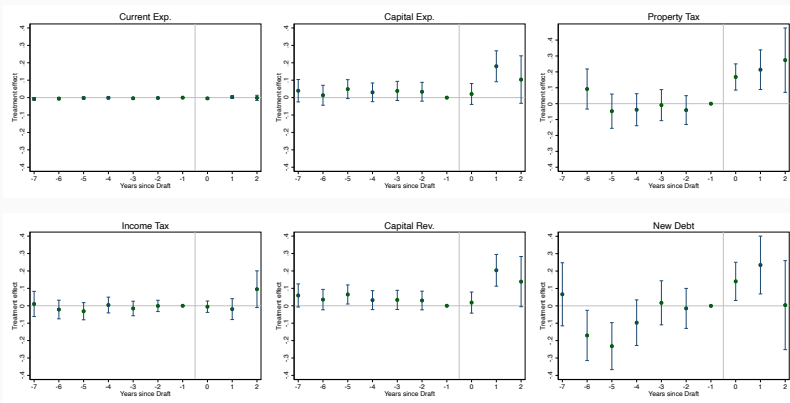


Event Studies - Fiscal Sustainability (Standardized outcomes)

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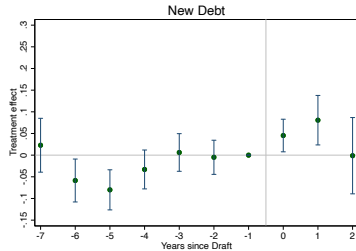
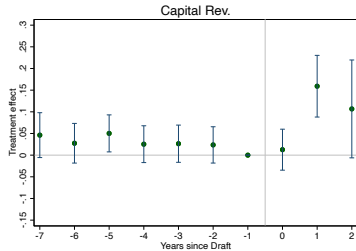
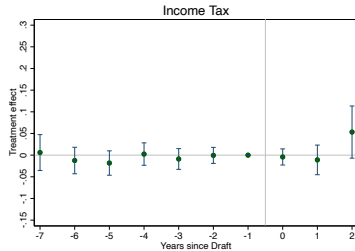
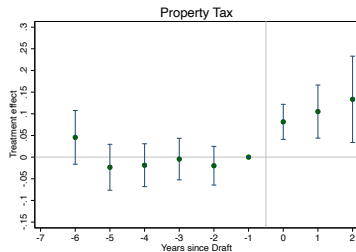
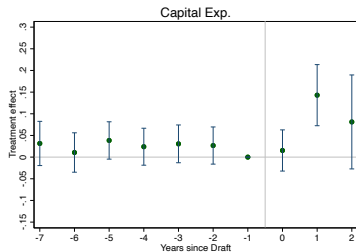
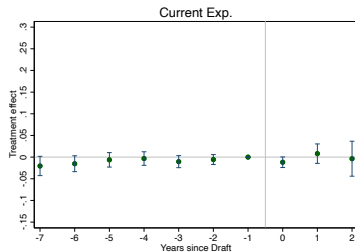
Event Studies - Margins of adjustment

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standardized outcomes

Event Studies - Margins of adjustment (Std. Outcomes)

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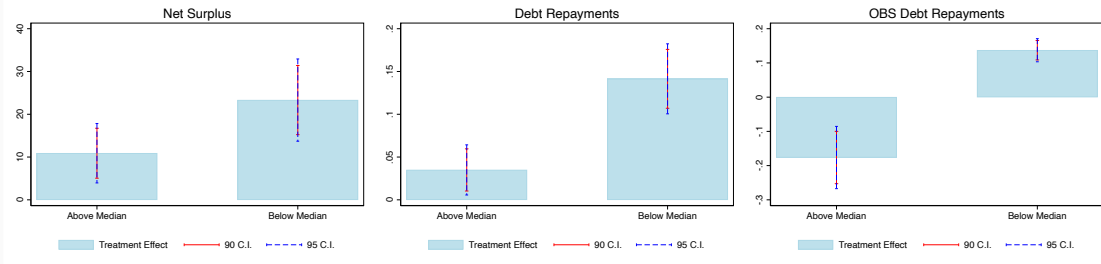
Capital Expenditures, by Investment type

	Investment							
	(1) admin	(2) police	(3) education	(4) culture	(5) tourism	(6) transport	(7) local public goods	(8) social
Treated × Post	0.0719* [0.0375]	-0.0334 [0.0396]	0.0952** [0.0441]	0.0726** [0.0319]	-0.0211 [0.0265]	0.00414 [0.0451]	0.0362 [0.0436]	0.0726* [0.0392]
Dep. Var Mean	65.86	22.24	35.04	14.36	17.72	128.6	170.3	27.34
Observations	112320	60500	113004	113025	113024	112909	112756	113004
R-sq	0.485	0.471	0.343	0.365	0.431	0.386	0.453	0.318

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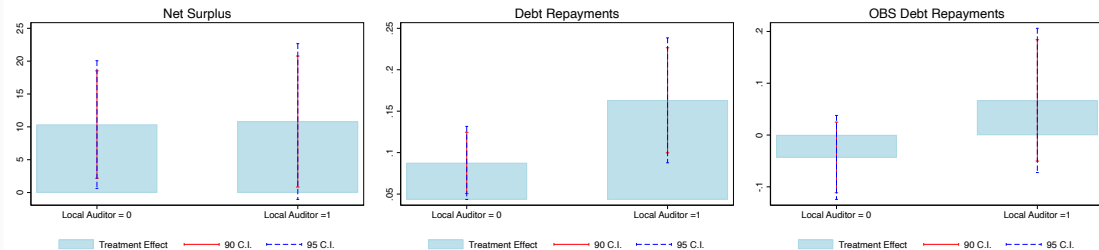
Stronger effects for municipalities with worse pre-reform financial conditions

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Below Median: indicator flagging whether the outcome was below the median value in 2010

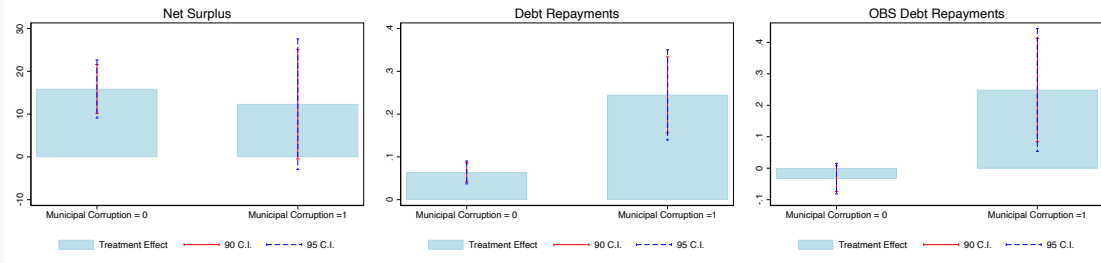
Stronger effects for municipalities that appointed a local auditor [back](#)



Local auditor: indicator flagging whether any of the pre-reform appointed auditors was either born or resident in the municipality.

Stronger effects for corrupt municipalities

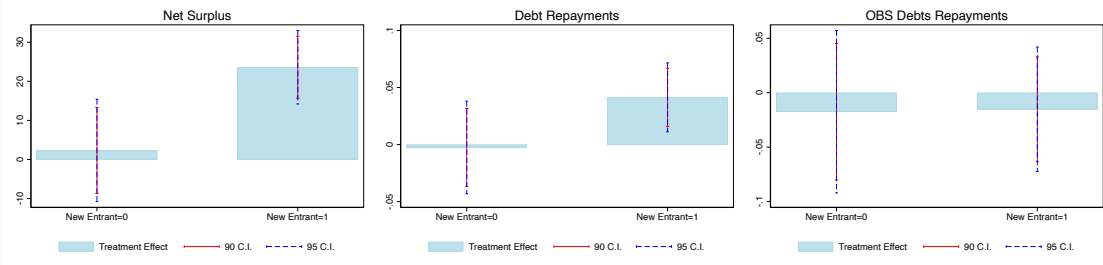
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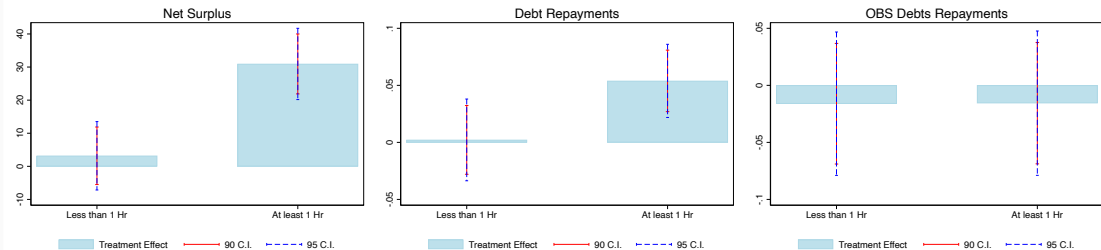
Municipal Corruption: indicator flagging whether, in any given municipality, there was at least one investigation for corruption-related crimes (Decarolis et al. 2020)

Effects are driven by municipalities that are randomly assigned a new entrant..

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New entrant: indicator flagging whether the assigned auditor has never been a municipal auditor before the reform. Sample is limited to municipalities below 5000 inhabitants, as new entrants can't be appointed for larger municipalities



Distance: indicator flagging whether the appointed auditor resides at least 1 hour away

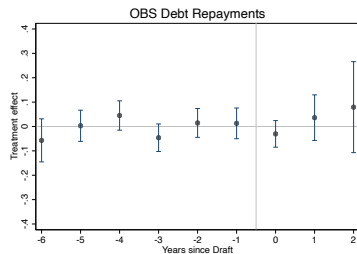
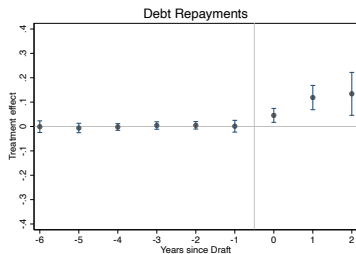
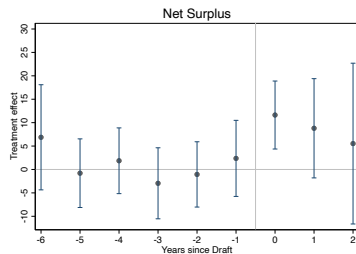
$$Y_{mt} = \alpha_m + \delta_t + \beta_{twfe} Treatment_{mt} + \epsilon_{mt}$$

- $Treatment_{mt} = 1$ if in municipality m has an independent auditor is active in year t
- β_{twfe} is weighted average of all possible 2x2 DDs Goodman-Bacon, 2019, de Chaisemartin and D'Haultfoeuille, 2020
 - Treated earlier as T vs. treated later as C
 - Treated earlier as C vs. treated later as T \rightarrow changes in treatment effects of already-treated units enter negatively in DD
 - Potential bias in presence of heterogeneous treatment effects across groups/ time
- **Solution:** limit attention only to DDs where not-yet-treated units serve as controls.

“Naive” DID: tests for negative weights (de Chaisemartin&D’Haultfoeuille 2020)

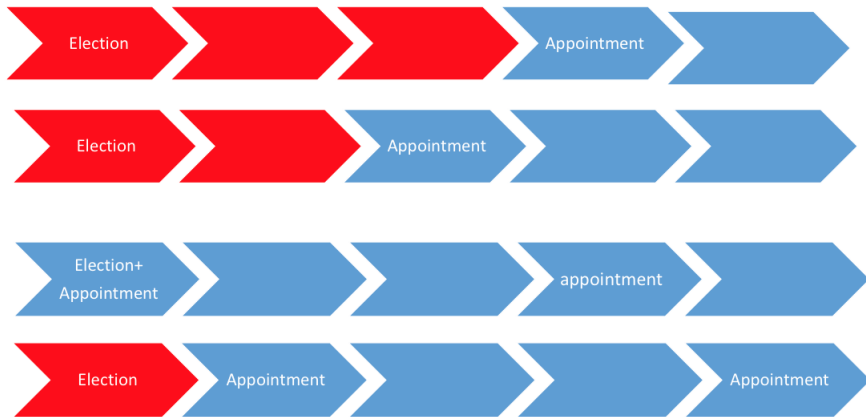
	Net Surplus		Debt Repayments		OBS Debt Repayments			
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Indep. Auditor=1	2.875 [1.984]	2.149 [1.985]	17.81*** [3.233]	16.12*** [3.038]	0.0866*** [0.0123]	0.0804*** [0.0125]	-0.0100 [0.0229]	-0.0115 [0.0232]
Dep. Var Mean	-9.753	-9.753	-205.8	-205.8	64.47	64.47	3.435	3.435
Observations	50427	50427	50427	50427	50427	50427	50427	50427
Adj. R-sq	0.114	0.119	0.603	0.624	0.713	0.720	0.362	0.363
% ATTs with negative weights	29.5	29.5	29.5	29.5	29.5	29.5		
Sum of negative weights	-0.106	-0.106	-0.106	-0.106	-0.106	-0.106		
σ_{fe}		12.62		0.06		0.009		
σ_{fe}		50.35		0.26		0.04		

Alternative Estimator (de Chaisemartin&D'Haultfoeuille 2020)



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Auditors' Appointment Control in Pre-Reform Period



When mayors have control of appointment, municipalities run higher deficits and decrease their debt repayments

	Net Surplus		Debt Repayments		OBS Debts Restatements	
	(1)	(2)	(3)	(4)	(5)	(6)
Control of Appointment	-7.417*** [2.785]	-7.360** [3.198]	-0.0152* [0.00885]	-0.0179* [0.0100]	0.0199 [0.0247]	0.0244 [0.0291]
Second-Term Mayors	Yes	No	Yes	No	Yes	No
Dep. Var Mean	-205.8	-208.2	64.50	64.45	3.427	3.678
Observations	39329	24442	39329	24442	39329	24442
R-sq	0.727	0.760	0.789	0.813	0.457	0.515

Estimating equation:

$$Y_{mt} = \alpha_m + \delta_t + \beta \text{Control}_{mt} + X'_{mt}\zeta + \epsilon_{mt}$$