

# Investment Incentives in Near-Optimal Mechanisms\*

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## Abstract

In a Vickrey auction, if one bidder can invest to increase his value, the combined mechanism including investments is still fully optimal. By contrast, there exist monotone allocation rules that are arbitrarily close to the allocative optimum, but such that the associated mechanism with investments by one bidder cannot guarantee any positive fraction of the full optimum. We show that if a monotone allocation rule that guarantees some fraction of the allocative optimum also “excludes bossy negative externalities,” then the same guarantee applies to the combined mechanism with investments. We show moreover that a mild weakening of this property is necessary and sufficient for the result.

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# 1 Introduction

Many real-world allocation problems are too complex for exact optimization. For example, it is computationally difficult—even under full information—to optimally pack indivisible cargo for transport (Dantzig, 1957; Karp, 1972), coordinate electricity generation and transmission (Lavaei and Low, 2011; Bienstock and Verma, 2019), assign radio spectrum broadcast rights subject to legally-mandated interference constraints (Leyton-Brown et al., 2017), or find value-maximizing allocations in combinatorial auctions (Sandholm, 2002; Lehmann et al., 2006b).

Computational difficulty, however, does not obviate the need to solve allocation problems in practice. Hence, recent research in economics and computation has identified fast algorithms that solve hard problems approximately, as well as associated payment schemes that provide incentives for participants to report the input values truthfully. In the language of textbook economics, this research focuses on *short-run* analyses: it takes the values and resource constraints as fixed, omitting *long-run* considerations about parties’ incentives to invest to create new assets or improve existing ones or disinvest to cash in less valuable assets. In resource allocation problems, investments can affect both what is feasible (such as when an airline that chooses to use larger planes is more difficult to schedule on a runway) and the values of the items being allocated (because a larger plane carries more passengers).

Mechanisms based on fast algorithms can misalign participants’ investment incentives with the objective of maximizing total welfare.<sup>1</sup> To illustrate one such case, consider the classic knapsack problem, in which we have a knapsack of fixed capacity and several indivisible items. Each item has a size and a value, and our aim is to maximize the sum of the values of packed items subject to the sum of their sizes not exceeding the knapsack’s capacity. Each item also has a different owner and the owners bid in a truthful auction to buy space in the knapsack. The auctioneer can see the sizes of the items but not their values, so she uses the owners’ bids instead of values as inputs to her algorithm. Since the knapsack problem is NP-hard, the auctioneer applies a fast algorithm—in this example, Dantzig’s GREEDY algorithm—to the bids and sizes to determine which items to pack. This algorithm sorts items in decreasing order of value-per-unit-size and packs items in that order, stopping when it encounters an item that does not fit. The associated truthful auction is a *threshold auction* in which each winning bidder pays an amount equal to its *threshold price*, which is the lowest value the bidder could report, given the bids of the other bidders, to win a space in the knapsack.<sup>2</sup>

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<sup>1</sup>Formally, mechanisms are based on allocation rules and pricing rules. To keep language simple, in this paper, we blur the distinction between algorithms and the allocation rules that they compute.

<sup>2</sup>The truthfulness of this threshold auction and the ease of computing threshold prices for it were estab-

Suppose that the knapsack has capacity 20 and there are three bidders, whose items have values 11, 11, and 12 and sizes 10, 10, and 11. Since  $\frac{11}{10} > \frac{12}{11}$ , the GREEDY algorithm packs the first two items for a total value of 22, which is also the optimal packing. Next, we add an investment stage. Suppose that before the auction, the third bidder has an opportunity to increase his value from 12 to 14 at a cost of 1. From the bidder’s perspective, the investment can be assessed like this: “If I invest, my value will be 14 and my item will be packed. In fact, any value over 12.1 would result in my item being packed ( $\frac{11}{10} = \frac{12.1}{11}$ ), so 12.1 is my threshold price. If I invest, I will pay that threshold price of 12.1 plus my investment cost of 1, but my total cost of 13.1 is less than my value of 14 for a place in the knapsack. That’s a good deal! I should invest.” From a social welfare perspective, the investment is assessed differently. If the bidder invests, the packed value will be 14 and an investment cost of 1 will be incurred, for a welfare of just 13. With no investment, welfare would be 22, so the investment reduces welfare.

In this paper, we study a long-run formulation in which the resource allocation game consists of two stages. The second stage uses a truthful mechanism, which requires that the allocation algorithm must be weakly monotone (Nisan, 2000; Saks and Yu, 2005) and each participant’s outcome-contingent prices must depend only on other bidders’ reports. In the first stage, one or more bidders can make a costly investment guided by knowledge of these prices. We begin with the case in which only a single bidder can invest.

In this extended game, VCG mechanisms have an *efficient investments property*, which is that for any investment technology, the choice that maximizes the investor-bidder’s net payoff also maximizes net social welfare.<sup>3</sup> As a corollary, VCG mechanisms also have the *group investments property* that if multiple bidders have investment opportunities, then for any investment technologies, the socially optimal investment choices are a Nash equilibrium of the investment game.

Which other strategy-proof mechanisms have these two properties? Our first result is that any strategy-proof mechanism with the efficient investments property must, for almost every value profile, choose an allocation that maximizes social welfare from a possibly limited subset of the alternatives and must set corresponding VCG prices. All such mechanisms automatically have the group investments property as well.

The result just described is highly constraining. For many problems, limiting the set of alternatives sufficiently to make optimization practical can result in large value losses. For such cases, we propose to replace the objective of fully efficient investments by a standard

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lished by Lehmann et al. (2002).

<sup>3</sup>Net social welfare is the sum of the bidders’ values for the outcome minus the investment cost and plus or minus a value or cost for the auctioneer.

that mirrors the one used for algorithm performance. Specifically, suppose that an algorithm always delivers at least a fraction  $\beta \in (0, 1)$  of the optimal welfare in a short-run allocation problem. We ask two questions. If some single bidder has an investment opportunity, when does the *same* worst-case guarantee  $\beta$  apply—for all investment technologies—to the corresponding two-stage game? Second, if all bidders have an opportunity to invest, when is there some Nash equilibrium that preserves the worst-case guarantee in the same sense?

Focusing on worst-case guarantees enables us to apply our results to a vast class of algorithms for which these guarantees are commonly used to measure performance.<sup>4</sup>

In any truthful mechanism for a packing problem like the knapsack problem, the price a bidder faces depends only on other bidders’ values. This price guides the bidder’s investment decision. If the price to be packed is too low, the bidder may prefer to invest and become a winner even though that excludes some bidder with a higher value, reducing total welfare. Similarly, if the price is too high, the bidder may fail to make an investment that would both make him a winner and increase total social welfare. These are the ordinary externalities commonly found in classical market models in which missing or inaccurate prices lead to socially suboptimal private investment decisions.<sup>5</sup>

In a direct reporting mechanism supplying data to an approximate algorithm, there can also be a different kind of externality that does not arise in classical economic theory. Specifically, we say that an algorithm has a “bossy externality” if a bidder can change his reported value in a way that alters the allocation for the other participants *without affecting his own part of the allocation*.<sup>6</sup>

We show by example that there are bossy algorithms for which allocative performance is arbitrarily close-to-optimal but performance including investments can be arbitrarily bad. More precisely, for any  $\beta < 1$ , there is an algorithm for the knapsack problem that guarantees at least a fraction  $\beta$  of the maximum value but such that if one bidder can make an investment, then for any  $\varepsilon > 0$ , there are instances with performance less than  $\varepsilon$  of the social optimum. The key to the bad investment performance is a certain bossy externality.

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<sup>4</sup>In the computer science literature, worst-case performance of this form is the standard criterion for evaluating algorithms, for both approximations and run times. Indeed, complexity classes such as P and NP are defined with respect to worst-case run times (Cook, 1971). See Williamson and Shmoys (2011) or Vazirani (2013) for an overview of approximation algorithms.

<sup>5</sup>We use the traditional notion of externalities, as explained by the OECD glossary: “Externalities refer to situations when the effect of production or consumption of goods and services imposes costs or benefits on others which are not [accurately] reflected in the prices charged for the goods and services being provided.”

<sup>6</sup>Satterthwaite and Sonnenschein (1981) introduced the concepts of bossiness and non-bossiness for mechanisms, and these same terms can be applied to algorithms. A mechanism can have a non-bossy allocation rule but be bossy because of its pricing rule. For example, the second-price auction has a non-bossy allocation rule—it awards the item to the highest bidder—but is a bossy mechanism because the second price depends on the losing bids.

We prove that if an algorithm excludes bossy negative externalities—a property we call *XBONE*—then that algorithm’s performance guarantee for the “long-run” allocation problem with investment is the same as its guarantee for the “short-run” problem without investment. Thus, for an *XBONE* algorithm, investments do not affect the worst-case guarantee.

To describe *XBONE* for simple packing problems, suppose that we are given a value profile and feasibility constraints. An algorithm then outputs some set of packed bidders. If we raise the value of a packed bidder or lower the value of an unpacked bidder and then run the algorithm at the new value profile, the algorithm outputs a new packing, but for a monotone algorithm, the decision about whether to pack that single bidder is unchanged, so any change in the total packed value is a bossy externality. The algorithm is *XBONE* if the welfare of the new packing, assessed at the new values, is at least as high as the welfare of the old packing, assessed at the new values, that is, if the bossy externality is always zero or positive.

In practical applications, an algorithm’s expected performance may be better than worst-case because the relevant instances are known to have some special structure. We formulate our theory to accommodate and take advantage of that possibility. Given an allocation problem (that is, a set of instances), we define well-behaved subsets to be “sub-problems.” We show that if an algorithm is *XBONE*, then its long-run guarantee on every sub-problem is equal to its short-run guarantee on that same sub-problem.

For example, in the knapsack problem, the *GREEDY* algorithm generally has only a 0 worst-case guarantee, but for the sub-problem with knapsack capacity  $C$  and item sizes no more than  $S$ , the short-run performance guarantee is  $1 - \frac{S}{C}$ . The *GREEDY* algorithm is *XBONE*, so for any investment technology, this sub-problem satisfies the same  $1 - \frac{S}{C}$  guarantee in the long-run.

We say that an algorithm is *weakly XBONE* if it allows no bossy negative externalities except those arising from value decreases beginning below a bidder’s Vickrey price. Our main result is that an algorithm is *weakly XBONE if and only if* for every subproblem, its worst-case investment performance is the same as its worst-case allocation performance. Because Vickrey prices can be hard to compute and analyze, we expect that the *XBONE* sufficient condition will often be easier to check.

The class of *XBONE* algorithms is closed under maximization, which suggests that *XBONE* may be a useful relaxation of non-bossiness. That is, given any set of algorithms that are all *XBONE* (or all *weakly XBONE*), the algorithm that returns the best of their solutions inherits the property. By contrast, an algorithm that returns the best solution from a set of non-bossy algorithms may itself be bossy.

Additionally, some real-world mechanisms have used *XBONE* algorithms. For example,

the US Federal Communications Commission ran a two-sided auction to reallocate radio spectrum in 2017, buying broadcast rights from TV stations in a reverse auction for about US\$10.1 billion, and selling those broadband licenses in a forward auction for about US\$19.8 billion. Because of complex interference constraints, the reverse auction used a greedy rejection algorithm to determine the allocation (Milgrom and Segal, 2020). The class of greedy rejection algorithms is XBONE.

For the group investments property, which applies when multiple bidders may invest, XBONE is not a sufficient condition, but a stronger condition does suffice. We find that if a monotone algorithm guarantees a  $\beta$  fraction of the optimum for all instances of the short-run problem and is non-bossy (so there are neither positive nor negative bossy externalities), then the related investment game has a Nash equilibrium with the same  $\beta$  guarantee.

Our last finding concerns combinatorial auctions in which the set of values is restricted (for tractability) to be fractionally subadditive. For that case, we show that if the investment cost function is isotone and supermodular, then for any XBONE algorithm, the long-run performance guarantee is again equal to the short-run performance guarantee.

## 1.1 Related work

Economists have studied *ex ante* investment in mechanism design at least since the work of Rogerson (1992), who demonstrated that Vickrey mechanisms induce efficient investment. Bergemann and Välimäki (2002) extended this finding in a setting with uncertainty, in which agents invest in information before participating in an auction. Relatedly, Arozamena and Cantillon (2004), studied pre-market investment in procurement auctions, showing that while second-price auctions induce efficient investment, first-price auctions do not. Hatfield et al. (2014, 2019) extended these findings to characterize a relationship between the degree to which a mechanism fails to be strategy-proof and/or efficient and the degree to which it fails to induce efficient investment. While that paper, like ours, deals with the connection between (near-)efficiency at the allocation stage and (near-)efficiency at the investment stage, it uses additive error bounds, rather than the multiplicative worst-case bounds that are standard for the analysis of computationally hard problems. Tomoeda (2019) studies full implementation of exactly-efficient social choice rules with endogenous investment.

Our paper is also not the first work to study investment incentives in an NP-hard allocation setting. Milgrom (2017) introduced a “knapsack problem with investment” in which the items to be packed are owned by individuals, and owners may invest to make their items either more valuable or smaller (and thus easier to fit into the knapsack). In the present paper, we reformulate the investment question in terms of worst-case guarantees and broaden the

formulation to study incentive-compatible mechanisms for a wide class of resource allocation problems.

Lipsey and Lancaster (1956) explain that in economic systems that are not fully optimized, investments that violate optimality conditions can sometimes improve welfare by offsetting other distortions of the system. Our question is related, but leads to a different analysis. We isolate *bossy* negative externalities as the only externalities that can degrade an allocation algorithm’s long-run performance guarantee relative to its short-run guarantee. Other externalities associated with failures of optimization cannot have that effect.

By studying the investment problem in near-optimal mechanisms, our paper is naturally connected to a large literature, primarily in computer science, that considers computational complexity in mechanism design, and explores properties of approximately optimal mechanisms. Among these works are those of Nisan and Ronen (2007) and Lehmann et al. (2002). Nisan and Ronen (2007) showed that in settings where identifying the optimal allocation is an NP-hard problem, VCG-based mechanisms with nearly optimal allocations determined by heuristics are generically non-truthful, while Lehmann et al. (2002) introduced a truthful mechanism for the knapsack problem in which the allocation is determined by a greedy algorithm. In addition, Hartline and Lucier (2015) developed a method for converting a (non-optimal) algorithm for optimization into a Bayesian incentive compatible mechanism with weakly higher social welfare or revenue; Dughmi et al. (2017) generalized this result to multidimensional types. For a more comprehensive review of results on approximation in mechanism design, see Hartline (2016).

There is also a large literature on greedy algorithms of the type we study here, which sort bidders based on some intuitive criteria and choose them for packing in an irreversible way; see Pardalos et al. (2013) for a review. Lehmann et al. (2002) study the problem of constructing strategy-proof mechanisms from greedy algorithms; similarly, Bikhchandani et al. (2011) and Milgrom and Segal (2020) propose clock auction implementations of greedy allocation algorithms.

Our concept of an XBONE algorithm is closely related to the definition of a “bitonic” algorithm, introduced by Mu’Alem and Nisan (2008) to construct truthful mechanisms in combinatorial auctions. Bitonicity is defined for binary outcomes; with the restriction to binary outcomes, every XBONE algorithm is bitonic, but not vice versa.

## 2 Investment with binary outcomes

### 2.1 Model

We start our exposition with binary outcomes—each bidder is either ‘packed’ or ‘unpacked’, and we normalize the value of being unpacked to 0. We later generalize the main theorem to allow any finite number of outcomes for each bidder.

We consider three nested perspectives on the same situation. First is the allocation problem, in which our objective is total welfare and the values of the bidders are known to us. Second is the reporting problem, in which values are private information and we must elicit them via an incentive-compatible payment rule prior to allocation. Third perspective—our main contribution—is the investment problem, in which a bidder can make costly investments to change his value before reporting.

Proofs omitted from the main text are in Appendix A.

#### 2.1.1 The allocation problem

We define an **allocation problem** to be a collection of instances. In words, an **instance** consists of a profile of bidder values and feasibility constraints. A bidder  $n$  has a value  $v_n$  for being packed. A **value profile**  $v$  is a vector that specifies, for each bidder, that bidder’s value for being packed. An **algorithm** for a problem chooses a set of bidders to pack, subject to the feasibility constraints, with the objective of maximizing the sum of the values of the packed bidders. We now define same objects formally, using the notation on which we will rely.

An **instance**  $(v, A)$  consists of:

1. a **value profile**  $v \in (\mathbb{R}_0^+)^N$ , for some set of **bidders**  $N$ , and
2. a set of **feasible allocations**  $A \subseteq \wp(N)$ .

An **allocation problem** is a collection  $\Omega$  of instances such that the possible value profiles are products of intervals. More formally, for each set of feasible allocations  $A$ , there exists for each bidder  $n \in N$  a closed interval  $V_n^A \subseteq \mathbb{R}$  such that  $\{v : (v, A) \in \Omega\} = \prod_n V_n^A$ .

An **algorithm**  $x$  selects, for each instance  $(v, A) \in \Omega$ , a feasible allocation, that is,  $x(v, A) \in A$ .<sup>7</sup> We will occasionally abuse notation and write  $x_n(v, A)$  to denote an indicator function, equal to 1 if  $n$  is packed (*i.e.*,  $n \in x(v, A)$ ) and 0 otherwise.

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<sup>7</sup>In complexity theory, we often are not given the feasible allocations  $A$  directly, but instead only a description that implies which allocations are feasible. For instance, a description could specify the items’ sizes and the capacity of the knapsack. In principle, algorithms for the knapsack problem could output different allocations for two instances with different item sizes but the same feasible allocations. Our formulation ignores this description-dependence, but we could easily accommodate it by specifying a function  $\mathcal{A}$  from de-



The **welfare** of algorithm  $x$  at instance  $(v, A)$  is

$$W_x(v, A) \equiv \sum_{n \in x(v, A)} v_n.$$

The **optimal welfare** at instance  $(v, A)$  is

$$W^*(v, A) \equiv W_{\text{OPT}}(v, A) = \max_{a \in A} \left\{ \sum_{n \in a} v_n \right\},$$

where OPT is an algorithm that always achieves the maximum feasible welfare,

$$\text{OPT}(v, A) \in \operatorname{argmax}_{a \in A} \left\{ \sum_{n \in a} v_n \right\}.$$

In the knapsack problem and other cases of interest, optimization is NP-hard and it may be impractical to identify optimal solutions, even though fast algorithms may guarantee acceptable performance on some problems. The standard measure of algorithm performance is the worst-case guarantee, which is defined as follows.

**Definition 2.1.** For  $\beta \in [0, 1]$ , an algorithm  $x$  is a  **$\beta$ -approximation for allocation** if for all  $(v, A) \in \Omega$

$$\beta W^*(v, A) \leq W_x(v, A).$$

Our goal is to analyze whether and when the performance guarantee of an algorithm also applies to the long-run problem in which bidders' investments determine the values of their assets and their reports are the inputs to the algorithm.

We begin with the problem of truthful reporting, which is equivalently characterized as a problem of mechanism design.

### 2.1.2 The reporting problem

Given some allocation problem  $\Omega$ , we next consider the corresponding **reporting problem**, which differs from the allocation problem because the algorithm can no longer directly input each bidder  $n$ 's value  $v_n$  and must instead rely on each bidder's *reported* value  $\hat{v}_n$ . To elicit truthful value reports, we use a **mechanism**  $(x, p)$ , which is a pair consisting of an algorithm  $x$  and a payment rule  $p$  that maps any reported instance  $(\hat{v}, A)$  into an allocation  $x(\hat{v}, A) \in A$  and a profile of payments  $p(\hat{v}, A) \in \mathbb{R}^N$ .

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scriptions to feasible allocations, and defining an instance as consisting of a value profile  $v$  and a description  $d$ ; none of our results would materially change with this adjustment.

**Definition 2.2.** The mechanism  $(x, p)$  is **strategy-proof** if for all  $(v, A) \in \Omega$  and all  $n \in N$ , we have

$$v_n \in \operatorname{argmax}_{\hat{v}_n \in V_n^A} \{v_n x_n(\hat{v}_n, v_{-n}, A) - p_n(\hat{v}_n, v_{-n}, A)\};$$

that is, if reporting truthfully is always a best response (for each  $n \in N$ ).

In the reporting problem, the mechanism  $(x, p)$  might be chosen to (approximately) maximize welfare, subject to the additional constraint that  $(x, p)$  be strategy-proof.

**Definition 2.3.** For  $\beta \in [0, 1]$ ,  $(x, p)$  is a  **$\beta$ -approximation for reporting** if  $x$  is a  $\beta$ -approximation for allocation and  $(x, p)$  is strategy-proof.

Given an algorithm  $x$  that is an  $\beta$ -approximation for allocation, when can we choose payments so that  $(x, p)$  is an  $\beta$ -approximation for reporting?

**Definition 2.4.** Algorithm  $x$  is **monotone** (on  $\Omega$ ) if, for all  $(v, A) \in \Omega$  and  $n \in N$ , if  $n \in x(v, A)$ , then  $n \in x(\tilde{v}_n, v_{-n}, A)$  for all  $\tilde{v}_n \geq v_n$ .

**Definition 2.5.** The **threshold price** for bidder  $n$  at instance  $(v, A)$  is

$$t_n^x(v, A) \equiv \inf\{\tilde{v}_n : n \in x(\tilde{v}_n, v_{-n}, A) \text{ and } (\tilde{v}_n, v_{-n}, A) \in \Omega\}.$$

For any monotone  $x$ , we define the **threshold auction**  $(x, p^x)$  to be the mechanism such that for all  $n$  and all  $(v, A)$ ,

$$p_n^x(v, A) = \begin{cases} t_n^x(v, A) & \text{if } n \in x(v, A) \\ 0 & \text{if otherwise} \end{cases};$$

that is, a threshold auction uses a monotonic allocation rule and charges each bidder his threshold price in the case that he is packed, and charges 0 otherwise.

For any optimal algorithm OPT, the corresponding threshold auction  $(\text{OPT}, p^{\text{OPT}})$  is the [Vickrey-Clarke-Groves](#) (VCG) auction. For other strategy-proof mechanisms, the following characterization is a special case of the well-known ‘‘taxation principle’’ of mechanism design. (Alternatively, see [Myerson \(1981\)](#).)

**Proposition 2.1.** If  $x$  is monotone, then the threshold auction  $(x, p^x)$  is strategy-proof. Conversely, if  $(x, p)$  is strategy-proof then for all  $(v, A)$  and all  $n$  we have

$$p_n(v, A) = p_n^x(v, A) + f(v_{-n}, A)$$

where  $p_n^x(v, A)$  is the threshold auction price for  $n$  and  $f$  is a function that does not depend on  $v_n$ .

**Corollary 2.1.** *If  $x$  is monotone and a  $\beta$ -approximation for allocation, then  $(x, p^x)$  is a  $\beta$ -approximation for reporting.*

### 2.1.3 The investment problem

Finally, given some allocation problem  $\Omega$ , we define the corresponding **investment problem**. For now, we focus on the investment decision of a single bidder; we extend to the case in which multiple bidders may invest in Section 2.3.

We assume that one bidder has an opportunity to change his value at a cost, with knowledge of his threshold price.

In the reporting problem, we required that each bidder be incentivized to report his value truthfully, regardless of his beliefs about the other bidders' values. In the investment problem, we instead require that a bidder with an investment opportunity be incentivized to make socially-beneficial investments, with full information about his threshold price.

Given these distinct assumptions about information, it is natural to ask: Is the true situation described by the reporting problem, or the investment problem? Our perspective is that these models capture different aspects of the same situation. When a mechanism is new, each bidder's value may be known by no one else, so we must ensure that these values are reported truthfully as inputs to the allocation algorithm. This short-run consideration is captured by the reporting problem. Over time, bidders may learn much more – a bidder may, for instance, use historical data to forecast his own threshold price. However, as time passes, bidders may also gain opportunities to adjust their assets and technology given the prices they face. These gradual adjustments can affect the performance of the mechanism. This long-run consideration is captured by the investment problem.

Given an investor  $\iota \in N$ , an **investment** is a pair  $(v_\iota, c_\iota) \in V_\iota^A \times \mathbb{R}$ , specifying a value and a cost. An **instance** of the investment problem is a tuple  $(I_\iota, v_{-\iota}, A)$ , where  $I_\iota \subseteq V_\iota^A \times \mathbb{R}$  is a set of feasible investments and  $v_{-\iota} \in V_{-\iota}^A$ . We restrict attention to instances that satisfy:

1. **Finite.**  $|I_\iota| < \infty$ .
2. **Normalization.**  $\min \{c_\iota : (v_\iota, c_\iota) \in I_\iota\} = 0$ .

Note that while  $n$  denotes a representative element of  $N$ ,  $\iota$  denotes the investor, so  $\iota$  is only well-defined once we fix an instance of the investment problem.

As a baseline, we consider the investment problem under the VCG auction. For that auction, the total profits of the auctioneer and all the participants besides  $\iota$  is an amount

$f(v_{-i})$  that does not depend on  $i$ 's report. Hence,  $i$ 's net profit is the total social welfare minus  $f(v_{-i})$ . A consequence is that  $i$  maximizes his own payoff by maximizing social welfare, which he does both by reporting truthfully and by choosing the social-welfare maximizing investment.

**Definition 2.6.** *Mechanism  $(x, p)$  has **efficient investments**<sup>8</sup> if for every investment instance  $(I_i, v_{-i}, A)$  we have*

$$\operatorname{argmax}_{(v_i, c_i) \in I_i} \{v_i \cdot x_i(v_i, v_{-i}, A) - p(v_i, v_{-i}, A) - c_i\} = \operatorname{argmax}_{(v_i, c_i) \in I_i} \{W_x(v_i, v_{-i}, A) - c_i\}. \quad (1)$$

**Proposition 2.2.** *Any VCG auction has efficient investments.*

We also obtain a partial converse to Proposition 2.2. In particular, we show that if a mechanism is strategy-proof and has efficient investment incentives, then it must act like a VCG auction restricted to a subset of the allocations.

We now introduce a notation for the welfare generated by selecting allocation  $a$  at value profile  $v$ ,

$$w(a \mid v) \equiv \sum_{n \in a} v_n.$$

With this notation, note that we have  $W_x(v, A) = w(x(v, A) \mid v)$ .

**Definition 2.7.** *We say that  $x$  has **constrained-efficient allocations** if for every  $A$ , there exists some set of allocations  $R \subseteq A$  such that for every value profile  $v \in V_n^A$ ,*

$$x(v, A) \in \operatorname{argmax}_{a \in R} \{w(a \mid v)\}. \quad (2)$$

*If (2) holds for almost every value profile  $v$ , then  $x$  has **constrained-efficient allocations almost everywhere**.*

We now have three desiderata for mechanisms: constrained-efficient allocations, strategy-proofness, and efficient investments. Our next proposition states, essentially, that any two of these together imply the third.<sup>9</sup>

**Proposition 2.3.** *For any mechanism  $(x, p)$ :*

1. *If  $x$  has constrained-efficient allocations and  $(x, p)$  is strategy-proof, then  $(x, p)$  has efficient investments.*

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<sup>8</sup>It is natural to consider replacing “=” in (1) with “ $\subseteq$ ”. These definitions are equivalent.

<sup>9</sup>None of the three, by itself, implies either of the other two. Clauses 1 and 2 of Proposition 2.3 are corollaries of Theorem 1 of [Hatfield et al. \(2019\)](#).

2. If  $x$  has constrained-efficient allocations and  $(x, p)$  has efficient investments, then  $(x, p)$  is strategy-proof.
3. If  $(x, p)$  is strategy-proof and has efficient investments, then  $x$  has constrained-efficient allocations almost everywhere.

Proposition 2.2 shows that the VCG auction induces any given bidder to make the socially optimal investment; Clause 3 of Proposition 2.3 shows that any strategy-proof mechanism that has that property must almost everywhere choose the exactly optimal allocation from a restricted set  $R$ .

Proposition 2.2 highlights two ways in which VCG may fail to provide efficient investment incentives. First, a bidder may not know his threshold price and may forecast incorrectly whether he will be packed. Second, as we discuss further in Section 2.3, if multiple bidders make simultaneous investment decisions, then while each of them makes an investment that is socially optimal conditional on others' investments, there may be coordination problems that render the overall equilibrium socially inefficient.

To isolate the impact of using an approximately-optimal allocation rule, we shut down these information and coordination channels, and ask how a single agent's investment incentives are affected by the approximation. As we have already seen, even with just one investing bidder under full information, the investment problem becomes subtle: under an approximately-optimal mechanism, there can be privately profitable investment opportunities that reduce social welfare. When does this possibility mean that investment performance must be strictly worse than allocation performance?

Suppose we have some weakly monotone algorithm  $x$  that guarantees a  $\beta$ -approximation for allocation. Under what conditions does its corresponding threshold auction still yield a  $\beta$ -approximation in the investment problem?

When  $\iota$  faces a threshold auction  $(x, p^x)$ , his **utility** from investment  $(v_\iota, c_\iota)$  is

$$u_\iota(x, v_\iota, c_\iota, v_{-\iota}, A) \equiv v_\iota x_\iota(v_\iota, v_{-\iota}, A) - p_\iota^x(v_\iota, v_{-\iota}, A) - c_\iota.$$

We denote his **best responses** at instance  $(I_\iota, v_{-\iota}, A)$  by

$$\text{BR}(x, I_\iota, v_{-\iota}, A) \equiv \underset{(v_\iota, c_\iota) \in I_\iota}{\text{argmax}} \{u_\iota(x, v_\iota, c_\iota, v_{-\iota}, A)\}.$$

The **welfare** of algorithm  $x$  at instance  $(I_\iota, v_{-\iota}, A)$  is then

$$\overline{W}_x(I_\iota, v_{-\iota}, A) \equiv \min_{(v_\iota, c_\iota) \in \text{BR}(x, I_\iota, v_{-\iota}, A)} \{W_x(v_\iota, v_{-\iota}, A) - c_\iota\}; \quad (3)$$

the **optimal welfare** at instance  $(I_\iota, v_{-\iota}, A)$  is

$$\overline{W}^*(I_\iota, v_{-\iota}, A) \equiv \max_{(v_\iota, c_\iota) \in I_\iota} \{W^*(v_\iota, v_{-\iota}, A) - c_\iota\}.$$

**Definition 2.8.** For  $\beta \in [0, 1]$ , algorithm  $x$  is a  **$\beta$ -approximation for investment** if for all investment instances  $(I_\iota, v_{-\iota}, A)$ ,

$$\beta \overline{W}^*(I_\iota, v_{-\iota}, A) \leq \overline{W}_x(I_\iota, v_{-\iota}, A).$$

**Proposition 2.4.** If  $x$  is a  $\beta$ -approximation for investment, then  $x$  is a  $\beta$ -approximation for allocation.

*Proof.* Any instance of the allocation problem  $(v_\iota, v_{-\iota}, A)$  is equivalent to the instance of the investment problem  $(I_\iota, v_{-\iota}, A)$  in which the investment technology is the singleton  $\{(v_\iota, 0)\}$ . Thus, the investment problem embeds the allocation problem without investment as a special case.  $\square$

Our next result shows that even if the allocation guarantee is very good, without further structure, the investment guarantee can be arbitrarily bad.

**Proposition 2.5.** Let  $\Psi$  be the set of instances such that  $|N| = 2$ ,  $v \in \mathbb{R}_+^2$ , and  $A = \wp(N)$ . If  $\Omega \supseteq \Psi$ , then for all  $\beta \in (0, 1)$ , there exists an algorithm  $x^\beta$  for  $\Omega$  such that

1.  $x^\beta$  is monotone;
2.  $x^\beta$  is a  $\beta$ -approximation for allocation; and
3. for all  $\beta' > 0$ ,  $x^\beta$  is not a  $\beta'$ -approximation for investment.

Proposition 2.5 suggests that investment efficiency guarantees are (very) sensitive to relaxing full efficiency of the allocation rule—even independent of the known inefficiencies that arise in the presence of incomplete information and/or coordination failures.

Note also that the setting of Proposition 2.5 includes the knapsack problem, which we define in Section 2.2.2.

*Proof of Proposition 2.5.* We construct the algorithms  $x^\beta$  as follows:

$$x^\beta(v, A) = \begin{cases} \{1, 2\} & \text{if } (v, A) \in \Psi \text{ and } \frac{v_1}{v_1+v_2} < \beta \\ \{1\} & \text{if } (v, A) \in \Psi \text{ and } \frac{v_1}{v_1+v_2} \geq \beta \\ \text{OPT}(v, A) & \text{otherwise.} \end{cases}$$

By inspection,  $x^\beta$  is monotone and a  $\beta$ -approximation for allocation. Moreover, since Bidder 1 is always packed for instances in  $\Psi$ , 1's threshold price at such instances is 0.

Consider the investment technology  $I_1 = \{(\gamma + \epsilon, \gamma), (0, 0)\}$  for  $\gamma, \epsilon > 0$ . For any  $(v, A) \in \Psi$ , 1's best-response at investment instance  $(I_1, v_2, A)$  is to choose investment  $(\gamma + \epsilon, \gamma)$ . For large enough  $\gamma$ , however,  $x^\beta$  packs only Bidder 1, for total welfare  $\epsilon$ . By contrast, the optimal benchmark chooses investment  $(\gamma + \epsilon, \gamma)$  and packs both bidders, for total welfare  $v_2 + \epsilon$ . For all  $\beta' > 0$ , we can pick  $v_2 > 0$  and small enough  $\epsilon$ , so

$$\overline{W}_x(I_1, v_2, A) = \epsilon < \beta'(v_2 + \epsilon) = \beta' \overline{W}^*(I_1, v_2, A). \quad \square$$

## 2.2 Results for binary outcomes

For any given investment technology, a bidder may have multiple best choices and in (3) we have specified the welfare-minimizing one as the basis for our calculations. Our next result allows us to ignore this multiplicity. It states that an algorithm's investment approximation ratio over all instances is equal to its approximation ratio over just the instances with singleton best-responses.

**Lemma 2.1.** *If for all  $(I_\iota, v_{-\iota}, A)$  such that  $\text{BR}(x, I_\iota, v_{-\iota}, A)$  is a singleton, we have*

$$\beta \overline{W}^*(I_\iota, v_{-\iota}, A) \leq \overline{W}_x(I_\iota, v_{-\iota}, A),$$

*then  $x$  is a  $\beta$ -approximation for investment.*

We now characterize the investor's best response facing any threshold auction: the bidder can find an optimal investment using the following procedure:

1. First, find the investment that would maximize his value net of cost.
2. Make that investment if the associated value net of cost is above the threshold price; otherwise, make a costless investment.

**Lemma 2.2.** *Given an instance  $(I_\iota, v_{-\iota}, A)$ , let  $(v_\iota^\uparrow, c_\iota^\uparrow)$  denote an arbitrary element of  $\text{argmax}_{(v_\iota, c_\iota) \in I_\iota} \{v_\iota - c_\iota\}$ . Let  $(v_\iota^\downarrow, c_\iota^\downarrow) \in I_\iota$  denote a costless investment ( $c_\iota^\downarrow = 0$ ). For any monotone algorithm  $x$ :*

1. *if  $\iota \in x(v_\iota^\uparrow - c_\iota^\uparrow, v_{-\iota}, A)$ , then  $(v_\iota^\uparrow, c_\iota^\uparrow)$  is a best-response for  $\iota$ ;*
2. *otherwise,  $(v_\iota^\downarrow, c_\iota^\downarrow)$  is a best-response for  $\iota$ .*

*Proof.* Let  $\tau_\iota(v_{-\iota}, A)$  be the threshold price for  $\iota$ . To reduce clutter, we suppress the dependence of  $u_\iota$ ,  $x_\iota$ , and  $\tau_\iota$  on  $(v_{-\iota}, A)$ . To prove clause 1, we suppose that  $\iota \in x(v_\iota^\uparrow - c_\iota^\uparrow)$ . Then  $v_\iota^\uparrow - c_\iota^\uparrow \geq \tau_\iota$ , and by  $x$  monotone,  $\iota \in x(v_\iota^\uparrow)$ . Thus,

$$u_\iota(v_\iota^\uparrow, c_\iota^\uparrow) = v_\iota^\uparrow - \tau_\iota - c_\iota^\uparrow \geq 0.$$

Take any  $(v_\iota, c_\iota) \in I_\iota$ . We want to prove that  $u_\iota(v_\iota^\uparrow, c_\iota^\uparrow) \geq u_\iota(v_\iota, c_\iota)$ . If  $u_\iota(v_\iota, c_\iota) \leq 0$ , then we are done. If  $u_\iota(v_\iota, c_\iota) > 0$ , then

$$u_\iota(v_\iota, c_\iota) = v_\iota - \tau_\iota - c_\iota \leq v_\iota^\uparrow - \tau_\iota - c_\iota^\uparrow = u_\iota(v_\iota^\uparrow, c_\iota^\uparrow),$$

where the inequality follows because  $(v_\iota^\uparrow, c_\iota^\uparrow) \in \operatorname{argmax}_{(v_\iota, c_\iota) \in I_\iota} \{v_\iota - c_\iota\}$ .

Now, to prove clause 2, we suppose that  $n \notin x(v_n^\uparrow - c_n^\uparrow)$ . Take any  $(v_n, c_n) \in I_n$ . We want to prove that  $u_n(v_n^\downarrow, c_n^\downarrow) \geq u_n(v_n, c_n)$ . As  $x_n(v_n^\uparrow - c_n^\uparrow) = 0$ ,

$$\tau_n \geq v_n^\uparrow - c_n^\uparrow \geq v_n - c_n.$$

Thus, we have  $u_n(v_n, c_n) = \max\{v_n - \tau_n, 0\} - c_n \leq 0 \leq \max\{v_n^\downarrow - \tau_n, 0\} = u_n(v_n^\downarrow, c_n^\downarrow)$ .  $\square$

We now state the key definition for our main theorem.

**Definition 2.9.** *Algorithm  $x$  is **XBONE** (e**X**cludes **BO**ssy **N**egative **E**xternalities) if for any two instances  $(v, A)$  and  $(\tilde{v}_n, v_{-n}, A)$  of the allocation problem, if whenever either of the following two conditions hold*

1.  $n \in x(v, A)$  and  $\tilde{v}_n > v_n$ ,
2.  $n \notin x(v, A)$  and  $\tilde{v}_n < v_n$ ,

then we have

$$w(x(\tilde{v}_n, v_{-n}, A) \mid \tilde{v}_n, v_{-n}) \geq w(x(v, A) \mid \tilde{v}_n, v_{-n}). \quad (4)$$

If either of the two conditions of Definition 2.9 holds and  $x$  is monotone, then (4) is equivalent to the requirement that

$$\sum_{m \neq n} v_m [x_m(\tilde{v}_n, v_{-n}, A) - x_m(v, A)] \geq 0 \quad (5)$$

The left-hand side of (5) is the effect on other bidders' welfare caused by a change in bidder  $n$ 's value. Since, under the identified conditions, there is no change in  $n$ 's outcome or



threshold price, this effect is a **bossy externality**. XBONE is the requirement that any such externality must be non-negative.

XBONE is equivalent to the requirement that if we raise the value of a packed bidder by some positive  $\Delta$ , then the algorithm's welfare rises by at least  $\Delta$ , and if we lower the value of an unpacked bidder, then the algorithm's welfare does not fall.<sup>10</sup>

XBONE algorithms can entail other kinds of externalities, as Section 2.2.2 will illustrate, but excluding bossy negative externalities is sufficient to preserve the performance guarantee.

**Theorem 2.1.** *Assume that  $x$  is monotone. If  $x$  is XBONE and is a  $\beta$ -approximation for allocation, then  $x$  is a  $\beta$ -approximation for investment.*

*Proof.* By Lemma 2.1, we can restrict attention to instances  $(I_\iota, v_{-\iota}, A)$  with singleton best-responses. To reduce clutter, we suppress the dependence of  $x$ ,  $W_x$ ,  $\overline{W}_x$ ,  $W^*$ , and  $\overline{W}^*$  on  $v_{-\iota}$  and  $A$ . Let  $(v_\iota^\uparrow, c_\iota^\uparrow)$  denote an arbitrary element of  $\operatorname{argmax}_{(v_\iota, c_\iota) \in I_\iota} \{v_\iota - c_\iota\}$ , and let  $(v_\iota^\downarrow, c_\iota^\downarrow)$  denote a costless investment ( $c_\iota^\downarrow = 0$ ).

By Lemma 2.2, there are two cases to consider. Either  $\iota$  chooses  $(v_\iota^\uparrow, c_\iota^\uparrow)$  and  $\iota \in x(v_\iota^\uparrow - c_\iota^\uparrow)$ , or  $\iota$  chooses  $(v_\iota^\downarrow, c_\iota^\downarrow)$  and  $\iota \notin x(v_\iota^\uparrow - c_\iota^\uparrow)$ . The next two inequalities below follow from the hypothesis that  $x$  is XBONE.

If  $\iota$  chooses  $(v_\iota^\uparrow, c_\iota^\uparrow)$  and  $\iota \in x(v_\iota^\uparrow - c_\iota^\uparrow)$ , then as  $x$  is XBONE,

$$\overline{W}_x(I_\iota) = W_x(v_\iota^\uparrow) - c_\iota^\uparrow \geq W_x(v_\iota^\uparrow - c_\iota^\uparrow).$$

If  $\iota$  chooses  $(v_\iota^\downarrow, c_\iota^\downarrow)$  and  $\iota \notin x(v_\iota^\uparrow - c_\iota^\uparrow)$ , then as  $x$  is XBONE,

$$\overline{W}_x(I_\iota) = W_x(v_\iota^\downarrow) - c_\iota^\downarrow = W_x(v_\iota^\downarrow - c_\iota^\downarrow) \geq W_x(v_\iota^\uparrow - c_\iota^\uparrow).$$

Let  $(v_\iota^*, c_\iota^*)$  be an element of  $\operatorname{argmax}_{(v_\iota, c_\iota) \in I_\iota} \{W^*(v_\iota) - c_\iota\}$ , so that

$$\overline{W}^*(I_\iota) = W^*(v_\iota^*) - c_\iota^* = W^*(v_\iota^* - c_\iota^*) \leq W^*(v_\iota^\uparrow - c_\iota^\uparrow). \quad (6)$$

Thus, as  $x$  is a  $\beta$ -approximation for allocation, we have

$$\overline{W}_x(I_\iota) \geq W_x(v_\iota^\uparrow - c_\iota^\uparrow) \geq \beta W^*(v_\iota^\uparrow - c_\iota^\uparrow) \geq \beta \overline{W}^*(I_\iota).$$

This completes the proof of Theorem 2.1. □

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<sup>10</sup>Bitonicity, as defined by Mu'alem and Nisan (2008), is a weaker requirement: if we raise the value of a packed bidder or lower the value of an unpacked bidder, then the algorithm's welfare does not fall.

### 2.2.1 Non-bossiness and XBONE

XBONE is naturally weaker than non-bossiness.

**Definition 2.10.** *Algorithm  $x$  is **non-bossy** if for all  $(v, A)$  and  $\tilde{v}_n$ , if  $x_n(v, A) = x_n(\tilde{v}_n, v_{-n}, A)$ , then  $x(v, A) = x(\tilde{v}_n, v_{-n}, A)$ , that is, if no bidder can affect other bidders' outcomes without affecting his own.*

**Proposition 2.6.** *If  $x$  is monotone and non-bossy, then  $x$  is XBONE.*

*Proof.* Take any two instances  $(v, A)$  and  $(\tilde{v}_n, v_{-n}, A)$  that satisfy the antecedent condition of Definition 2.9. As  $x$  is monotone, we have  $x_n(v, A) = x_n(\tilde{v}_n, v_{-n}, A)$ . Then, as  $x$  is non-bossy, we have  $x(v, A) = x(\tilde{v}_n, v_{-n}, A)$ . Thus, we see that

$$w(x(v, A) \mid \tilde{v}_n, v_{-n}) = w(x(\tilde{v}_n, v_{-n}, A) \mid \tilde{v}_n, v_{-n}),$$

as desired. □

XBONE requires that for particular value changes for an individual that do not affect that individual's outcome,  $x$  should not pick less valuable outcomes for others. Non-bossiness is stronger: it requires that for *any* value change for an individual that does not affect that individual's outcome,  $x$  should not make *any* change in others' outcomes.

**Proposition 2.7.** *Let  $X$  be a collection of XBONE algorithms. If  $y$  is an algorithm that at each instance  $(v, A) \in \Omega$  outputs a surplus-maximizing allocation from the collection  $\{x(v, A)\}_{x \in X}$ , then  $y$  is XBONE.*

*Proof.* We consider any two instances  $(v, A)$  and  $(\tilde{v}_n, v_{-n}, A)$  satisfying the antecedent condition of Definition 2.9. Let  $x \in X$  be such that  $y(v, A) = x(v, A)$ . As  $x$  is XBONE, we have

$$\begin{aligned} w(y(v, A) \mid \tilde{v}_n, v_{-n}) &= w(x(v, A) \mid \tilde{v}_n, v_{-n}) \\ &\leq w(x(\tilde{v}_n, v_{-n}, A) \mid \tilde{v}_n, v_{-n}) \\ &\leq w(y(\tilde{v}_n, v_{-n}, A) \mid \tilde{v}_n, v_{-n}), \end{aligned}$$

as desired. □

### 2.2.2 Application: Knapsack algorithms

The knapsack problem is a special case of the allocation problem introduced in Section 2.1.1. In the knapsack problem, there is a set of items, where an item  $n$  has value  $v_n$  and size  $s_n$ .

The knapsack has capacity  $S$ . Without loss of generality, suppose no item's size is more than  $S$ . The set of feasible allocations is any subset of items  $K \subseteq N$  such that  $\sum_{n \in K} s_n \leq S$ . As before, let  $A$  denote the set of feasible allocations and let  $a$  be an element of  $A$ .

The knapsack problem is NP-Hard (Karp, 1972); there is no known polynomial-time algorithm that outputs optimal allocations (Cook, 2006; Fortnow, 2009). Dantzig (1957) suggested applying a **GREEDY algorithm** to the knapsack problem. Formally:

**Algorithm 1** (GREEDY). *Sort items by the ratio of their values to their sizes so that*

$$\frac{v_1}{s_1} \geq \frac{v_2}{s_2} \dots \geq \frac{v_{|N|}}{s_{|N|}} \quad (7)$$

*Add items to the knapsack one by one in the sorted order so long as the sum of the sizes does not exceed the knapsack's capacity. When encountering the first item that would violate the size constraint, stop.*

Although Dantzig's GREEDY algorithm performs well on some instances, including ones for which all items are small in relation to the capacity of the knapsack, its worst-case performance guarantee is 0, as illustrated by the following example.

**Example 2.1.** *Consider a knapsack with capacity 1 and two items. For some arbitrarily small  $\epsilon > 0$ , let  $v_1 = \epsilon$ ,  $s_1 = \frac{\epsilon}{2}$ ,  $v_2 = 1$ , and  $s_2 = 1$ . The GREEDY algorithm picks item 1 and stops, whereas the optimal algorithm picks item 2. Thus, GREEDY's performance is no better than  $\epsilon$  of the optimum.*

There is a simple modification of the GREEDY algorithm that improves the worst-case guarantee for the knapsack problem. Let us define the **MGREEDY algorithm** as follows.

**Algorithm 2** (MGREEDY). Run the GREEDY algorithm. Compare the GREEDY algorithm's packing to the the most valuable individual item; output whichever has higher welfare.

MGREEDY's worst-case performance is much better than GREEDY's:

**Proposition 2.8.** *MGREEDY is a  $\frac{1}{2}$ -approximation for the Knapsack problem.*

*Proof.* For any instance  $\omega$ , order the items by value/size as in (7). If GREEDY packs all items, then trivially  $W^*(\omega) = W_{\text{MGreedy}}(\omega)$ . Otherwise, let  $k$  be the lowest index of an item

not packed by GREEDY and let  $K$  be the index of an item with maximum value. We have

$$\begin{aligned}
 W^*(\omega) &\leq \sum_{n=1}^k v_n = W_{\text{Greedy}}(\omega) + v_k \\
 &\leq W_{\text{Greedy}}(\omega) + v_K \\
 &\leq 2 \max \{W_{\text{Greedy}}(\omega), v_K\} \\
 &= 2W_{\text{MGreedy}}(\omega). \quad \square
 \end{aligned}$$

MGREEDY turns out to be bossy, as our next example shows.

**Example 2.2.** *Consider the knapsack instance with capacity 10 and 3 items.  $v_1 = 2$ ,  $v_2 = 1$ ,  $v_3 = 8$ .  $s_1 = s_2 = 1$ ,  $s_3 = 9$ . At this instance, MGREEDY packs just item 3. If we raise  $v_3$  to 10, then MGREEDY instead packs item 1 and item 3. Thus, MGREEDY is bossy. However, this is a bossy **positive** externality; raising the value of a packed item by 2 has increased welfare by 4.*

**Proposition 2.9.** *For the knapsack problem, the GREEDY algorithm and the MGREEDY algorithm are both XBONE.*

*Proof.* The GREEDY algorithm is a monotone and non-bossy algorithm, and thus it is XBONE by Proposition 2.6.

The MGREEDY algorithm's output is equal to the welfare-maximizing selection from the outputs of two algorithms:

- the GREEDY algorithm, and
- the algorithm that selects the most valuable single item.

We have just shown that the GREEDY algorithm is XBONE. Meanwhile, the algorithm that selects the most valuable single item is monotone and non-bossy and so is XBONE by Proposition 2.6, as well. Thus, by Proposition 2.7, the MGREEDY algorithm is XBONE.  $\square$

For the example in the Introduction, the GREEDY and MGREEDY algorithms output the same packings. Hence, that example shows that there can be negative externalities under the MGREEDY algorithm. In particular, an investment that causes the investor to be packed can increase the investor's utility but yield a reduction in social welfare. However, those negative externalities are not bossy, so they cannot undermine the MGREEDY algorithm's worst-case performance guarantee of  $\frac{1}{2}$ . Conversely, Example 2.2 shows that there can be bossy externalities under the MGREEDY algorithm, but because those bossy externalities are not negative, they, too, cannot undermine the worst-case performance guarantee.

### 2.2.3 A necessary and sufficient condition

Definition 2.9 is sufficient for approximation guarantees to persist under investment; however, it is not quite necessary. In this section, we show that the first half of the XBONE condition, which states that there is no bossy negative externality for positive investments, *is* necessary. The second half of the XBONE condition, which requires the same for disinvestments, is only necessary for values above the VCG price. We show that modifying XBONE to require only these components gives us a necessary and sufficient condition.

**Definition 2.11.** *Algorithm  $x$  is **weakly XBONE** if for any two instances  $(v, A)$  and  $(\tilde{v}_n, v_{-n}, A)$  of the allocation problem, if*

1. *either  $n \in x(v, A)$  and  $\tilde{v}_n > v_n$ ,*
2. *or  $n \notin x(v, A)$ ,  $\tilde{v}_n < v_n$ , and  $t_n^{\text{OPT}}(v, A) < v_n$*

*then we have*

$$w(x(\tilde{v}_n, v_{-n}, A) \mid \tilde{v}_n, v_{-n}) \geq w(x(v, A) \mid \tilde{v}_n, v_{-n}).$$

**Theorem 2.2.** *Assume that  $x$  is monotone. If  $x$  is weakly XBONE and is a  $\beta$ -approximation for allocation, then  $x$  is a  $\beta$ -approximation for investment.*

Theorem 2.2 establishes that XBONE is not a necessary condition for worst-case guarantees to persist under investment, as weak XBONE is sufficient. However, in problems of interest there is no known fast method to compute the VCG threshold prices, since those prices are defined by the exact solution to the optimization problem. Thus, Clause 2 of Definition 2.11 may be intractable to verify.

**Definition 2.12.** *For two problems  $\Omega$  and  $\Omega'$ ,  $\Omega'$  is a **sub-problem** of  $\Omega$  if  $\Omega' \subseteq \Omega$ .*

If  $x$  is monotone and weakly XBONE on  $\Omega$ , then  $x$  is monotone and weakly XBONE on any sub-problem  $\Omega'$ ; hence, we obtain the following corollary of Theorem 2.2.

**Corollary 2.2.** *Suppose that  $x$  is monotone and is weakly XBONE on problem  $\Omega$ . For any sub-problem  $\Omega'$ , if  $x$  is a  $\beta'$ -approximation for allocation on  $\Omega'$ , then  $x$  is a  $\beta'$ -approximation for investment on  $\Omega'$ .*

Next, we find that, under a mild technical condition, weak XBONE is necessary for the conclusion of Corollary 2.2. That is, weak XBONE comprises a maximal domain for allocative guarantees to extend to investment guarantees.

**Theorem 2.3.** *Assume  $x$  is monotone and a  $\beta$ -approximation for allocation on problem  $\Omega$  for  $\beta > 0$ . Suppose that for all  $i \in N$  and all  $(v_{-i}, A)$ , there exists a partition of  $V_i^A$  into positive-length intervals such that  $x(\cdot, v_{-i}, A)$  is measurable with respect to that partition.*

*If  $x$  is not weakly XBONE, then there exists a sub-problem  $\Omega' \subseteq \Omega$  and  $\beta'$  such that  $x$  is a  $\beta'$ -approximation for allocation on  $\Omega'$ , but not a  $\beta'$ -approximation for investment on  $\Omega'$ .*

How much can XBONE be relaxed, while still ensuring that an algorithm’s allocative guarantees extend to investment? Theorem 2.3 provides an answer: the “upward” direction of XBONE cannot be relaxed at all, and the “downward” direction can only be relaxed below the VCG threshold price.

## 2.3 Allowing multiple investors

The analysis changes in two ways when multiple participants can make investments. The first change is made to acknowledge a possible *coordination problem* among the investors, which requires a different statement of the conclusion of the theorems. The second change arises because we use a condition stronger than XBONE to prove the new conclusion.

Formally, an instance of the multi-investor problem is a tuple  $(I, A)$ , where  $I = (I_n)_{n \in N}$  and  $I_n \subseteq V_n^A \times \mathbb{R}$  is a set of feasible investments. We restrict attention to investment technologies that satisfy:

1. **Finite.**  $|I_n| < \infty$ .
2. **Normalization.**  $\min \{c_n : (v_n, c_n) \in I_n\} = 0$ .

With multiple investors, even VCG auctions can suffer from inefficient investments due to a coordination problem, as the following example illustrates.

**Example 2.3.** *Consider the knapsack problem. There is a knapsack with capacity 2, and three bidders, with sizes  $s_1 = 2$ ,  $s_2 = s_3 = 1$ . Bidder 1 has the singleton technology  $I_1 = \{(10, 0)\}$ . Bidders 2 and 3 have the technology  $I_2 = I_3 = \{(0, 0), (9, 1)\}$ . It is socially optimal for Bidders 2 and 3 to both choose  $(9, 1)$  and both be packed. However, if only one of them invests, then it is optimal to pack just Bidder 1. In the VCG auction  $(\text{OPT}, p^{\text{OPT}})$ , there are two Nash equilibrium investment profiles. In one Nash equilibrium, no bidder invests. In the efficient Nash equilibrium, both Bidders 2 and 3 invest.*

We do not know whether XBONE is enough, in general, to ensure that an efficient Nash equilibrium exists. However, if the algorithm is monotone and non-bossy and guarantees a fraction  $\beta$  in the short-run problem, then even with multiple investors, there is an equilibrium of the long-run problem that achieves the same performance.

**Theorem 2.4.** *Assume that  $x$  is monotone, non-bossy, and a  $\beta$ -approximation for allocation. For any instance of the multi-investor problem  $(I, A)$ , there exists a Nash equilibrium  $(\hat{v}, \hat{c})$  of the investment game facing threshold auction  $(x, p^x)$ , such that*

$$W_x(\hat{v}, A) - \sum_{n \in N} \hat{c}_n \geq \beta \max_{(v, c) \in I} \left\{ W^*(v, A) - \sum_{n \in N} c_n \right\}.$$

### 3 Investment with multiple outcomes

The problems we studied in Section 2 were generalizations of the knapsack problem in which each bidder has two possible outcomes: being packed or not. We now extend our analysis to settings in which there can be more than two outcomes that the algorithm can assign to each bidder. This extension encompasses knapsack problems in which each participant can be packed with a large item or a small one, combinatorial auctions in which each bidder can win one of several packages, and many other problems.

#### 3.1 Allocation problems with multiple outcomes

Let  $O$  denote a finite set of **outcomes**. Each bidder's **value**  $v_n \in (\mathbb{R}_0^+)^O$  is a row vector, with element  $v_n^o$  denoting  $n$ 's value for outcome  $o$ . We normalize the value of one outcome  $o$ ,  $v_n^o = 0$ ; this is  $n$ 's value for "being unpacked." A **value profile**  $v = (v_n)_{n \in N}$  specifies a value for each bidder.

An **allocation**  $a = (a_n)_{n \in N}$  specifies an outcome  $a_n \in O$  for each bidder  $n$ . It is convenient to represent  $a_n$  as a binary vector, with  $a_n^o = 1$  if  $o$  is the outcome for bidder  $n$ , and 0 otherwise.

An **instance**  $(v, A)$  consists of a value profile  $v$  and a non-empty set of  $A$  of feasible allocations, such that for all  $a \in A$ ,  $v$ 's dimensions agree with  $a$ 's dimensions.<sup>11</sup>

An **allocation problem** consists of a collection of instances, denoted  $\Omega$ . For each  $A$  and  $n$ , let  $V_n^A \subseteq \mathbb{R}^O$  denote the space of possible value vectors for bidder  $n$ . We assume a product structure: for all  $A$ ,  $\{v : (v, A) \in \Omega\} = \prod_n V_n^A$ .

The welfare generated by selecting allocation  $a \in A$  at instance  $(v, A)$  is

$$w(a | v) \equiv \sum_n a_n \cdot v_n.$$

As before, an algorithm  $x$  selects, for each instance  $(v, A) \in \Omega$ , a feasible allocation

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<sup>11</sup>With this formulation, it is without loss of generality for each bidder to have the same set of possible outcomes  $O$ . If some outcome is infeasible for bidder  $n$ , we can represent this by restricting  $A$ .

$x(v, A) \in A$ ; we denote  $n$ 's outcome under  $x$  at  $(v, A)$  by  $x_n(v, A)$ . The **welfare** of algorithm  $x$  at instance  $(v, A)$  is

$$W_x(v, A) \equiv w(x(v, A) \mid v).$$

### 3.2 Reporting problems with multiple outcomes

A **mechanism**  $(x, p)$  consists of an algorithm  $x$  with  $x(v, A) \in A$  and a payment rule  $p$  with  $p(v, A) \in \mathbb{R}^N$ . With multiple outcomes, it is less straightforward to characterize the strategy-proof mechanisms. A necessary condition is weak monotonicity of  $x$ .

**Definition 3.1.**  $x$  is *weakly monotone (W-Mon)* if for any two instances  $(v_n, v_{-n}, A)$  and  $(\tilde{v}_n, v_{-n}, A)$ , we have

$$\tilde{v}_n \cdot x_n(\tilde{v}_n, v_{-n}, A) - \tilde{v}_n \cdot x_n(v_n, v_{-n}, A) \geq v_n \cdot x_n(\tilde{v}_n, v_{-n}, A) - v_n \cdot x_n(v_n, v_{-n}, A).$$

**Proposition 3.1** (Lavi et al. (2003)). *If there exists  $p$  such that  $(x, p)$  is strategy-proof, then  $x$  is W-Mon.*

Moreover, when each  $V_n^A$  is convex, W-Mon is also a sufficient condition.<sup>12</sup>

**Proposition 3.2** (Saks and Yu (2005)). *If for all  $n$  and  $A$ , the set of possible values  $V_n^A$  is convex, then if  $x$  is W-Mon, there exists  $p$  such that  $(x, p)$  is strategy-proof.*

When each  $V_n^A$  is convex, it follows that for any W-Mon  $x$ , the corresponding incentive-compatible payment rule  $p$  is essentially unique. The following Proposition is a corollary of the generalized envelope theorem (Milgrom and Segal, 2002, Corollary 1).

**Proposition 3.3.** *Suppose that for all  $n$  and  $A$ , the set of possible values  $V_n^A$  is convex. Then for any  $x$ , if  $(x, p)$  and  $(x, \tilde{p})$  are both strategy-proof, then for any two instances  $(v_n, v_{-n}, A)$  and  $(\tilde{v}_n, v_{-n}, A)$ , we have*

$$p_n(v_n, v_{-n}, A) - p_n(\tilde{v}_n, v_{-n}, A) = \tilde{p}_n(v_n, v_{-n}, A) - \tilde{p}_n(\tilde{v}_n, v_{-n}, A).$$

**Corollary 3.1.** *Let  $\mathbf{0}$  denote a value vector with every element equal to 0. If for all  $n$  and  $A$ ,  $V_n^A$  is convex and  $\mathbf{0} \in V_n^A$ , then for any W-Mon  $x$ , there is a unique payment rule  $p$  such that*

1.  $(x, p)$  is strategy-proof
2. and for all  $n$ ,  $v_{-n}$ , and  $A$ ,  $p_n(\mathbf{0}, v_{-n}, A) = 0$ .

Henceforth, we assume that each  $V_n^A$  is convex.

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<sup>12</sup>Bikhchandani et al. (2006) provide other domain assumptions such that W-Mon is sufficient.



### 3.3 Investment problems with multiple outcomes

As before, we suppose that a bidder  $\iota \in N$  has the opportunity to invest before reporting and allocation. An **investment** is a pair  $(v_\iota, c_\iota)$ , with  $v_\iota \in (\mathbb{R}_0^+)^O$  and  $c_\iota \in \mathbb{R}$ . An **investment instance** is a tuple  $(I_\iota, v_{-\iota}, A)$ , where  $I_\iota \subseteq V_\iota^A \times \mathbb{R}$  is a set of feasible investments and  $v_{-\iota} \in V_\iota^A$ . We restrict attention to investment instances that satisfy:

1. **Finite.**  $|I_\iota| < \infty$ .
2. **Normalization.**  $\min \{c_\iota : (v_\iota, c_\iota) \in I_\iota\} = 0$ .

Given any W-Mon algorithm  $x$ , we suppose that  $\iota$  faces a strategy-proof mechanism  $(x, p^x)$ . We define  $u_\iota$ , BR,  $\overline{W}_x$ , and  $\overline{W}^*$  as before. Note that for convex  $V_\iota^A$ , the particular choice of payment rule does not matter, because Proposition 3.3 implies that  $\iota$ 's best-responses are the same for all incentive-compatible payment rules.

### 3.4 Results for multiple outcomes

We now generalize our XBONE condition (Definition 2.9) and Theorem 2.1 to allow for more than two outcomes. Recall that Definition 2.9 involved starting from some instance  $(v, A)$  and then raising the value of a packed bidder or lowering the value of an unpacked bidder. The generalization below involves starting from some instance  $(v, A)$  and changing bidder  $n$ 's value vector in a way that raises his marginal value for his current outcome  $x_n(v, A)$  compared to any other outcome.

**Definition 3.2.** *Algorithm  $x$  is **XBONE** if for any two instances  $(v, A)$  and  $(\tilde{v}_n, v_{-n}, A)$ , if for all outcomes  $o$ :*

$$\tilde{v}_n^{x_n(v, A)} - \tilde{v}_n^o \geq v_n^{x_n(v, A)} - v_n^o, \quad (8)$$

then

$$w(x(\tilde{v}_n, v_{-n}, A) \mid \tilde{v}_n, v_{-n}) \geq w(x(v, A) \mid \tilde{v}_n, v_{-n}). \quad (9)$$

Note that by our normalization,  $\tilde{v}_n^o = v_n^o = 0$ , so condition (8) implies that  $\tilde{v}_n^{x_n(v, A)} \geq v_n^{x_n(v, A)}$ .

XBONE is a property of allocation algorithms—it is defined without reference to the payment rule. Nevertheless, when an algorithm  $x$  is paired with an incentive-compatible payment rule  $p$ , then the requirement that the algorithm  $x$  is XBONE can be restated in a way that associates the externality with the mechanism and corresponds closely to the conventional definition of externalities.

**Proposition 3.4.** *If  $(v, A)$  and  $(\tilde{v}_n, v_{-n}, A)$  satisfy (8) and  $(x, p)$  is strategy-proof, then (9) is equivalent to the requirement that*

$$\underbrace{p_n(\tilde{v}_n, v_{-n}, A) - p_n(v, A)}_{\text{change in } n\text{'s payment}} + \underbrace{\sum_{m \neq n} v_m \cdot [x_m(\tilde{v}_n, v_{-n}, A) - x_m(v, A)]}_{\text{effect on others' values}} \geq 0, \quad (10)$$

Moreover, if  $(x, p)$  is strategy-proof, then for almost all pairs  $(v_n, \tilde{v}_n) \in \mathbb{R}^{2|O|}$ , if  $v_n$  and  $\tilde{v}_n$  satisfy (8), then we have  $p_n(\tilde{v}_n, v_{-n}, A) - p_n(v, A) = 0$ .

Expression (10) decomposes the effect of moving from  $v_n$  to  $\tilde{v}_n$  into a change in  $n$ 's payment and an effect on the total value allocated to other bidders. In total, the left-hand side is the net externality from the mechanism, that is, the portion of the effect on other participants that is not fully reflected in the price.<sup>13</sup> When condition (8) of the XBONE definition applies, changing  $n$ 's report from  $v_n$  to  $\tilde{v}_n$  while holding  $n$ 's value fixed has no net effect on  $n$ 's payoff. Thus, using a notion of bossy mechanisms based on payoffs rather than outcomes, (10) quantifies the impact of a *bossy* externality and requires it to be non-negative.

As before, XBONE allows us to carry over approximation guarantees for allocation into the investment problem.

**Theorem 3.1.** *Assume that  $x$  is W-Mon and that  $V_n^A$  is a product of one-dimensional intervals for all  $A$  and  $n$ . If  $x$  is XBONE and is a  $\beta$ -approximation for allocation, then  $x$  is a  $\beta$ -approximation for investment.*

Theorem 3.1 extends Theorem 2.1 to a much more general model that includes multiple outcomes. Almost everywhere, if a bidder's marginal value for his original outcome rises compared to every other outcome, then the bidder's outcome remains unchanged. If such a change affects others' outcomes, that is a bossy externality. Theorem 3.1 tells us that if the algorithm excludes bossy negative externalities, then the long-run problem inherits the worst-case guarantee from the short-run problem.

### 3.4.1 Proof of Theorem 3.1

As in the theorem statement, suppose that  $x$  is W-Mon, XBONE, and a  $\beta$ -approximation for allocation and suppose moreover that each  $V_n^A$  is a product of one-dimensional intervals. We define a **pivotal vector**  $\bar{v}_i$  that plays a key role in the argument. For each outcome

<sup>13</sup>In the mechanism design literature, the word “externality” is often used to refer just to the second term, but that is different from the traditional economic use of the word.

$o \in O$ , the corresponding component of the pivotal vector is

$$\bar{v}_\iota^o = \max_{(v_\iota, c_\iota) \in I_\iota} \{v_\iota^o - c_\iota\}. \quad (11)$$

As  $I_\iota$  is normalized and  $V_\iota^A$  is a product of one-dimensional intervals, we have  $\bar{v}_\iota \in V_\iota^A$  by construction.

We begin by showing that the investor  $\iota$  can find a best-response using the following simple procedure:

1. Construct the pivotal vector  $\bar{v}_\iota$
2. Check what outcome would occur if he reported the pivotal vector to the mechanism, this is  $x_\iota(\bar{v}_\iota, v_{-\iota}, A)$ .
3. Choose an investment that maximizes his value, net of costs, for  $x_\iota(\bar{v}_\iota, v_{-\iota}, A)$ .

The next lemma formalizes this procedure.

**Lemma 3.1.** *For any instance  $(I_\iota, v_{-\iota}, A)$ , it is a best-response for  $\iota$  to choose  $(v_\iota, c_\iota)$  to maximize*

$$v_\iota^{x_\iota(\bar{v}_\iota, v_{-\iota}, A)} - c_\iota.$$

*Proof.* Bidder  $\iota$ 's best response corresponds to the maximization

$$\max_{(v_\iota, c_\iota) \in I_\iota} \{v_\iota \cdot x_\iota(v_\iota) - p_\iota^x(v_\iota) - c_\iota\}. \quad (12)$$

As  $(x, p^x)$  is strategy-proof,

$$v_\iota \cdot x_\iota(\tilde{v}_\iota) - p_\iota^x(\tilde{v}_\iota)$$

is maximized by taking  $\tilde{v}_\iota = v_\iota$ ; hence, we can rewrite the maximand in (12) to yield

$$\max_{(v_\iota, c_\iota) \in I_\iota} \max_{\tilde{v}_\iota} \{v_\iota \cdot x_\iota(\tilde{v}_\iota) - p_\iota^x(\tilde{v}_\iota) - c_\iota\}. \quad (13)$$

Changing the order of maximization in (13) then gives us

$$\max_{\tilde{v}_\iota} \max_{(v_\iota, c_\iota) \in I_\iota} \{v_\iota \cdot x_\iota(\tilde{v}_\iota) - p_\iota^x(\tilde{v}_\iota) - c_\iota\}.$$

Now, by our construction of  $\bar{v}_\iota$ , for all  $\tilde{v}_\iota \in V_\iota^A$ , we have

$$\max_{(v_\iota, c_\iota) \in I_\iota} \{v_\iota \cdot x_\iota(\tilde{v}_\iota) - p_\iota^x(\tilde{v}_\iota) - c_\iota\} = \bar{v}_\iota \cdot x_\iota(\tilde{v}_\iota) - p_\iota^x(\tilde{v}_\iota), \quad (14)$$

as  $x_\iota(\tilde{v}_\iota) \in O$ . As  $(x, p^x)$  is strategy-proof, setting  $\tilde{v}_\iota = \bar{v}_\iota$  maximizes the right-hand side of (14), and so also maximizes the left-hand side of (14). This reduces  $\iota$ 's problem to the maximization

$$\max_{(v_\iota, c_\iota) \in I_\iota} \{v_\iota \cdot x_\iota(\bar{v}_\iota) - p_\iota^x(\bar{v}_\iota) - c_\iota\} = \max_{(v_\iota, c_\iota) \in I_\iota} \{v_\iota \cdot x_\iota(\bar{v}_\iota) - c_\iota\} - p_\iota^x(\bar{v}_\iota). \quad (15)$$

Dropping the term in (15) that does not depend on  $(v_\iota, c_\iota)$  yields

$$\max_{(v_\iota, c_\iota) \in I_\iota} \{v_\iota \cdot x_\iota(\bar{v}_\iota) - c_\iota\},$$

which gives us Lemma 3.1. □

**Lemma 3.2.** *For any instance  $(I_\iota, v_{-\iota}, A)$ , we have*

$$\bar{W}^*(I_\iota, v_{-\iota}, A) = W^*(\bar{v}_\iota, v_{-\iota}, A).$$

*Proof.* We have

$$\begin{aligned} \bar{W}^*(I_\iota, v_{-\iota}, A) &= \max_{(v_\iota, c_\iota) \in I_\iota} \max_{a \in A} \{w(a \mid v_\iota, v_{-\iota}) - c_\iota\} \\ &= \max_{a \in A} \max_{(v_\iota, c_\iota) \in I_\iota} \{w(a \mid v_\iota, v_{-\iota}) - c_\iota\} \\ &= \max_{a \in A} \{w(a \mid \bar{v}_\iota, v_{-\iota})\} \\ &= W^*(\bar{v}_\iota, v_{-\iota}, A). \end{aligned} \quad \square$$

Now, with Lemma 3.1 and Lemma 3.2, we can proceed with the proof of Theorem 3.1. By the same argument as in the proof of Lemma 2.1, we can restrict attention to proving the desired bound for instances with singleton best-responses. We let  $(\hat{v}_\iota, \hat{c}_\iota) \in \text{BR}(x, I_\iota, v_{-\iota}, A)$  denote  $\iota$ 's best-response.

We now prove that moving from  $\bar{v}_\iota$  to  $\hat{v}_\iota$  satisfies the antecedent condition of Definition 3.2: For all outcomes  $o$ , we have

$$\begin{aligned} \hat{v}_\iota^{x_\iota(\bar{v}_\iota)} - \hat{v}_\iota^o &= (\hat{v}_\iota^{x_\iota(\bar{v}_\iota)} - \hat{c}_\iota) - (\hat{v}_\iota^o - \hat{c}_\iota) \\ &\geq \max_{(v_\iota, c_\iota) \in I_\iota} \{v_\iota^{x_\iota(\bar{v}_\iota)} - c_\iota\} - \max_{(v_\iota, c_\iota) \in I_\iota} \{v_\iota^o - c_\iota\} \\ &= \bar{v}_\iota^{x_\iota(\bar{v}_\iota)} - \bar{v}_\iota^o, \end{aligned}$$

where the inequality follows from Lemma 3.1, given that  $(\hat{v}_\iota, \hat{c}_\iota) \in \text{BR}(x, I_\iota, v_{-\iota}, A)$  is a best

response. Thus, as  $x$  is XBONE, we have that

$$W_x(\hat{v}_l) = w(x(\hat{v}_l) \mid \hat{v}_l) \geq w(x(\bar{v}_l) \mid \hat{v}_l). \quad (16)$$

Now, by our construction of the pivotal vector  $\bar{v}_l$  in (11) and by Lemma 3.1, we have

$$\hat{v}_l^{x_l(\bar{v}_l)} - \hat{c}_l = \bar{v}_l^{x_l(\bar{v}_l)}$$

which implies

$$w(x(\bar{v}_l) \mid \hat{v}_l) - \hat{c}_l = w(x(\bar{v}_l) \mid \bar{v}_l) = W_x(\bar{v}_l). \quad (17)$$

Subtracting  $\hat{c}_l$  from (16) and applying (17), we find that

$$W_x(\hat{v}_l) - \hat{c}_l \geq W_x(\bar{v}_l). \quad (18)$$

Combining the preceding steps, we see that

$$\bar{W}_x(I_l) = \overbrace{W_x(\hat{v}_l) - \hat{c}_l}^{(18)} \geq \underbrace{W_x(\bar{v}_l)}_{\beta\text{-approx for allocation}} \geq \overbrace{\beta W^*(\bar{v}_l)}^{\text{Lemma 3.2}} = \beta \bar{W}^*(I_l),$$

which shows that  $x$  is a  $\beta$ -approximation for investment, as desired.

### 3.5 Combinatorial auctions

Theorem 3.1 relies on each bidder's values for different outcomes having a product structure. In a combinatorial auction, an outcome consists of a bundle of goods and common assumptions in such analyses are incompatible with a product structure on the possible values of bundles. For instance, if a bidder's value function is additive, then knowing his value for each singleton bundle exactly pins down his value for the grand bundle. In such cases, Theorem 3.1 fails to apply. In this section, we develop an extension that accommodates a standard class of preferences for combinatorial auctions.

An **allocation instance** consists of:

1. a finite set of **bidders**  $N$ ;
2. a finite set of **goods**  $G$ ; and
3. for each  $n \in N$ , a **value function**  $v_n : \wp(G) \rightarrow \mathbb{R}$ .

We write  $v$  for a profile of value functions;  $(v, G)$  denotes an instance. An **allocation problem**  $\Omega$  is a collection of allocation instances. An algorithm  $x$  selects for each  $(v, G)$

a bundle of goods, one for each bidder,  $x(v, G) \in (\wp(G))^N$ . We require that no good is allocated twice, that is, for all  $n \neq n'$ , we have  $x_n(v, G) \cap x_{n'}(v, G) = \emptyset$ .

Correspondingly, an **investment instance** consists of:

1. a **cost function** for the investing bidder,  $c_\iota : V_\iota \rightarrow \mathbb{R}$ , for some domain of value functions  $V_\iota$ ;
2. a profile of value functions for the other bidders,  $v_{- \iota}$ ; and
3. a set of goods  $G$ .

As before, the investing bidder  $\iota$  faces a strategy-proof mechanism  $(x, p^x)$ , and chooses an investment  $v_\iota \in V_\iota$ .

When value functions are fully general, a bidder's preferences are described by  $|\wp(G)|$  real numbers, and it is computationally infeasible even to approximate the optimum. Hence, we study allocation and investment under fractionally subadditive value functions. These are a canonical class of preferences, for which there are known fast algorithms with non-trivial guarantees (Nisan, 2000; Feige, 2009). The class includes all submodular functions, as well as all functions that have the gross substitutability property (Lehmann et al., 2006a; Paes Leme, 2017).

**Definition 3.3.** Value function  $v_n(\cdot)$  is **additive** if there exists  $\alpha \in (\mathbb{R}_0^+)^G$  such that for all  $F \subseteq G$ ,

$$v_n(F) = \sum_{g \in F} \alpha_g.$$

In the case that a bidder's value function is additive with parameter vector  $\alpha$ , we abuse notation, and use  $\alpha$  to denote the value function itself.

Value function  $v_n(\cdot)$  is **fractionally sub-additive (XOS)** if there exists a family of additive value functions  $(\alpha^\ell)_{\ell \in L}$  such that for all  $F \subseteq G$ ,

$$v_n(F) = \max_{\ell} \alpha^\ell(F).$$

We denote by **XOS** the set of all XOS value functions.

We restrict attention to allocation problems such that bidders can have any XOS preferences, that is, for all  $(v_{-n}, G)$ ,

$$\{v_n : (v_n, v_{-n}, G) \in \Omega\} = \text{XOS}.$$

We restrict attention to cost functions  $c_\iota$  such that, for each investment instance  $(c_\iota, v_{-n}, G)$ :

1. The investor's best-response set is non-empty.
2. The set of socially optimal investments is non-empty.
3.  $V_\iota = \text{XOS}$ .
4. If for all  $F \subseteq G$ ,  $v_\iota(F) = 0$ , then  $c_\iota(v_\iota) = 0$ .

**Definition 3.4.** Cost function  $c_\iota(\cdot)$  is **isotone** if for any  $v_\iota, \tilde{v}_\iota \in V_\iota$ , if  $v_\iota(F) \geq \tilde{v}_\iota(F)$  for all  $F \subseteq G$ , then  $c_\iota(v_\iota) \geq c_\iota(\tilde{v}_\iota)$ .

**Definition 3.5.** For any  $\alpha, \alpha' \in (\mathbb{R}_0^+)^G$ , let  $\alpha \vee \alpha' = (\max\{\alpha_g, \alpha'_g\})_{g \in G}$ , and let  $\alpha \wedge \alpha' = (\min\{\alpha_g, \alpha'_g\})_{g \in G}$ . Cost function  $c_\iota(\cdot)$  is **supermodular on additive valuations** if for any  $\alpha, \alpha' \in (\mathbb{R}_0^+)^G$  we have

$$c_\iota(\alpha \vee \alpha') + c_\iota(\alpha \wedge \alpha') \geq c_\iota(\alpha) + c_\iota(\alpha').$$

We extend the definitions of W-Mon and XBONE to combinatorial auctions, by regarding each bundle of goods as an outcome.

**Theorem 3.2.** Assume that  $x$  is W-Mon, and restrict  $c_\iota$  to be isotone and supermodular on additive valuations. If  $x$  is XBONE and is a  $\beta$ -approximation for allocation, then  $x$  is a  $\beta$ -approximation for investment.

*Proof.* Given some investment instance  $(c_\iota, v_{-\iota}, G)$ , let the pivotal value function  $\bar{v}_\iota$  be defined by

$$\bar{v}_\iota(F) \equiv \max_{v_\iota \in \text{XOS}} \{v_\iota(F) - c_\iota(v_\iota)\}$$

for all  $F \subseteq G$ .

**Lemma 3.3.** If  $c_\iota$  is isotone and supermodular on additive valuations, then  $\bar{v}_\iota \in \text{XOS}$ .

We once again suppress the dependence of functions on  $v_{-\iota}$  and  $G$ .

We now note that, by the same argument as in Lemma 3.1, in any instance  $(c_\iota, v_{-\iota}, G)$ , choosing  $\hat{v}_\iota$  to maximize  $v_\iota(x_\iota(\bar{v}_\iota)) - c_\iota(v_\iota)$  is a best-response for  $\iota$ . And by the same argument as in Lemma 2.1, we can restrict attention to proving the bound for instances with singleton best-response sets.

By Lemma 3.3,  $\bar{v}_\iota \in \text{XOS}$ . Thus, as  $x$  is a  $\beta$ -approximation for allocation,  $W_x(\bar{v}_\iota) \geq \beta W^*(\bar{v}_\iota)$ . Moreover, just as in the proof of Theorem 3.1, the fact that  $x$  is XBONE implies that

$$W_x(\hat{v}_\iota) - c_\iota(\hat{v}_\iota) \geq W_x(\bar{v}_\iota). \tag{19}$$

We then have

$$\overline{W}_x(c_l) = \overbrace{W_x(\hat{v}_l) - c_l(\hat{v}_l)}^{(19)} \geq \underbrace{W_x(\bar{v}_l)}_{\beta\text{-approx for allocation}} \geq \overbrace{\beta W^*(\bar{v}_l)}^{\text{Lemma 3.2}} = \beta \overline{W}^*(c_l),$$

which completes the proof. □

## 4 Discussion

Standard market design frameworks typically assume that the marketplace operator can optimize exactly. In practice, however, many allocation problems can at best be optimized approximately—and that fact has inspired a large literature to study mechanisms that rely only on approximations. We are led to ask: What are the consequences when approximation mechanisms are incorporated into the larger economic system? In particular, what happens to participants’ investment incentives?

The analysis in this paper suggests that the economic consequences of approximation can be subtle. Nearly-optimal allocation rules can lead to arbitrarily bad long-run investment incentives, even under truthful implementation. The key problem is that approximation algorithms introduce a new type of externality, under which a bidder’s investment may bossily change other bidder’s outcomes by causing the algorithm to select a different approximate optimum. Ruling out bossy negative externalities is sufficient for short-run approximation guarantees to persist in the long-run under investment. Notably, although we have defined bossy negative externalities in terms of a mechanism’s allocation rule alone—without direct reference to the pricing rule—this property of an algorithm corresponds exactly to the economic bossy negative externality in the associated truthful mechanism.

The analysis in this paper is just a beginning and raises more questions for further study.

- Our analysis so far has focused on investment under nearly full information, that is, when the investor knows the prices it faces. How, if at all, does the analysis extend to cases in which prices are unknown? What properties must an allocation algorithm have to retain its performance when a bidder can only guess about its prices when it makes its investment decision? Can the relevant information be elicited in advance through an appropriate choice of mechanism?
- We have analyzed deterministic algorithms. Does the analysis extend to randomized algorithms, with an appropriate generalization of XBONE?



- Does requiring an allocation algorithm to be XBONE raise significant new computational hurdles? Or is it possible to modify existing algorithms to satisfy this property? For example, given oracle access to some monotone allocation algorithm, is there a polynomial-time procedure that outputs a monotone XBONE allocation algorithm with a weakly better approximation ratio?

More broadly, replacing exact optimization with approximation can have many consequences beyond investment. For example, it can affect how participants understand mechanisms in practice, raise new opportunities for coordination or collusion, and influence post-auction resale markets. Given the close connection between monotone algorithms and truthful mechanisms, it seems possible to analyze how these and other economic properties correspond to properties of the underlying algorithms themselves.

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## A Proofs omitted from the main text

### Proof of Proposition 2.3

**Lemma A.1.** *The mechanism  $(x, p)$  has efficient investments if and only if  $(x, p)$  **provides marginal rewards** in the sense that for any two allocation instances  $(v_l, v_{-l}, A)$  and  $(v'_l, v_{-l}, A)$ ,*

$$\begin{aligned} [v_l \cdot x_l(v_l, v_{-l}, A) - p(v_l, v_{-l}, A)] - [v'_l \cdot x_l(v'_l, v_{-l}, A) - p(v'_l, v_{-l}, A)] \\ = W_x(v_l, v_{-l}, A) - W_x(v'_l, v_{-l}, A) \quad (20) \end{aligned}$$

*Proof.* Suppose  $(x, p)$  provides marginal rewards. By inspection of (1),  $(x, p)$  has efficient investments.

Suppose  $(x, p)$  does not provide marginal rewards. Let  $(v_l, v_{-l}, A)$  and  $(v'_l, v_{-l}, A)$  be a pair of allocation instances such that (20) does not hold. Consider the investment technology

$I_i = \{(v_i, c_i), (v'_i, c'_i)\}$ , such that

$$c_i - c'_i = [v_i \cdot x_i(v_i, v_{-i}, A) - p(v_i, v_{-i}, A)] - [v'_i \cdot x_i(v'_i, v_{-i}, A) - p(v'_i, v_{-i}, A)].$$

We then have by construction that

$$\operatorname{argmax}_{(\hat{v}_i, \hat{c}_i) \in I_i} \{\hat{v}_i \cdot x_i(\hat{v}_i, v_{-i}, A) - p(\hat{v}_i, v_{-i}, A) - \hat{c}_i\} = I_i \neq \operatorname{argmax}_{(\hat{v}_i, \hat{c}_i) \in I_i} \{W_x(\hat{v}_i, v_{-i}, A) - \hat{c}_i\},$$

so  $(x, p)$  does not have efficient investments.  $\square$

**Lemma A.2.** *If  $x$  has constrained-efficient allocations, then  $(x, p)$  provides marginal rewards if and only if  $(x, p)$  is strategy-proof.*

*Proof.* The lemma follows directly from the Green-Laffont-Holmström theorem (Green and Laffont, 1977; Holmström, 1979).  $\square$

Together, Lemma A.1 and Lemma A.2 prove Clause 1 and Clause 2 of Proposition 2.3.<sup>14</sup>

What remains is to prove Clause 3 of Proposition 2.3. We suppose that  $(x, p)$  is strategy-proof and has efficient investments. In the argument that follows, we fix some  $A$  and suppress the dependence on  $A$  henceforth.

**Lemma A.3.** *If  $(x, p)$  is strategy-proof and has efficient investments, then  $W_x$  is continuous in  $v$ .*

*Proof.* Suppose  $(x, p)$  is strategy-proof and has efficient investments. By Lemma A.1, there exists some function  $\zeta$  that does not depend on  $v_n$ , such that for all  $v_n$  and  $v_{-n}$ :

$$\begin{aligned} W_x(v_n, v_{-n}) &+ \zeta(v_{-n}) && (21) \\ &= v_n \cdot x(v_n, v_{-n}) - p(v_n, v_{-n}) \\ &= \max_{\hat{v}_n} v_n \cdot x(\hat{v}_n, v_{-n}) - p(\hat{v}_n, v_{-n}) && \text{by } (x, p) \text{ strategy-proof} \end{aligned}$$

By the envelope theorem, the last line of (21) is 1-Lipschitz in  $v_n$ , so  $W_x$  is 1-Lipschitz in  $v_n$ . This argument holds for all  $n$ , so  $W_x$  is continuous in  $v$ .  $\square$

We introduce a *modified range* for  $x$ , denoted  $R \subseteq A$ , that contains any  $r$  in the range of  $x$  such there exists  $v$  for which  $r = x(v)$  and  $w(r|v) \neq w(r'|v)$  for any  $r' \neq r$ .

**Lemma A.4.** *If  $(x, p)$  is strategy-proof and has efficient investments, then for any  $v$ , there exists an  $r \in R$  such that  $w(r|v) = W_x(v)$ .*

<sup>14</sup>As noted in Footnote 9, these two clauses are essentially corollaries of Theorem 1 of Hatfield et al. (2019), an argument here adapts the Hatfield et al. (2019) approach to our setting.

*Proof.* Since  $W_x$  is continuous by Lemma A.3, for any  $\epsilon > 0$  there exists a  $\delta > 0$  such that if  $\|v - v'\| < \delta$ , then  $|W_x(v) - W_x(v')| < \epsilon$ . We can pick  $v'$  such that  $|v'_n - v_n| < \frac{\min(\delta, \epsilon)}{|N|}$  for all  $n \in N$  and—since the set of sums  $\{\sum_{n \in J'} v'_n\}_{J' \subseteq N}$  is finite—so that we have, for any  $J, J' \subseteq N$ ,

$$\sum_{n \in J} v'_n = \sum_{n \in J'} v'_n \iff J = J'. \quad (22)$$

By  $r = x(v') \in R$  by our choice of  $R$ , and

$$|w(r|v) - W_x(v)| \leq |w(r|v) - W_x(v')| + |W_x(v') - W_x(v)| \leq \epsilon + \epsilon. \quad (23)$$

Now,  $R$  is a finite set and  $\epsilon$  can be arbitrarily small, so (23) proves the lemma.  $\square$

Now, we show that

$$W_x(v) = \max_{r \in R} \{w(r|v)\}. \quad (24)$$

To see (24), we assume for the sake of contradiction that there exists a  $v^0$  such that

$$W_x(v^0) \neq \max_{r \in R} \{w(r|v^0)\}.$$

By Lemma A.4, we know that there is some  $r \in R$  such that  $W_x(v^0) = w(r|v^0)$ ; hence, since  $W_x(v^0) \neq \max_{r \in R} \{w(r|v^0)\}$ , we must have

$$W_x(v^0) < \max_{r \in R} \{w(r|v^0)\}. \quad (25)$$

Both sides of (25) are continuous (the left side by Lemma A.3), so there exists an  $\epsilon > 0$ , such that  $\|v - v^0\| < \epsilon$  implies that (25) holds for  $v$ . Therefore we can choose  $v$  so that (25) and (25) hold simultaneously.

Now, we let  $r = x(v)$  and  $r' \in \operatorname{argmax}_{r'' \in R} w(r''|v)$ . Since  $r' \in R$  there exists a  $\tilde{v}$  and  $\epsilon > 0$  such that  $\|v' - \tilde{v}\| < \epsilon$  implies  $r' = x(v')$ . So we can choose  $v'$  so that  $x(v') = r'$  and

$$\sum_{n \in J} v_n^* = \sum_{n \in J'} v_n^* \iff J = J'$$

for any  $v^*$  such that  $v_n^* \in \{v_n, v'_n\}$ .

We construct a new value profile  $v''$  as follows:

$$v''_n = \begin{cases} \max(v_n, v'_n) & n \in x(v') \\ \min(v_n, v'_n) & n \notin x(v'). \end{cases}$$

By weak monotonicity of  $x$  and since (22) holds at each step, we have  $x(v'') = r'$ . Now, we create a directed line segment from  $v''$  to  $v$  and suppose that along it one encounters a value profile with allocation  $r'' \neq r' \in R$  under  $x$ . Let  $\hat{v}$  be the switching boundary for the new decision. Consider the linear functions  $f(\tilde{v}) = w(r', \tilde{v}) - w(r'', \tilde{v})$  and  $f_n(\tilde{v}_n) = (\mathbb{1}_{j \in r'} - \mathbb{1}_{j \in r''}) \tilde{v}_n$ . We have  $f(v) > 0$  since  $r' \in \operatorname{argmax}_{r \in R} w(r|v)$  and (22) holds at  $v$ . By construction, we have

$$f(v'') = \sum_{n \in N} f_n(v''_n) \geq \sum_{n \in N} f_n(v_n) = f(v) > 0.$$

So we must have  $f(\hat{v}) > 0$  along the entire interval. But continuity of  $W_x$  requires that  $f(\hat{v}) = 0$  which is a contradiction, so no such  $r'' \neq r' \in R$  can arise along the line. Hence, we must have  $x(v) = r'$ , which contradicts our assumption that  $x(v) = r \neq r'$ . Thus, we have (24), as desired, establishing that  $(x, p)$  has constrained-efficient allocations almost everywhere.

## Proof of Lemma 2.1

We prove the contrapositive: Suppose  $x$  is not a  $\beta$ -approximation for investment. Then there exists some  $(I_\iota, v_{-\iota}, A)$  such that

$$\beta \overline{W}^*(I_\iota, v_{-\iota}, A) > \overline{W}_x(I_\iota, v_{-\iota}, A).$$

We now modify  $I_\iota$  to ensure that  $\iota$ 's best-response is singleton. Let

$$(\hat{v}_\iota, \hat{c}_\iota) \in \operatorname{argmin}_{(v_\iota, c_\iota) \in \operatorname{BR}(x, I_\iota, v_{-\iota}, A)} \{W_x(v_\iota, v_{-\iota}, A) - c_\iota\}.$$

For  $\delta > 0$ , let  $I_\iota^\delta$  be the investment technology produced by raising by  $\delta$  the cost of all investments except  $(\hat{v}_\iota, \hat{c}_\iota)$ , and then re-normalizing the costs so that

$$\min \{c_\iota : (v_\iota, c_\iota) \in I_\iota^\delta\} = 0.$$

Now  $\text{BR}(x, I_\iota^\delta, v_{-\iota}, A) = \{(\hat{v}_\iota, \hat{c}_\iota)\}$  by construction, making it a singleton. Moreover, in constructing  $I_\iota^\delta$ , each investment's cost has changed by no more than  $\delta$ . Thus,

$$\begin{aligned}\bar{W}^*(I_\iota^\delta, v_{-\iota}, A) &\geq \bar{W}^*(I_\iota, v_{-\iota}, A) - \delta \\ \bar{W}_x(I_\iota, v_{-\iota}, A) + \delta &\geq \bar{W}_x(I_\iota^\delta, v_{-\iota}, A).\end{aligned}$$

For small enough  $\delta$ , we then have

$$\beta \bar{W}^*(I_\iota^\delta, v_{-\iota}, A) > \bar{W}_x(I_\iota^\delta, v_{-\iota}, A),$$

which completes the proof of the contrapositive.

## Proof of Theorem 2.2

*Proof.* The proof of Theorem 2.1 established that

$$\bar{W}_x(I_\iota, v_{-\iota}, A) \geq \beta \bar{W}^*(I_\iota, v_{-\iota}, A) \quad (26)$$

in two cases:

1.  $\iota$  chooses  $(v_\iota^\uparrow, c_\iota^\uparrow)$  and  $\iota \in x(v_\iota^\uparrow - c_\iota^\uparrow)$ ; and
2.  $\iota$  chooses  $(v_\iota^\downarrow, c_\iota^\downarrow)$  and  $\iota \notin x(v_\iota^\uparrow - c_\iota^\uparrow)$ .

To establish (26) under the assumption that  $x$  is weakly XBONE, we consider three cases:

1.  $\iota$  chooses  $(v_\iota^\uparrow, c_\iota^\uparrow)$  and  $\iota \in x(v_\iota^\uparrow - c_\iota^\uparrow)$ ;
- 2a.  $\iota$  chooses  $(v_\iota^\downarrow, c_\iota^\downarrow)$ ,  $\iota \notin x(v_\iota^\uparrow - c_\iota^\uparrow)$ , and  $v_\iota^\uparrow - c_\iota^\uparrow > t_n^{\text{OPT}}(v_\iota^\uparrow - c_\iota^\uparrow, v_{-n}, A)$
- 2b.  $\iota$  chooses  $(v_\iota^\downarrow, c_\iota^\downarrow)$ ,  $\iota \notin x(v_\iota^\uparrow - c_\iota^\uparrow)$ , and  $v_\iota^\uparrow - c_\iota^\uparrow \leq t_n^{\text{OPT}}(v_\iota^\uparrow - c_\iota^\uparrow, v_{-n}, A)$

When  $x$  is weakly XBONE, the same arguments as in the proof of Theorem 2.1 work for Case 1 and Case 2a. For Case 2b,  $v_\iota^\uparrow - c_\iota^\uparrow \leq t_n^{\text{OPT}}(v_\iota^\uparrow - c_\iota^\uparrow, v_{-n}, A)$  implies that there exists a welfare-maximizing allocation at  $(v_\iota^\uparrow - c_\iota^\uparrow, v_{-n}, A)$  such that  $n$  is not packed, and thus that  $W^*(v_\iota^\downarrow, v_{-\iota}, A) = W^*(v_\iota^\uparrow - c_\iota^\uparrow, v_{-\iota}, A)$ . Thus we conclude that

$$\bar{W}_x(I_\iota, v_{-\iota}, A) = W_x(v_\iota^\downarrow, v_{-\iota}, A) \geq \beta W^*(v_\iota^\downarrow, v_{-\iota}, A) = \beta W^*(v_\iota^\uparrow - c_\iota^\uparrow, v_{-\iota}, A) \geq \beta \bar{W}^*(I_\iota, v_{-\iota}, A),$$

where the last inequality follows by (6).  $\square$



## Proof of Theorem 2.3

**Definition A.1.**  $W_x(\cdot, v_{-l}, A)$  is **lower semi-continuous** at  $v_l$  if for all sequences  $\{v_l^k\}_{k=1}^\infty$  such that  $v_l^k \rightarrow v_l$ , we have

$$\liminf_{v_l^k \rightarrow v_l} \{W_x(v_l^k, v_{-l}, A)\} \geq W_x(v_l, v_{-l}, A).$$

**Lemma A.5.** Assume  $x$  is monotone and a  $\beta$ -approximation for allocation on problem  $\Omega$  for  $\beta > 0$ . Assume  $W_x(\cdot, v_{-l}, A)$  is lower semi-continuous at  $v_l$ . If there exists  $\tilde{v}_l$  such that  $(v, A)$  and  $(\tilde{v}_l, v_{-l}, A)$  do not satisfy the requirements of Definition 2.11, then there exists a sub-problem  $\Omega' \subseteq \Omega$  and  $\beta'$  such that  $x$  is a  $\beta'$ -approximation for allocation on  $\Omega'$ , but not a  $\beta'$ -approximation for investment on  $\Omega'$ .

*Proof.* Suppose we have some  $(v, A)$  and  $\tilde{v}_l$  that do not satisfy the requirements of Definition 2.11. As usual, we will suppress the dependence of functions on  $v_{-l}$  and  $A$ . Let

$$\begin{aligned} \Omega' &= \{(v', v_{-l}, A) : v' \in [\min\{v_l, \tilde{v}_l\}, \max\{v_l, \tilde{v}_l\}]\} \\ \bar{\beta} &= \sup\{\beta' : x \text{ is a } \beta'\text{-approximation for allocation on } \Omega'\}. \end{aligned}$$

It is straightforward to check that  $x$  is a  $\bar{\beta}$ -approximation for allocation on  $\Omega'$ . As  $x$  is a  $\beta$ -approximation for allocation on  $\Omega$  and  $\Omega' \subseteq \Omega$ ,  $\bar{\beta} \geq \beta > 0$ . As  $x$  is not XBONE on  $\Omega'$ ,  $x$  is not optimal on  $\Omega'$ , so  $\bar{\beta} < 1$ .

Let  $(\check{\epsilon}^k)_{k=1}^\infty$  denote a sequence such that  $\check{\epsilon}^k > 0$  and  $\lim_{k \rightarrow \infty} \check{\epsilon}^k = 0$ . For all  $k$ , there exists  $\check{v}_l^k \in [\min\{v_l, \tilde{v}_l\}, \max\{v_l, \tilde{v}_l\}]$  such that  $(\bar{\beta} + \check{\epsilon}^k)W^*(\check{v}_l^k) > W_x(\check{v}_l^k)$ . The sequence  $\{\check{v}_l^k, W_x(\check{v}_l^k)\}_{k=1}^\infty$  is bounded. Thus, by the Bolzano–Weierstrass theorem, we can pick subsequences  $(\epsilon^k)_{k=1}^\infty$  and  $(v_l^k)_{k=1}^\infty$  such that both terms converge, where we denote  $v_l^\infty = \lim_{k \rightarrow \infty} v_l^k$  and  $\sigma_x^\infty = \lim_{k \rightarrow \infty} W_x(v_l^k)$ . By continuity of  $W^*(\cdot)$ ,

$$\lim_{k \rightarrow \infty} W^*(v_l^k) = W^*(v_l^\infty).$$

As for all  $k$ ,

$$\bar{\beta}W^*(v_l^k) \leq W_x(v_l^k) \leq (\bar{\beta} + \epsilon^k)W^*(v_l^k),$$

it follows that  $\bar{\beta} \lim_{k \rightarrow \infty} W^*(v_l^k) = \sigma_x^\infty$ .

We will check four cases that are jointly exhaustive, and show that in each case  $x$  is not a  $\bar{\beta}$ -approximation for investment on  $\Omega'$ .

**Case 1:** Suppose the first clause of Definition 2.11 is not satisfied, so there exists  $(v, A)$  and  $\tilde{v}_l$  such that  $\iota \in x(v, A)$ ,  $\tilde{v}_l > v_l$ , and  $W_x(\tilde{v}_l, v_{-l}, A) - W_x(v_l, v_{-l}, A) < \tilde{v}_l - v_l$ . Either

$\sigma_x^\infty - W_x(v_l) < v_l^\infty - v_l$ , or  $W_x(\tilde{v}_l) - \sigma_x^\infty < \tilde{v}_l - v_l^\infty$ .<sup>15</sup>

**Case 1a:** Suppose  $\sigma_x^\infty - W_x(v_l) < v_l^\infty - v_l$ .

If  $v_l^\infty = v_l$ , we have  $\sigma_x^\infty - W_x(v_l) = \lim_{k \rightarrow \infty} W_x(v_l^k) - W_x(v_l^\infty) \geq 0$ , where the inequality follows by lower semi-continuity, a contradiction. Thus,  $v_l^\infty > v_l$ .

Consider the binary investment technology  $I_l^k = \{(v_l, 0), (v_l^k, v_l^k - v_l)\}$ . Observe that

$$\begin{aligned}\overline{W}_x(I_l^k) &\leq W_x(v_l^k) - (v_l^k - v_l) \\ \overline{W}^*(I_l^k) &\geq W^*(v_l^k) - (v_l^k - v_l).\end{aligned}$$

Hence,

$$\overline{\beta} \liminf_{k \rightarrow \infty} \overline{W}^*(I_l^k) \geq \overline{\beta} \left( \lim_{k \rightarrow \infty} W^*(v_l^k) - (v_l^\infty - v_l) \right) > \sigma_x^\infty - (v_l^\infty - v_l) \geq \limsup_{k \rightarrow \infty} \overline{W}_x(I_l^k).$$

**Case 1b:** Suppose  $W_x(\tilde{v}_l) - \sigma_x^\infty < \tilde{v}_l - v_l^\infty$ .

Consider the binary investment technology  $I_l^k = \{(v_l^k, 0), (\tilde{v}_l, \tilde{v}_l - v_l^k)\}$ . Observe that

$$\begin{aligned}\overline{W}_x(I_l^k) &\leq W_x(\tilde{v}_l) - (\tilde{v}_l - v_l^k) \\ \overline{W}^*(I_l^k) &\geq W^*(v_l^k).\end{aligned}$$

Hence,

$$\overline{\beta} \liminf_{k \rightarrow \infty} \overline{W}^*(I_l^k) \geq \overline{\beta} \lim_{k \rightarrow \infty} W^*(v_l^k) = \sigma_x^\infty > W_x(\tilde{v}_l) - (\tilde{v}_l - v_l^\infty) \geq \limsup_{k \rightarrow \infty} \overline{W}_x(I_l^k).$$

**Case 2:** Suppose Clause 2 of Definition 2.11 is not satisfied, so that

1.  $\iota \notin x(v, A)$ ;
2.  $\tilde{v}_l < v_l$ ;
3.  $t_l^{\text{OPT}}(v, A) < v_l$ ; and
4.  $W_x(\tilde{v}_l) - W_x(v_l) < 0$ .

There are two cases to consider; either  $v_l^\infty < v_l$  or  $v_l^\infty = v_l$ .

**Case 2a:** Suppose  $v_l^\infty < v_l$ . Consider the technology  $I_l^k = \{(v_l^k, 0), (v_l, 0)\}$ .

$$\begin{aligned}\overline{W}_x(I_l^k) &\leq W_x(v_l^k) \\ \overline{W}^*(I_l^k) &\geq W^*(v_l).\end{aligned}$$

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<sup>15</sup>Suppose not; then  $\sigma_x^\infty - W_x(v_l) \geq v_l^\infty - v_l$  and  $W_x(\tilde{v}_l) - \sigma_x^\infty \geq \tilde{v}_l - v_l^\infty$ , so  $W_x(\tilde{v}_l) - W_x(v_l) \geq \tilde{v}_l - v_l$ , a contradiction.

Since  $t_l^{\text{OPT}}(v, A) < v_l$  and  $v_l^\infty < v_l$ , it follows that

$$W^*(v_l^\infty) < W^*(v_l).$$

Thus,

$$\bar{\beta} \liminf_{k \rightarrow \infty} \bar{W}^*(I_l^k) \geq \bar{\beta} W^*(v_l) > \bar{\beta} W^*(v_l^\infty) = \bar{\beta} \lim_{k \rightarrow \infty} W^*(v_l^k) = \sigma_x^\infty \geq \limsup_{k \rightarrow \infty} \bar{W}_x(I_l^k).$$

**Case 2b:** Suppose  $v_l^\infty = v_l$ . Let  $I_l^k = \{(\tilde{v}_l, 0), (v_l^k, 0)\}$ .

$$\begin{aligned} \bar{W}_x(I_l^k) &\leq W_x(\tilde{v}_l) \\ \bar{W}^*(I_l^k) &\geq W^*(v_l^k). \end{aligned}$$

By lower semi-continuity, we have

$$\sigma_x^\infty = \lim_{k \rightarrow \infty} W_x(v_l^k) \geq W_x\left(\lim_{k \rightarrow \infty} v_l^k\right) = W_x(v_l^\infty) = W_x(v_l).$$

Thus,

$$\bar{\beta} \liminf_{k \rightarrow \infty} \bar{W}^*(I_l^k) \geq \bar{\beta} \lim_{k \rightarrow \infty} W^*(v_l^k) = \sigma_x^\infty \geq W_x(v_l) > W_x(\tilde{v}_l) \geq \limsup_{k \rightarrow \infty} \bar{W}_x(I_l^k).$$

□

Now, under the hypotheses of Theorem 2.3, if we can find  $(v, A)$  and  $(\tilde{v}_l, v_{-l}, A)$  that do not satisfy Definition 2.11, then we can find  $\tilde{v}_l$  arbitrarily close to  $v_l$  such that  $(\tilde{v}_l, v_{-l}, A)$  and  $(\tilde{v}_l, v_{-l}, A)$  do not satisfy Definition 2.11 and  $W_x(\cdot, v_{-l}, A)$  is continuous at  $\tilde{v}_l$ . Lemma A.5 completes the proof.

## Proof of Theorem 2.4

As before, let  $(v_n^\uparrow, c_n^\uparrow)$  denote an arbitrary element of  $\text{argmax}_{(v_n, c_n) \in I_n} \{v_n - c_n\}$ , and let  $(v_n^\downarrow, c_n^\downarrow)$  denote a costless investment ( $c_n^\downarrow = 0$ ). We suppress the dependence of functions on  $A$ .

Consider the allocation  $x(v^\uparrow - c^\uparrow)$ . We now construct an investment profile by requiring all bidders in this allocation to invest  $(v_n^\uparrow, c_n^\uparrow)$ , and all other bidders to invest  $(v_n^\downarrow, c_n^\downarrow)$ . Formally,

let  $(\hat{v}, \hat{c})$  be the investment profile such that, for all  $n$ ,

$$(\hat{v}_n, \hat{c}_n) = \begin{cases} (v_n^\uparrow, c_n^\uparrow) & \text{if } n \in x(v^\uparrow - c^\uparrow) \\ (v_n^\downarrow, c_n^\downarrow) & \text{otherwise.} \end{cases}$$

Recall that the threshold price for bidder  $n$  at instance  $(v, A)$  is

$$t_n^x(v, A) = \inf\{\tilde{v}_n : n \in x(\tilde{v}_n, v_{-n}, A) = 1 \text{ and } (\tilde{v}_n, v_{-n}, A) \in \Omega\}.$$

Suppressing  $A$ , let  $t^x(v)$  be the profile of threshold prices at  $(v, A)$ .

**Lemma A.6.** *Let  $v^k$  be the value profile with the first  $|N| - k$  elements equal to the corresponding elements of  $v^\uparrow - c^\uparrow$ , and the last  $k$  elements equal to the corresponding elements of  $\hat{v}$ . For all  $k \in \{0, 1, \dots, |N|\}$ ,  $x(v^k) = x(v^\uparrow - c^\uparrow)$ .*

*Proof.* We argue by induction. By definition,  $x(v^0) = x(v^\uparrow - c^\uparrow)$ . Suppose  $x(v^k) = x(v^\uparrow - c^\uparrow)$ . Moving from  $v^k$  to  $v^{k+1}$  either raises the value of a bidder in  $x(v^k)$  or lowers the value of a bidder not in  $x(v^k)$ . Thus, as  $x$  is monotone and non-bossy, the  $x(v^{k+1}) = x(v^k) = x(v^\uparrow - c^\uparrow)$ ; this proves Lemma A.6.  $\square$

**Lemma A.7.** *If  $x$  is monotone and non-bossy, then for all  $(v, A)$  and  $\tilde{v}_n$ , if*

$$1. \text{ Either: } \tilde{v}_n \geq v_n \text{ and } x_n(v, A) = 1$$

$$2. \text{ Or: } \tilde{v}_n \leq v_n \text{ and } x_n(v, A) = 0$$

*then for all  $m \neq n$  and all  $\tilde{v}_m$  such that  $x_m(\tilde{v}_m, v_{-m}, A) = x_m(v, A)$ :*

$$x_m(v, A) = x_m(\tilde{v}_n, \tilde{v}_m, v_{-\{nm\}}, A).$$

*Proof.* As  $x$  is non-bossy, we have

$$x_n(\tilde{v}_m, v_{-m}, A) = x_n(v, A).$$

By the previous equation and  $x$  monotone,

$$x_n(\tilde{v}_n, \tilde{v}_m, v_{-\{nm\}}, A) = x_n(\tilde{v}_m, v_{-m}, A).$$

By the previous equation and  $x$  non-bossy,

$$x_m(\tilde{v}_n, \tilde{v}_m, v_{-\{nm\}}, A) = x_m(\tilde{v}_m, v_{-m}, A).$$

which proves Lemma A.7.  $\square$

**Lemma A.8.** *If  $x$  is monotone and non-bossy, then  $t_n^x(v^\uparrow - c^\uparrow) \geq t_n^x(\hat{v})$  for  $n \in x(v^\uparrow - c^\uparrow)$  and  $t_n^x(v^\uparrow - c^\uparrow) \leq t_n^x(\hat{v})$  for  $n \notin x(v^\uparrow - c^\uparrow)$ .*

*Proof.* We argue by induction. Let value profile  $v^k$  be as defined as in Lemma A.6. The inductive hypothesis is:  $t_n^x(v^\uparrow - c^\uparrow) \geq t_n^x(v^k)$  for  $n \in x(v^\uparrow - c^\uparrow)$  and  $t_n^x(v^\uparrow - c^\uparrow) \leq t_n^x(\hat{v})$  for  $n \notin x(v^k)$ .

The hypothesis holds by definition for  $k = 0$ . Suppose it holds for some  $k$ . By Lemma A.6,  $x(v^k) = x(v^\uparrow - c^\uparrow)$ . Moving from  $v^k$  to  $v^{k+1}$  either raises the value of a bidder in  $x(v^k)$  or lowers the value of a bidder not in  $x(v^k)$ . By the inductive hypothesis for  $k$  and Lemma A.7,  $t_n^x(v^\uparrow - c^\uparrow) \geq t_n^x(v^k) \geq t_n^x(v^{k+1})$  for  $n \in x(v^\uparrow - c^\uparrow)$  and  $t_n^x(v^\uparrow - c^\uparrow) \leq t_n^x(v^k) \leq t_n^x(v^{k+1})$  for  $n \notin x(v^\uparrow - c^\uparrow)$ . Thus the inductive hypothesis holds for  $k + 1$ . This completes the proof of Lemma A.8.  $\square$

**Lemma A.9.**  *$(\hat{v}, \hat{c})$  is a Nash equilibrium of the investment game  $(I, A)$  facing threshold auction  $(x, p^x)$ .*

*Proof.* By Lemma 2.2, it suffices to check that bidders choosing  $(v_n^\uparrow, c_n^\uparrow)$  cannot profitably deviate to  $(v_n^\downarrow, c_n^\downarrow)$  and vice versa. (Recall that  $c_n^\downarrow = 0$ .)

Suppose that under  $(\hat{v}, \hat{c})$ ,  $n$  plays  $(v_n^\uparrow, c_n^\uparrow)$ , so  $n \in x(v^\uparrow - c^\uparrow)$ . Then

$$\max\{v_n^\uparrow - t_n^x(\hat{v}), 0\} - c_n^\uparrow \geq \max\{v_n^\uparrow - t_n^x(v^\uparrow - c^\uparrow), 0\} - c_n^\uparrow \geq 0.$$

where the first inequality is by Lemma A.8 and the second inequality is by  $n \in x(v^\uparrow - c^\uparrow)$ .

This implies:

$$\begin{aligned} \max\{v_n^\uparrow - t_n^x(\hat{v}), 0\} - c_n^\uparrow &= \max\{v_n^\uparrow - c_n^\uparrow - t_n^x(\hat{v}), 0\} \\ &\geq \max\{v_n^\downarrow - c_n^\downarrow - t_n^x(\hat{v}), 0\} = \max\{v_n^\downarrow - t_n^x(\hat{v}), 0\} - c_n^\downarrow. \end{aligned}$$

The left-hand side is  $n$ 's utility from playing  $(v_n^\uparrow, c_n^\uparrow)$  and the right-hand side is  $n$ 's utility from playing  $(v_n^\downarrow, c_n^\downarrow)$ . Hence,  $n$  cannot profit by deviating to  $(v_n^\downarrow, c_n^\downarrow)$ .

Suppose that under  $(\hat{v}, \hat{c})$ ,  $n$  plays  $(v_n^\downarrow, c_n^\downarrow)$ , so  $n \notin x(v^\uparrow - c^\uparrow)$ . Then we have

$$\max\{v_n^\uparrow - t_n^x(\hat{v}), 0\} - c_n^\uparrow \leq \max\{v_n^\uparrow - t_n^x(v^\uparrow - c^\uparrow), 0\} - c_n^\uparrow \leq 0 \leq \max\{v_n^\downarrow - t_n^x(\hat{v}), 0\} - c_n^\downarrow,$$

where the first inequality is by Lemma A.8 and the second inequality is by  $n \notin x(v^\uparrow - c^\uparrow)$ .

The left-hand side is  $n$ 's utility from deviating to  $(v_n^\uparrow, c_n^\uparrow)$  and the right-hand side is  $n$ 's utility from playing  $(v_n^\downarrow, c_n^\downarrow)$ . Hence,  $n$  cannot profit by deviating to  $(v_n^\uparrow, c_n^\uparrow)$ ; this proves Lemma A.9.  $\square$

**Lemma A.10.** *If  $x$  is monotone, non-bossy, and a  $\beta$ -approximation for allocation, then*

$$W_x(\hat{v}, A) - \sum_{n \in N} \hat{c}_n \geq \beta \max_{(v, c) \in I} \left\{ W^*(v, A) - \sum_{n \in N} c_n \right\}. \quad (27)$$

*Proof.* Let  $(v^*, c^*)$  be a profile of investments that attains the maximum on the right-hand side of (27). By Lemma A.6,  $x(\hat{v}) = x(v^\uparrow - c^\uparrow)$ . Recall that, by construction,

$$(\hat{v}_n, \hat{c}_n) = \begin{cases} (v_n^\uparrow, c_n^\uparrow) & \text{if } n \in x(v^\uparrow - c^\uparrow) \\ (v_n^\downarrow, c_n^\downarrow) & \text{otherwise.} \end{cases}$$

Hence,

$$\begin{aligned} W_x(\hat{v}) - \sum_{n \in N} \hat{c}_n &= w(x(\hat{v}) \mid \hat{v}) - \sum_{n \in N} \hat{c}_n = w(x(v^\uparrow - c^\uparrow) \mid \hat{v}) - \sum_{n \in N} \hat{c}_n = W_x(v^\uparrow - c^\uparrow) \\ &\geq \beta W^*(v^\uparrow - c^\uparrow) \geq \beta W^*(v^* - c^*) \geq \beta \left( W^*(v^*) - \sum_{n \in N} c_n^* \right); \end{aligned}$$

this proves Lemma A.10. □

Combining Lemmata A.9 and A.10 completes the proof.

## Proof of Proposition 3.4

As in many of our other arguments, here we suppress the dependence of  $x$  on  $v_{-n}$  and  $A$ , as doing so will not introduce confusion.

By our choice of  $\tilde{v}_n$  (in particular, by (8), with  $o = x_n(\tilde{v}_n)$ ), we have

$$\tilde{v}_n \cdot [x_n(v_n) - x_n(\tilde{v}_n)] \geq v_n \cdot [x_n(v_n) - x_n(\tilde{v}_n)]. \quad (28)$$

We have assumed that  $(x, p)$  is strategy-proof, so—by Proposition 3.1— $x$  is W-Mon. W-Mon implies that

$$\tilde{v}_n \cdot [x_n(\tilde{v}_n) - x_n(v_n)] \geq v_n \cdot [x_n(\tilde{v}_n) - x_n(v_n)]. \quad (29)$$

Combining (29) and (the negative of) (28) yields

$$\tilde{v}_n \cdot [x_n(\tilde{v}_n) - x_n(v_n)] = v_n \cdot [x_n(\tilde{v}_n) - x_n(v_n)]. \quad (30)$$

Now, as  $(x, p)$  is strategy proof, we know that  $\tilde{v}_n$  cannot profitably imitate  $v_n$  and vice

versa, which implies:

$$\tilde{v}_n \cdot [x_n(\tilde{v}_n) - x_n(v_n)] \geq p_n(\tilde{v}_n) - p_n(v_n) \quad (31)$$

$$v_n \cdot [x_n(v_n) - x_n(\tilde{v}_n)] \geq p_n(v_n) - p_n(\tilde{v}_n). \quad (32)$$

Now, from (31) and (the negative of) (32) we obtain

$$\tilde{v}_n \cdot [x_n(\tilde{v}_n) - x_n(v_n)] \geq p_n(\tilde{v}_n) - p_n(v_n) \geq v_n \cdot [x_n(\tilde{v}_n) - x_n(v_n)]. \quad (33)$$

Combining Eq. (30) and Eq. (33), we find that

$$\tilde{v}_n \cdot [x_n(\tilde{v}_n) - x_n(v_n)] = p_n(\tilde{v}_n) - p_n(v_n). \quad (34)$$

Finally, by the definition of  $w$ , we have

$$\begin{aligned} & w(x(\tilde{v}_n \mid \tilde{v}_n) - w(x(v) \mid \tilde{v}_n) \\ &= \tilde{v}_n \cdot [x_n(\tilde{v}_n) - x_n(v_n)] + \sum_{m \neq n} v_m \cdot [x_m(\tilde{v}_n) - x_m(v_n)] \\ &= p_n(\tilde{v}_n) - p_n(v_n) + \sum_{m \neq n} v_m \cdot [x_m(\tilde{v}_n) - x_m(v_n)], \end{aligned}$$

where the last equality follows from (34); this completes the proof of the first claim.

Now, we observe that  $p_n(\tilde{v}_n) - p_n(v_n) \neq 0$  implies, by (34), that  $x_n(\tilde{v}_n) \neq x_n(v_n)$ . We then have from (30) that

$$\tilde{v}_n^{x_n(\tilde{v}_n)} - \tilde{v}_n^{x_n(v_n)} = v_n^{x_n(\tilde{v}_n)} - v_n^{x_n(v_n)},$$

which holds for a measure-zero set of pairs  $(v_n, \tilde{v}_n)$  when  $x_n(\tilde{v}_n) \neq x_n(v_n)$ . Thus, we see that  $p_n(\tilde{v}_n) - p_n(v_n) = 0$  almost everywhere.

### Proof of Lemma 3.3

We begin with a general lemma on submodular functions.

**Lemma A.11.** *Let  $q : \wp(G) \rightarrow \mathbb{R}_0^+$  be a non-negative submodular function, i.e. for all  $F', F'' \subseteq G$ :*

$$q(F' \cup F'') + q(F' \cap F'') \leq q(F') + q(F'').$$

*For all  $F \subseteq G$ , there exists an additive value function  $\alpha^* : G \rightarrow \mathbb{R}_+$  such that  $\alpha^*(F) = q(F)$  and for all  $F'$ ,  $\alpha^*(F') \leq q(F')$ .*

*Proof.* All submodular functions are fractionally sub-additive (Lehmann et al., 2006a). Thus, there exists a family of additive value functions  $(\alpha^l)_{l \in L}$  such that for all  $F'$ ,  $q(F') = \max_l \alpha^l(F')$ .

Fix some arbitrary  $F$ . Let  $\alpha^* \in \operatorname{argmax}_{\alpha^l: l \in L} \{\alpha^l(F)\}$ .  $\alpha^*(F) = q(F)$ , and for all  $F'$ ,  $\alpha^*(F') \leq q(F')$ .  $\square$

Now, we can develop the proof of Lemma 3.3: For any  $F \subseteq G$ , let

$$v_l^F \equiv \operatorname{argmax}_{v_l \in \text{XOS}} \{v_l(F) - c_l(v_l)\}$$

By  $v_l^F \in \text{XOS}$ , there exists a family of additive value functions  $(\alpha^l)_{l \in L}$  such that  $v_l^F = \max_{l \in L} \alpha^l$ . Let  $\tilde{\alpha}^F = \operatorname{argmax}_{\alpha^l: l \in L} \{\alpha^l(F)\}$ . We now define another additive value function  $\alpha^F$  as follows:

$$\alpha_g^F \equiv \begin{cases} \tilde{\alpha}_g^F & \text{if } g \in F \\ 0 & \text{otherwise.} \end{cases}$$

By  $c_l$  isotone,

$$\max_{v_l \in \text{XOS}} \{v_l(F) - c_l(v_l)\} \leq \tilde{\alpha}^F(F) - c_l(\tilde{\alpha}^F) \leq \alpha^F(F) - c_l(\alpha^F).$$

$\alpha^F \in \text{XOS}$ , so

$$\max_{v_l \in \text{XOS}} \{v_l(F) - c_l(v_l)\} = \alpha^F(F) - c_l(\alpha^F).$$

The next step is to define, for each set of goods  $F$ , an additive value function  $\bar{\alpha}^F$  that divides the cost  $c_l(\alpha^F)$  appropriately across the various goods in  $F$ .

For any  $F, F'$ , let  $\alpha^{F \triangleright F'}$  be the additive value function defined by:

$$\alpha_g^{F \triangleright F'} \equiv \begin{cases} \alpha_g^F & \text{if } g \in F' \\ 0 & \text{otherwise.} \end{cases}$$

Fix some arbitrary  $F$ . Let  $q^F : \wp(G) \rightarrow \mathbb{R}$  be the function defined by

$$q^F(F') \equiv \alpha^{F \triangleright F'}(F') - c_l(\alpha^{F \triangleright F'})$$

(for all  $F'$ ). As  $c_l$  is supermodular on additive valuations, the function  $q^F(\cdot)$  is submodular. Moreover, by submodularity of  $q^F$ , it follows that for all  $F'$  we have:

$$q^F(F') + q^F(G \setminus F') \geq \underbrace{q^F(F' \cup (G \setminus F'))}_{=\alpha^F(F) - c_l(\alpha^F)} + \underbrace{q^F(F' \cap (G \setminus F'))}_{=0}. \quad (35)$$



Moreover, we have

$$\begin{aligned}
q^F(G \setminus F') &= \alpha^{F \triangleright (G \setminus F')} (G \setminus F') - c_l(\alpha^{F \triangleright (G \setminus F')}) \\
&= \alpha^{F \triangleright (G \setminus F')} (F) - c_l(\alpha^{F \triangleright (G \setminus F')}) \\
&\leq \max_{v_l \in \text{XOS}} \{v_l(F) - c_l(v_l)\} \\
&= \alpha^F(F) - c_l(\alpha^F).
\end{aligned}$$

Rearranging terms in (35) yields

$$q^F(F') \geq \alpha^F(F) - c_l(\alpha^F) - q^F(G \setminus F') \geq 0.$$

Thus,  $q^F$  is a non-negative submodular function. By Lemma A.11, we can find an additive value function  $\bar{\alpha}^F$  such that  $\bar{\alpha}^F(F) = q^F(F)$  and for all  $F'$ ,  $\bar{\alpha}^F(F') \leq q^F(F')$ .

We assert now that the maximum of the family of additive value functions so constructed is exactly equal to the pivotal value function  $\bar{v}_l$ , that is, for all  $F$ ,

$$\max_{F' \in \varphi(G)} \{\bar{\alpha}^{F'}(F)\} = \max_{v_l \in \text{XOS}} \{v_l(F) - c_l(v_l)\} \equiv \bar{v}_l(F).$$

By construction, for all  $F$ ,

$$\bar{\alpha}^F(F) = q^F(F) = \alpha^F(F) - c_l(\alpha^F) = \max_{v_l \in \text{XOS}} \{v_l(F) - c_l(v_l)\}.$$

which implies that for all  $F$ ,

$$\max_{F' \in \varphi(G)} \{\bar{\alpha}^{F'}(F)\} \geq \max_{v_l \in \text{XOS}} \{v_l(F) - c_l(v_l)\}.$$

Also by construction, for all  $F$  and  $F'$ ,

$$\bar{\alpha}^{F'}(F) \leq q^{F'}(F) = \alpha^{F' \triangleright F}(F) - c_l(\alpha^{F' \triangleright F}) \leq \max_{v_l \in \text{XOS}} \{v_l(F) - c_l(v_l)\},$$

which implies that for all  $F$ ,

$$\max_{F' \in \varphi(G)} \{\bar{\alpha}^{F'}(F)\} \leq \max_{v_l \in \text{XOS}} \{v_l(F) - c_l(v_l)\}.$$

Thus, for all  $F$ ,

$$\max_{F' \in \varphi(G)} \{\bar{\alpha}^{F'}(F)\} = \max_{v_l \in \text{XOS}} \{v_l(F) - c_l(v_l)\} \equiv \bar{v}_l(F);$$

we conclude that  $\bar{v}_i \in \text{XOS}$ .