

# **Long-Term Resource Adequacy in Wholesale Electricity Markets With Significant Intermittent Renewables**

by

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## **Abstract**

Growing amounts of intermittent renewable generation capacity substantially increases the complexity of determining whether the industry has sufficient generation resources to meet hourly demands throughout the year. As the events of August 2020 in California and February 2021 in Texas demonstrate, this can have large economic and public health consequences. An empirical analysis of these two events demonstrates that similar supply shortfall events are likely to occur in the future without a paradigm shift in determining generation adequacy for an electricity supply industry. An alternative approach that explicitly recognizes the characteristics of different generation technologies is outlined and its properties explored relative to current approaches.

## *1. Introduction*

Re-structured electricity supply industries have one glaring weakness that is becoming increasingly apparent as the share of intermittent renewables in a region increases and more consumers shift to using electricity for space heating and personal transportation. There is no single entity responsible for ensuring that the supply of electricity equals demand under all possible current and future demand conditions. Generation unit owners can only supply electricity up to the capacity of their generation units. Transmission network operators can only dispatch the set of available generation units or curtailable demands in the geographic region under their control. Electricity retailers can only withdraw the amount of energy produced by generation unit owners less any transmission network losses.

Under the vertically-integrated monopoly regime, the geographic monopoly electricity supplier was the single entity responsible for ensuring the supply equals demand under all possible current and future system conditions. Consequently, politicians and regulators knew precisely who to penalize if supply shortfalls occurred. In the re-structured regime, generation unit owners, retailers, and the system operator can shift blame to some other entity for a supply shortfall.

Fortunately, in a re-structured electricity supply industry composed of dispatchable thermal generation units and predictable peak demands, ensuring that supply will equal demand throughout the year is relatively straightforward. The system operator first multiplies the installed capacity of each generation unit by its availability factor, the fraction of hours of the year the unit is expected to be available to operate. If the sum of the availability-factor-adjusted capacities across all generation units is greater than the annual demand peak by a ten to fifteen percent margin, the system operator can be confident that there will be sufficient supply to meet demand throughout the year.

This process becomes more complicated if a substantial fraction of energy comes from hydroelectric resources because water availability determines how much energy these resources can produce at any time during the year. There are substantial unpredictable differences across seasons and years in the amount of water that is available to produce electricity, and many examples from hydro-dominated markets around the world where unexpectedly low water conditions have led to periods with supply shortfalls and/or extremely high prices in the short-term

market.<sup>1</sup> The first evidence that the traditional capacity-based approach to long-term resource adequacy is inappropriate for regions with significant renewable resources is that these outcomes occurred because insufficient energy was available to be produced by the hydroelectric units, and not because there was insufficient hydroelectric generation capacity in the region.

As the share of intermittent renewable energy from wind and solar generation units in a region increases, it becomes even more difficult to ensure that supply equals demand during all hours of the year. Wind and solar resources can stop producing energy with little advance notice, produce very little energy during extreme hot and cold weather conditions, and have long durations of low energy output. These facts make it virtually impossible to determine the amount of energy wind and solar resources can reliably supply during any specific time interval during the year.

Many regions of the United States are transitioning to electricity and away from fossil fuels for space heating and personal transportation services. Charging of electric vehicles significantly increases both the level and variability of electricity demand. Electric space heating significantly increases the sensitivity of electricity demand to cold weather conditions. This can change a region from one where the annual demand peak occurs during the summer to one where it occurs during the winter.

These facts imply the need for revisions to the existing approach to long-term resource adequacy—the process of ensuring that supply will equal demand during all hours of the year—in regions with significant amounts of wind and solar resources and goals to transition to electricity for space heating and personal transportation. The purpose of this paper is to propose a long-term resource adequacy mechanism that is more likely to achieve a reliable supply of electricity in this environment.

The first step in this process is a statement of why, different from other product markets, all existing wholesale electricity markets require a long-term resource adequacy mechanism. This is because of what Wolak (2013) calls the *reliability externality* caused by a regulator-mandated upper bound on the offer price a supplier can submit to the short-term market in all existing wholesale markets in the United States. This cap on offer prices creates an incentive for electricity

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<sup>1</sup>McRae and Wolak (2019) demonstrate the difficulty of ensuring that supply equals demand in the hydroelectric dominated electricity supply industry in Colombia because of El Nino weather events. Wolak (2003) argues that a key causal factor in the California electricity crisis of 2000-01 was the low levels of the hydroelectric energy available in the Pacific Northwest, which typically supplies a substantial amount of electricity to California. Wolak (2009) demonstrates that the two supply shortfall periods in 2001 and 2003 in the New Zealand wholesale electricity market were also due in large part to low water availability.

retailers and consumers to under-procure their expected real-time demands in the forward energy market. This can result in energy shortfalls during high demand conditions and expose customers to extremely high prices for sustained periods of time.

Empirical evidence from California during August of 2020 is used to illustrate the increasing risk of relying on a capacity-based approach to address the *reliability externality* in a wholesale electricity market with a large intermittent renewables share and policy goals to transition to electricity for space heating and personal transportation. The experience of Texas during February 2021 is used to illustrate the risk of not having a formal long-term resource adequacy mechanism in place in a wholesale electricity market with a significant share of intermittent renewables, even if there is an extremely high offer cap on the short-term market. The amount of energy supplied by renewable resources during high demand periods in these two markets can be unexpectedly low, and for both markets this was a major factor determining the need to curtail demand during these time periods.

The experience of California, Texas, and several other international markets demonstrates that having adequate energy available to serve demand, not adequate generation capacity, is the fundamental long-term resource adequacy challenge in renewables-dominated regions. I propose a standardized fixed price forward contract (SFPFC) approach to long-term resource adequacy to address this challenge. This approach assigns the risk of meeting system demand throughout the year to generation unit owners. It also encourages cross-hedging of energy supply risk between dispatchable generation units and intermittent renewable resource owners. It also fosters the active participation of final consumers and storage resources in managing the real-time supply and demand balance.

The remainder of the paper proceeds as follows. The next section defines the *reliability externality* and argues that it exists in all markets with finite offer caps on the short-term market. Section 3 describes the conventional solution to the *reliability externality*—a capacity-based long-term resource adequacy mechanism. This section explains why this approach to long-term resource adequacy is likely to work for a system with dispatchable thermal generation units, and why it has led to supply shortfall periods in regions with significant renewable energy shares. Section 4 uses the example of California and Texas market outcomes during the periods when supply shortfalls occurred to illustrate the need for a long-term resource adequacy mechanism and the inappropriateness of a capacity-based approach in renewables-dominated markets. Section 5

presents the SFPFC mechanism and explains why it is more likely to achieve long-term resource adequacy in a renewables-dominated market with electrification goals for space heating and transportation. Section 6 concludes and suggests directions for future research.

## **2. *The Reliability Externality in Wholesale Electricity Markets***

Why do wholesale electricity markets require a regulatory mandate to ensure long-term resource adequacy? Electricity is essential to modern life, but so are many other goods and services. Consumers want cars, but there is no regulatory mandate that ensures enough automobile assembly plants to produce these cars. They want point-to-point air travel, but there is no regulatory mandate to ensure enough airplanes to accomplish this. Many goods are produced using high fixed cost, low marginal cost, technologies similar to electricity supply. Nevertheless, these firms recover their cost of production, including a return on the capital invested, by selling their output at a market-determined price.

So, what is different about electricity that requires a long-term resource adequacy mechanism? The regulatory history of the electricity supply industry and the legacy technology for metering electricity consumption results in what Wolak (2013) calls a *reliability externality*.

### **2.1. *The Reliability Externality***

Different from the case of wholesale electricity, in the market for automobiles and air travel there is no regulatory prohibition on the short-term price rising to the level necessary to clear the market. Airlines adjust the prices for seats on a flight over time in an attempt to ensure that the number of customers traveling on that flight equals the number of seats flying. This ability to use price to allocate the available seats is also what allows the airline to recover its total production costs and can result in as many different prices paid for the same flight as there are customers on the flight.

Using the short-term price to manage the real-time supply and demand balance in a wholesale electricity market is limited by a finite upper bound on a supplier's offer price and/or a price cap that limits the maximum market-clearing price. Although offer caps and price caps can limit the ability of suppliers to exercise unilateral market power in the short-term energy market, they also reduce the revenues suppliers can receive during scarcity conditions. This is often referred to as the *missing money* problem for generation unit owners. However, this missing money problem is only a symptom of the existence of the *reliability externality*.

This externality exists because offer caps limit the cost to electricity retailers of failing to hedge their expected purchases from the short-term market. Specifically, if the retailer or large consumer knows the price cap on the short-term market is \$250/MWh, then it is unlikely to be willing to pay more than that for electricity in any earlier forward market. This creates the possibility that real-time system conditions can occur where the amount of electricity demanded at or below the offer cap is less than the amount suppliers are willing to offer at or below the offer cap.

This outcome implies that the system operator must be forced to either abandon the market mechanism or curtail firm load until the available supply offered at or below the offer cap equals the reduced level of demand, as occurred several times in California between January 2001 and April 2001, and most recently on August 14 and 15 of 2020. A similar, but far more extreme set of circumstances arose from February 14 to 18, 2021 in Texas and this required significant demand curtailments from February 15 to 18.<sup>2</sup>

Because random curtailments of supply to different distribution grids served by the transmission network—also known as rolling blackouts—are used to make demand equal to the available supply at or below the offer cap under these system conditions, this mechanism creates a *reliability externality* because no retailer bears the full cost of failing to procure adequate amounts of energy in advance of delivery. A retailer that has purchased sufficient supply in the forward market to meet its actual demand is equally likely to be randomly curtailed as another retailer of the same size that has not procured adequate energy in the forward market. For this reason, all retailers have an incentive to under-procure their expected energy needs in the forward market. When short-term prices rise because of the supply shortfalls, retailers that do not hedge their wholesale energy purchases will go bankrupt. If they attempt to pass these short-term prices on to their retail customers, many are likely to be unable to pay their electricity bills. Both outcomes lead to the exit of the electricity retailer from the industry.

The lower the offer cap, the greater is the likelihood that the retailer will delay their electricity purchases to the short-term market. Delaying more purchases to the short-term market increases the likelihood of insufficient supply in the short-term market at or below the offer cap. Because retailers do not bear the full cost of failing to procure sufficient energy in the forward

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<sup>2</sup>[http://www.ercot.com/content/wcm/key\\_documents\\_lists/225373/Urgent\\_Board\\_of\\_Directors\\_Meeting\\_2-24-2021.pdf](http://www.ercot.com/content/wcm/key_documents_lists/225373/Urgent_Board_of_Directors_Meeting_2-24-2021.pdf)

market, there is a missing market for long-term contracts for energy with long enough delivery horizons into the future to allow new generation units to be financed and constructed to serve demand under all future conditions in the short-term market. Therefore, a regulator-mandated long-term resource adequacy mechanism is necessary to replace this missing market.

Regulatory intervention is necessary to internalize the resulting *reliability externality* unless the regulator is willing to eliminate the offer cap and commit to allowing the short-term price to clear real-time market under all possible system conditions. There are no markets in the world that make such a commitment. All of them have either explicit or implicit caps of offer prices suppliers can submit to the short-term market. The Electricity Reliability Council of Texas (ERCOT) has a \$9,000/MWh offer cap, which is highest in the United States. The National Electricity Market (NEM) in Australia, has a 15,000 Australia Dollars per MWh offer cap, which is currently the highest in world.

As the experience of February 14-18, 2021 in Texas demonstrated, an extremely high offer cap on the short-term market does not eliminate the *reliability externality*. It just shrinks the set of system conditions when random curtailments are required to balance real-time supply and demand. For the same reason, there also have been a small number of instances when the NEM of Australia has experienced supply shortfalls despite having a high offer cap.

If customers do not have the ability to shift their demand away from these high-priced periods because a significant fraction of their demand for electricity is caused by space heating needs in response to the freezing outside temperatures, charging customers an extremely high wholesale price for their consumption is largely punitive. This was the case for many retail electricity customers in Texas during February of 2021. They were committed to buy a substantial fraction of their wholesale electricity at the short-term price at a time when their demand for electricity for space heating is extremely price inelastic. This experience underscores the importance of a long-term resource adequacy process in regions with significant intermittent renewables and growing electrification of space heating and increasing adoption of electric vehicles.

### ***3. Conventional Solution to Reliability Externality with Intermittent Renewables***

Currently, the most popular approach to addressing the *reliability externality* is a capacity procurement mechanism that assigns a firm capacity value to each generation unit based on the amount of energy it can provide under stressed system conditions. Retailers are then required to

demonstrate that they have purchased sufficient firm capacity to meet their monthly or annual demand peaks. Having sufficient firm capacity typically means that the retailer has purchased firm capacity equal to between 1.10 and 1.20 times its annual demand peak. The exact multiple of peak demand chosen by a region depends on the mix of generation resources in a market and the reliability requirements of the system operator.

Under the current long-term resource adequacy mechanism in California, firm-level capacity procurement obligations are assigned to retailers by the California Public Utilities Commissions (CPUC) to ensure that monthly and annual system demand peaks can be met. Electricity retailers are free to negotiate bilateral capacity contracts with individual generation unit owners to purchase firm capacity to meet these obligations. The eastern United States wholesale electricity markets in the PJM Interconnection, ISO-New England, New York ISO, and Midcontinental ISO (MISO) markets all have a centralized market for firm capacity. These involve periodic capacity auctions run by the wholesale market operator where all retailers purchase their capacity requirements at a market clearing price. ERCOT does not currently have formal long-term resource adequacy mechanism besides a \$9,000/MWh offer cap and an ancillary services scarcity pricing mechanism.

All capacity-based approaches to long-term resource adequacy rely on the credibility of the firm capacity measures assigned to generation units. This is a relatively straightforward process for dispatchable thermal units. As noted earlier, the nameplate capacity of the generation unit times its annual availability factor, which equals the fraction of hours of the year a unit is expected to be available to produce electricity, is the typical starting point for estimating the amount of energy the unit can provide under stressed system conditions. As discussed below, if all retailers have met their firm capacity requirements in a sizeable market with only dispatchable thermal generation, there is a very high probability that the demand for energy will met during peak demand periods.

A simple model helps to illustrate the logic behind this claim. Suppose that the peak demand for the market is 1,000 MW and the market is composed of equal size generation units and each unit has a 90% annual availability factor, meaning that it is available to produce electricity any hour of the year with a 0.90 probability. Suppose that the event that one generation unit fails to operate is independent of the event that any other generation unit fails to operate. This independence assumption is reasonable for dispatchable thermal generation units because



unavailability is typically due to an event specific to that generation unit. If each generation unit has a capacity of 100 MW, and a firm capacity of 90 MW, and if there are 13 generation units, then with probability 0.96 the demand peak will be covered.<sup>3</sup> In this case, a firm capacity requirement of 1.17 times the demand peak would ensure that system demand is met with 0.96 probability. Assuming that each generation unit is one-tenth of the system demand peak is unrealistic for most electricity supply industries, but it does illustrate the important point that smaller markets require firm capacity equal to a larger multiple of peak demand to achieve a given level of reliability.

Suppose that each generation unit is now 50 MW and each still has the same availability factor, so the firm capacity of each unit is now 45 MW. In this case, the same firm capacity requirement of 1.17 times the demand peak, or 26 generation units, would ensure system demand is met with 0.988 probability. If each generation unit was 20 MW with the same availability factor, each unit would have a firm capacity of 18 MW. This 1.17 times peak demand firm capacity requirement, or 65 generation units, would ensure that system demand is met with 0.999 probability. This example illustrates that in an electricity supply industry based on dispatchable thermal generation units, where each unit has a 10 percent chance of being unavailable, the system demand peak will be met with a very high probability with a firm capacity requirement of 1.17 times peak demand if all the generation units are small relative to the system demand peak.

Introducing renewables into a capacity-based long-term resource adequacy mechanism considerably complicates the problem of computing the probability of meeting system demand peaks for two major reasons. First, the ability to produce electricity depends on the availability of the underlying renewable resource. A hydroelectric resource requires water behind the turbine, a wind resource requires wind to spin the turbine, and a solar facility requires sunlight to hit the solar panels. Second, and perhaps most important, the availability of water, wind, or sunshine to renewable generation resources is highly positively correlated across locations for a given technology within a given geographic region. This fact invalidates the assumption of independence of energy availability across locations that allows a firm capacity mechanism to ensure system demand peaks can be met with a very high probability. For example, if the correlation across

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<sup>3</sup> The number of generation units available is a binomial random variable with probability  $p = 0.9$  and with number of trials  $N =$  the number of generation units. The probability of meeting the demand peak is the probability the available capacity is greater than or equal to the peak demand.

locations in the availability of generation units is sufficiently high, then a 0.9 availability factor at one location would imply slightly higher than a 0.9 availability factor for meeting system demand, almost regardless of the amount intermittent renewable capacity installed.

Hydroelectric facilities have been integrated into firm capacity regimes by using percentiles of the distribution of past hydrological conditions for that generation unit to determine its firm capacity value. However, this approach only partially addresses the problem of accounting for the high degree of contemporaneous correlation across locations in water availability in hydroelectric dominated systems. There is typically a significant amount of data available on the marginal distribution of water availability at individual hydroelectric generation units. However, the joint distribution of water availability across all hydro locations is likely to be more difficult to obtain. The weather-dependent intermittency in energy availability for hydroelectric resources is typically on an annual frequency. There are low-water years and high-water years depending on global weather patterns such as the El Nino and La Nina weather events as discussed in McRae and Wolak (2016).

Incorporating wind or solar generation units into firm capacity mechanism is extremely challenging for several reasons, and increasingly so as the share of energy produced in a region from these resources increases. The intermittency in energy supply is much more frequent than it is for hydroelectric energy. Moreover, if stressed system conditions occur when it is dark, the firm capacity of a solar resource is zero. Similarly, if stressed system conditions occur with the wind is not blowing, a likely outcome on extremely hot days, the firm capacity of a wind resource is zero. The contemporaneous correlation across locations in the output of solar or wind generation resources for a given geographic area is typically extremely high. There is even a high degree of correlation across locations in the output of wind and solar resources. Again, information on marginal distribution of wind or solar energy availability at a location is much more readily available than the joint distribution of wind and solar energy availability for all wind and solar locations in a region. For these reasons, calculating a defensible estimate of the firm capacity of a wind or solar resource that is equivalent to the firm capacity of a dispatchable thermal generation resource is extremely difficult, if not impossible.

Wolak (2016), demonstrates the extremely high degree of contemporaneous correlation between the energy produced each hour of the year by solar and wind facilities in California. For each of the 13 solar locations and 40 wind locations in the California ISO control area studied,

Wolak (2016) computes the hourly capacity factor—hourly output of the generation unit divided by its nameplate capacity—from April 1, 2011 to March 31, 2012. Let  $F_h = (f_{1h}, f_{2h}, \dots, f_{Kh})'$  equal the vector of locational capacity factors for  $K$  renewable energy locations for hour  $h$ , where  $f_{ih}$  is capacity factor for hour  $h$  at location  $i$ . Each of the locational capacity factors,  $f_{ih}$ , is a random variable that takes on values in the interval  $[0,1]$ . Let the contemporaneous covariance matrix  $F_h$  equal  $\Sigma$ , as a positive definite ( $K \times K$ ) matrix, where the  $(i,i)$  diagonal element is the variance  $f_{ih}$  and  $(i,j)$  element is the covariance between  $f_{ih}$  and  $f_{jh}$ . Using the singular value decomposition of a positive definite matrix implies that  $\Sigma = \Lambda S S'$ , where  $\Lambda$  is a diagonal matrix composed of the eigenvalues of  $\Sigma$  and  $S$  is an orthogonal matrix ( $S'S = I$ , a  $K \times K$  identity matrix) composed of the eigenvectors of  $\Sigma$ . It can be shown that the sum of the eigenvalues of  $\Sigma$ , which is the sum of the diagonal elements of  $\Lambda$ , is equal to the sum of diagonal elements of  $\Sigma$ , which is also equal to the sum of the variances of  $f_{ih}$  for  $i=1,2,\dots,K$ . A measure of the extent of contemporaneous correlation between the elements of  $F_h$  is the ratio of the largest eigenvalue to the sum of the diagonal elements of  $\Sigma$  (sum of the variances of the  $f_{ih}$ ).

For the case of the 13 solar locations in California, the largest eigenvalue is equal to 80% of the sum of the variances of  $f_{ih}$  for all 13 solar locations, which indicates a substantial degree of contemporaneous correlation in hourly values of  $f_{ih}$  across the  $K$  locations. For the 40 wind locations in California, the largest eigenvalue is more than 50% of the sum of the variances of all 40 locations. For the 53 wind and solar locations, the first eigenvalue is equal to slightly less than 50% of sum of the variances of all these 53 locations. For comparison, if the values of  $f_{ih}$  across locations were independent random variables, all with the same variance, these ratios would be equal to  $1/K$ , where  $K$  is number of locations.

The high degree of contemporaneous correlation across locations in hourly capacity factors requires a methodology for computing firm capacity that accounts for the joint distribution of hourly capacity factors across locations throughout the year. Not only does this methodology need to account for the contemporaneous correlation in capacity factors across locations, but also the high degree of correlation of capacity factors over time for the same locations and other locations. California currently uses an Effective Load Carrying Capacity (ELCC) methodology for computing the firm capacity values of wind and solar generation units. The ELCC methodology was introduced by Galvin (1966) and it measures the additional load that the system can supply from 1 MW of that generation technology with no net change in reliability. The loss of load

probability, which is the probability that system demand will exceed the available supply, is the measure of reliability used in the ELCC calculation. Consistent with the results of Wolak (2016), the ELCC values for solar generation resources in California have declined as the amount of solar generation capacity in the state has increased.

For example, a recent study prepared for California's three investor-owned utilities (Carden et al. (2020)), Southern California Edison, Pacific Gas and Electric, and San Diego Gas and Electric, recommended ELCC values for a MW of fixed-mount solar photovoltaic capacity for 2022 of approximately 5 percent of the nameplate capacity. Their estimates for 2026 are less than half that amount and those for 2030 are less than one-fourth that amount. These declines in ELCC values are due to the forecast increase in the amount of solar generation capacity in California.

An additional problem with computing the firm capacity of a solar or wind generation resource when there is a significant amount contemporaneous correlation across locations and over time is that a 1 MW investment is likely to be able to serve different increments to system demand depending on the location of the investment, the location of the increment to demand, and the size and location of other renewable resources in the region. This leaves the system operator with two difficult choices for setting the value of firm capacity for solar and wind resources. The first would be to set different values of firm capacity for resources based on their location in the transmission network. This would likely be a politically contentious process because of the many assumptions that go into computing the firm capacity value for a resource. The second approach would set the same firm capacity value for all resources employing the same generation technology. This means that two resources with very different locational firm capacity values could sell the same product to the potential detriment of overall system reliability.

These facts, and the fact that what is predicted to be a major source of electricity in California will have very little firm capacity value, imply that it would be prudent for California to consider alternatives to its capacity-based long-term resource mechanism, if it intends to meet its goals of obtaining 50 percent of the state's energy from renewable sources by 2025 and 60 percent by 2030 and increase the use of electricity in space heating and personal transportation.

#### ***4. Experience with Long-Term Resource Adequacy Mechanism***

This section presents an analysis of the performance of the California and Texas markets during stressed system conditions. These states are the two regions in the continental United States with the largest shares of intermittent renewables in their energy mix. The experience of the

California market during August 2020 provides an example of the shortcomings of the existing capacity-based long-term resource adequacy mechanism described in the previous section. The experience of Texas demonstrates that even a wholesale market with an extremely high offer cap still suffers from the *reliability externality* discussed in Section 2.

#### 4.1. California

Figure 1(a) plots the time series of instate generation capacity in MWs by technology in California between 2001 and 2019. Figure 1(b) plots the time series of instate generation in GWh for the same time period. California's renewables portfolio standard (RPS) was established in 2002 with the requirement that California obtain 20% retail electricity sales from renewable resources by 2017. Figure 1(a) shows that the major increase in renewable generation capacity did not begin until later in decade, and most of that came in the form of wind generation units. The RPS requirement was accelerated to 33% by 2020 starting in 2013. This was followed by a significant increase in investments in solar PV capacity.

Between 2013 and 2019, California retired 2,254 MW of nuclear capacity at San Onofre Nuclear Generating Station (SONGS). Over the same time period, natural gas generation capacity in California fell by 8,529 MW. Solar PV and solar thermal capacity increased by 8,471 MW and wind generation capacity increased by 188 MW over this same period. It is important to bear in mind that the SONGS facility typically ran at annual average capacity factor of more than 90 percent, whereas the solar facilities in California had an annual average capacity factor in 2020 of 24.67 percent and the wind facilities had a 24.09 percent annual average capacity factor in 2020.<sup>4</sup> Natural gas facilities have annual availability factors in the range of 85 percent to 99 percent, but currently run at a significantly lower annual average capacity factor because of the large amount of renewable generation capacity in the state. Consequently, replacing the 10,750 MW reduction in thermal generation capacity with 8,712 MW of intermittent wind and solar capacity significantly reduces the amount of firm capacity available to the California ISO, regardless of how firm capacity is measured.

An important factor in allowing the California ISO to meet demand with significant less firm capacity is the fact that California has more than 18,000 MW of transmission capacity

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<sup>4</sup> The annual average hourly capacity factor for a generation technology first computes the total production by that technology during each hour of the year divided the total of installed capacity of that technology during that hour. It then computes the annual average of these hourly values over all hours of the year.

between it and the rest of the Western Interconnection, also called the WECC, which contains all western US states and Canadian provinces.<sup>5</sup> Historically, California obtains between 25 percent and 33 percent of its annual consumption from electricity imports from hydroelectric units in the Pacific Northwest and coal-fired and natural gas-fired generation units in the Desert Southwest.

California's substantial import dependence is another strong argument against a capacity-based long-term resource adequacy mechanism. Kirchoff's laws governing the flow of electricity in transmission and distribution networks imply that electricity imports from neighboring states occur because these regions produce more electricity than they consume and California consumes more electricity than it is producing.<sup>6</sup> This requires system operators in neighboring states to ensure that the agreed upon amount of excess generation in their states is produced, so that the agreed upon imports will flow into California. Consequently, as a rule, California cannot purchase firm capacity from neighboring states. At best, California can purchase commitments from suppliers located outside of the state that they will schedule specified quantities of energy imports into the state. Exactly which generation units located outside of California will provide this energy is largely unknown until real-time operation. It depends on many factors including the real-time output of all generation units in California and the rest of the WECC, the configuration of the transmission network in the WECC, and location and level of demand at all locations throughout the WECC.

#### ***4.1.1. Rolling Blackouts on August 14-15, 2020***

In mid-August of 2020 California and neighboring states in the rest of the Western Interconnection experienced a sustained period of extremely hot weather. This led the California ISO to curtail firm load by declaring rolling blackouts during the late evening on August 14 and 15. The California ISO also came very close to having to curtail firm load on August 16 to 18. This section documents the failure of the state's firm capacity long-term resource adequacy mechanism to ensure sufficient firm capacity to meet system demand during the portions of August 14 and 15 when the rolling blackouts occurred.

Figure 2(a) presents the 5-minute demand, 5-minute net demand (the difference between demand and wind and solar energy production), and the hour-ahead demand forecast for August

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<sup>5</sup> For a map of all North American Interconnections see [https://www.eia.gov/electricity/data/eia411/images/nerc\\_old.jpg](https://www.eia.gov/electricity/data/eia411/images/nerc_old.jpg).

<sup>6</sup> Wood et al. (2013) provide an accessible introduction to Kirchoff's laws and transmission and distribution grid operation.

14, 2020. This net demand must be met by dispatchable generation resources in California or electricity imports. As shown in Figure 1(a), the vast majority of these dispatchable in-state resources are powered by natural gas. The rectangle between 18:00 and 19:00 denotes the time interval when the rolling blackout occurred. Figure 2(b) presents the same information for August 15, 2020, along with a rectangle denoting when rolling blackouts occurred. Figure 3(a) compares these demands to those on August 16 to 18. The dashed line on the bottom of the graph plots the hourly demands on June 29, 2020, which is an ideal day for solar energy production, as shown in Figure 3(b). The hourly demands on August 18 were uniformly higher than the demands on August 14 and 15 and the demand on August 17 was higher than the demand on August 14, even though blackouts occurred on August 14 and 15.

The rolling blackouts on August 14 and 15 were necessitated by the fact that the net demand in California exceeded the amount of available dispatchable generation capacity in California and amount of electricity imports available. This outcome occurred for a variety of reasons. First, the demand for electricity in California was high because of the intensive use of air conditioning due to high in-state temperatures. Second, a reduced supply of intermittent renewable generation increased the net demand that must be met by dispatchable generation units in California or electricity imports. Third, extreme temperatures in the rest of the western US and Canada reduced the amount of electricity produced in the rest of the WECC that could be imported into California.

Figure 3(b) presents the first factor contributing to the events of August 14 to 18 by plotting the hourly capacity factor of solar generation units in California on these days. The dashed line is the hourly capacity factor for solar generation units in California for June 29, 2020. During much of the day on August 14 and 16 to 18, the hourly capacity factor of the solar generation units in California is lower than it was on June 29, 2020. This is particularly true for the late afternoon and early evening hours when the rolling blackouts were declared.

Figure 4(a) provides one explanation for this outcome. It plots the hourly temperatures within the day in Barstow, California for August 14 to 18 and for June 29, 2020. Barstow is located near a significant fraction of the solar generation capacity in California. The temperature during August 14 to 18 is much higher than it was on June 29, 2020 which is close to an ideal day for electricity to be produced from a solar PV facility. Solar panels convert light into electricity, and this occurs with maximum efficiency at a panel temperature of 77° F. The efficiency of a solar panel declines linearly with every degree its temperature is above 77° F. The extremely high

temperatures during the day on August 14 to 18 significantly reduced the efficiency that the solar panels converted light into electricity. The solar panels were also likely to be significantly hotter later in the day than earlier in the day given the pattern of daily temperatures shown in Figure 6(a). Another contributing factor to the lower injections of electricity from solar generation facilities during the August 14 to 18 time period is the larger demand for electricity for on-site cooling on these days relative to June 29, 2020.

As shown in the next subsection, the firm capacity numbers assigned to solar generation units in California only vary by month, and do not depend on the outside temperature. However, as the share of solar energy increases in California even a five percent reduction in solar output on high temperature days coupled with the likely increase in the demand for electricity for space cooling can lead to more days like August 14 and 15 in California.

Figure 4(b) plots the hourly capacity factors within the day for California’s wind generation units for the same days as Figure 4(a). Consistent with the high temperatures throughout the state, the amount of wind energy produced was extremely low, particularly during the middle of the day, as well during the period of the rolling blackouts. This is consistent with the fact the wind blows because of temperature differentials between locations and on extremely hot days in California and neighboring states, temperatures are similar across locations. The hourly capacity factors on June 29, 2020 are significantly higher throughout the day, consistent with the milder temperatures throughout that day. The hourly capacity factors are significantly below the firm capacity values for August 2020 for wind generation capacity assigned by the California Public Utilities Commission of 21 percent for the entire day on August 14 and for virtually all daylight hours for August 15 to 18.

To investigate the extent to which the various technologies used to produce electricity in California had statistically distinguishable lower or higher mean capacity factors during the extreme weather period of August 14 to 18 of 2020 than the remainder of the month of August, I ran the following regression for the hourly capacity factors for each technology for January 1, 2020 to December 31, 2020:

$$CF_{hdm} = \alpha_{hm} + \delta_d + I_{hdm}\beta + \varepsilon_{hdm}$$

where  $CF_{hdm}$  is the capacity factor in hour  $h$  of day  $d$  of month  $m$ ,  $\alpha_{hm}$  is an hour-of-day  $h$  for month  $m$  fixed effect,  $\delta_d$  is the fixed effect for weekend days (Saturday and Sunday),  $I_{hdm}$  is an indicator



variable that is equal to 1 if hour  $h$  of day  $d$  of month  $m$  is during the August 14 to 18 of 2020 period, and  $\varepsilon_{hdm}$  is a zero-mean disturbance.

Table 1 presents the 2020 annual mean hourly capacity factors for wind, solar, and natural gas generation units in California and the estimate of the change in the mean hourly capacity factor during the August 14 to 18 period for each technology. For the case of natural gas generation units, there was no change in their mean capacity factor during August 14 to 18, 2020. For the case of both solar and wind, the mean capacity factor was lower during the August 14 to 18 period relative to the remainder of the month of August. For solar it was 0.033 lower, which, when applied to an installed capacity of solar of close to 15,000 MW, implies an average hourly reduction in output of close to 500 MWh. For wind it was 0.161 lower, which, when applied to an installed capacity of 6,000 MW, implies an average hourly reduction in output of more than 900 MWh. This average shortfall of renewable output of 1,400 MWh (= 500 MWh + 900 MWh) is significantly larger than the amount of load that was curtailed during each of the rolling blackout events on August 14 and 15.

Given the similarities between hourly system demands on August 14 to 18 and the output of renewables on these days, an obvious question is why rolling blackouts occurred on August 14 and 15, but not on August 16 to 18. Figure 5 provides an answer to this question. Figure 5(a) plots the hourly net imports (imports minus exports) scheduled in the day-ahead market. These are commitments that market participants make to import energy into California the day before the energy actually flows. The day-ahead imports during the late afternoon and early evening are very low during August 14 to 17 relative to the day-ahead imports on June 29, 2020. This outcome is consistent with the fact that temperatures in neighboring states in the Western Interconnection were extremely high on these five days in August and relatively mild on June 29, 2020. This means the opportunity cost of scheduling an import into California, typically the highest priced region in the WECC, was extremely low on June 29, 2020. However, there were lucrative opportunities for selling electricity outside of California on August 14 to 18, because of the extremely high temperatures and high demand outside of the state.

The high net imports scheduled in the day-ahead market on August 18 shown in Figure 5(a) hints at what ultimately led to rolling blackouts on August 14 and 15, but not during the period August 16 to 18. Figure 5(b) presents the hourly the real-time net imports into California for the same set of days as Figure 5(a). The real-time net imports on August 16 to 18 are uniformly higher

by substantial margins during the late afternoon and early evening than the same magnitudes on August 14 and 15. The real-time net imports on August 14 are also significantly lower than those on August 15. After the events of August 14 and 15, the California ISO operators and entities throughout the Western Interconnection significantly increased the supply of imports willing to sell into the California market in real-time.

A final point about this 5-day period in August is particularly important to emphasize. That is the impossibility of preventing sellers of electricity from finding the highest possible price for their electricity. There is evidence that during the August 14 to 18 time period, suppliers that committed to sell energy to California in the day-ahead market under the long-term resource adequacy mechanism did so, but other market participants found more attractive options for this energy and bought it for export and it sold in neighboring states at a higher price. California had a \$1,000/MWh cap on offer prices at this time, whereas there was no formal cap on prices outside of the state. This fact illustrates another shortcoming of a capacity-based long-term resource adequacy mechanism for California. If California purchases a commitment for sellers outside of the state to supply imports to California and prices outside of the state are higher than California's offer cap, market participants can purchase this energy at or below the state's offer cap and sell it outside the state at a higher price.

One response of California to this set of circumstances would be to suspend exports of electricity from the state. This market intervention would discourage suppliers from selling energy into California in the day-ahead market, because they know they are foregoing the option to sell at a higher price outside of the state if they do. This fact illustrates what I like to call the "tyranny of electricity imports," because if California wants to attract imports to the state it must be willing to pay a higher price than neighboring control areas or violate the integrity of its market mechanisms. Suspending exports is likely to have adverse long-term energy supply consequences for an import-dependent region like California.

#### ***4.1.2. The Performance of California's Capacity-Based Long-Term RA Mechanism***

This section evaluates the performance of California's capacity-based long-term resource adequacy (RA) mechanism based on the experience of August 14 to 18, 2020. Figure 6(a) plots the monthly average wind capacity factors (CF) for 2020 and the monthly values of the firm capacity (ELCC) for wind units set by the California Public Utilities Commission (CPUC). Figure 6(b) plots these same to magnitudes for solar generation units.

Except for May for wind and July for solar, the monthly values of firm capacity are slightly below the average capacity factors for the month. However, it is important to bear in mind that the firm capacity of a generation unit is supposed to measure what the facility can reliably produce under extreme system conditions, not what it produces on average. Consequently, a monthly average capacity factor less than the firm capacity value assigned to wind or solar generation resources provides further evidence against the viability of a capacity-based long-term resource adequacy mechanism with a large share of intermittent renewables. This outcome implies there are many hours in the month when the intermittent wind or solar resource is producing less than its firm capacity. Given the unpredictable intermittent nature of these resources, there is a non-zero probability this outcome will occur during a time with stressed system conditions, similar to those in August of 2020.

To understand better the shortcomings of a capacity-based approach to long-term resource adequacy, Figure 7 and 8 breakdown the information behind Figure 6 into hourly within-day histograms of capacity factors of wind and solar generation units by month for 2020. Each monthly graph provides box and whiskers plots of the daily distribution of capacity factors for that hour of the day. The black bar for each box is the median capacity factor, the top and bottom of the box are the 75th and 25th percentiles, and top/bottom line are 1.5 times the interquartile range from the 75th/25th percentile. Dots are all the outliers that are more than 1.5 times the interquartile range from the 75th/25th percentiles. The horizontal line on each graph is the monthly value of the firm capacity value for that month of 2020 from Figure 6.

For all months of 2020, there are days when the firm capacity value for the month for solar generation units exceeds an hourly capacity factor. This outcome is particularly likely during the March to September time period. During the early daylight hours and late evening hours of these months there are many days when there are capacity factor realizations that are less than the firm capacity value assigned to solar units for that month. As shown in Figure 3(b), on all the days from August 14 to 18, 2020, the early morning hours and early evening hours had solar capacity factors less than the firm capacity value for solar units for August 2020 of 0.27. As shown in Figure 2, rolling blackouts were declared during the early evening hours of August 14 and 15.

The situation for wind units is even worse. There are many months when the median capacity factor for an hour of the day is below the firm capacity value for the month for a substantial number of hours of the day. During August of 2020, it was not unusual to have hourly

capacity factors during the early evening that were below the monthly value of firm capacity for August of 0.21.

It is important to emphasize that the capacity factors plotted in Figures 6 to 8 are on a fleetwide basis. The hourly capacity factor values for specific generation sites are likely to be even more volatile. Moreover, for the reasons discussed in Section 4.1, there are likely to be significant differences in the distributions of hourly capacity factors across locations, even though all facilities of the same generation technology receive the same firm capacity factor value for each month.

These results suggest that events like August 14 and 15 are increasingly likely to occur under a capacity-based long-term resource adequacy mechanism in California with an increasing amount of intermittent wind and solar generation capacity. The state will increasingly need to rely on imports from neighboring states from dispatchable thermal generation resources when the net demand for electricity in California is high. Unless California builds additional controllable generation resources or makes substantial investments in energy storage, the state will be increasingly reliant on imported energy under these system conditions. These imports are also likely to be significantly more carbon intensive than electricity produced inside the state.

Figure 9 plots the mix of generation capacity in the WECC excluding California. The hydroelectric energy shown in the figure will be used each year regardless of California's demand for electricity, because of its seasonal nature and very low variable cost of production. Consequently, any marginal increase in electricity imports to California is likely to come from either natural gas-fired or coal-fired generation. This means that any incremental increase in imports will be more carbon intensive than electricity produced from natural gas-fired units in California, because California does not have any significant coal-fired generation capacity.

#### **4.2. Texas**

To illustrate the existence and consequences of the *reliability externality* even in a market with an extremely high offer cap, this section analyzes the performance of the Electricity Reliability Council of Texas (ERCOT) market during two periods with extreme cold weather in the state. A major difference between these two weather events was the mix of generation capacity available to meet demand during these two periods. The first period is February 1 to 5, 2011 and the second is February 14 to 18, 2021.

The significant increase in the share of energy supplied by intermittent wind and solar resources in February 2021 versus February 2011 appears to be a major factor in explaining the

difference in the performance of the ERCOT market across these two time periods. However, the more extreme weather during 2021 versus 2011 and the larger share of home heating supplied by electricity in Texas in 2021 versus 2011 cannot be ruled out as another factor. As Dosh-Gollin et al. (2021) note, the weather during the 2011 period was not nearly as severe as the weather during 2021 period. However, these authors also argue that the 2021 period was not as severe as a weather period of a similar length that occurred in December of 1989. At that time Texas had very little wind resources and a significantly smaller fraction of households were heated with electricity.

Figure 10(a) plots generation capacity in MWs by fuel type in ERCOT from 2010 to 2020. Figure 10(b) plots the annual generation in terawatt-hours (TWh) by fuel type in ERCOT over this same time period. Three trends are immediately apparent. First, the installed capacity of wind generation units increased by 15,477 MW and the amount of solar generation capacity increased by 2,478 MW. Second, coal-fired generation capacity has declined by 4,619 MW and the production of coal-fired electricity declined even faster. Finally, the amount of natural gas-fired generation capacity increased by 3,356 MW and amount of natural gas-fired generation increased at a slightly lower rate over this period.

Two other facts about the Texas market help explain the severity of these two supply shortfall periods. First, legally speaking ERCOT is not electrically interconnected with the rest of the United States.<sup>7</sup> This means that it is unable to rely on significant amounts of electricity imports from neighboring states when there are supply shortfalls or demand spikes in ERCOT like California. Second, according to the United States Census Bureau, currently 61 percent of Texas housing units rely on electricity for heating, compared to 39.5 percent nationally.<sup>8</sup> This makes the electricity demand in Texas extremely sensitive to extreme cold weather events.

#### ***4.2.1. February 1-4, 2011 versus February 14-18, 2021***

Figure 11(a) plots the hourly capacity factors of coal-fired, natural gas-fired, nuclear, wind, and solar generation units for the two extreme weather periods—February 1 to 4, 2011 and February 14 to 18, 2021. Because there were no solar generation units in 2011, this technology is omitted from the February 1 to 4, 2011 graph. Although there is significant variation in the hourly

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<sup>7</sup> There are limited direct current (DC) interconnections with neighboring states that sell limited amounts of electricity to ERCOT or export energy from ERCOT.

<sup>8</sup> <https://data.census.gov/cedsci/table?q=ACSDT1Y2019.B25040&g=0100000US,.04000.001&tid=ACSDT1Y2019.B25040&hidePreview=true>

capacity factors for across hours of these two periods, two differences immediately stand out. First, the average capacity factor of wind generation units is significantly less during the February 2021 period relative to the February 2011 period. Recognizing that wind generation capacity increased by 15,472 MW between 2011 and 2021 implies a significant shortfall in renewable energy production throughout the 2021 time period. Second, there is a significant drop in the nuclear capacity factor during the second day of the 2021 period, whereas the nuclear capacity factor remains constant during the 2011 time period.

Figure 11(b) plots hourly capacity factors for the same technologies for the entire month of February 2011 and 2021 with the two extreme weather periods highlighted in yellow. These graphs demonstrate that the low capacity factors for wind generation units during February 14 to 18 of 2021 were significantly lower than other hours during February of 2021, whereas the average capacity factors of wind units during February 1 to 4 of 2011 was not different from that for remainder of February 2011. For the case of nuclear power, average capacity factor during the period February 14 to 18 is significantly less than the mean capacity factor for remaining hours of the month. Finally, for solar units the average capacity is lower during February 14 to 18 of 2021 relative the remainder of the month.

To investigate which technologies had statistically distinguishable lower or higher mean capacity factors during the extreme weather periods of February 2011 and February 2021, relative to the remainder of the month of February, I ran the following regression for the hourly capacity factor for each technology for the periods March 1, 2010 to February 28, 2011 and March 1, 2020 to February 28, 2021:

$$CF_{hdm} = \alpha_{hm} + \delta_d + I_{hdm}\beta + \varepsilon_{hdm}$$

where  $CF_{hdm}$  is the capacity factor in hour  $h$  of day  $d$  of month  $m$ ,  $\alpha_{hm}$  is an hour-of-day  $h$  for month  $m$  fixed effect,  $\delta_d$  is the fixed effect for weekend days (Saturday and Sunday),  $I_{hdm}$  is an indicator variable that is equal to 1 if hour  $h$  of day  $d$  of month  $m$  is during the February time period of 2011 or 2021, and  $\varepsilon_{hdm}$  is a zero mean disturbance.

Table 2 presents the estimates of the coefficient associated with  $I_{hdm}$  for each technology and each February period. The annual mean capacity factor for each sample period for each technology is also included in the table. For coal-fired generation units there is a slight, but not statistically different from zero, increase in the mean hourly capacity factor during the extreme weather periods in February 2011 and 2021 versus other hours in the month. For natural gas units

there is a precisely estimated substantial increase in the mean hourly capacity factor during the extreme weather period relative to other hours in February. In both 2011 and 2021, the mean hourly capacity factor of natural gas units increased by more 0.30 during these extreme weather periods.

For the wind generation units, the capacity factor is 0.2236 less during the extreme weather period in 2021 than in other hours of February. Because there is 24,593 MW of wind in ERCOT in 2020, this reduction in the average capacity factor implies an average MWh reduction of wind energy during the February 2021 extreme weather period of 5,410 MWh. The nuclear capacity factor fell by 0.1641 during the extreme weather period, which for an installed capacity of 4,973 MW implies an average hourly reduction in nuclear generation of 795 MWh. The solar energy capacity factor fell by 0.0763, which for an installed capacity of 2,478 MWs implies an average hourly reduction in solar energy of 173 MWh during the extreme weather period. The total of these average hourly supply shortfalls during February 14-18 of 2021 was 6,400 MWh, with the vast majority coming from intermittent renewable resources.

These results emphasize the substantial risk of relying of intermittent renewable energy units to produce during extreme cold weather periods, even relative to system conditions that typically exist during the winter months. As the graphs for 2021 in Figures 11(a) and 11(b) demonstrate, the average hourly reduction in wind energy production of 5,410 MWh implies significantly larger reductions for a number of hours during February 14 to 18. As shown in both figures, hourly capacity factors very close to zero occurred at least twice during this time period.

#### ***4.2.2. The ERCOT and the Reliability Externality***

Although the historical peak demand of 72,820 MWh in ERCOT occurred on August 12, 2019 during the 4 pm to 5 pm hour, demand during February 14 to 18 period was expected to exceed that demand but did not because rolling blackouts were implemented.<sup>9</sup> From analysis of the previous subsection it seems reasonable to expect that a similar supply shortfall could occur during future extreme weather events as Texas increases the share of wind and solar resources in the state.

These events demonstrate that having a \$9,000/MWh offer cap on the short-term market does not eliminate the *reliability externality*, it only reduces the frequency that supply shortfall

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<sup>9</sup> See [http://www.ercot.com/content/wcm/key\\_documents\\_lists/225373/Urgent\\_Board\\_of\\_Directors\\_Meeting\\_2-24-2021.pdf](http://www.ercot.com/content/wcm/key_documents_lists/225373/Urgent_Board_of_Directors_Meeting_2-24-2021.pdf)

events occur. The implicit assumption of the ERCOT market that the supply of energy would always exceed demand at a price at or below \$9,000/MWh turned out to be false for the weather conditions experienced during February 14 to 18, 2021. The large share of housing units heated with electricity makes the demand for electricity in Texas extremely sensitive to extremely cold temperatures because these households must increase their demand for electricity to keep warm.

Consistent with the logic of the *reliability externality*, there were many households that paid for their wholesale electricity according to the hourly short-term price. This decision clearly makes economic sense in vast majority of hours of the year because short-term wholesale prices typical reflect substantial amounts of wind and solar energy production. One company, Griddy, was well-known for selling retail electricity in this manner. Early during the extreme weather event, Griddy told all its customers to switch retail suppliers.<sup>10</sup> Of those that did not switch, many were unable to pay their bills as a result of purchasing much of their wholesale electricity during this time period at \$9,000/MWh or \$9/KWh. Consequently, ERCOT removed Griddy's right to operate effective February 21, 2021.

There were also several retailers that failed to fully hedge the partial or fully fixed-price retail contracts they sold to customers. These retailers had to purchase energy at \$9,000/MWh and sell it at a fixed price to these retail customers. There was at least one retailer offering customers a \$100 credit off their final bill and waiving all early termination fees if they switched providers before February 15, 2021.<sup>11</sup> This would enable the retailer to avoid having to purchase wholesale energy at a loss and sell it to its customers or avoid the likelihood that their customers would be unable to pay their bills, two outcomes with adverse financial consequences for the retailer.

Given the substantial volatility in wind and solar energy production in ERCOT, the state's dependence on electricity for space heating, and the fact that Texas cannot rely on large amounts of net imports from neighboring states when renewable energy shortfalls occur, the events of February 2021 are not unexpected. Figures 12 and 13 repeat Figures 7 and 8 for the case of ERCOT for period March 2020 through February 2021. Each monthly graph gives the same box and whiskers graph of the histogram of hourly capacity factors within that month. Because ERCOT does not have a firm capacity construct, the horizontal line on each graph is the monthly

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<sup>10</sup> <https://www.bloomberg.com/news/articles/2021-02-15/texas-power-retailers-in-face-of-freeze-please-leave-us>

<sup>11</sup> Ibid.



mean capacity factor for that technology. As Figure 6 for California shows, the monthly mean capacity factor is generally only slightly larger, and sometimes smaller, than the monthly firm capacity value.

From April to November 2020, the monthly mean capacity factor is above the median capacity factor for most hours in the middle of the day. During the December to March time period the median hourly capacity factor is relatively constant across hours of the day. All of these graphs show that there are many hours of the day during all months when extremely low capacity factors for wind occur. These extremely low capacity factors can occur during the summer months as well as the winter months.

Because ERCOT is not interconnected with the rest of the United States grid, this implies that the region will need to invest in significant storage capacity or increase the amount of natural gas-fired generation capacity in order to meet the demand for energy during these time periods. These thermal generation units will run at smaller capacity factors as the share of wind and solar energy increases. It is unclear whether the necessary storage units or thermal generation units will be built and remain financially viable without a long-term resource adequacy mechanism in ERCOT.

#### ***4.3. The Need for Long-Term Storage with Significant Renewables***

This section identifies an important characteristic of electricity supply industries with significant intermittent renewable generation capacity that provides further evidence against a capacity-based long-term resource adequacy mechanism. This is the potential for long durations of low levels of renewable output, particularly in regions where a significant amount the renewable energy comes from wind generation units, as is the case in Texas.

Table 3(a) presents summary statistics on the annual hourly distribution of wind, solar, and combined wind and solar output for California from 2013 to 2020. Although the mean hourly output for wind and solar generation increases across the years, so does the standard deviation of hourly output. For the case of combined wind and solar generation the standard deviation of hourly output has increased more rapidly than the hourly mean output, as evidenced by the upward trend in the coefficient of variation (CV) across the years.<sup>12</sup>

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<sup>12</sup>  $CV = (\text{Standard Deviation})/(\text{Mean})$ .

This increased variability in wind and solar output has characteristics that make significant investments in storage capacity necessary if the share of renewables is increased significantly beyond current levels. There can be long durations of relatively low levels of energy production from the wind and solar generation units. Table 3(b) present data on the distribution of durations of wind and solar energy production below a given threshold during each year from 2013 to 2020. For a given threshold, say 1,000 MWh, the following process is applied to compute each low energy production duration. The first hour in the year that wind and solar energy production falls below 1,000 MWh starts the duration. This duration ends the first hour that wind and solar energy production is above 1,000 MWh. The second duration is defined following the same process. For example, in 2013 there were 231 durations when total wind and solar production was less than 1,000 MWh. The mean length of these durations was 13.54 hours, but there was one duration of 288 hours or 12 days. By 2020, there were roughly the same number of durations of with solar and wind energy production less than 1,000 MWh, 210 durations, but the average length was 7.88 hours, and the longest duration was 17 hours.

In 2020 there was almost 20,000 MW of wind and solar generation capacity in California, yet 50 percent of the hours of the year, 3,265.43 MWh or less energy was produced from these wind and solar generation units. In 2020, the average length of the duration of energy production less than 5,000 MWh was 14.58 hours and the longest duration was 44 hours or slightly less than 2 days. For the 10,000 MWh threshold in 2020, the longest duration was 849 hours or more than 35 days.

Table 4(a) and 4(b) repeat the information in Table 3(a) and Table 3(b) for ERCOT for 2018 to 2020. Although ERCOT has almost 27,000 MW of wind and solar capacity in 2020, during 50 percent of the hours of the year less than 10,789 MWh is produced by this generation capacity. The advantage of the wind capacity in ERCOT is the significantly higher average capacity factors shown in Figure 13 versus the average solar capacity factors shown in Figure 12.

The downside of significant wind capacity in ERCOT is the substantially longer maximum durations of low output levels. For example, in 2020 the longest duration of wind and solar output less than 5,000 MWh is 60 hour or 2.5 days. Different from solar energy, which relies on daily sunlight with varying levels of intensity, there are sustained periods with very low wind energy production.

The potential for multiday durations of low energy production implies the need for significant storage investments to ensure a reliable supply of energy in order for California and Texas to reduce significantly the amount of fossil fuel energy they consume. Although California still has the option to significantly increase its consumption of imported electricity from neighboring states during these system conditions, unless ERCOT interconnects with the rest of the United States this option is not available to it.

Storage generation units make money buying energy at low prices and selling it at high prices. Capacity-based long-term RA mechanisms typically suppress energy price volatility because of the mandates that retailers purchase multiples greater than one of their peak demand in firm capacity. Therefore, a capacity-based long-term resource adequacy mechanism provides less market revenues to the storage units necessary to manage sustained periods of low renewable energy production. Consequently, one key criteria for a long-term resource adequacy mechanism in a high renewables share market is allowing the short-term energy price volatility that will support the necessary storage investments.

#### ***5. The Standardized Fixed-Price Forward Contract (SFPFC) Approach to Long-Term RA***

As the previous sections have demonstrated, a capacity-based approach to long-term resource adequacy is unsuited to a region with significant intermittent renewables. The primary reliability challenge is not adequate generation capacity to serve demand peaks, but adequate energy available to serve realized demand during all hours of the year. As the example of California on August 14 and 15 of 2020 demonstrates, supply shortfalls do not necessarily occur during system demand peaks, but during net demand peaks.

Because of the substantial contemporaneous correlation in hourly output across locations and across renewable energy technologies ensuring sufficient supply to meet demand throughout the year will require taking full advantage of the mix of available generation resources. Intermittent renewable resources must reinsure the energy they sell in the forward market with dispatchable generation resources and storage devices. The long-term resource adequacy mechanism must also recognize the increasing weather dependence of electricity demand with more customers heating and cooling their homes with electricity.

The Standardized Fixed Price Forward Contract (SFPFC) mechanism results in the realized system demand each hour of the compliance period being covered by a fixed-price forward contract. The SFPFC approach to long-term resource adequacy recognizes that a supplier with the

ability to serve demand at a reasonable price may not do so if it has the ability to exercise unilateral market power in the short-term energy market. As Wolak (2000) demonstrates, an expected profit-maximizing supplier with the ability to exercise unilateral market power with a fixed-price forward contract obligation would like to minimize the cost of supplying this forward contract quantity of energy. The SFPFC long-term resource adequacy mechanism takes advantage of this incentive by requiring retailers to hold hourly fixed-price forward contract obligations for energy that sum to the hourly value of system demand. This implies that all expected profit-maximizing suppliers would like to minimize the cost of meeting their hourly fixed-price forward contract obligations, the sum of which equals the hourly system demand for all hours of the year.

To understand the logic behind the SFPFC mechanism, consider the example of a supplier that owns 150 MWs generation capacity that has sold 100 MWh in a fixed-forward contract at a price of \$25/MWh for a certain hour of the day. This supplier has two options for fulfilling this forward contract: (1) produce the 100 MWh energy from its own units at their marginal cost of \$20/MWh or (2) buy this energy from the short-term market at the prevailing market-clearing price. The supplier will receive \$2,500 from the buyer of the contract for the 100 MWh sold, regardless of how it is supplied. This means that the supplier maximizes the profits it earns from this fixed-price forward contract sale by minimizing the cost of supplying the 100 MWh of energy.

To ensure that the least-cost “make versus buy” decision for this 100 MWh is made, the supplier should offer 100 MWh in the short-term market at its marginal cost of \$20/MWh. This offer price for 100 MWh ensures that if it is cheaper to produce the energy from its generation units—the market price is at or above \$20/MWh—the supplier’s offer to produce the energy will be accepted in the short-term market. If it is cheaper to purchase the energy from the short-term market—the market price is below \$20/MWh—the supplier’s offer will not be accepted and the supplier will purchase the 100 MWh from the short-term market at a price below \$20/MWh.

This example demonstrates that the SFPFC approach to long-term resource adequacy makes it expected-profit maximizing for each seller to minimize the cost of supplying the quantity of energy sold in this forward contract each hour of the delivery period. By the logic of the above example, each supplier will find it in its unilateral interest to submit an offer price into the short-term market equal to its marginal cost for its hourly SFPFC quantity of energy, in order to make the efficient “make versus buy” decision for fulfilling this obligation.

The incentives for supplier offer behavior in a short-term wholesale electricity market created by a fixed-price forward contract obligation are analyzed in Wolak (2000). Consider the case of a single hour in the short-term market. Let QS equal the amount of energy produced and sold in the short-term market by the supplier, PS is the short-term wholesale price, PC is the price of SFPFC energy, and QC is the quantity of SFPFCs sold by the supplier for this hour. The supplier's variable profit for the hour is:

$$\text{Profit} = PS \times QS - C(QS) - (PS - PC) \times QC = PS \times (QS - QC) + PC \times QC - C(QS) \quad (1)$$

where  $C(QS)$  is variable cost of producing QS. This first expression in the above equation shows that SFPFC contracts are settled financially by the net payments,  $(PC - PS) \times QC$ , between seller and buyer of the SFPFC contract. The second expression in the above equation demonstrates that a supplier only has an incentive to raise the short-term price if it sells more energy in the short-term market than its fixed-price forward contract obligation, QC. This expression also demonstrates that the supplier wants the lowest possible price when it sells less energy in the short-term market than its fixed price forward contract obligation.

Under the SFPFC mechanism, each supplier knows that the sum of the values of the hourly SFPFC obligations across all suppliers is equal the system demand. This means that each supplier of SFPFCs knows that its competitors have substantial fixed-price forward contract obligations for that hour. This implies that all suppliers know that they have limited opportunities to raise the price they receive for short-term market sales beyond their hourly SFPFC quantity.

As discussed below, a supplier's fixed price forward quantity for an hour under the SFPFC mechanism increases with the value of hourly system demand. Therefore, the supplier that owns 150 MWs of capacity in the above example has a strong incentive to submit an offer price close to its marginal cost for the capacity of its generation unit to ensure that its hourly production is higher than the realized value of its SFPFC energy for that hour. Therefore, the SFPFC mechanism not only ensures that system demand is met every hour of the year, but it also provides strong incentives for this to occur at the lowest possible short-term price.

### ***5.1. SFPFC Approach to Resource Adequacy***

This long-term resource adequacy mechanism requires all electricity retailers to hold SFPFCs for energy for fractions of realized system demand at various horizons to delivery. For example, retailers in total must hold SFPFCs that cover 100 percent of realized system demand in the current year, 95 percent of realized system demand one year in advance of delivery, 90 percent

two-years in advance of delivery, 87 percent three years in advance of delivery, and 85 percent four years in advance of delivery. The fractions of system demand and number of years in advance that the SFPFCs must be purchased are parameters set by the regulator to ensure long-term resource adequacy. The SFPFCs would clear against the quantity-weighted average of the hourly locational prices at all load withdrawal locations in the short-term wholesale market.

SFPFCs are shaped to the hourly system demand within the delivery period of the contract. Figure 14 contains a sample pattern of system demand for a four-hour delivery horizon. The total demand for the four hours is 1000 MWh, and the four hourly demands are 100 MWh, 200 MWh, 400 MWh and 300 MWh. Therefore, Firm 1 that sells 300 MWh of SFPFC energy has the hourly system demand-shaped forward contract obligations of 30 MWh in hour 1, 60 MWh in hour 2, 120 MWh in hour 3 and 90 MWh in hour 4. The hourly forward contract obligations for Firm 2 that sold 200 MWh SFPFC energy and Firm 3 that sold 500 MWh of SFPFC energy are also shown in Figure 15. These SFPFC obligations are also allocated across the four hours according to the same four hourly shares of total system demand shown in Figure 14. This ensures that the sum of the hourly values of the forward contract obligations for the three suppliers is equal to the hourly value of system demand. Taking the example of hour 3, Firm 1's obligation is 120 MWh, Firm 2's is 80 MWh and Firm 3's is 200 MWh. These three values sum to 400 MWh, which is equal to the value of system demand in hour 3 shown in Figure 14.

These standardized fixed-price forward contracts are allocated to retailers based on their share of system demand during the month. Suppose that the four retailers in Figure 16 consume 1/10, 2/10, 3/10, and 4/10, respectively, of the total energy consumed during the compliance month for SFPFCs. This means that Retailer 1 is allocated 100 MWh of the 1000 MWh SFPFC obligations for the four hours, Retailer 2 is allocated 200 MWh, Retailer 3 is allocated 300 MWh, and Retailer 4 is allocated 400 MWh. The obligations of each retailer are then allocated to the individual hours using the same hourly system demand shares used to allocate the SFPFC energy sales of suppliers to the four hours. This allocation process implies Retailer 1 holds 10 MWh in hour 1, 20 MWh in hours 2, 40 MWh in hour 3 and 30 MWh in hour 4. Repeating this same allocation process for the other three retailers yields the remaining three hourly allocations shown in Figure 16. Similar to the case of the suppliers, the sum of allocations across the four retailers for each hour equals the total hourly system demand. For period 3, Retailer 1's holding is 40 MWh, Retailer 2's is 80 MWh, Retailer 3's is 120 MWh, and Retailer 4's is 160 MWh. The sum

of these four magnitudes is equal to 400 MWh, which is the system demand in hour 3.

## ***5.2. Mechanics of Standardized Forward Contract Procurement Process***

The SFPFCs would be purchased through auctions several years in advance of delivery in order to allow new entrants to compete to supply this energy. Because the aggregate hourly values of these SFPFC obligations are allocated to retailers based on their actual share of system demand during the month, this mechanism can easily accommodate retail competition. If one retailer loses load and another gains it during the month, the share of the aggregate hourly value of SFPFCs allocated to the first retailer falls and the share allocated to the second retailer rises.

The wholesale market operator would run the auctions with oversight by the regulator. One advantage of the design of the SFPFC products is that a simple auction mechanism can be used to purchase each annual product. A multi-round auction could be run where suppliers submit the total amount of annual SFPFC energy they would like to sell for a given delivery period at the price for the current round. Each round of the auction the price would decrease until the amount suppliers are willing to sell at that price is less than or equal to the aggregate amount of SFPFC energy demanded.

The wholesale market operator would also run a clearinghouse to manage the counterparty risk associated with these contracts. All US wholesale market operators currently do this for all participants in their energy and ancillary services markets. In several US markets, the market operator also provides counterparty risk management services for long-term financial transmission rights, which is not significantly different from performing this function for SFPFCs.

SFPFCs auctions would be run on an annual basis for deliveries starting two, three, and four years in the future. In steady state, auctions for incremental amounts of each annual contract would also be needed so that the aggregate share of demand covered by each annual SFPFC could increase over time. The eventual 100 percent coverage of demand occurs through a final true-up auction that takes place after the realized values for hourly demand for the delivery period are known.

## ***5.3. True-Up Auctions and Settlement of SFPFCs***

The vast majority of SFPFC contracts will be purchased in advance of delivery. However, because the mechanism requires that the total quantity of SFPFC energy sold during the compliance period must equal the realized demand during that same period, after each compliance

period there needs to be true-up auctions to buy back unused SFPFC energy or purchase additional SFPFC energy.

These true-up auctions serve the same role as the real-time market in a two-settlement short-term energy market, with two key differences. First, the aggregate demand for additional SFPFC energy is known when suppliers submit their offers into incremental true-up auction or the aggregate supply of SFPFC energy to be purchased by suppliers is known when they submit their bids to the true-up auction. Second, suppliers to the true-up auction know the quantity-weighted average hourly short-term market price during compliance period that the SFPFC energy sold or purchased in the true-up auction will clear against when they submit their bids or offers to these auctions. This implies that a supplier would be unlikely to be willing to sell SFPFC energy at a price less than or equal to this quantity weighted average short-term price or buy SFPFC energy at a price above this quantity-weighted average short-term price.

It is also important to emphasize that the true-up auctions are very unlikely to trade significant quantities of energy given the relatively small rate of growth of energy demand in California. Table 1, taken from the 2017 and 2019 versions of the California ISO's *Annual Report on Market Issues and Performance*, shows the Average Load = (total annual energy demand divided by the number of hours in the year) and Annual Peak Load in the California ISO control area from 2013 to 2019.

The typical rate of growth of the annual demand for energy is substantially less volatile than the rate of growth in annual peak demand. Moreover, total annual energy demand growth is negative for 2018 and 2019 and very likely for 2020 because of COVID-19. The volatility of annual peak demand emphasizes the importance of allocating the SFPFC energy using the *actual hourly* pattern of demand throughout the quarter rather than a forecast of these magnitudes. This mechanism provides strong incentives for the sellers of this energy to ensure that these demand peaks are met at least cost.

The most straightforward approach to running the quarterly SFPFC auctions would be to run them as twelve independent auctions, one for each future quarter at least three years in the future. However, to facilitate a three-year future revenue stream that could finance investment in new generation capacity, the twelve quarterly auctions could be run simultaneous so that a potential new entrant could sell pre-specified quantities of SFPFC energy in all twelve auctions or



nothing at all. For example, the new entrant could submit offers to sell the same amount of energy in all auctions.

The appendix contains several examples using the 4-period model to illustrate how the true-up auctions would work. These examples demonstrate that the SFPFC obligation of a supplier provides a strong financial incentive for a supplier to offer in at least as much energy at its marginal cost as it expects will be its final SFPFC allocation for that hour of the compliance period. If the realized value of the total system demand for the compliance period is higher than expected and the supplier sells SFPFC energy in the true-up auction, its final SFPFC allocation for each hour of compliance period will be higher than its initial SFPFC allocation. Failure to account for the possibility of selling energy in the true-up auction can result in the supplier purchasing energy from the short-term market at a price that is substantially higher than the marginal cost of the generation capacity that the supplier does not offer into the short-term market. In this sense, the SFPFC obligation provides a supplier with a must offer obligation (MOO) for at least its final allocation of the SFPFC energy, after the true up auction, for that hour of the compliance period, because the SFPFC mechanism requires the supplier to replace any shortfall in output from its generation resources relative to this hourly SFPFC allocation through the short-term market at the hourly short-term price.

#### ***5.4. Incentives for Behavior by Intermittent Renewable and Controllable Resources***

Because all suppliers know that all energy consumed every hour of the year is covered by a SFPFC in the current year and into the future, there is a strong incentive for suppliers to find the least cost mix of intermittent and controllable resources to serve these hourly demands. To the extent that there is concern that the generation resources available or likely to be available in the future to meet demand are insufficient, features of the existing capacity-based resource adequacy mechanism can be retained until system operators have sufficient confidence in this mechanism leading to a reliable supply of energy. The firm capacity values from the existing capacity-based long-term resource adequacy approach can be used to limit the amount of SFPFC energy a supplier can sell.

The firm capacity value multiplied by number of hours in the year would be the maximum amount of SFPFC energy that the unit owner could sell in any given year. Therefore, a controllable thermal generation unit owner could sell significantly more SFPFC energy than it expects to produce annually, and an intermittent renewable resource owner could sell significantly less

SFPFC energy than it expects to produce annually. This upper bound on the amount of SFPFC energy any in-state generation unit could sell enforces cross hedging between controllable in-state generation units and intermittent renewable resources.

The current capacity-based requirements on out-of-state suppliers could put limitations on the maximum amount of SFPFC energy they could sell in a year. For example, if an out-of-state supplier has 10 MWs of firm capacity not committed to provide energy to consumers in its home state, then it could sell at most 87,600 MWh of SFPFC on an annual basis.

This mechanism uses the firm capacity construct to limit forward market sales of energy by individual resource owners to ensure that it is physically feasible to serve demand throughout California during all hours of the year. Because all suppliers know that system demand each hour of the year is covered by a SFPFC purchased in advance of delivery (except for the true-up quantities discussed earlier), collectively suppliers have a strong financial incentive to find the least cost way to serve this demand, regardless of real-time system conditions.

In most years, a controllable resource owner would be producing energy in a small number of hours of the year but earning the difference between the price at which they sold the energy in the SFPFC auction and the hourly short-term market price times the hourly value of its SFPFC energy obligation for all the hours that it does not produce energy. Intermittent renewables owners would typically produce more than their SFPFC obligation in energy and sell the additional energy at the short-term price. In years with low renewable output near their SFPFC obligations, controllable resource owners would produce close to the hourly value of their SFPFC energy obligation, thus making average short-term prices significantly higher. However, aggregate retail demand would be shielded from these high short-term prices because of their SFPFC holdings.

### ***5.5. Assessment of SFPFC Approach to Long-Term Resource Adequacy***

This mechanism has several advantages relative to a capacity-based approach. There is no regulator-mandated aggregate capacity requirement. Generation unit owners are allowed to decide both the total MWs and the mix of technologies to meet their SFPFC energy obligations. There is also no prohibition on generation unit owners or retailers engaging in other hedging arrangements outside of this mechanism. Specifically, a retailer could enter into a bilateral contract for energy with a generation unit owner or other retailer to manage the short-term price and quantity risk associated with the difference between their actual hourly load shape and the hourly values of their retail load obligation.

This mechanism provides a nudge to market participants to develop a liquid market for these bilateral contract arrangements at horizons to delivery similar to the SFPFC products. Instead of starting from the baseline of no fixed-price forward contract coverage of system demand by retailers, this mechanism starts with 100 percent coverage of system demand, which retailers can unwind at their own risk.

This baseline level of SFPFC coverage of final demand is a more prudent approach to long-term resource adequacy in a region such as California where the vast majority of customers purchase their electricity according to a fixed retail price or price schedule that does not vary with real-time system conditions. A baseline 100 percent SFPFC coverage of final demand provides the retailer with wholesale price certainty for virtually all its wholesale energy purchases (except for the small true-up uncertainty described above), that significantly limits the financial risk retailers face from selling retail electricity at a fixed price and purchasing this energy from a wholesale market with increasingly volatile wholesale prices.

An additional benefit of this mechanism is that the retail market regulator, in this case the California Public Utilities Commission (CPUC), can use the purchase prices of SFPFCs to set the wholesale price implicit in the regulated retail price over the time horizon that the forward contract clears. This would provide retailers with a strong incentive to reduce their average wholesale energy procurement costs below this price through bilateral hedging arrangements, storage investments, or demand response efforts.

There are several reasons why this mechanism should be a more cost-effective approach to long-term resource adequacy than a capacity-based mechanism in a zero marginal cost intermittent future. First, the sale of SFPFC energy starting delivery two or more years in the future provides a revenue stream that will significantly increase investor confidence in recovering the cost of any investment in new generation capacity.

Second, because retailers are protected from high short-term prices by total hourly SFPFC holdings equal to system demand, the offer cap on the short-term market can be raised in order to increase the incentive for all suppliers to produce as much energy as possible during stressed system conditions. Third, the possibility of higher short-term price spikes can finance investments in storage and load-shifting technologies and encourage active participation of final demand in the wholesale market, further enhancing system reliability in a market with significant intermittent renewable resources.

If SFPFC energy is sold for delivery in four years based on a proposed generation unit, the regulator should require construction of the new unit to begin within a pre-specified number of months after the signing date of the contract or require posting of a substantially larger amount of collateral in the clearinghouse with the market operator. Otherwise, the amount of SFPFC energy that this proposed unit sold would be automatically liquidated in a subsequent SFPFC auction and a financial penalty would be imposed on the developer. Other completion milestones would have to be met at future dates to ensure the unit is able to provide the amount of firm energy that it committed to provide in the SFPFC contract sold. If any of these milestones were not met, the contract would be liquidated.

### ***5.6. Transition to SFPFC Mechanism in California***

With sufficient advance notice, transitioning to the SFPFC approach to long-term resource adequacy in California would be relatively straightforward because, as noted above, this mechanism makes use of features of the existing capacity-based mechanism. The first step in the transition would be a plan for phasing out the existing capacity-based mechanism in four years. SFPFC auctions for delivery in four years would then be run. This would provide sufficient advance notice for market participants to adapt the mix of supply resources to the new long-term resource adequacy mechanism.

All SFPFCs would clear against the quantity-weighted average of real-time locational marginal prices (LMPs) at all load-withdrawal nodes in California. By the logic described above, this would ensure that all sellers of SFPFCs collectively have a strong incentive to ensure that real-time demands, not the day-ahead demands, at all locations in California are met at least cost. Retailers would face some locational short-term price risk because of differences between this price and the load aggregation point (LAP) price they are charged for purchases of energy from the short-term market. Financial transmission rights could be allocated to loads to hedge a significant fraction of this residual locational price risk.

Each subsequent year in the transition, another SFPFC auction for energy to be delivered in four years would be run. Incremental SFPFC auctions for deliveries in three, two and one year would also be run to achieve aggregate SFPFC quantities that satisfy the increasing advance purchase percentages of realized system demand described earlier. The clearinghouse would adjust collateral requirements of the sellers and buyers of these SFPFCs throughout the year to ensure that each side of the transaction will fulfill their obligation when these contracts clear. Once the

first year that the SFPFC obligations clear is reached, there would also be a true-up auction to ensure 100% coverage of realized demand.

It is important to emphasize how this mechanism provides financial incentives to serve the demand at all locations in California at least cost. Because all SFPFCs clear against the quantity-weighted average of the hourly real-time LMPs, sellers of SFPFCs collectively have a financial incentive to ensure that nodal price spikes do not occur because of a local scarcity condition or other local reliability event.

The following example illustrates this incentive. Suppose a supplier that owns a 150 MWh unit located in a generation pocket has sold 100 MWh of SFPFC energy for \$50/MWh, but only small fraction of this energy is consumed at nearby nodes. Suppose that the price spikes at a one or more load nodes and this leads to a quantity-weighted average LMP of \$500/MWh. Suppose this supplier was able to sell 100 MWh in the short-term market in this generation pocket for \$40/MWh. In this case, the supplier's variable profit is  $(\$40/\text{MWh} - \$30/\text{MWh}) * 100 \text{ MWh} - (\$500/\text{MWh} - \$50/\text{MWh}) * 100 \text{ MWh}$ , assuming its marginal cost is \$30/MWh. Consequently, even if the supplier is able to sell its SFPFC quantity of energy in the short-term market, the second term in the supplier's variable profits that results from clearing of its SFPFC obligations provides a strong incentive for it to take actions to ensure that price spikes at load withdrawal nodes do not occur. Transmission constraints out of the generation pocket that limit the amount of energy the supplier can sell in the short-term market further reduce the supplier's variable profits. This fact implies an additional incentive for sellers of SFPFCs to serve system demand at least cost.

To the extent that there is concern that these financial incentives are insufficient for generation unit owners to address all local reliability issues, separate SFPFC products could be created for regions of the state. For example, there could separate SFPFCs for the demand nodes in Northern California and the demand nodes in Southern California. Only suppliers with the ability to deliver energy from their capacity to demand in Northern California could sell in the Northern California SFPFC auction. A similar requirement would apply for sellers in the Southern California SFPFC auction. The Northern California SFPFC obligations would be assigned to Northern California retailers and the Southern California SFPFC obligation would be assigned to Southern California retailers. By having fewer load nodes included in the clearing prices for Northern and Southern California SFPFCs, price spikes at individual nodes in these regions would

have a greater impact of the clearing price and therefore provide stronger incentives for suppliers to minimize the cost of serving demand in both Northern and Southern California.

## **6. Final Comments**

Wholesale market design is a process of continuous learning, adaptation, and hopefully, improvement. As the analyses of Sections 2 and 3 have shown, a capacity-based long-term resource adequacy mechanism designed for an industry based on dispatchable thermal generation units is poorly suited to an industry with a significant share of energy coming from intermittent renewable generation capacity. These analyses demonstrate that future supply shortfalls similar to those that occurred in California during August 2020 and Texas during February 2021 are likely in regions with significant intermittent renewable generation capacity without a change in the paradigm for ensuring long-term resource adequacy.

These analyses demonstrate that the major system reliability challenge with a significant amount renewable generation capacity changes from having sufficient generation capacity to meet annual system demand peaks to the ability to meet the hourly net demands (system demand less intermittent renewable output) for energy throughout the year. Particularly in an electricity supply industry with a summer annual peak demand and significant installed solar generation capacity, meeting daily system demand peaks is relatively straightforward because demand peaks when there is significant solar energy production. The new focus on meeting net demand peaks implies a system-wide focus on energy adequacy where intermittent renewable resources have a financial incentive to hedge their short-term and production quantity risk with dispatchable generation resources to cover these net demand peaks.

The standardized energy contracting approach to long-term resource adequacy described in this paper delivers this outcome by allowing dispatchable resources to sell significantly more energy in these standardized forward contracts than they expect to produce in order to provide the revenue necessary to keep sufficient amounts of this generation capacity available to meet these hourly net demands throughout the year, even though these thermal units operate at smaller annual average capacity factors. Intermittent renewable resources are allowed sell significantly less energy in these standardized forward contracts than they expect to produce annually to ensure that sufficient dispatchable generation capacity will be available to meet the intermittent net demand peaks throughout the year.

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Sample Mean of Dependent Variable	0.2467	0.2409	0.5946
	Solar_CF	Wind_CF	Natural Gas_CF
$\beta$	-0.0330	-0.161	0.000000649
Standard Error	(0.0140)	(0.0336)	(0.00000673)

Notes: All regressions include month-of-year x hour-of-day indicators and indicator variables for weekend days. Standard errors are clustered by day of sample.

Technology	2011 Mean CF	2011 Coefficient	2011 Std Error	2021 Mean CF	2021 Coefficient	2021 Std Error
Coal	0.7793	0.0189	0.0258	0.5993	0.0167	0.0572
Natural Gas	0.3155	0.3159	0.0638	0.4056	0.3061	0.0521
Wind	0.3198	-0.0454	0.0734	0.3996	-0.2236	0.0443
Nuclear	0.9214	0.0005	0.0026	0.9152	-0.1641	0.0476
Solar	N/A	N/A	N/A	0.2117	-0.0763	0.0283

Notes: All regressions include month-of-year x hour-of-day indicators and indicator variables for weekend days. Standard errors are clustered by day of sample.



**Table 3(a): Annual Moments of Hourly Wind, Solar, and Wind and Solar Output in California (MWh)**

	2013	2014	2015	2016	2017	2018	2019	2020
	Hourly Wind Output (MWh)							
Mean	1033.54	1131.32	999.26	1204.73	1235.28	1597.35	1581.63	1551.73
Median	973.79	1035.19	860.06	1092.49	1074.29	1496.55	1439.55	1378.13
Standard Deviation	843.79	881.27	822.59	918.41	957.56	1161.22	1148.88	1149.84
Coefficient of Variation	0.82	0.78	0.82	0.76	0.78	0.73	0.73	0.74
Standard Skewness	0.39	0.49	0.53	0.41	0.47	0.34	0.42	0.45
Standard Kurtosis	2.03	2.29	2.18	2.05	2.08	1.92	2.07	2.1
	Hourly Solar (MWh)							
Mean	315.39	1000.38	1510.80	1910.23	2633.99	2923.06	3035.64	3214.42
Median	11.98	55.50	90.08	101.91	150.53	174.16	209.95	186.55
Standard Deviation	435.64	1290.47	1906.14	2391.94	3257.65	3587.68	3761.14	3907.56
Coefficient of Variation	1.38	1.29	1.26	1.25	1.24	1.23	1.24	1.22
Standard Skewness	1.22	0.84	0.83	0.73	0.69	0.67	0.72	0.66
Standard Kurtosis	3.50	2.14	2.63	1.86	1.78	1.75	1.85	1.78
	Hourly Combined Wind and Solar Output (MWh)							
Mean	1348.93	2131.57	2510.06	3114.96	3869.27	4520.41	4617.28	4766.15
Median	1364.04	1971.03	2030.58	2385.57	2595.63	3255.97	3150.32	3265.43
Standard Deviation	883.40	1461.08	1983.06	2426.76	3258.25	3606.08	3818.19	3894.42
Coefficient of Variation	0.65	0.69	0.79	0.78	0.84	0.80	0.83	0.82
Standard Skewness	0.19	0.45	0.63	0.55	0.6	0.55	0.62	0.57
Standard Kurtosis	2.32	2.50	2.95	2.07	1.97	1.96	2.03	1.95

Data Source: California ISO Oasis Web-Site.

**Table 3(b): Combined Wind and Solar Output Shortfall Durations in California (Hours)**

	2013	2014	2015	2016	2017	2018	2019	2020
Threshold Value	1000							
Number of durations	231	263	256	228	247	171	183	210
Mean	13.54	8.46	9.54	8.73	7.96	9.39	9.07	7.88
Standard Deviation	27.43	6.08	5.70	5.79	5.49	5.65	5.33	5.31
Maximum	288	20	18	21	16	17	17	17
Threshold Value	2000							
Number of durations	260	388	395	378	368	296	312	310
Mean	25.55	11.44	10.94	9.75	9.48	9.02	9.16	9.14
Standard Deviation	53.44	9.04	5.92	6.50	5.56	6.06	6.1	5.57
Maximum	637	82	44	66	18	41	41	18
Threshold Value	3000							
Number of durations	53	298	356	364	388	380	396	386
Mean	160.47	21.42	15.85	14.29	12.51	10.72	10.55	10.62
Standard Deviation	238.97	42.27	8.57	8.42	5.01	5.94	6.01	5.24
Maximum	1283	684	140	141	65	44	44	21
Threshold Value	4000							
Number of durations	4	191	312	344	360	367	367	377
Mean	2188	40.06	20.54	16.94	14.91	14.01	13.81	13.26
Standard Deviation	1653.46	84.36	30.16	11.69	4.62	5.1	5.82	3.99
Maximum	4022	922	501	178	66	65	67	42
Threshold Value	5000							
Number of durations	1	71	226	321	349	356	353	366
Mean	8758	119.20	32.84	19.84	16.31	15.33	15.50	14.58
Standard Deviation	NA	260.95	65.10	21.56	8.19	6.32	7.21	3.09
Maximum	8758	1809	875	299	92	90	68	44
Threshold Value	6000							
Number of durations	1	15	96	258	333	343	339	361
Mean	8758	581.13	86.90	27.84	18.33	16.81	17.04	15.47
Standard Deviation	NA	929.90	172.79	54.09	13.86	9.99	12.14	4.80
Maximum	8758	2938	1379	753	140	115	116	45
Threshold Value	7000							
Number of durations	1	1	19	131	284	318	318	349
Mean	8758	8759	457	61.89	23.36	19.38	19.16	16.94
Standard Deviation	NA	NA	800.28	155.67	36.90	22.03	20.62	9.44
Maximum	8758	8759	3177	1363	478	226	239	116
Threshold Value	8000							
Number of durations	1	1	3	45	227	280	283	325
Mean	8758	8759	2918	191.07	31.92	23.60	23.06	19.71
Standard Deviation	NA	NA	2794.44	437.76	71.69	46.05	43.96	15.66
Maximum	8758	8759	5583	2485	634	527	475	139
Threshold Value	10000							
Number of durations	1	1	3	1	58	161	199	200
Mean	8758	8759	2918.33	8784	146.53	48.91	37.92	37.64
Standard Deviation	NA	NA	2793.92	NA	363.65	137.20	98.65	93.89
Maximum	8758	8759	5583	8784	2145	1173	876	849

Source: California ISO Oasis

**Table 4(a): Annual Moments of Hourly Wind and Solar Output in ERCOT (MWh)**

	2018	2019	2020
Mean	8337.5	9258.6	10910.6
Median	8074.2	8996.5	10769.8
Standard Deviation	4179.5	4360.7	4686.9
Coefficient of Variation	0.50	0.47	0.43
Standard Skewness	0.16	0.16	0.03
Standard Kurtosis	1.99	2.00	2.02

Data Source: ERCOT

**Table 4(b): Combined Wind and Solar Output Shortfall Durations in ERCOT (Hours)**

	2018	2019	2020
Threshold Value		5,000 MWh	
Number of durations	202	189	146
Mean	11.33	9.34	7.01
Standard Deviation	13.40	10.05	8.09
Maximum	94	60	60
Threshold Value		7,500 MWh	
Number of durations	222	221	242
Mean	18.21	15.62	10.30
Standard Deviation	25.56	17.23	12.15
Maximum	239	133	97
Threshold Value		10,000 MWh	
Number of durations	206	241	247
Mean	26.93	20.67	15.98
Standard Deviation	45.26	25.16	21.30
Maximum	425	141	230
Threshold Value		15,000 MWh	
Number of durations	83	143	207
Mean	99.99	53.83	32.29
Standard Deviation	190.65	79.05	56.01
Maximum	1310	428	387

Data Source: ERCOT

**Table 5: Annual System Load in California ISO Control Area 2013-2019**

Year	Annual Total Energy (GWh)	Average Load (MW)	% Change	Annual Peak Load (MW)	% Change
2013	231,800	26,461	-1.0%	45,097	-3.7%
2014	231,610	26,440	-0.1%	45,090	0.0%
2015	231,495	26,426	0.0%	46,519	3.2%
2016	228,794	26,047	-1.4%	46,232	-0.6%
2017	227,749	26,002	0.0%	50,116	8.4%
2018	220,458	25,169	-3.2%	46,427	-7.4%
2019	214,955	24,541	-2.5%	44,301	-4.6%

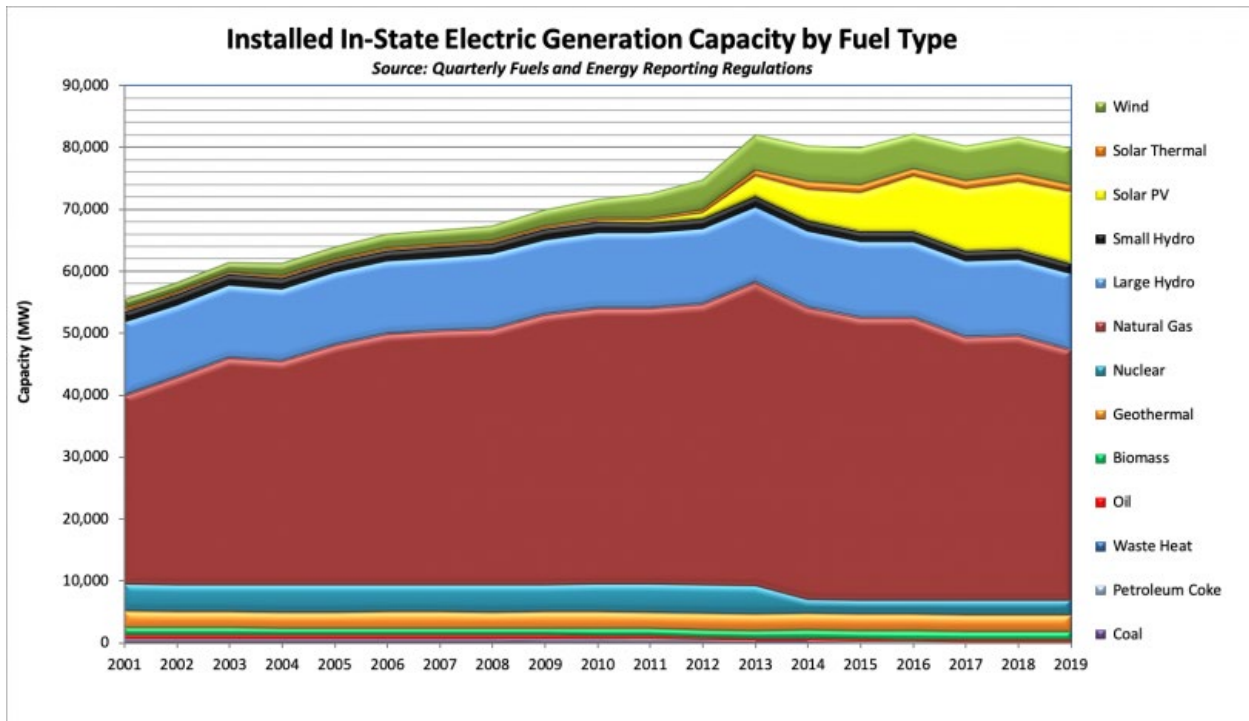


Figure 1(a): Installed In-State Generation Capacity by Fuel Type 2001 to 2019

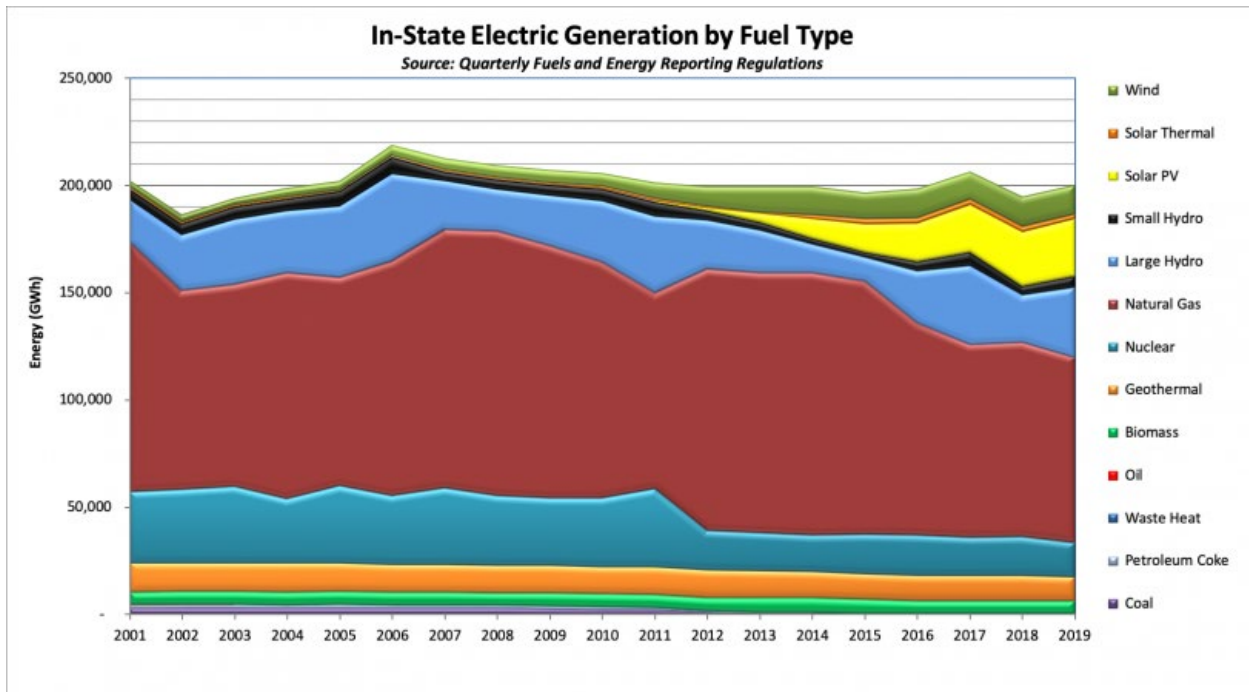


Figure 1(b): In-State Generation by Fuel Type 2001 to 2019

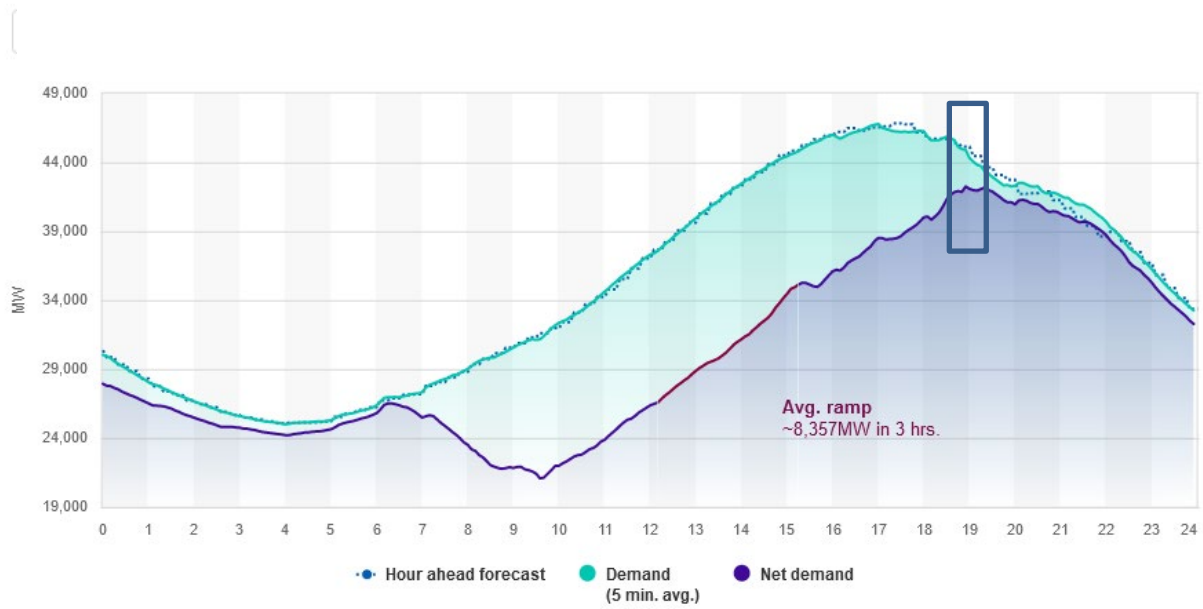


Figure 2(a): System Demand, Net Demand and Hour-Ahead Forecast Demand on August 14, 2020

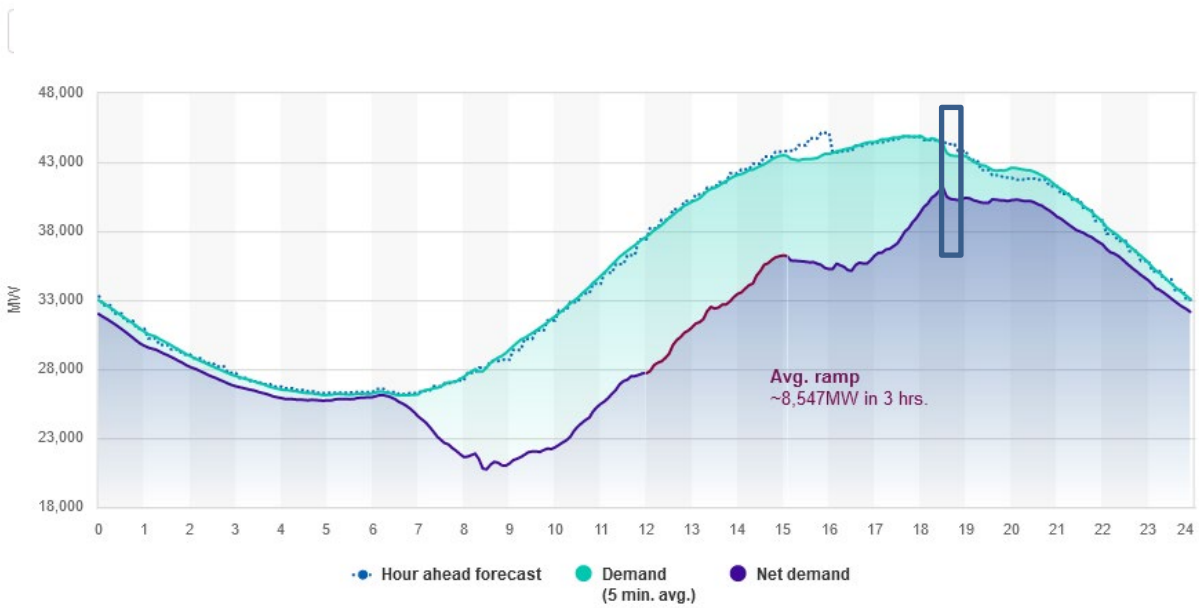


Figure 2(b): System Demand, Net Demand and Hour-Ahead Forecast Demand on August 15, 2020

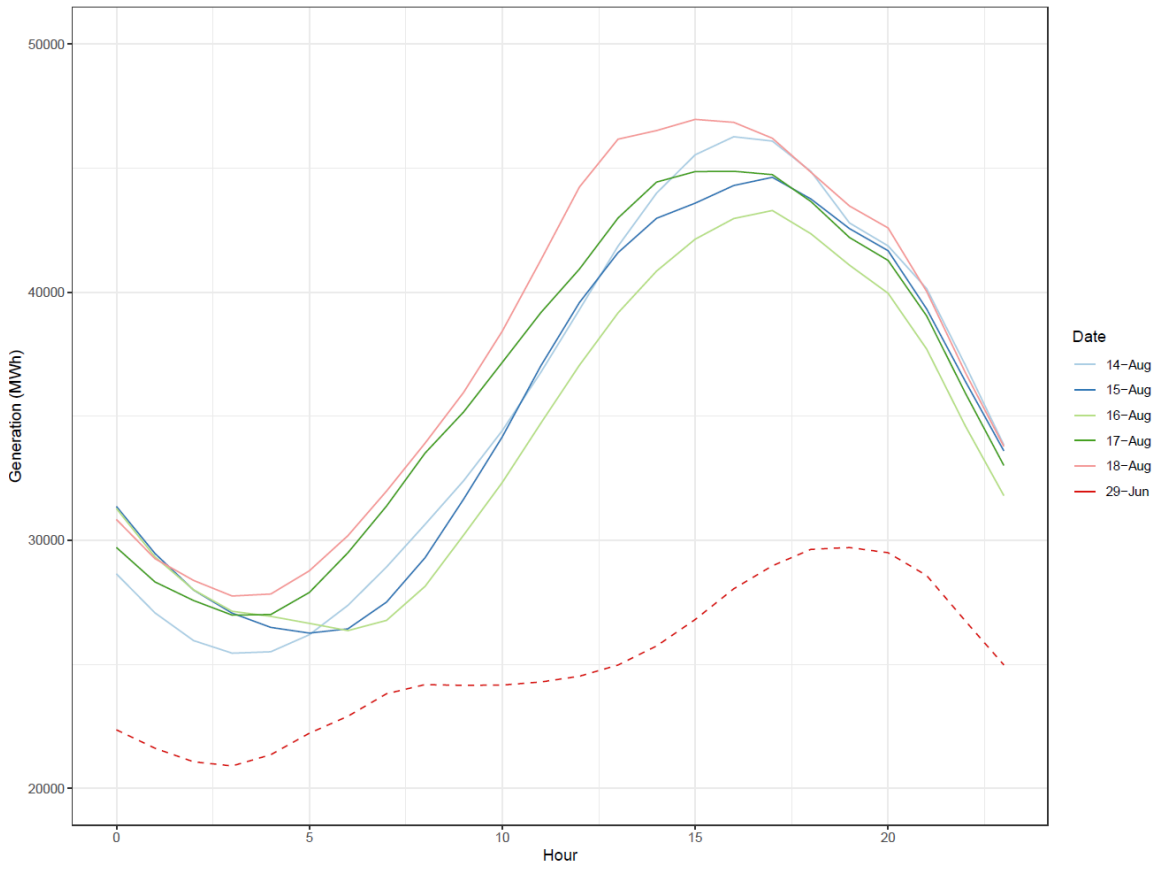


Figure 3(a): Hourly System Demands August 14-18 and June 29, 2020

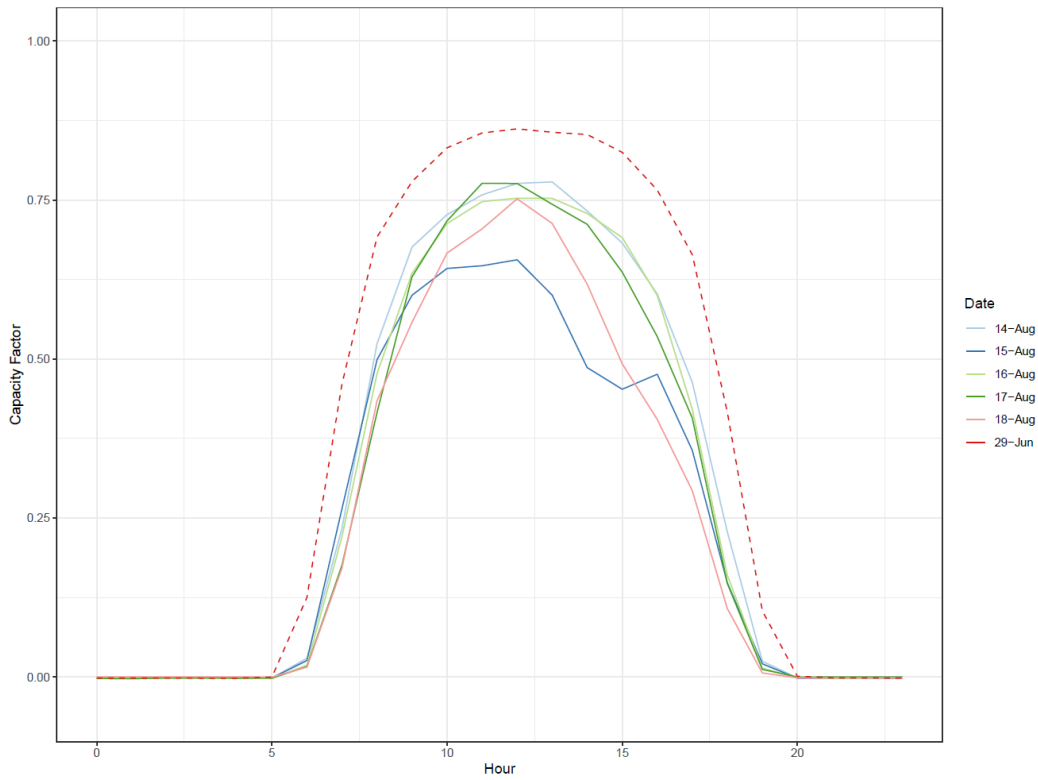
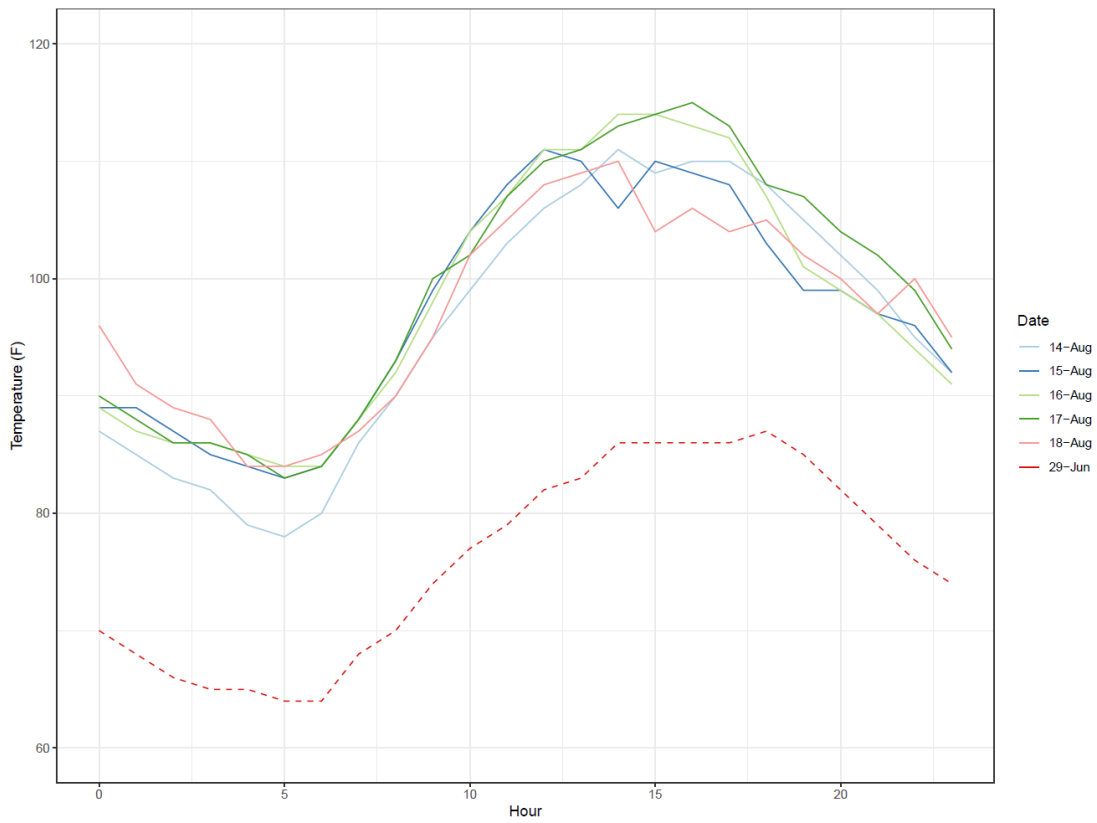
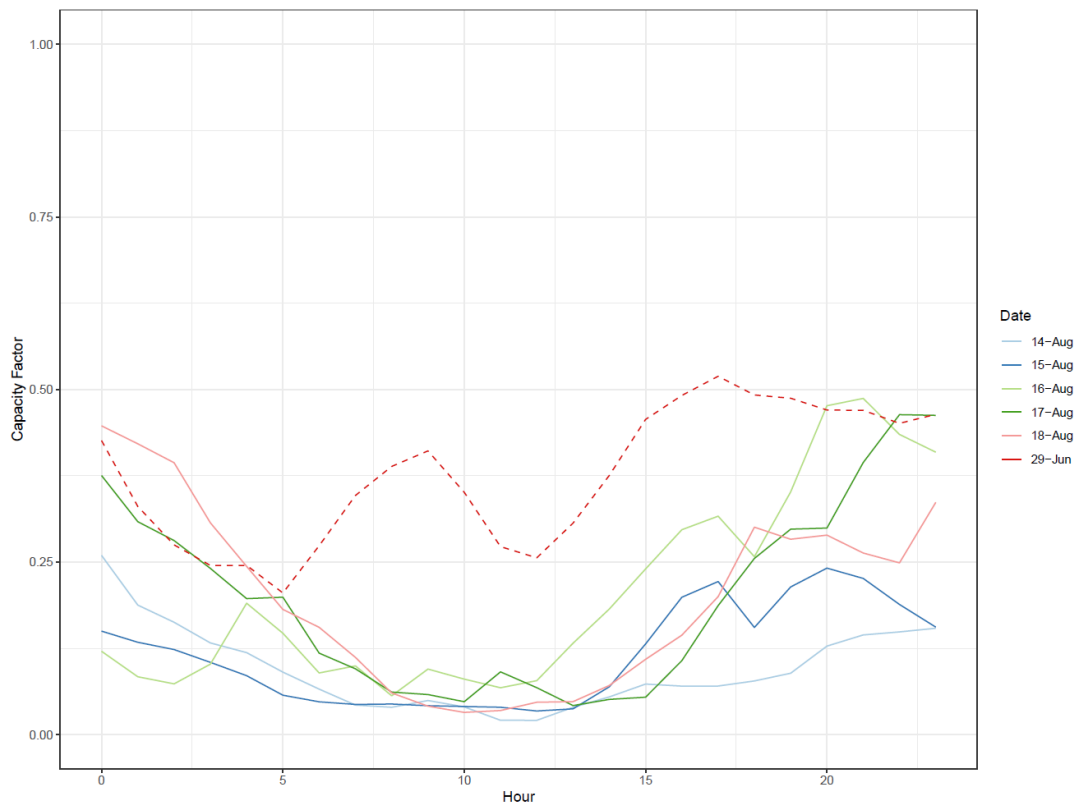


Figure 3(b): Hourly Capacity Factor of Solar Generation Units August 14-18 and June 29, 2020



**Figure 4(a): Hourly Temperature in Barstow, California on August 14-18 and June 29, 2020**

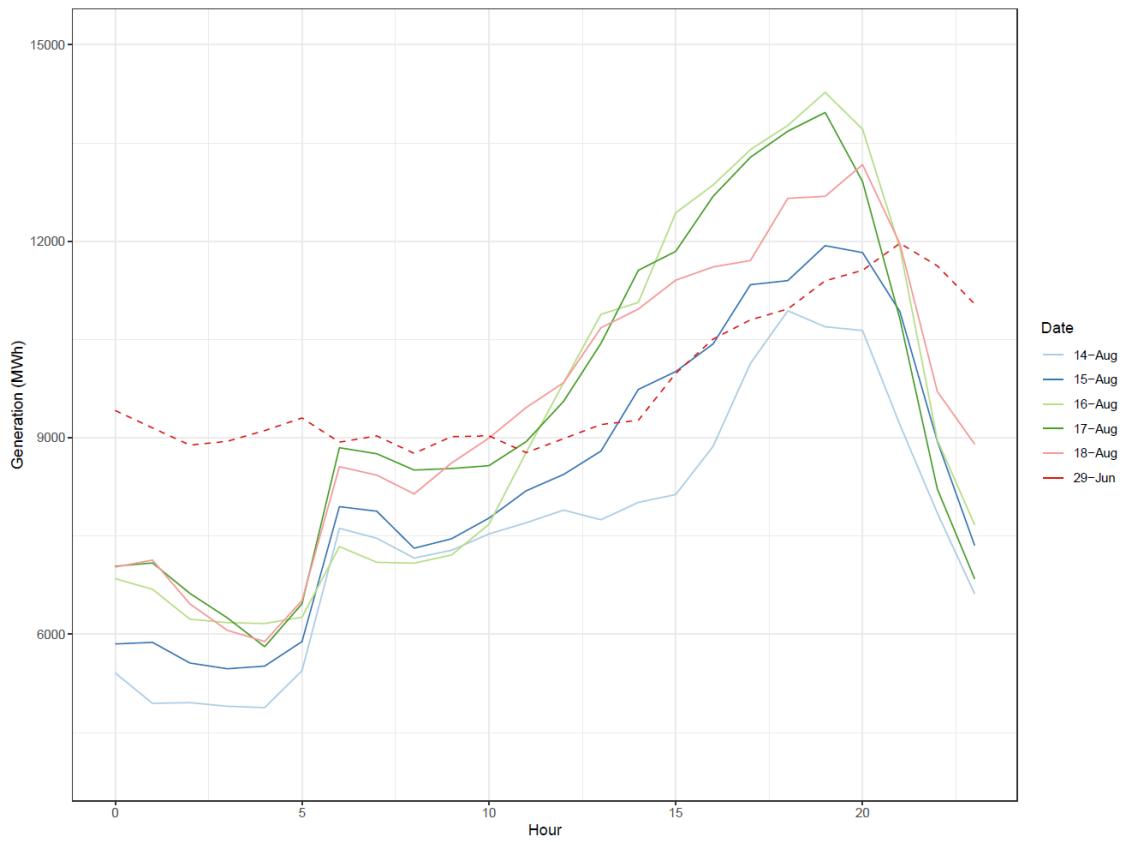


**Figure 4(b): Hourly Capacity Factor of Wind Generation Units on August 14-18 and June 29, 2020**

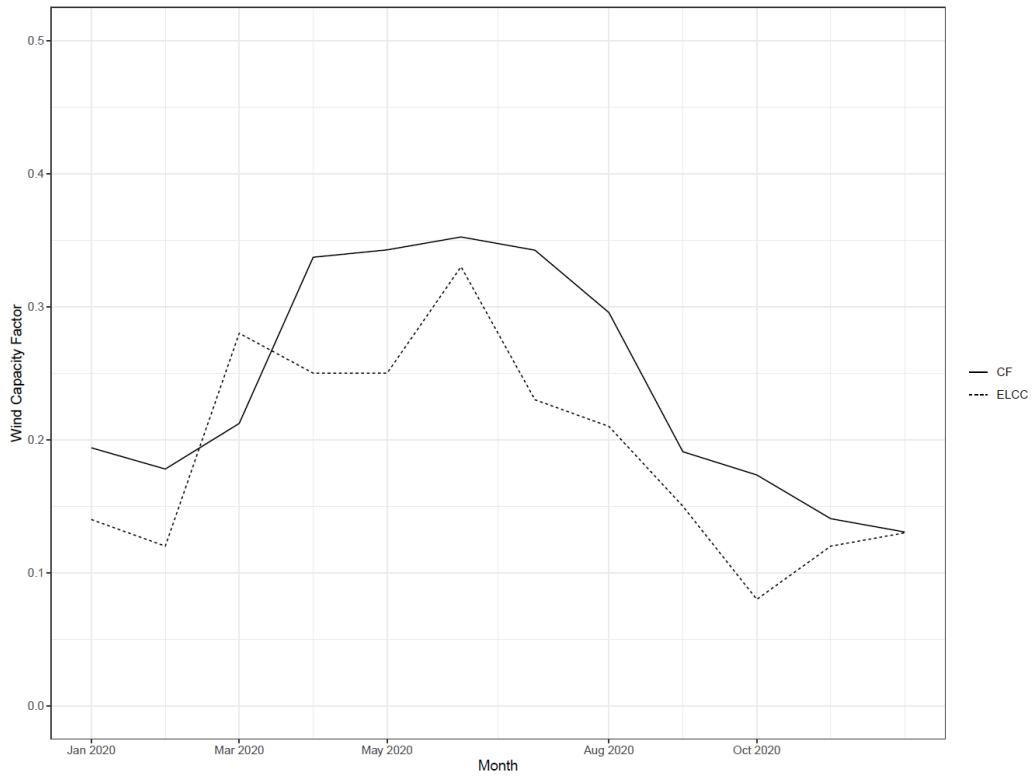




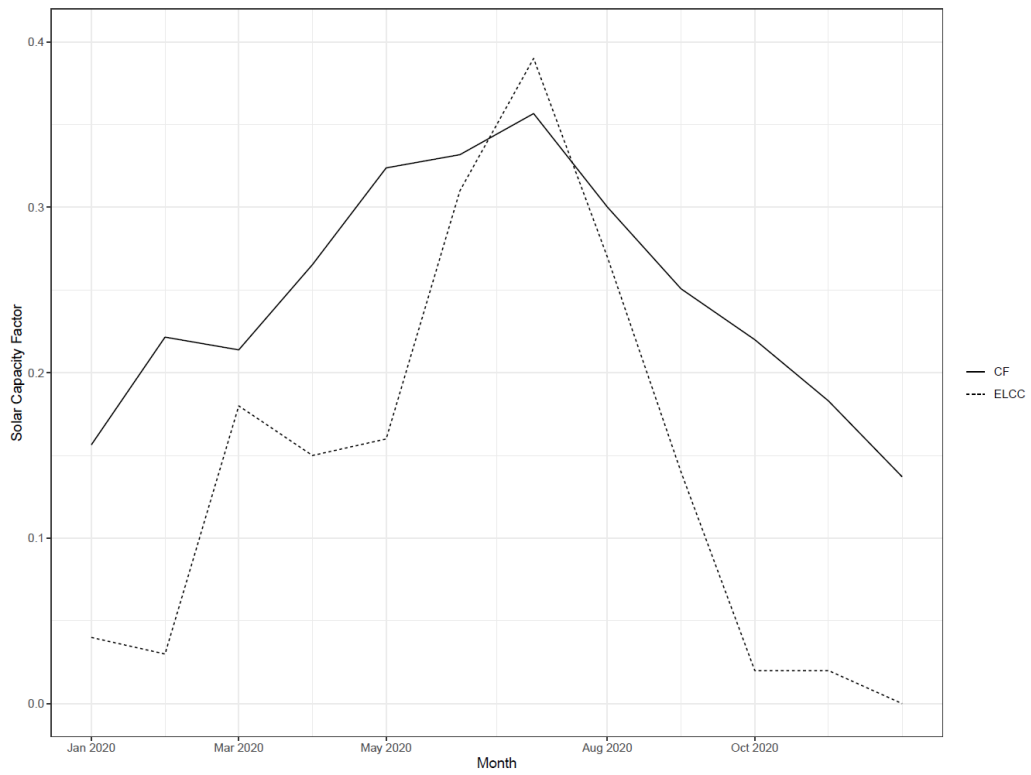
**Figure 5(a): Hourly Day-Ahead Imports on August 14-18 and June 29, 2020**



**Figure 5(b): Hourly Real-Time Imports on August 14-18 and June 29, 2020**



**Figure 6(a): Monthly Average Wind Capacity Factor and ELCC Value for Firm Capacity for 2020**



**Figure 6(b): Monthly Average Solar Capacity Factor and ELCC Value for Firm Capacity for 2020**

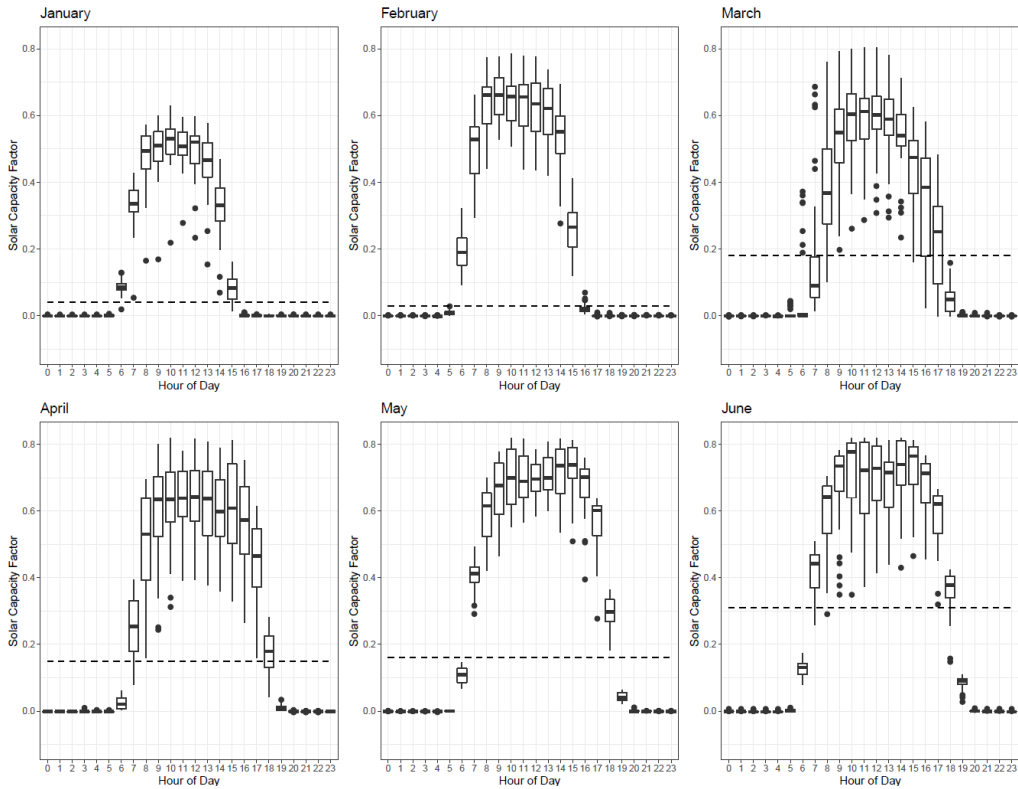


Figure 7(a): Histograms of Hourly Solar Capacity Factors and Monthly ELCC Value for Firm Capacity for 2020 (January-June)

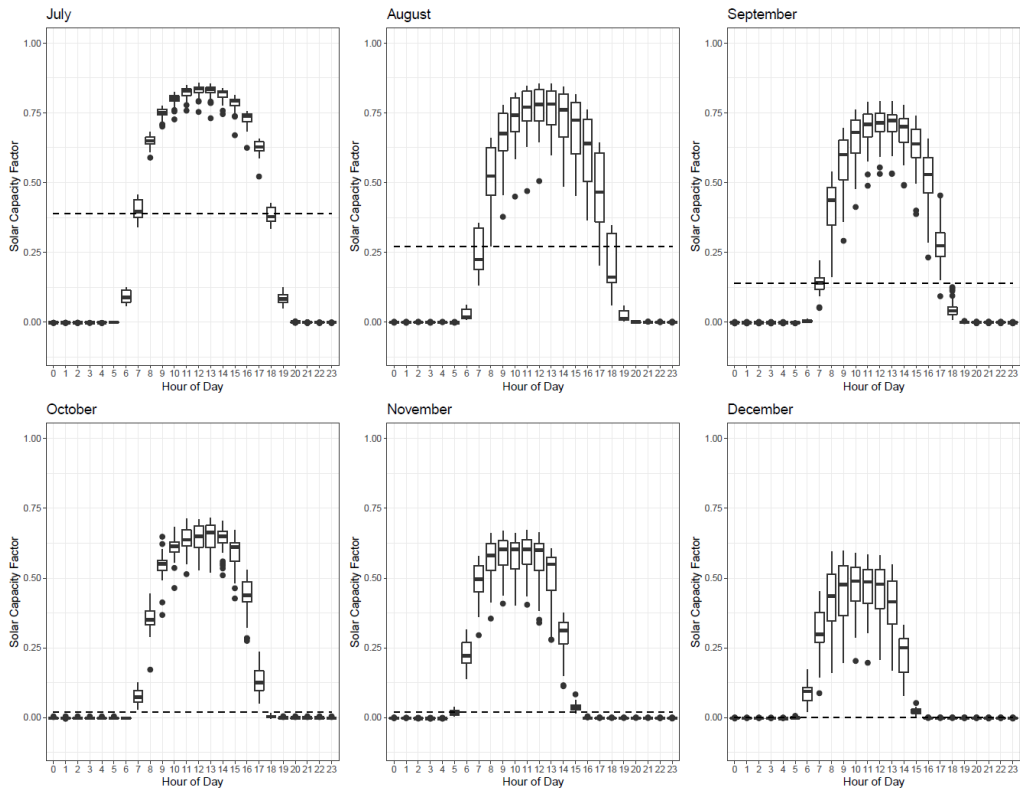


Figure 7(b): Histograms of Hourly Solar Capacity Factors and Monthly ELCC Value for Firm Capacity for 2020 (July-December)

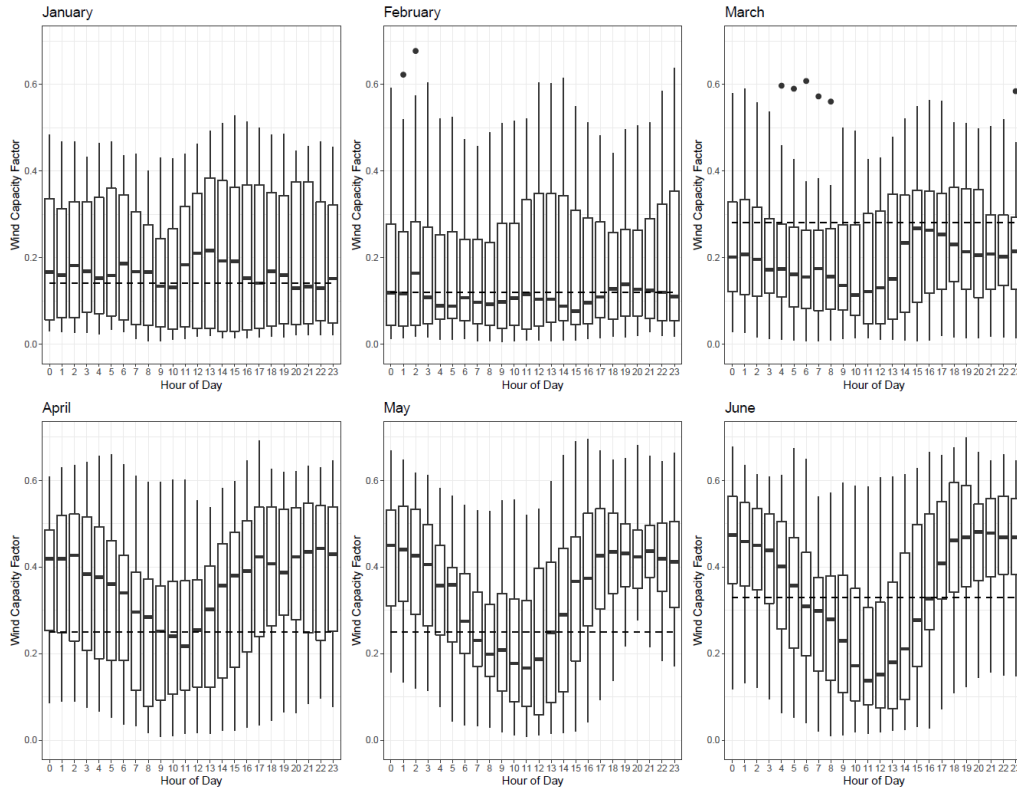


Figure 8(a): Histograms of Hourly Wind Capacity Factors and Monthly ELCC Value for Firm Capacity for 2020 (January-June)

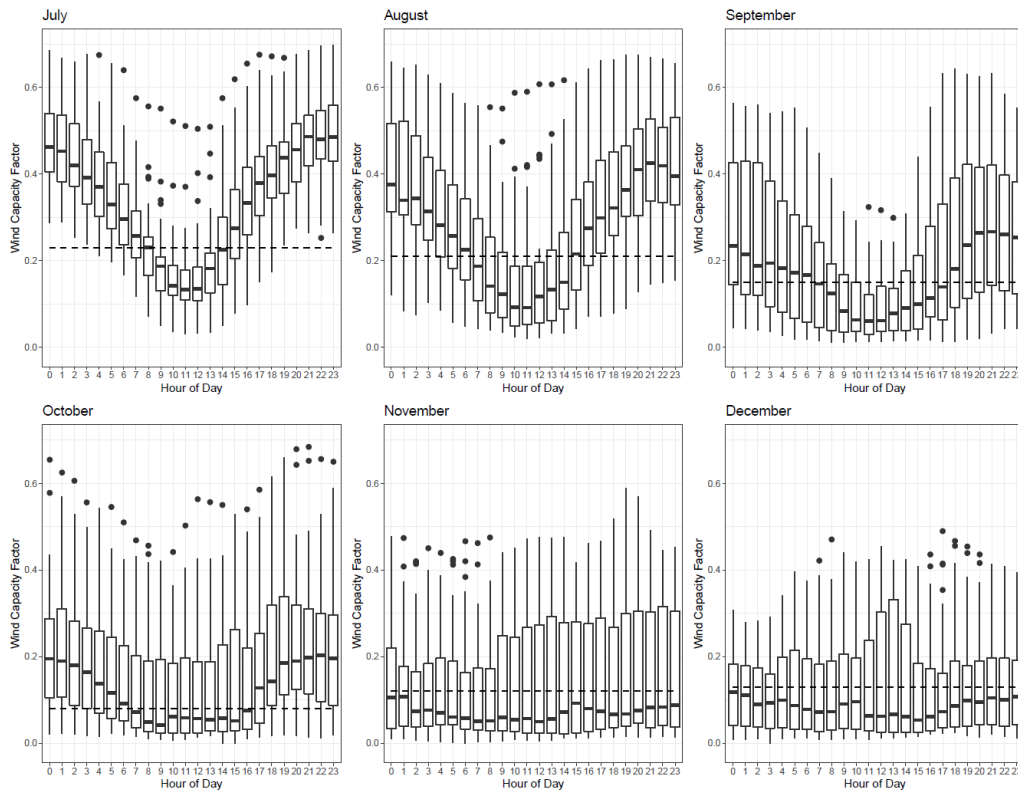
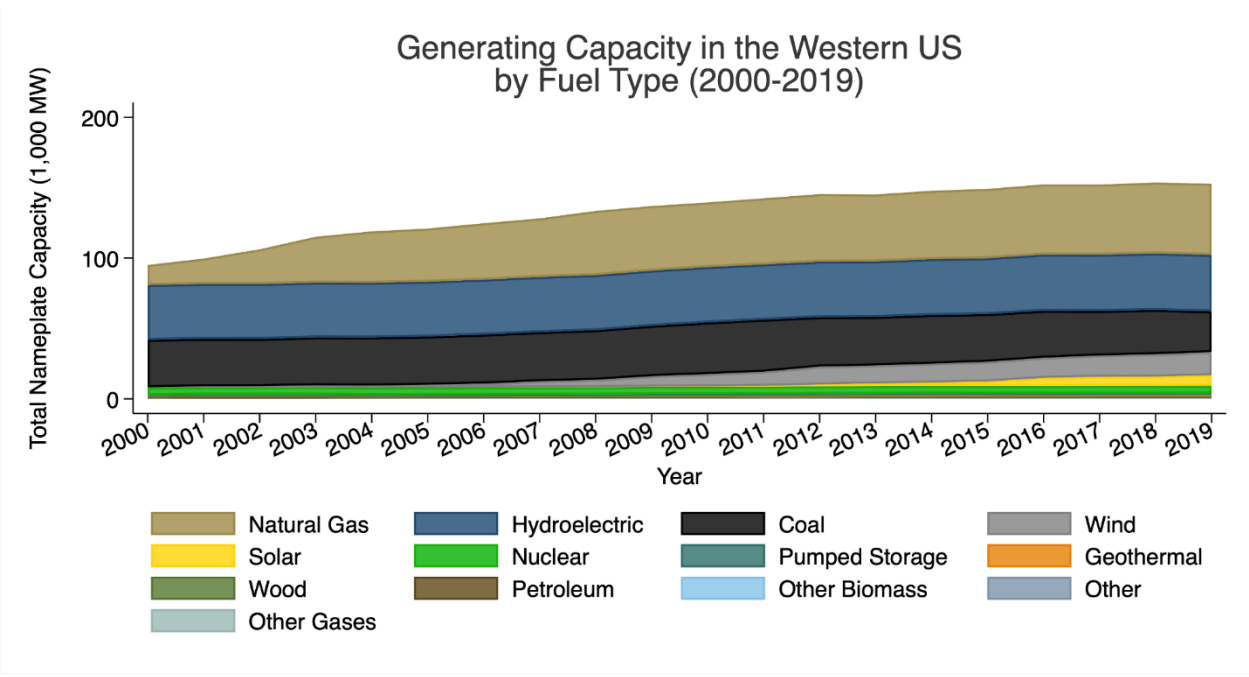
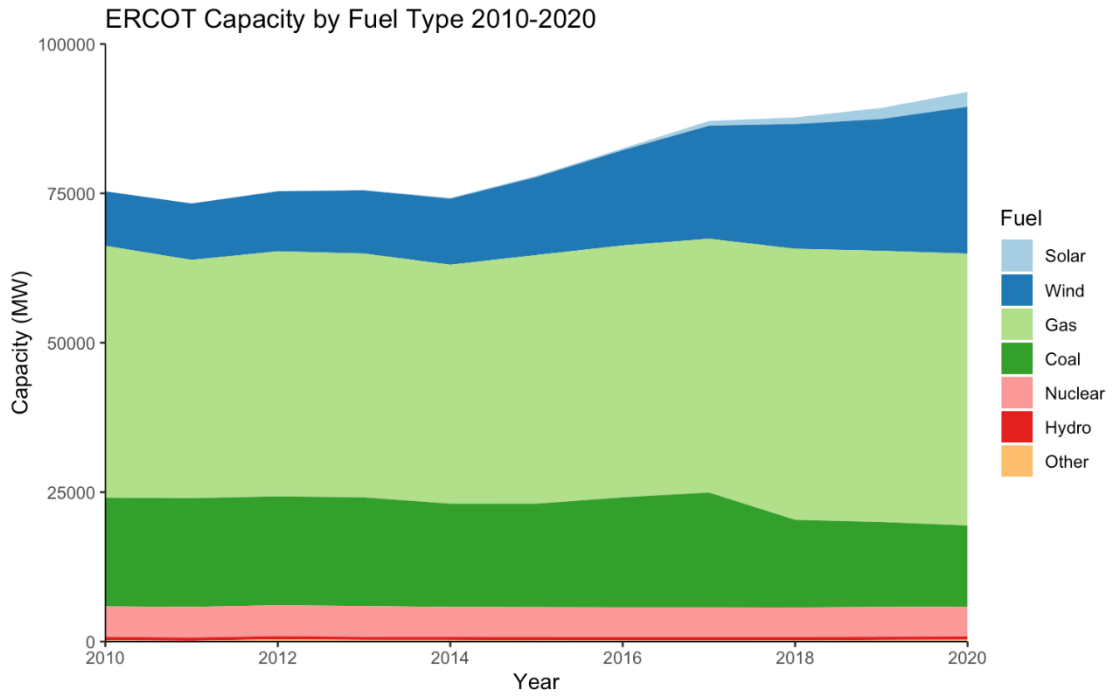


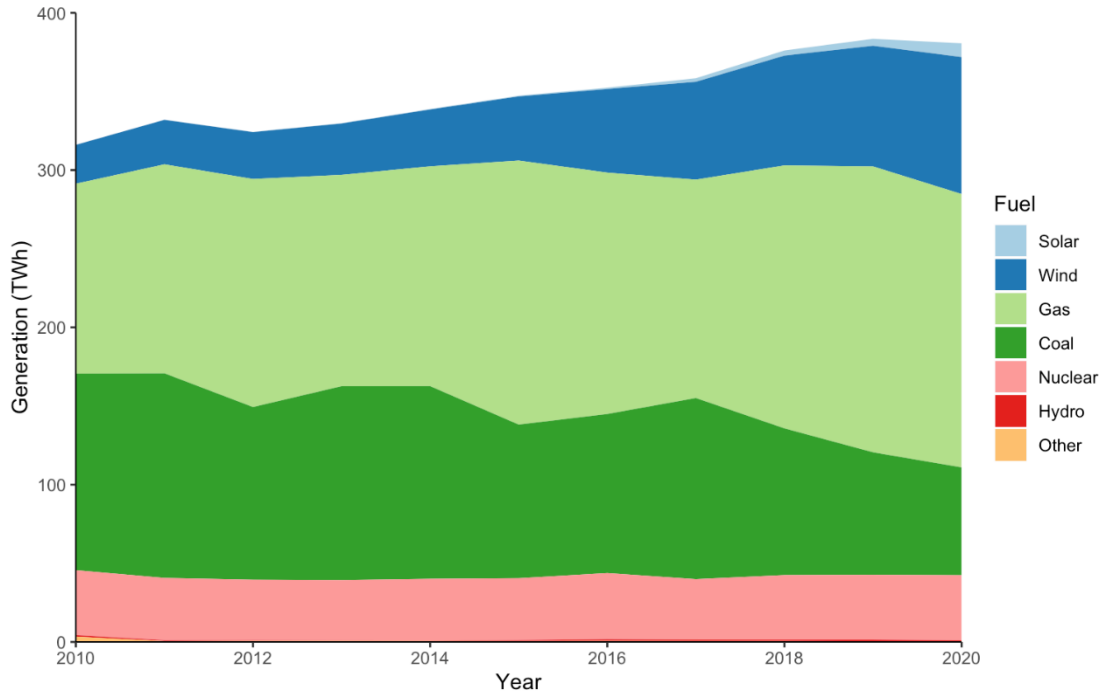
Figure 9(b): Histograms of Hourly Wind Capacity Factors and Monthly ELCC Value for Firm Capacity for 2020 (July-December)



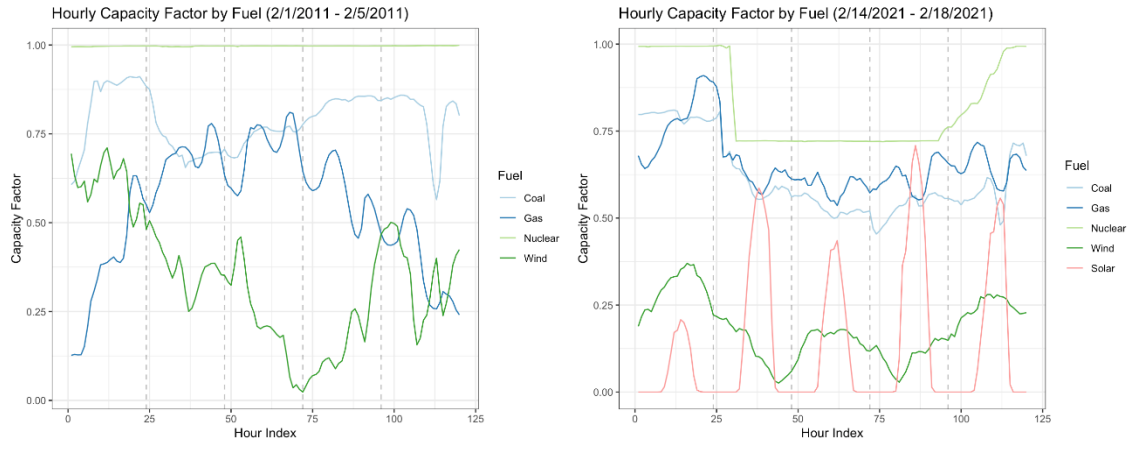
**Figure 10: Installed Capacity in MWs by Technology in WECC excluding California 2000 to 2019**



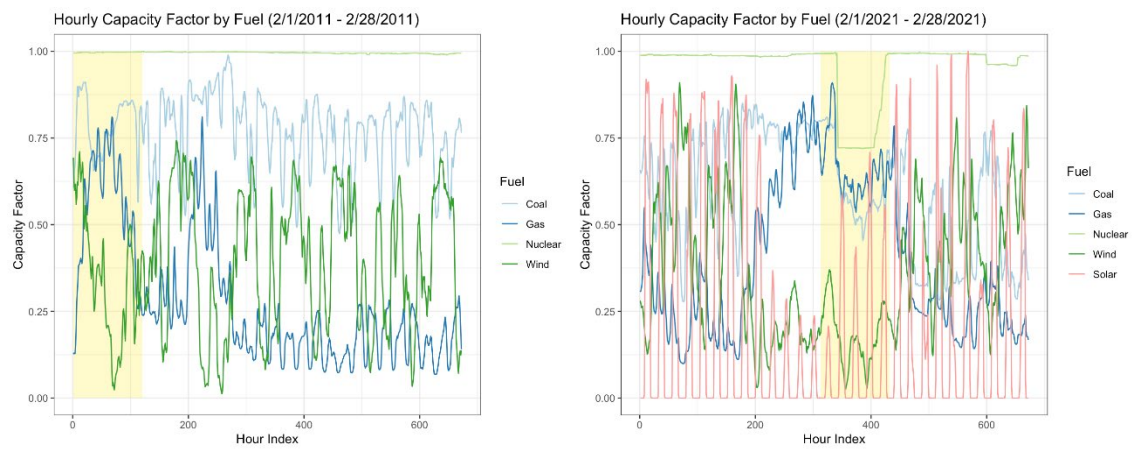
**Figure 10(a): Installed Capacity in MWs by Technology in ERCOT 2010 to 2020**



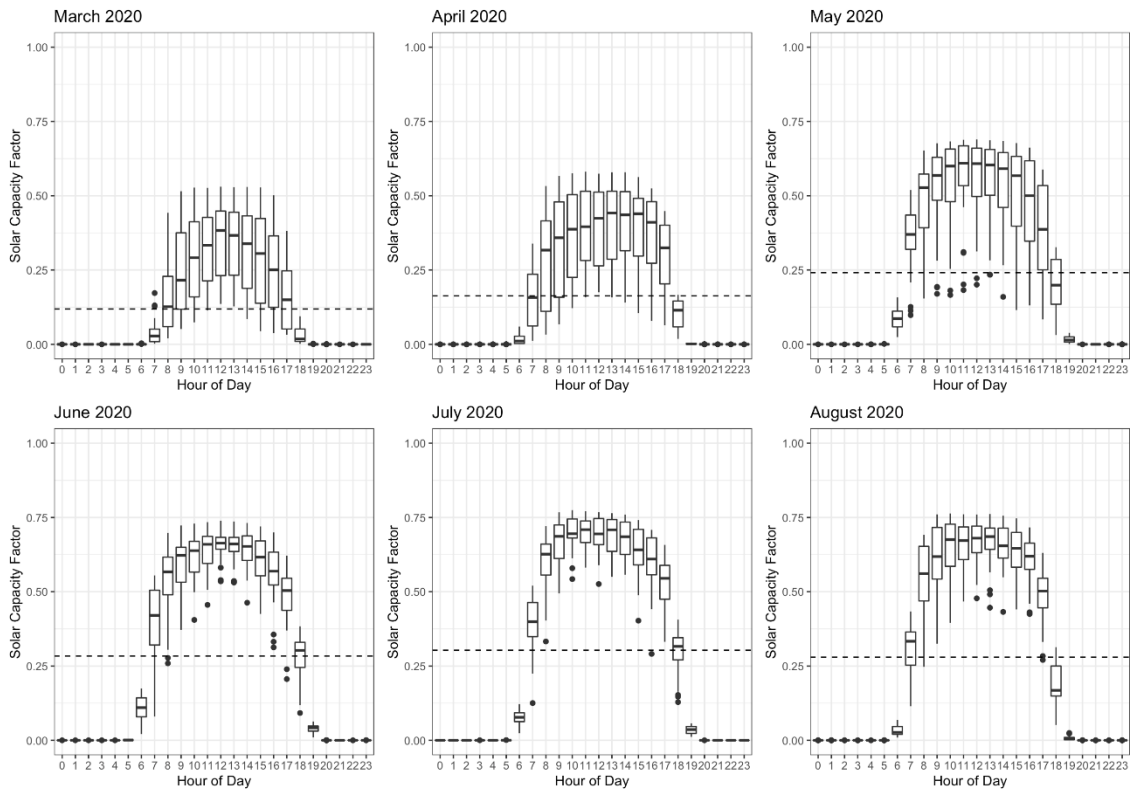
**Figure 10(b): Annual Generation in Terawatt-hours (TWh) by Technology in ERCOT 2010 to 2020**



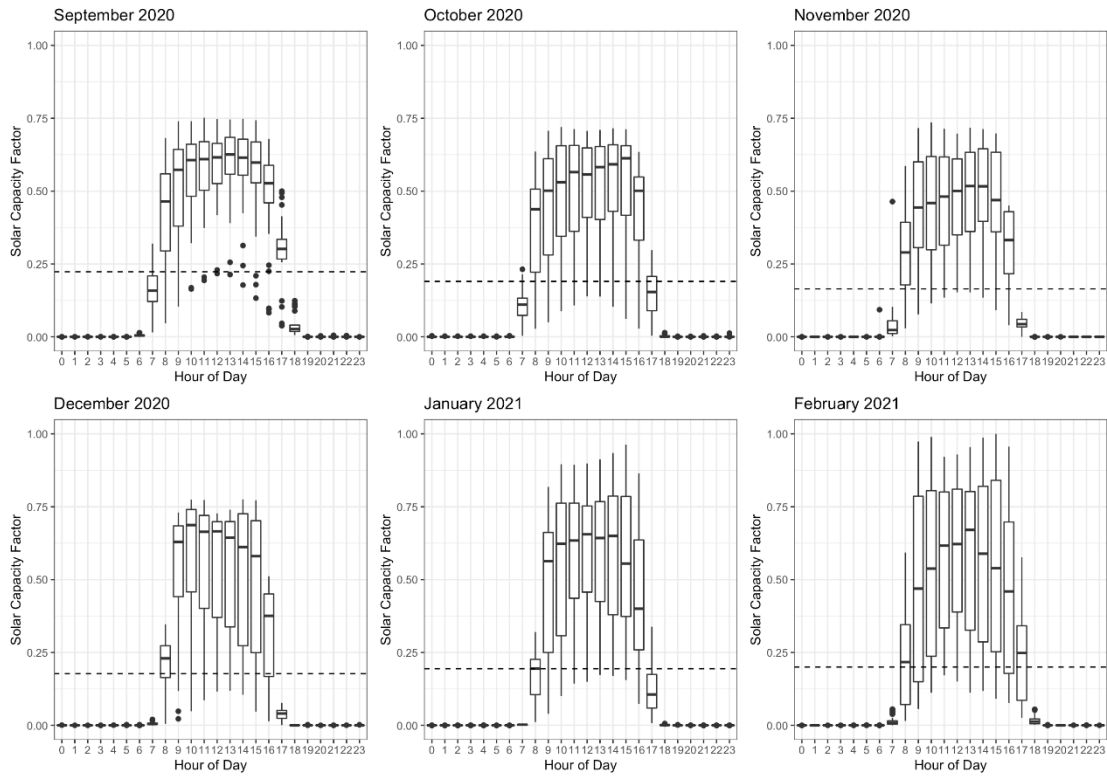
**Figure 11(a): Hourly Capacity Factors by Technology in ERCOT for Selected 5-day Periods in February 2011 to 2020**



**Figure 11(b): Hourly Capacity Factors by Technology in ERCOT for February 2011 to 2020**

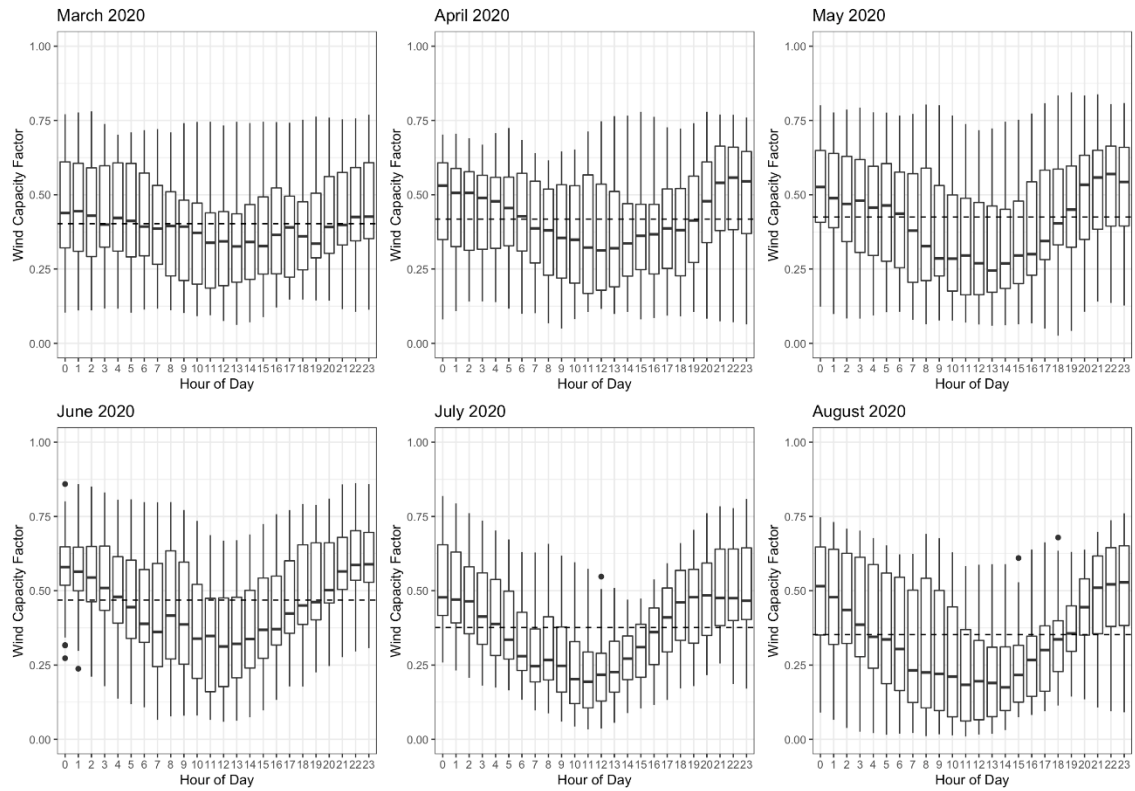


**Figure 12(a): Histograms of Hourly Solar Capacity Factors and Monthly Mean Capacity Factor in ERCOT for March 2020-August 2020**

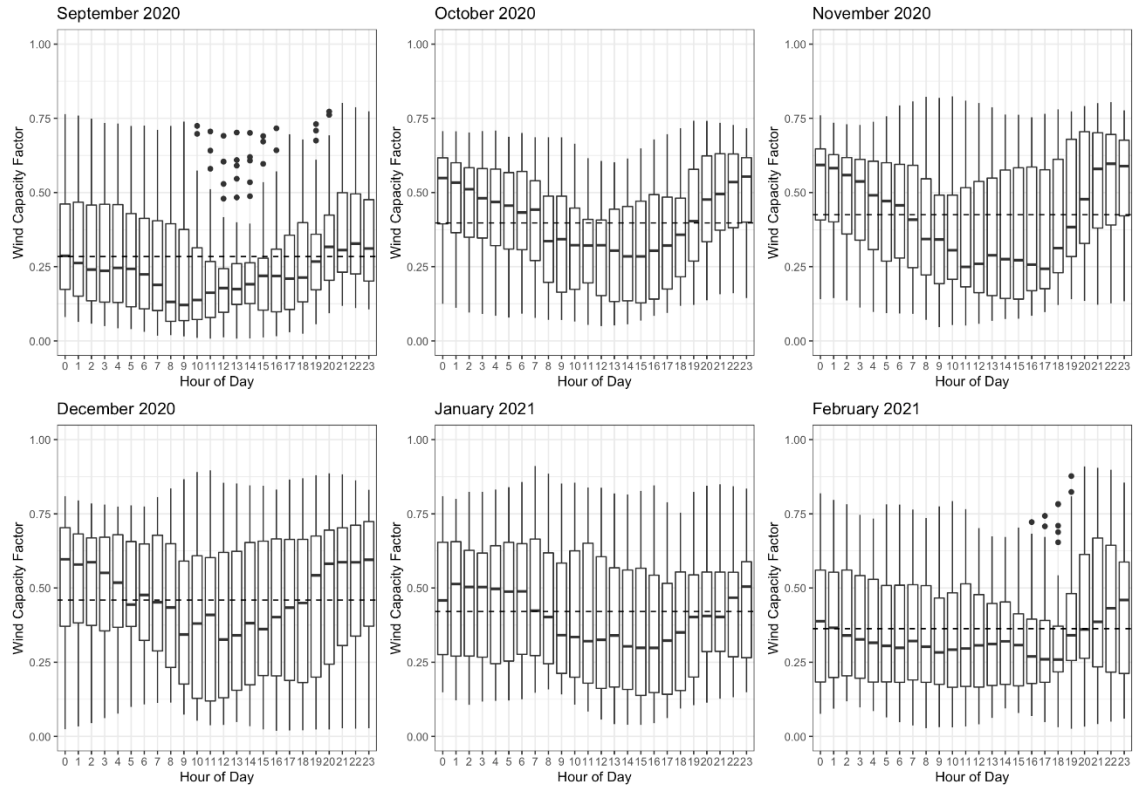


**Figure 12(b): Histograms of Hourly Solar Capacity Factors and Monthly Mean Capacity Factor in ERCOT for September 2020-February 2021**



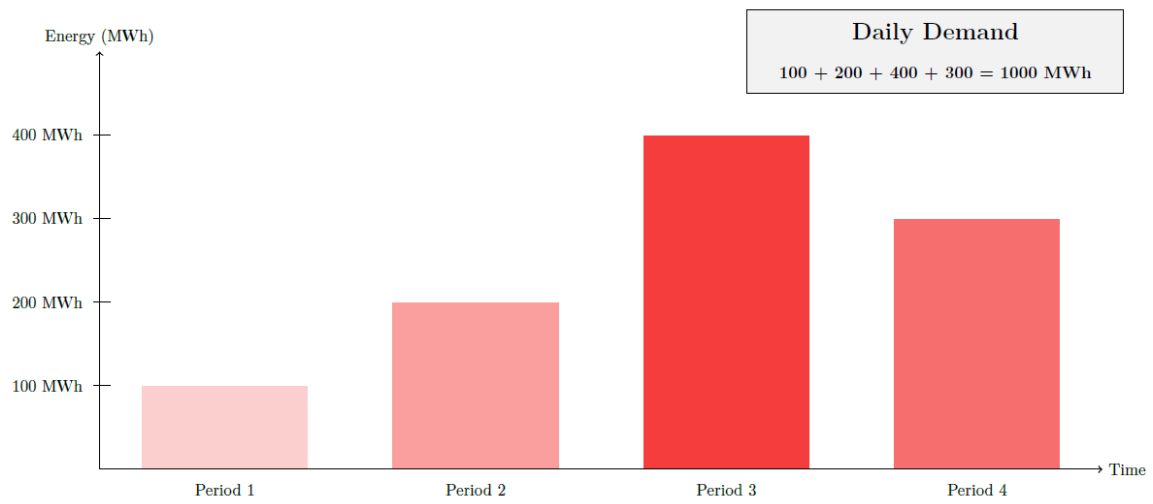


**Figure 13(a): Histograms of Hourly Wind Capacity Factors and Monthly Mean Capacity Factor in ERCOT for March 2020-August 2020**



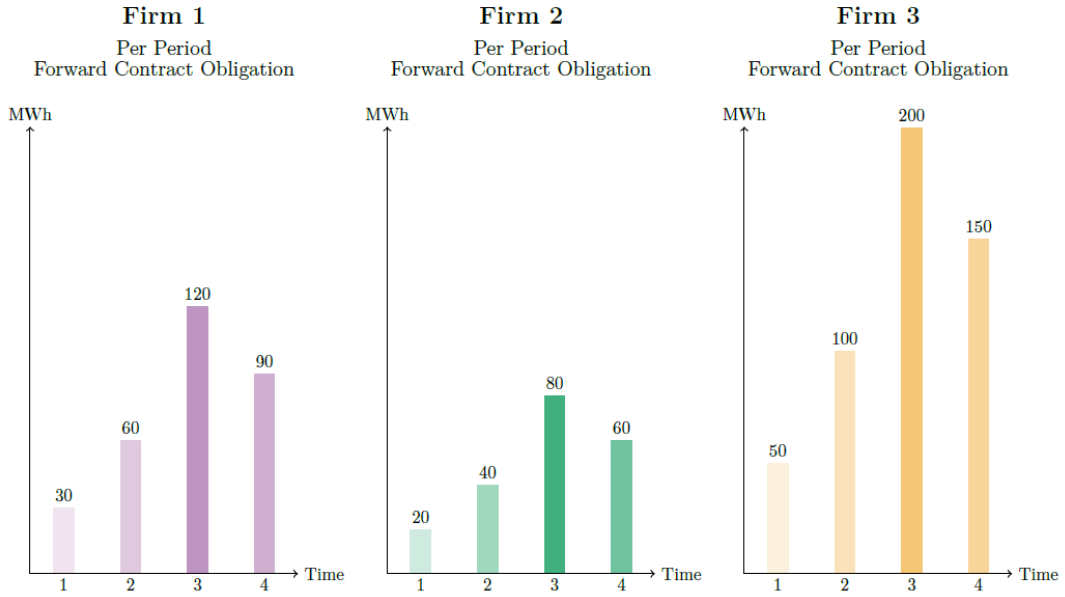
**Figure 13(b): Histograms of Hourly Wind Capacity Factors and Monthly Mean Capacity Factor in ERCOT for September 2020-February 2021**

## System Demand



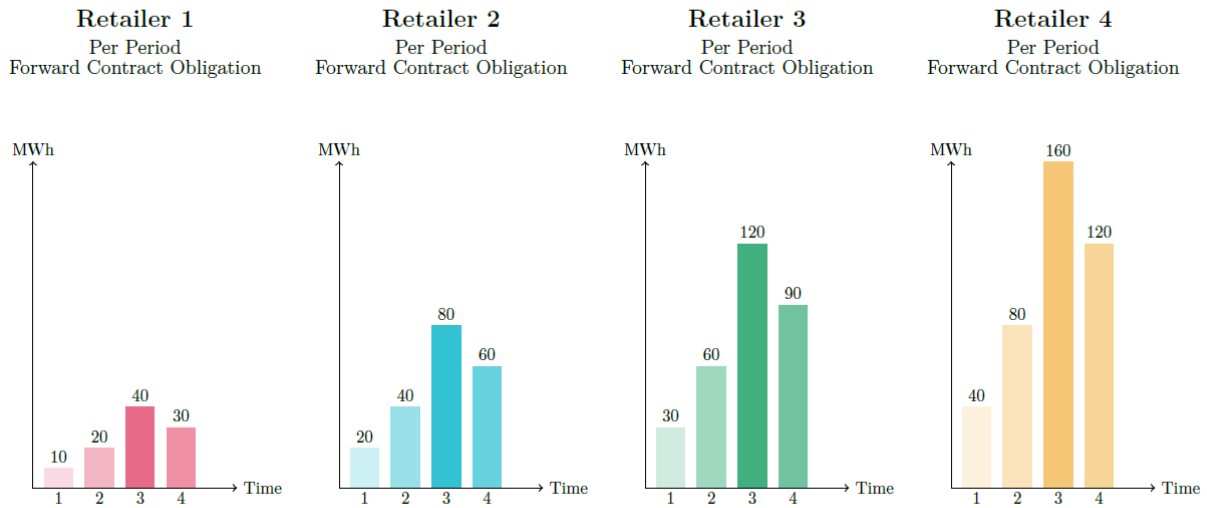
**Figure 14: Hourly System Demands**

**Three Firms:**  
Firm 1 sells 300 MWh  
Firm 2 sells 200 MWh  
Firm 3 sells 500 MWh  
Total Amount Sold by Three Firms = 1000 MWh



**Figure 15: Hourly Forward Contract Quantities for Three Suppliers**

**Four Retailers:**  
 Retailer 1 holds 100 MWh  
 Retailer 2 holds 200 MWh  
 Retailer 3 holds 300 MWh  
 Retailer 4 holds 400 MWh  
 Total Amount Held by Four Retailers = 1000 MWh



**Figure 16: Hourly Forward Contract Quantities for Four Retailers**

### Appendix: Examples of Positive and Negative True-Up Auction Outcomes

A compliance auction would be run far in advance of the compliance period to purchase 1,000 MWh of energy for the four time periods shown in Figure 14. Suppose this auction cleared at a price of \$60/MWh. Figure 15 shows the quantities sold in the auction for the three suppliers and their hourly SFPFC obligations assuming the pattern of aggregate demand in Figure 15 is realized for the four time periods. Figure 16 shows the hourly SFPFC holdings of the four retailers for the four time periods. The total demand across the four periods for each retailer is shown at the top of Figure 16.

Now suppose that the realized demand for the compliance period turns out to be 10 percent higher in each of the four periods. The new demands for the four periods are shown in Figure A-1. This implies the need for an ex post true-up auction for 100 MWh. Because demand is 10 percent higher in each of the four periods, the shares that allocate this additional 100 MWh across four time periods to the four retailers are the same as those used to allocate the original 1,000 MWh across the four time periods. The incremental allocations to each of the four retailers are shown in Figure A-3 and the total realized demands for the four periods for each retailer are shown at the top of the graph. The period-level obligations for the incremental SFPFC energy purchased in the true-up auctions depend on which suppliers sell this energy. If each firm sells ten percent more SFPFC energy in the true-up auction and system demand increases by 10 percent in each of the four periods, the period level allocations of the additional SFPFC energy for each supplier are shown in Figure A-2. In this example, we assume that the true-up auction cleared at \$70/MWh and the demand-weighted average short-term price for the four periods is \$55/MWh.

In addition to the variable profits they would earn from selling the energy they produce from their own generation units in the short-term market, the three suppliers would receive the following difference payments to settle their SFPFC contract positions:

$$\text{Firm 1} = (\$60 - \$55)300 + (\$70 - \$55)30$$

$$\text{Firm 2} = (\$60 - \$55)200 + (\$70 - \$55)20$$

$$\text{Firm 3} = (\$60 - \$55)500 + (\$70 - \$55)50.$$

Besides the variable profits they would earn from purchasing energy from the short-term market and selling to their retail customers at the retail price, the four retailers would pay the following difference payments:

$$\text{Retailer 1} = (\$60 - \$55)1,000(110/1,100) + (\$70 - \$55)(110/1,100)100$$

$$\text{Retailer 2} = (\$60 - \$55)1,000(220/1,100) + (\$70 - \$55)(220/1,100)100$$

$$\text{Retailer 3} = (\$60 - \$55)1,000(330/1,100) + (\$70 - \$55)(330/1,100)100$$

$$\text{Retailer 4} = (\$60 - \$55)1,000(440/1,100) + (\$70 - \$55)(440/1,100)100$$

Both the original and true-up aggregate SFPFC purchases are allocated to individual retailers based on their actual share of total demand served during the four demand periods.

If this 100 MWh total demand increase is instead shared equally between periods 1 and 2, period 1 demand would now be 150 MWh and the period 2 demand would now be 250 MWh. Demand in periods 3 and 4 are unchanged from those in Figure 14. In the final settlement, 150 MWh of the SFPFCs would be allocated to retailers in period 1, 250 MWh percent in period 2, 400 MWh in period 3 and 300 MWh in period 4. Suppose that retailer 1 consumed the entire additional 100 MWh of energy during the compliance period. Retailer 1 would now be assigned  $2/11 = (200/1,100)$  of the above period level values of SFPFCs as opposed to the values shown in Figure 16. Retailer 2, 3 and 4 would be also be assigned  $2/11$ ,  $3/11$  and  $4/11$ , respectively, because their demand totals for the four periods did not change.

Suppose that the entire 100 MWh true-up auction quantity was all sold by Firm 1 at a price of \$65/MWh and as result of a different pattern of demands throughout the four periods, the demand-weighted average short-term price is \$50/MWh. Now, in addition to the variable profits they would earn from selling energy in the short-term market produced by their generation units, the three suppliers would receive the following difference payments to settle their SFPFC contract positions

$$\text{Firm 1} = (\$60 - \$50)300 + (\$65 - \$50)100$$

$$\text{Firm 2} = (\$60 - \$50)200$$

$$\text{Firm 3} = (\$60 - \$50)500$$

Besides the variable profits they would earn from purchasing energy from the short-term market to sell to their customers at the retail price, the four retailers would pay for the following difference payments

$$\text{Retailer 1} = (\$60 - \$50)(1,000)(2/11) + (\$65 - \$50)100(2/11)$$

$$\text{Retailer 2} = (\$60 - \$50)(1,000)(2/11) + (\$65 - \$50)100(2/11)$$

$$\text{Retailer 3} = (\$60 - \$50)(1,000)(3/11) + (\$65 - \$50)100(3/11)$$

$$\text{Retailer 4} = (\$60 - \$50)(1,000)(4/11) + (\$65 - \$50)100(4/11)$$

Again, both the original and true-up aggregate SFPFC purchases are allocated to individual retailers based on their actual share of total demand served during the four demand periods.

What price clears the true-up auction depends on the extent of competition among suppliers to provide this additional energy. Clearly, suppliers are extremely unlikely to offer to supply this energy below the demand-weighted average short-term price over the compliance period because its overall profits would decline. However, if there are a substantial number of suppliers willing to sell this additional SFPFC energy, the price is unlikely to be significantly above the demand-weighted average short-term price.

It is important to note that the lower the demand-weighted average short-term price, the larger are the difference payments that suppliers receive. This is another way of demonstrating that all suppliers have an incentive to minimize the cost of meeting their SFPFC obligations by offering to supply this energy at their marginal cost of production in the short-term market.

The true-up auction for excess SFPFC energy operates in an analogous manner. Suppose that demand is 10 percent lower in every period as shown in Figure A-4. Suppose each firm buys back 10 percent of its SFPFC quantity in the true-up auction. This yields the period-level SFPFC quantities for each supplier in Figure A-5. If all retailers reduce their consumption in each of the four periods by 10 percent, their hourly SFPFC allocations and their total demands for the four periods are those shown in Figure A-6. Suppose that the demand-weighted average short-term price is \$45/MWh and true-up auction clears at \$40/MWh.

In addition to the variable profits they would earn from selling energy produced by their generation units in the short-term market, the three suppliers would now receive the following difference payments to settle their SFPFC contract positions

$$\text{Firm 1} = (\$60 - \$45)300 - (\$40 - \$45)30$$

$$\text{Firm 2} = (\$60 - \$45)200 - (\$40 - \$45)20$$

$$\text{Firm 3} = (\$60 - \$45)500 - (\$40 - \$45)50$$

Besides the variable profits they would earn from purchasing energy from the short-term market to sell to at the retail price to their customers, the four retailers would pay the following difference payments

$$\text{Retailer 1} = (\$60 - \$45)(90/900)1,000 - (\$40 - \$45)(90/900)100$$

$$\text{Retailer 2} = (\$60 - \$45)(180/900)1,000 - (\$40 - \$45)(180/900)100$$

$$\text{Retailer 3} = (\$60 - \$45)(270/900)1,000 - (\$40 - \$45)(270/900)100$$

$$\text{Retailer 4} = (\$60 - \$45)(360/900)1,000 - (\$40 - \$45)(360/900)100$$

Once again, the price that clears the true-up auction depends on the extent of competition among suppliers to purchase the excess energy. Clearly, suppliers are extremely unlikely to bid a price for this energy above the demand-weighted average short-term price over the compliance period. However, if there are a substantial number of suppliers willing to buy this excess SFPFC energy, the auction price is unlikely to be significantly below the demand-weighted average short-term price.

Now suppose that the entire 100 MWh true-up auction quantity was purchased by Firm 1 at a price \$35/MWh and this 100 MWh reduction in demand across the four periods came entirely from period 3 and only from retailer 3. Suppose that as result of a different pattern of demand throughout the day, the realized demand-weighted average short-term price is \$40/MWh. This implies the following realized system load shares for the four periods: 1/9, 2/9, 3/9, and 3/9. The total realized demands for each retailer are now 100, 200, 200, and 400, so portions of both aggregate SFPFC purchases are allocated to retailers using the following shares: 1/9, 2/9, 2/9, and 4/9.

Now, in addition to the variable profits they would earn from selling the energy produced by their generation units in the short-term market, the three suppliers would receive the following difference payments to settle their SFPFC contract positions

$$\text{Firm 1} = (\$60 - \$40)300 - (\$35 - \$40)100$$

$$\text{Firm 2} = (\$60 - \$40)200$$

$$\text{Firm 3} = (\$60 - \$40)500$$

Besides the variable profits they would earn from purchasing energy from the short-term market to sell to their retail customers, the four retailers would pay for the following difference payments

$$\text{Retailer 1} = (\$60 - \$40)(1,000)(100/900) - (\$35 - \$40)100(100/900)$$

$$\text{Retailer 2} = (\$60 - \$40)(1,000)(200/900) - (\$35 - \$40)100(200/900)$$

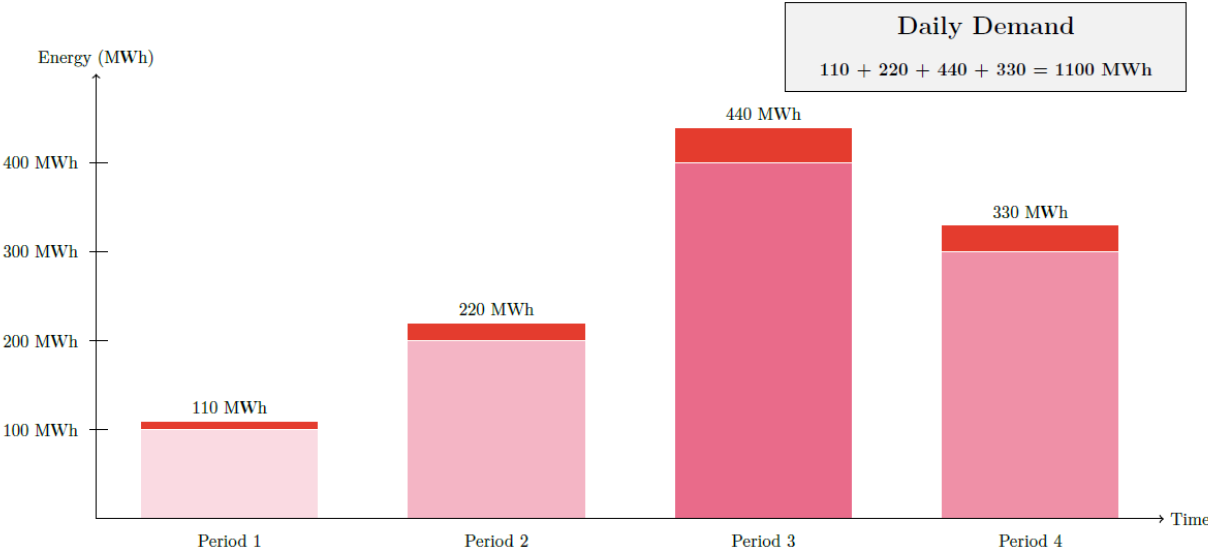
$$\text{Retailer 3} = (\$60 - \$40)(1,000)(200/900) - (\$35 - \$40)100(200/900)$$

$$\text{Retailer 4} = (\$60 - \$40)(1,000)(400/900) - (\$35 - \$40)100(400/900)$$

The original and true-up aggregate SFPFC purchases are allocated to individual retailers based on their actual share of total demand served during the four demand periods.



# System Demand



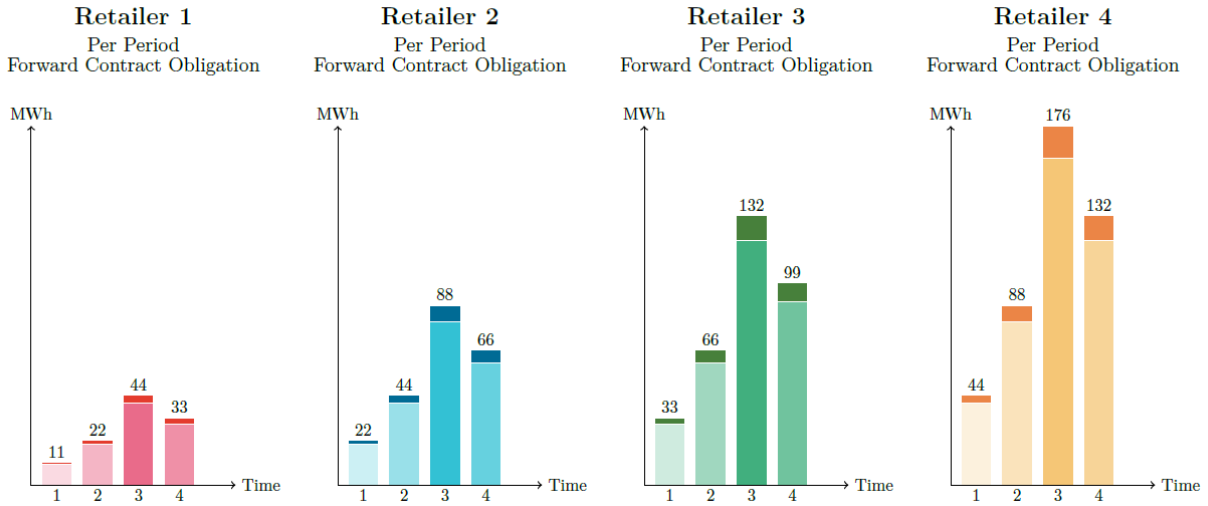
**Figure A-1: Hourly System Demands (10 Percent Higher)**

**Three Firms:**  
 Firm 1 sells 330 MWh  
 Firm 2 sells 220 MWh  
 Firm 3 sells 550 MWh  
 Total Amount Sold by Three Firms = 1100 MWh



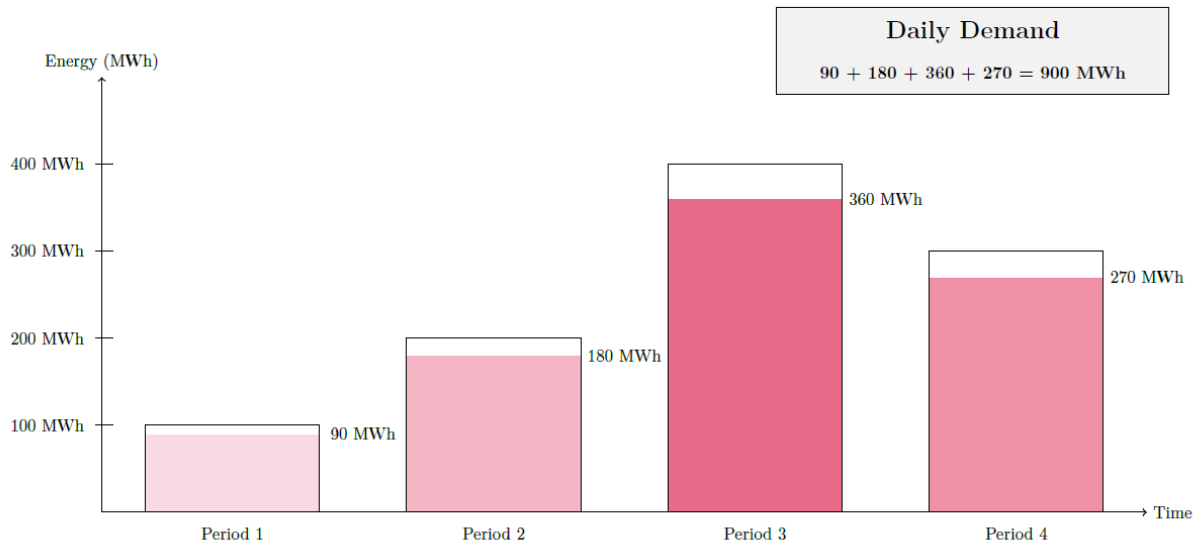
**Figure A-2: Hourly Forward Contract Quantities for Three Suppliers (10 Percent Higher)**

**Four Retailers:**  
 Retailer 1 holds 110 MWh  
 Retailer 2 holds 220 MWh  
 Retailer 3 holds 330 MWh  
 Retailer 4 holds 440 MWh  
 Total Amount Held by Four Retailers = 1100 MWh



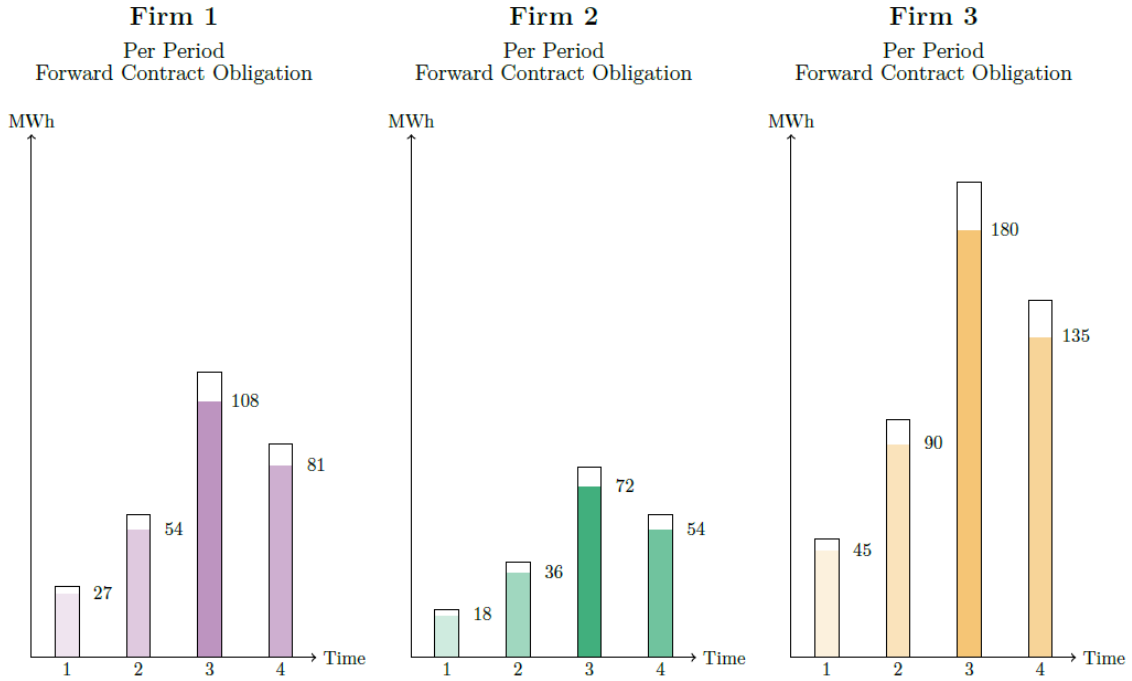
**Figure A-3: Hourly Forward Contract Quantities for Four Retailers (10 Percent Higher)**

## System Demand



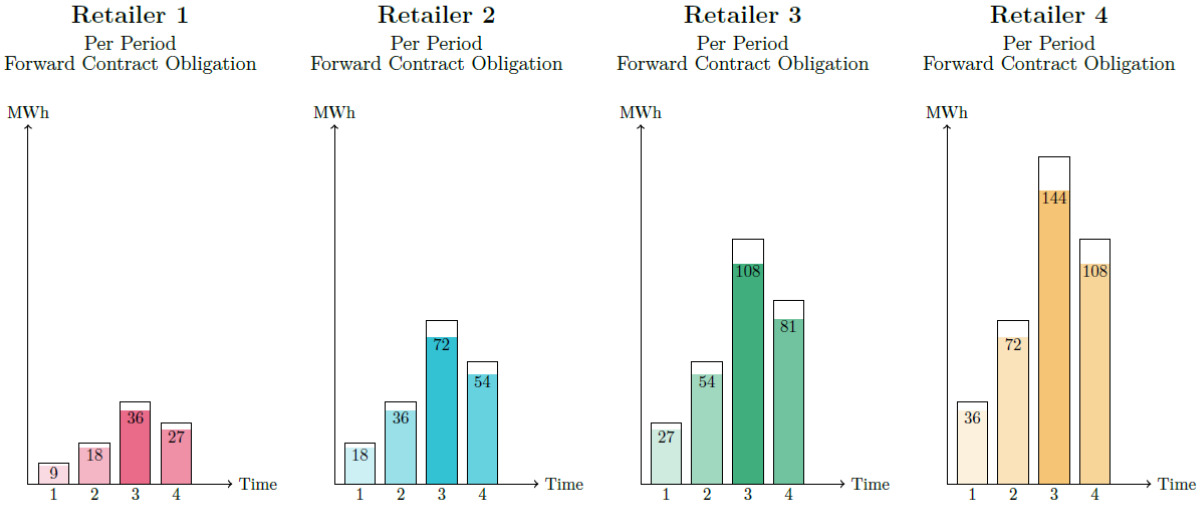
**Figure A-4: Hourly System Demands (10 Percent Lower)**

**Three Firms:**  
 Firm 1 sells 270 MWh  
 Firm 2 sells 180 MWh  
 Firm 3 sells 450 MWh  
 Total Amount Sold by Three Firms = 900 MWh



**Figure A-5: Hourly Forward Contract Quantities for Three Suppliers (10 Percent Lower)**

**Four Retailers:**  
 Retailer 1 holds 90 MWh  
 Retailer 2 holds 180 MWh  
 Retailer 3 holds 270 MWh  
 Retailer 4 holds 360 MWh  
 Total Amount Held by Four Retailers = 900 MWh



**Figure A-6: Hourly Forward Contract Quantities for Four Retailers (10 Percent Lower)**