

# The Revolving Door and Insurance Solvency Regulation

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<sup>1</sup>The views in this paper are solely the author's and do not reflect the views of the Board of Governors or the Federal Reserve System

# Motivation

- ▶ Insurance in the U.S. is a \$8.5T industry whose solvency is heavily regulated.
- ▶ Regulation is at the state level and is directed by an **insurance commissioner**.
- ▶ Some attempts to standardize financial oversight.
- ▶ However, commissioners still have a lot of personal discretion, which can lead to **inconsistent regulation across states**.
  - ▶ Previous studies show inconsistent regulation is inefficient.  
(?????)
  - ▶ Problematic because insurance firms do business across state lines and some insurers carry systemic risks.

## Research Question

- ▶ Potential distortion: job after term ends (**revolving door**).

*"... Many [commissioners] consider the job an audition for a better-paying job."*

Sally McCarty, former Indiana commissioner

**This paper:** How does the revolving door affect financial oversight in insurance?

## Research Question

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**This paper: How does the revolving door affect financial oversight in insurance?**

In theory, it can lead to regulators being:

- ▶ **Less strict:** quid-pro-quo, signal interest to future employers.
- ▶ **More strict:** schooling hypothesis, show expertise/effort to future employers.

Empirically, which effect prevails depends on the setting.

# Results Overview

**Revolvers:** 37% of commissioners work in insurance after their term.

**What are the effects of the revolving door on insurance regulation?**

- (1) Revolvers are **more lenient** with financial oversight.
- (2) Lenient regulation implications:
  - For insurance-specific credit ratings and insurance demand.
    - ⇒ Consumers may be overpaying for insurance up to \$27bn/yr.
  - For bond price misreporting in the '08 financial crisis.
    - ⇒ States ran by revolvers overestimated insurers' capital by 10%.
- (3) Policy implications: “cooling-off” laws:
  - Revolvers get stricter after it becomes harder to revolve.
  - This implies that difference driven by incentives.

# Literature

## Revolving door studies:

### 1. First study to link revolving door and insurance financial regulation

- ▶ In insurance price regulation: ?
- ▶ In fin. regulation: ????
- ▶ In other settings: financial rating agencies (??), federal lobbyists (??), US patents (?), electricity prices (?)

### 2. Revolving door: effect in insurance opposite to effect in other fin. regulation settings

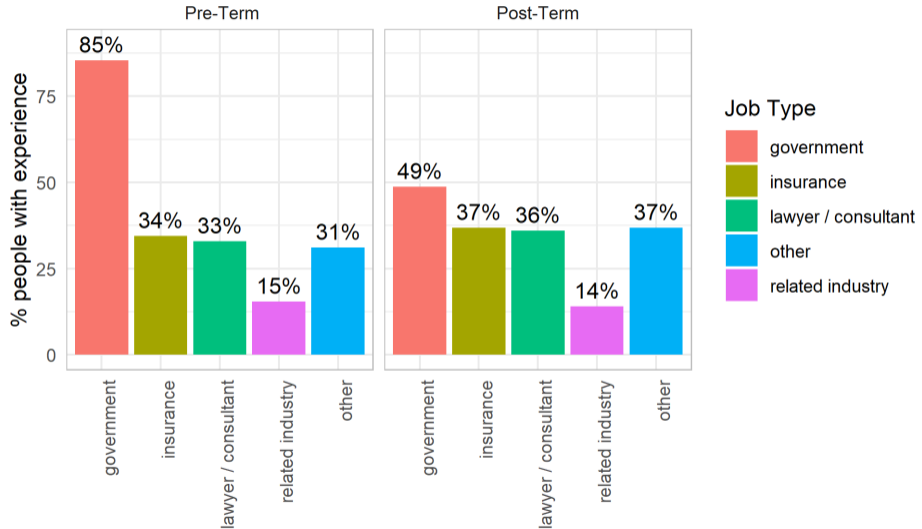
- ▶ Revolving door distortions can lead to either more or less strict oversight - depends on the institutional setting
- ▶ In insurance: revolving door ⇒ LESS strict oversight
- ▶ In other financial regulation settings: revolving door ⇒ MORE strict oversight
- ▶ Potentially due to differences between state (insurance) and federal (banking, etc.) regulators (??)

## Insurance regulation studies: a new source of inconsistency in insurance regulation.

- ▶ existence of regulation heterogeneity: ???
- ▶ insurers respond to financial solvency regulations by making significant changes in their balance sheets: ?????????
- ▶ sources of inconsistency: ?, ?

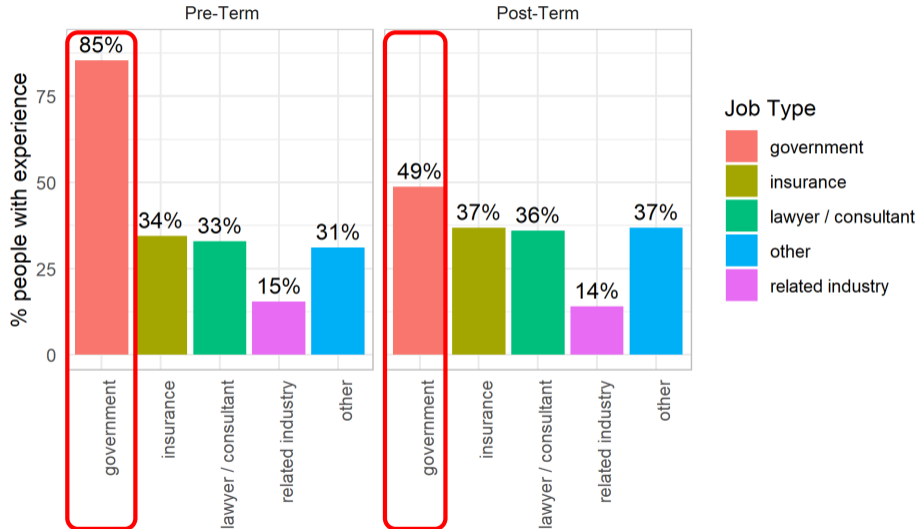
## Data on Revolvers

# Employment History Summary

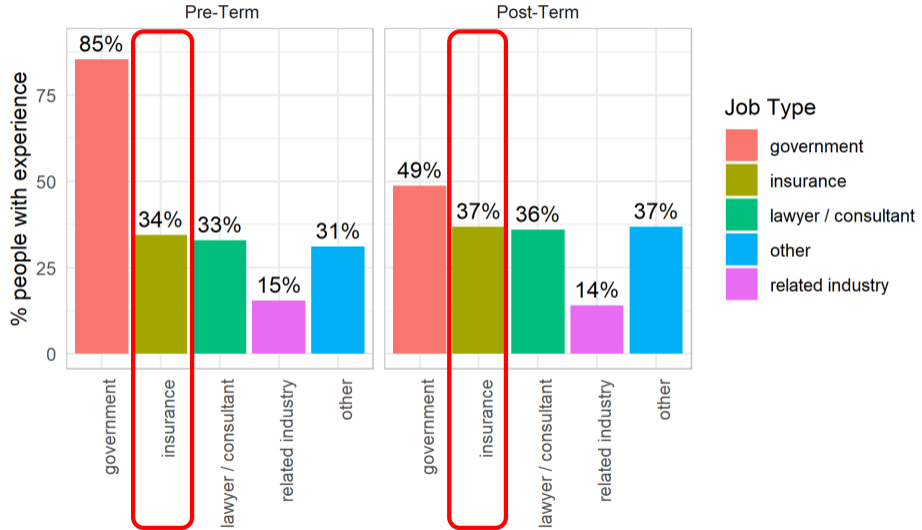




# Employment History Summary



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## Government Relations Positions among Revolvers

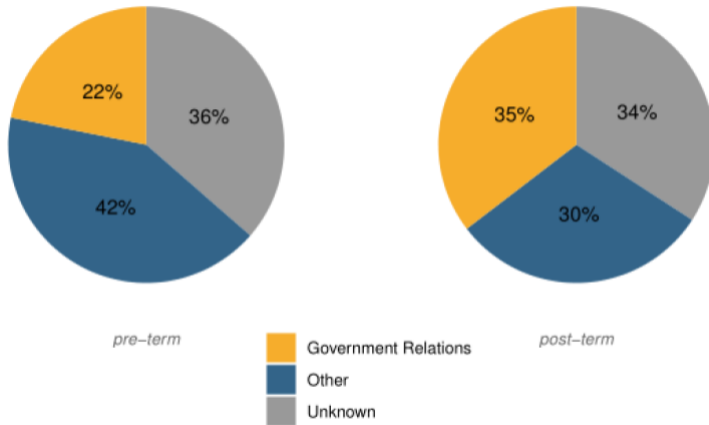


Figure: %Revolvers working in a government relations position.

I. Revolvers are Less Strict

## Institutional Background: Financial Exams

I use **financial exams** as a proxy for oversight strictness.

- ▶ Regulators assess each insurer's ability to pay claims *at least* once every 5 years.
- ▶ The main responsibility is on the headquarter state.

Significance of financial exams:

- ▶ For insurers: time-consuming, can result in negative outcomes.
  - ▶ **Financial restatements**: insurer must adjust its filed financial statements.
  - ▶ 30% of exams result in restatements.
- ▶ For commissioners: significant personal discretion and importance.

## Revolvers are Less Strict Regulators

1. Revolvers perform 9% **fewer exams** for every year they are in office.

$$\log(n \text{ Exams}_{s,t} + 1) = \alpha_s + \alpha_t + \beta I_{s,t}^{POST} + \gamma X_{s,t} + \epsilon_{s,t}$$

- o  $n \text{ Exams}_{s,t}$ :  $n$  exams completed in state  $s$ , year  $t$
- o  $I_{s,t}^{POST} = 1$  if commissioner in state  $s$ , year  $t$  ends up in insurance after term.

⇒ *Revolvers exert lower effort.*

	log(n Exams <sub>s,t</sub> + 1)	
	(1)	(2)
$I_{s,t}^{POST}$	-0.109** (0.048)	-0.087** (0.040)
E[LHS]	2.99	2.99
Controls	No	Yes
FEs	$s + t$	$s + t$
Obs.	834	829
Adj. R <sup>2</sup>	0.860	0.864

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2. For a given insurer, if a revolver is in office, an **early exam** is less likely ...
  - ▶ by 13.6%, all risk observables equal.
  - ▶ if key risk observable deteriorate (i.e. revolvers are less sensitive to risk).

⇒ *Revolvers are not better at picking out distressed firms.*

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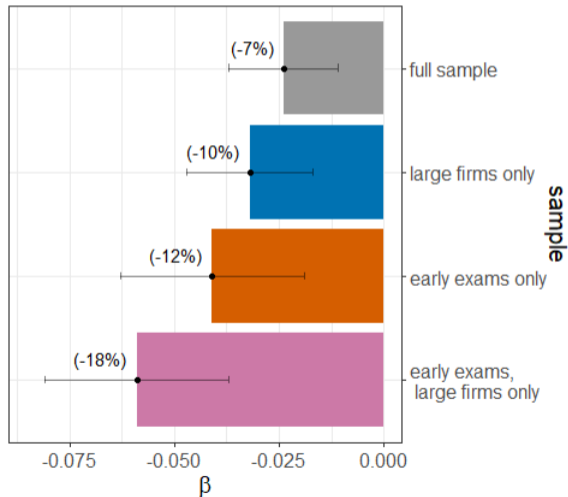
3. Exam outcomes? ...



## Revolver Exams have Fewer Negative Outcomes

$$\text{Fin. Restatement}_{i,t} = \beta I_{s,t}^{\text{POST}} + \beta_r \text{Risk Vars}_{i,t} + \gamma_x X_{i,s,t} + \alpha_s + \alpha_t + \epsilon_{i,t}. \quad (1)$$

- ▶ Fin. Restatement $_{i,t} = 1$ , if:  
insurer  $i$  had to adjust its filed financial statements due to exam in year  $t$ .
- ▶ Revolver exams are 7% to 18% less likely to result in a restatement, depending on the sample.



## Revolvers are Less Strict Regulators

1. Revolvers perform 9% **fewer exams** for every year they are in office
2. Revolvers are less likely to call for an **early exam** ...
  - ▶ ... by 13.6% overall.
  - ▶ ... when key risk observable deteriorate (i.e. are less sensitive to risk)
3. Revolver exams are 7% less likely to result in **negative outcomes** for insurers
  - ▶ Effect larger for early (so discretionary) exams
  - ▶ Effect larger for big insurers (potential employers)

⇒ **Revolvers are less strict regulators.**

## II. Consequences of Less Strict Oversight

## Exam Outcomes and *AM Best's* Financial Strength Ratings

### Are exams consequential for insurers?

Look at effects of restatements on insurers' *AM Best's* Financial Strength Ratings (FSR) - **insurance-specific credit ratings**.

**Rating events:** 1) 1<sup>st</sup> rating, 2) re-evaluation ( $\sim$  annual), 3) firm exits rating universe.

**For each rating event of insurer  $i$  in year  $t$ :**

$$Y_{i,t} = \beta_f \text{ new fin. restatement}_{i,t-1} + \gamma_r \text{Risk Vars}_{i,t} + \gamma_x X_{i,s,t} + \alpha_s + \alpha_t + \epsilon_{i,t}$$

$$Y_{i,t} = \begin{cases} \text{Change in implied default Pr of } AM\ Best's \text{ FSR rating,} \\ 0/1: \text{ Did insurer } i \text{ choose to no longer be rated (exit)?} \end{cases}$$

$\text{new fin. restatement}_{i,t} = 1$  if insurer  $i$  restated its filing because of an exam in  $t - 1$

## Exam Outcomes and *AM Best's* FSR: Results

$$Y_{i,t} = \beta_f \text{ new fin. restatement}_{i,t-1} + \gamma_r \text{Risk Vars}_{i,t} + \gamma_x X_{i,s,t} + \alpha_s + \alpha_t + \epsilon_{i,t}$$

	$\Delta$ Default Probability $_{i,t}$ %		$I_{i,t}^{remove}$	
	(1)	(2)	(3)	(4)
new fin. restatement $_{i,t}$	0.072* (0.044)	0.079* (0.044)	0.015* (0.008)	0.015* (0.008)
E[LHS]	0.0239	0.0239	0.0236	0.0236
Fixed Effects	$s + t$	$s \times t$	$s + t$	$s \times t$
Observations	5,658	5,643	6,384	6,349
Adjusted R <sup>2</sup>	0.026	0.021	0.032	0.021

- ▶ A restatement  $\Rightarrow$  implied default Pr  $\uparrow$  7bps.
- ▶ A restatement  $\Rightarrow$  Pr insurer no longer rated  $\uparrow$  63%.
- ▶ *AM Best* confirmed that fin. restatements trigger automatic rating review

# Implications of Revolvers' Leniency on Consumer Demand for Insurance

Lenient exams lead to inflated *AM Best's* FSRs:

- ▶ Bad exam outcomes (restatements) lower *AM Best* ratings ...
  - ▶ ... but revolvers force fewer restatements.
- ⇒ **Market/Consumers are potentially less informed** about insurers' risks.

Quantifying drop in demand due to restatements:

- ▶ I find after restatements insurance premiums (sales) drop.
- ▶ **Estimation:** due to revolver leniency consumers overpay up to \$27B a year.

## Bond Price Misreporting in the '08 Crisis

Sen and Sharma (2021):

1. Show U.S. life insurers used internal valuation models to over-report the value of corporate bonds they held during the financial crisis.
2. Estimate each state's misreporting level in 2008.
3. Show more supervision can help curb misreporting.

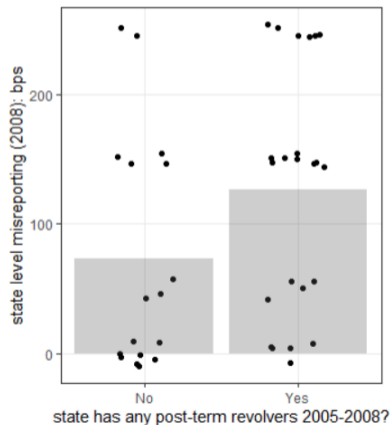
**This paper:** Misreporting was *higher* in states lead by revolvers leading up to the crisis.

$$\underbrace{\text{Misreporting}_{s,2008}}_{\text{from SS'20}} = \alpha + \beta \bar{T}_{s,2008-t}^{POST} + \underbrace{\gamma_s \text{Supervision}_{s,2008} + \gamma_x X_s}_{\text{as in SS'20}} + \epsilon_s$$

# Bond Price Misreporting and Revolvers

$$\underbrace{\text{Misreporting}_{s,2008}}_{\text{from SS'20}} = \alpha + \beta \bar{I}_{s,2008-t}^{POST} + \underbrace{\gamma_s \text{Supervision}_{s,2008} + \gamma_x X_s}_{\text{as in SS'20}} + \epsilon_s$$

	misreporting <sub>s,2008</sub>		
	(1)	(2)	(3)
$I_{s,t-i:t}^{POST}$	73.055** (29.476)	82.614*** (28.464)	59.546* (32.572)
E[LHS]	98.81	98.81	98.81
Period $t - i$ to $t$	2000 to 2008	2005 to 2008	2007 to 2008
Controls	Yes	Yes	Yes
Observations	40	39	38
Adjusted R <sup>2</sup>	0.258	0.314	0.183





## Bond Price Misreporting and Insurers' Capitalization in 2008

Revolvers' lenient regulation associated with more misreporting in 2008:

- ▶ SS'20: Misreporting allowed insurers to overstate their capital by \$9-\$18 bn, or by 30% of the reported capitalization.
- ▶ A revolver  $\Rightarrow$   $\uparrow$  average state misreporting by a third of the baseline effect, and is very economically significant.
- ▶ For context, some insurers were under significant strain during the crisis and several applied for TARP aid.

### III. Policy Implications

## Policy Implications: “Cooling-off” Laws

- ▶ **“Cooling-off” laws** are a common way to curb the revolving door.
- ▶ The laws set a period, when regulators can't represent regulated firms.
  - Such laws make revolvers less valuable for employers, especially if their job is based on connections (e.g. VP of Government Relations).
- ▶ Are the laws effective?
  - Depends on if revolvers' act different because of **incentives** or **selection** only.

## Do “Cooling-off” Laws Lead to Stricter Regulation?

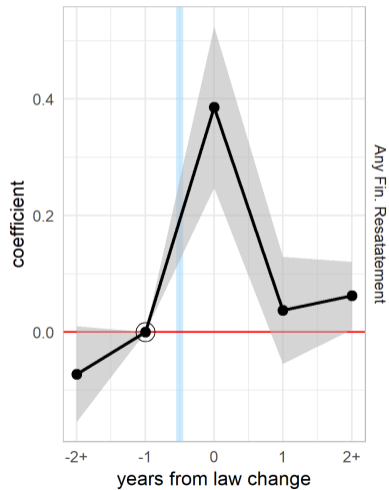
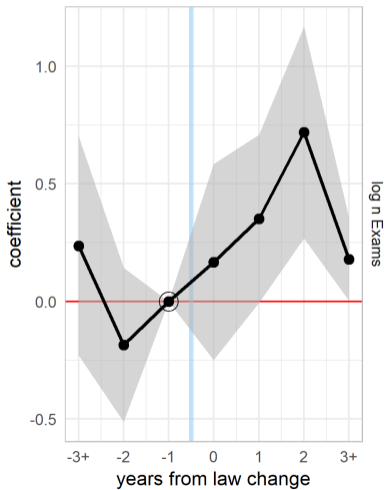
Do revolvers change behavior after **changes to state revolving doors laws**?

- ▶ 2000 to 2017: 12 states had changes in “cooling-off” laws.
- ▶ The changes affected all state employees, and were not targeting commissioners.
- ▶ If the laws are effective (i.e. commissioners respond to incentives), when laws gets tougher, revolvers will become stricter.
  - ▶ Test in a DiD setting:  $Y = I_{s,t}^{POST} + I_{s,t}^{\Delta LAW} + I_{s,\tilde{t}}^{POST} \times I_{s,t}^{\Delta LAW} + X + \epsilon$
  - ▶  $I_{s,t}^{\Delta LAW}$  shock indicator: law was passed in state  $s$  before year  $t$ .

**After law changes: Revolvers' n exams $\uparrow$  and  $\Pr(\text{bad exam outcome}|\text{revolver}) \uparrow$**

- ▶ Implies cooling-off laws are effective tool in this setting

$$Y_{s,t} = \alpha_s + \alpha_t + I_{s,t}^{POST} + \sum_{\tilde{t}=-2}^2 I_{s,\tilde{t}}^{POST} \times I_{s,\tilde{t}}^{\Delta LAW} + \epsilon_{s,t}$$



## Conclusion

- ▶ I find that revolvers are less strict regulators, which negatively affect market transparency.
- ▶ Insurers have only one regulator, but can sell insurance in all states, so lenient regulation of one state can affect the consumers in the rest of the country.
- ▶ COVID put significant strain on the liabilities of life insurers, some of which are systemically important institutions.
- ▶ Results here are likely a lower bound, since I focused on **supervision**, and commissioners also have discretion in rule-making.