Information and Communication Technology and Firm Geographic Expansion

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Increasing ICT and Firm Geographic Span of Control



⇒ Does ICT improvement facilitate firms' geographic expansion?

- ICT reduces firm internal communication cost
- Internet and related applications, e.g., Intranet

The Internet Privatization in 1995

National Science Foundation Network (NSFNET)



- Difference-in-differences approach
- Firm exposure to policy: Distance to the nearest NSFNET node from headquarter

#Counties_{ist} =
$$\alpha_i + \sum_{t=1990}^{2007} \beta_t$$
DistToNode_{is} + $\delta_{ind,t} + \eta_{state,t} + \varepsilon_{ist}$
Data: National Establishment Time Series (NETS), Manufacturing Package

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• Firms located closer to the NSFNET nodes expand

to more counties

Spatial Equilibrium Model with Multi-Unit Production and Endogenous ICT

- Does ICT improvement facilitate firms' geographic expansion? ⇒ Yes!
- Going one step further:
- What are the efficiency gains from ICT improvement?
- How are they distributed across locations through firms' expansion?

\Rightarrow We need a model to answer these questions

- Model with heterogeneous firms engaging in trade, multi-unit production, endogenous ICT adoption
- Complementarity between geographic expansion and ICT adoption
- Conduct policy counterfactuals
- Simulate the Internet privatization to match reduced-form estimate of geographic expansion

Simulate the Internet Privatization

What are efficiency gains from ICT?

(A) %Change in Price Index



• Aggregate price index \downarrow by 1.8%

How are they distributed across locations through

firms' expansion?

(B) %Sales by New Entrants of Outside Firms



(C) %Change in Price Index New Entrants of Outside Firms



(D) %Change in Price Index Incumbent Plants of Outside Firms



- New Entrants ~ 20% of efficiency gains
- In total, outside firms with local production ~ 60%
- Models without multi-unit production miss these forces
- Geographic distribution of ICT efficiency gains follow multi-unit firm's footprints and expansion