# Audits as Evidence: Experiments, Ensembles, and Enforcement 

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## Labor Market Discrimination

- Title VII of the Civil Rights of 1964 prohibits employment discrimination on the basis of race, sex, and other protected characteristics
- Empirical literature focuses on measuring market-level averages of discrimination (Altonji and Blank, 1999; Guryan and Charles, 2013)
- Observational studies of "unexplained" gaps (Oaxaca, 1978)
- Audit/correspondence experiments (Bertrand and Mullainathan, 2004)
- Understanding variation in discrimination across employers is essential
- For enforcing the law - e.g. targeting of EEOC investigations
- For assessing effects on minority workers (Becker, 1957; Charles and Guryan, 2008)
- We develop tools for using correspondence experiments to detect illegal discrimination by individual employers


## Agenda: Ensembles and Decisionmaking

- Correspondence studies send multiple applications to each job opening
- We view this as an ensemble of many small experiments
- Use the ensemble in service of two goals
- Learn about the distribution of discrimination across employers
- Interpret the evidence against particular employers ("indirect evidence," Efron, 2010)
- Take the perspective of hypothetical auditor (e.g. the EEOC) who must make decisions about which employers to investigate
- Treat auditor's problem as an exercise in large scale testing (Efron, 2012)
- We develop methods and apply them to 3 experimental data sets


## Setup and Notation

- Sample of $J$ jobs, each receiving $L_{w}$ white and $L_{b}$ black applications (total $L=L_{b}+L_{w}$ )
- $R_{j \ell} \in\{b, w\}$ indicates race of application $\ell$ to job $j$ (randomly assigned)
- $Y_{j \ell} \in\{0,1\}$ indicates a callback from job $j$ to applicant $\ell$
- $\left(C_{j w}, C_{j b}\right)$ count callbacks for each race:

$$
C_{j w}=\sum_{\ell=1}^{L} 1\left\{R_{j \ell}=w\right\} Y_{j \ell}, C_{j b}=\sum_{\ell=1}^{L} 1\left\{R_{j \ell}=b\right\} Y_{j \ell}
$$

## Potential Outcomes

- Potential callback to application $\ell$ to $j o b j$ as a function of race $r$ :

$$
Y_{j \ell}(r):\{b, w\} \rightarrow\{0,1\}
$$

- Observed callback outcome is $Y_{j \ell}=Y_{j \ell}\left(R_{j \ell}\right)$
- Represent potential outcomes as job-specific function of race and other factors $U_{j \ell}$ :

$$
Y_{j \ell}(r)=Y_{j}\left(r, U_{j \ell}\right)
$$

- Assumption 1: Stable job-specific callback rule:

$$
U_{j \ell} \mid R_{j 1} \ldots R_{j L} \stackrel{i i d}{\sim} \operatorname{Uniform}(0,1)
$$

D Distribution of $U_{j \ell}$ does not depend on $\left\{R_{j k}\right\}_{k=1}^{L}$ by virtue of random assignment

- Key restriction is that the $U_{j \ell}$ are independent - rules out e.g. firms calling back first qualifed app and ignoring subsequent apps (test later)


## Defining Discrimination

- Under Assumption 1, we have stable race-by-job callback probabilities in repeat experiments:

$$
p_{j r} \equiv \int_{0}^{1} Y_{j}(r, u) d u, r \in\{b, w\}
$$

- Define discrimination as $D_{j} \equiv 1\left\{p_{j b} \neq p_{j w}\right\}$
- Distinguish idiosyncratic/ex-post $\left(Y_{j \ell}(b) \neq Y_{j \ell}(w)\right)$ vs. systematic/ex-ante $\left(p_{j b} \neq p_{j w}\right)$ discrimination
- Systematic definition is relevant for prospective enforcement


## Binomial Mixtures

- Under Assumption 1, callback counts $C_{j}=\left(C_{j w}, C_{j b}\right)$ at employer $j$ are generated by binomial trials:

$$
\begin{gathered}
\operatorname{Pr}\left(C_{j}=c \mid p_{j w}, p_{j b}\right)=\binom{L_{w}}{c_{w}} p_{j w}^{c_{w}}\left(1-p_{j w}\right)^{L_{w}-c_{w}} \times\binom{ L_{b}}{c_{b}} p_{j b}^{c_{b}}\left(1-p_{j b}\right)^{L_{b}-c_{b}} \\
\equiv f\left(c \mid p_{j w}, p_{j b}\right)
\end{gathered}
$$

- Assumption 2: Random sampling

$$
\left(p_{j w}, p_{j b}\right) \stackrel{i i d}{\sim} G(., .)
$$

- Observed callback probabilities are a mixture of binomials:

$$
\operatorname{Pr}\left(C_{j}=c\right)=\int f\left(c \mid p_{w}, p_{b}\right) d G\left(p_{w}, p_{b}\right) \equiv \bar{f}(c)
$$

- "Mixing distribution" $G(\cdot, \cdot)$ governs heterogeneity in callback rates across employers


## Importance of $G(\cdot, \cdot)$

- One reason for interest in $G(\cdot, \cdot)$ is that it characterizes prevalence and severity of discrimination in the population
- Fraction of jobs that are not discriminating:

$$
\pi^{0}=\int_{0}^{1} d G(p, p)
$$

- Second reason: tool for deciding which jobs are discriminating
- By Bayes' rule, fraction discriminating among jobs with callback configuration $C_{j}$ is:

$$
\operatorname{Pr}\left(D_{j}=1 \mid C_{j}\right)=\int_{p_{w} \neq p_{b}} f\left(C_{j} \mid p_{w}, p_{b}\right) d G\left(p_{w}, p_{b}\right) \times \frac{\left(1-\pi^{0}\right)}{\bar{f}\left(C_{j}\right)}
$$

## Indirect Evidence

$$
\begin{aligned}
& \operatorname{Pr}\left(D_{j}=1 \mid C_{j}\right)= \int_{p_{w} \neq p_{b}} f\left(C_{j} \mid p_{w}, p_{b}\right) d G\left(p_{w}, p_{b}\right) \times \frac{\left(1-\pi^{0}\right)}{\bar{f}\left(C_{j}\right)} \\
& \equiv \mathcal{P}(\underbrace{C_{j}}_{\text {direct }}, \underbrace{G(\cdot, \cdot)}_{\text {indirect }})
\end{aligned}
$$

- "Posterior" blends direct evidence from an employer's own behavior with indirect evidence from the population from which it was drawn
- Key parameter: $\pi^{0}$ serves the role of "prior" probability of innocence
- How best to use indirect evidence in decisionmaking?


## Auditor's Problem

- Consider an auditor (e.g. the EEOC) who knows $G(\cdot, \cdot)$ and must decide which employers to investigate
$\rightarrow$ Decision rule $\delta(c):\left\{0 \ldots L_{w}\right\} \times\left\{0 \ldots L_{b}\right\} \rightarrow\{0,1\}$ maps callbacks to a binary inquiry decision
- Loss function depends on number of type I and type II errors:

$$
\mathcal{L}_{J}(\delta)=\sum_{j=1}^{J}\{\underbrace{\delta\left(C_{j}\right)\left(1-D_{j}\right)}_{\text {Type I }} \kappa+\underbrace{\left[1-\delta\left(C_{j}\right)\right] D_{j}}_{\text {Type II }} \gamma\}
$$

- The $D_{j}$ are unknown, so the auditor minimizes expected loss (i.e. risk), $\mathcal{R}_{J}(G, \delta)=E\left[\mathcal{L}_{J}(\delta)\right]$
- Reasonable doubt: investigate when $\mathcal{P}\left(C_{j}, G\right)>\kappa /(\kappa+\gamma)>$ details
- N.B.: Posterior threshold rule controls False Discovery Rate (FDR), while classical hypothesis test does not (Benjamini and Hochberg, 1995; Storey, 2003)

Moments

## Moments of $G(\cdot, \cdot)$

- It turns out that some features of $G(\cdot, \cdot)$ are nonparametrically identified
- Observed callback frequencies are given by

$$
\begin{gathered}
\bar{f}\left(c_{w}, c_{b}\right)=E\left[\binom{L_{w}}{c_{w}} p_{j w}^{c_{w}}\left(1-p_{j w}\right)^{L_{w}-c_{w}} \times\binom{ L_{b}}{c_{b}} p_{j b}^{c_{b}}\left(1-p_{j b}\right)^{L_{b}-c_{b}}\right] \\
=\binom{L_{w}}{c_{w}}\binom{L_{b}}{c_{b}} \sum_{x=0}^{L_{w}-c_{w}} \sum_{s=0}^{L_{b}-c_{b}}(-1)^{x+s}\binom{L_{w}-c_{w}}{x}\binom{L_{b}-c_{b}}{s} \\
\times E\left[p_{j w}^{c_{w}+x} p_{j b}^{c_{b}+s}\right] .
\end{gathered}
$$

- Collect into system relating $\bar{f}$ 's to moments $\mu(m, n)=E\left[p_{j w}^{m} p_{j b}^{n}\right]$ :

$$
\bar{f}=B \mu \Longrightarrow \mu=B^{-1} \bar{f}
$$

- Implies identification of all moments $\mu(m, n)$ with $m \leq L_{w}, n \leq L_{b}$.
- Example: $\operatorname{Var}\left(p_{j w}-p_{j b}\right)$ identified as long as $\min \left\{L_{w}, L_{b}\right\} \geq 2$.


## Data

- Apply methods to data from three resume correspondence studies:
- Bertrand and Mullainathan (2004): Racial discrimination in Boston/Chicago
- Nunley et al. (2015): Racial discrimination among recent college graduates in the US
- Arceo-Gomez and Campos-Vasquez (2014): Gender discrimination in Mexico
- Estimation: GMM, and "shape-constrained" GMM requiring moments to be consistent with a coherent probability distribution
- Standard errors based on "numerical bootstrap" of Hong and Li (2017)
- Test model restrictions using bootstrap method of Chernozhukov, Newey, and Santos (2015) © details

Table I: Descriptive statistics for resume correspondence studies

|  |  <br> Mullainathan <br> $(1)$ | Nunley et al. <br> $(2)$ |  <br> Campos-Vasquez <br> $(3)$ |
| :---: | :---: | :---: | :---: |
| Number of jobs | 1,112 | 2,305 | 802 |
| Applications per job | 4 | 4 | 8 |
| Treatment/control | Black/white | Black/white | Male/female |
| Design | Stratified 2x2 | Sample 4 names <br> w/out replacement | Stratified 4x4 |
| Callback rates: Total | 0.079 | 0.167 | 0.123 |
| Treatment | 0.063 | 0.154 | 0.108 |
| Control | 0.094 | 0.180 | 0.138 |
| Difference | -0.031 <br> $(0.007)$ | -0.026 | -0.030 |
| $(0.007)$ | $(0.008)$ |  |  |

## First Two Moments of $G(\cdot, \cdot)$ Are Identified in BM

| Table III: Moments of callback rate distribution, BM data |  |
| :---: | :---: |
| Moment | Estimate |
| $E\left[p_{w}\right]$ | 0.094 |
|  | $(0.006)$ |
| $E\left[p_{b}\right]$ | 0.063 |
|  | $(0.006)$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{2}\right]$ | 0.040 |
|  | $(0.005)$ |
| $E\left[\left(p_{b}-E\left[p_{b}\right]\right)^{2}\right]$ | 0.023 |
|  | $(0.004)$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)\left(p_{b}-E\left[p_{b}\right]\right)\right]$ | 0.028 |
|  | $(0.004)$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{2}\left(p_{b}-E\left[p_{b}\right]\right)\right]$ | 0.015 |
|  | $(0.003)$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)\left(p_{b}-E\left[p_{b}\right]\right)^{2}\right]$ | 0.012 |
|  | $(0.003)$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{2}\left(p_{b}-E\left[p_{b}\right]\right)^{2}\right]$ | 0.010 |
|  | $(0.003)$ |
| Sample size | 1,112 |

## Shape Constraints Do Not Bind

Table III: Moments of callback rate distribution, BM data

|  | No <br> constraints <br> $(1)$ | Shape <br> constraints |
| :---: | :---: | :---: |
| Moment | $(2)$ |  |
| $E\left[p_{w}\right]$ | $(0.094$ | 0.094 |
|  | 0.063 | $(0.007)$ |
| $E\left[p_{b}\right]$ | $(0.006)$ | 0.063 |
|  | 0.040 | $0.006)$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{2}\right]$ | $(0.005)$ | $(0.004)$ |
| $E\left[\left(p_{b}-E\left[p_{b}\right]\right)^{2}\right]$ | 0.023 | 0.023 |
|  | $(0.004)$ | $(0.003)$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)\left(p_{b}-E\left[p_{b}\right]\right)\right]$ | 0.028 | 0.028 |
|  | $(0.004)$ | $(0.003)$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{2}\left(p_{b}-E\left[p_{b}\right]\right)\right]$ | 0.015 | 0.014 |
|  | $(0.003)$ | $(0.002)$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)\left(p_{b}-E\left[p_{b}\right]\right)^{2}\right]$ | 0.012 | 0.012 |
|  | $(0.003)$ | $(0.002)$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{2}\left(p_{b}-E\left[p_{b}\right]\right)^{2}\right]$ | 0.010 | 0.010 |
|  | $(0.003)$ | $(0.002)$ |
|  | $J$-statistic: | 0.00 |
|  | $P$-value: | 1.000 |
|  |  | 1,112 |

## Substantial Variation in Discrimination

Table VI.A: Treatment effect variation in BM (2004)

|  | $p_{b}$ | $p_{w}$ | $p_{b}-p_{w}$ |
| :--- | :---: | :---: | :---: |
|  | $(1)$ | $(2)$ | $(3)$ |
| Mean | 0.063 | 0.094 | -0.031 |
|  | $(0.006)$ | $(0.007)$ | $(0.006)$ |
| Standard deviation | 0.152 | 0.199 | 0.082 |
|  | $(0.011)$ | $(0.011)$ | $(0.012)$ |
|  |  |  |  |
| Correlation with $p_{w}$ | 0.927 | 1.000 | -0.717 |
|  | $(0.055)$ | - | $(0.089)$ |

## First Two Moments in Nunley et al. Data

| Table IV: Moments of callback rate distribution, Nunley et al. data |  |
| :---: | :---: |
| Moment | $(2,2)$ |
| design |  |
| $E\left[p_{w}\right]$ | 0.174 |
|  | $(0.010)$ |
| $E\left[p_{b}\right]$ | 0.148 |
|  | $(0.010)$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{2}\right]$ | 0.089 |
|  | $(0.007)$ |
| $E\left[\left(p_{b}-E\left[p_{b}\right]\right)^{2}\right]$ | 0.085 |
|  | $(0.007)$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)\left(p_{b}-E\left[p_{b}\right]\right)\right]$ | 0.083 |
|  | $(0.006)$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{2}\left(p_{b}-E\left[p_{b}\right]\right)\right]$ | 0.044 |
|  | $(0.004)$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)\left(p_{b}-E\left[p_{b}\right]\right)^{2}\right]$ | 0.047 |
|  | $(0.005)$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{2}\left(p_{b}-E\left[p_{b}\right]\right)^{2}\right]$ | 0.036 |
|  | $(0.004)$ |

## Extra Designs Identify Extra Moments

Table IV: Moments of callback rate distribution, Nunley et al. data

| Moment | $(2,2)$ <br> design <br> (1) | $(3,1)$ <br> design | $(1,3)$ design |
| :---: | :---: | :---: | :---: |
| $E\left[p_{w}\right]$ | $\begin{gathered} \hline 0.174 \\ (0.010) \end{gathered}$ | $\begin{gathered} \hline 0.199 \\ (0.025) \end{gathered}$ | $\begin{gathered} \hline 0.142 \\ (0.015) \end{gathered}$ |
| $E\left[p_{b}\right]$ | $\begin{gathered} 0.148 \\ (0.010) \end{gathered}$ | $\begin{gathered} 0.149 \\ (0.015) \end{gathered}$ | $\begin{gathered} 0.157 \\ (0.013) \end{gathered}$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{2}\right]$ | $\begin{gathered} 0.089 \\ (0.007) \end{gathered}$ | $\begin{gathered} 0.108 \\ (0.009) \end{gathered}$ | - |
| $E\left[\left(p_{b}-E\left[p_{b}\right]\right)^{2}\right]$ | $\begin{gathered} 0.085 \\ (0.007) \end{gathered}$ | - | $\begin{gathered} 0.083 \\ (0.008) \end{gathered}$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)\left(p_{b}-E\left[p_{b}\right]\right)\right]$ | $\begin{gathered} 0.083 \\ (0.006) \end{gathered}$ | $\begin{gathered} 0.084 \\ (0.009) \end{gathered}$ | $\begin{gathered} 0.080 \\ (0.009) \end{gathered}$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{3}\right]$ | - | $\begin{gathered} 0.051 \\ (0.008) \end{gathered}$ | - |
| $E\left[\left(p_{b}-E\left[p_{b}\right]\right)^{3}\right]$ | - | - | $\begin{gathered} 0.044 \\ (0.007) \end{gathered}$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{2}\left(p_{b}-E\left[p_{b}\right]\right)\right]$ | $\begin{gathered} 0.044 \\ (0.004) \end{gathered}$ | $\begin{gathered} 0.043 \\ (0.007) \end{gathered}$ | - |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)\left(p_{b}-E\left[p_{b}\right]\right)^{2}\right]$ | $\begin{gathered} 0.047 \\ (0.005) \end{gathered}$ | - | $\begin{gathered} 0.045 \\ (0.007) \end{gathered}$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{3}\left(p_{b}-E\left[p_{b}\right]\right)\right]$ | - | $\begin{gathered} 0.034 \\ (0.005) \end{gathered}$ | - |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)\left(p_{b}-E\left[p_{b}\right]\right)^{3}\right]$ | - | - | $\begin{gathered} 0.037 \\ (0.006) \end{gathered}$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{2}\left(p_{b}-E\left[p_{b}\right]\right)^{2}\right]$ | $\begin{gathered} 0.036 \\ (0.004) \end{gathered}$ | - | - |
| Sample size | 1,146 | 544 | 550 |

## Joint Test of All Restrictions Does Not Reject

Table IV: Moments of callback rate distribution, Nunley et al. data

|  | Design-specific estimates |  |  |  | Combined estimates (5) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Moment | $(2,2)$ design <br> (1) | $(3,1)$ design <br> (2) | $(1,3)$ design <br> (3) | $P$-value <br> (4) |  |
| $E\left[p_{w}\right]$ | $\begin{gathered} 0.174 \\ (0.010) \end{gathered}$ | $\begin{gathered} 0.199 \\ (0.025) \end{gathered}$ | $\begin{gathered} 0.142 \\ (0.015) \end{gathered}$ | 0.027 | $\begin{gathered} 0.177 \\ (0.007) \end{gathered}$ |
| $E\left[p_{b}\right]$ | $\begin{gathered} 0.148 \\ (0.010) \end{gathered}$ | $\begin{gathered} 0.149 \\ (0.015) \end{gathered}$ | $\begin{gathered} 0.157 \\ (0.013) \end{gathered}$ | 0.854 | $\begin{gathered} 0.153 \\ (0.007) \end{gathered}$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{2}\right]$ | $\begin{gathered} 0.089 \\ (0.007) \end{gathered}$ | $\begin{gathered} 0.108 \\ (0.009) \end{gathered}$ | - | 0.097 | $\begin{gathered} 0.095 \\ (0.004) \end{gathered}$ |
| $E\left[\left(p_{b}-E\left[p_{b}\right]\right)^{2}\right]$ | $\begin{gathered} 0.085 \\ (0.007) \end{gathered}$ | - | $\begin{gathered} 0.083 \\ (0.008) \end{gathered}$ | 0.857 | $\begin{gathered} 0.084 \\ (0.004) \end{gathered}$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)\left(p_{b}-E\left[p_{b}\right]\right)\right]$ | $\begin{gathered} 0.083 \\ (0.006) \end{gathered}$ | $\begin{gathered} 0.084 \\ (0.009) \end{gathered}$ | $\begin{gathered} 0.080 \\ (0.009) \end{gathered}$ | 0.926 | $\begin{gathered} 0.084 \\ (0.004) \end{gathered}$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{3}\right]$ | - | $\begin{gathered} 0.051 \\ (0.008) \end{gathered}$ | - |  | $\begin{gathered} 0.106 \\ (0.006) \end{gathered}$ |
| $E\left[\left(p_{b}-E\left[p_{b}\right]\right)^{3}\right]$ | - | - | $\begin{gathered} 0.044 \\ (0.007) \end{gathered}$ |  | $\begin{gathered} 0.092 \\ (0.006) \end{gathered}$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{2}\left(p_{b}-E\left[p_{b}\right]\right)\right]$ | $\begin{gathered} 0.044 \\ (0.004) \end{gathered}$ | $\begin{gathered} 0.043 \\ (0.007) \end{gathered}$ | - | 0.875 | $\begin{gathered} 0.040 \\ (0.002) \end{gathered}$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)\left(p_{b}-E\left[p_{b}\right]\right)^{2}\right]$ | $\begin{gathered} 0.047 \\ (0.005) \end{gathered}$ | - | $\begin{gathered} 0.045 \\ (0.007) \end{gathered}$ | 0.819 | $\begin{gathered} 0.042 \\ (0.002) \end{gathered}$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{3}\left(p_{b}-E\left[p_{b}\right]\right)\right]$ | - | $\begin{gathered} 0.034 \\ (0.005) \end{gathered}$ | - | - | $\begin{gathered} 0.035 \\ (0.002) \end{gathered}$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)\left(p_{b}-E\left[p_{b}\right]\right)^{3}\right]$ | - | - | $\begin{gathered} 0.037 \\ (0.006) \end{gathered}$ | - | $\begin{gathered} 0.037 \\ (0.002) \end{gathered}$ |
| $E\left[\left(p_{w}-E\left[p_{w}\right]\right)^{2}\left(p_{b}-E\left[p_{b}\right]\right)^{2}\right]$ | $\begin{gathered} 0.036 \\ (0.004) \end{gathered}$ | - | - | - | $\begin{gathered} 0.038 \\ (0.002) \\ \hline \end{gathered}$ |
|  |  |  |  | $J$-statistic: <br> $P$-value: | $\begin{aligned} & 23.09 \\ & 0.190 \\ & \hline \end{aligned}$ |
| Sample size | 1,146 | 544 | 550 |  | 2,240 |

## Treatment Effects Are Variable and Skewed

Table VI.B: Treatment effect variation in Nunley et al. (2015)

|  | $p_{b}$ <br> (1) | $\begin{aligned} & p_{w} \\ & (2) \\ & \hline \end{aligned}$ | $p_{b}-p_{w}$ <br> (3) |
| :---: | :---: | :---: | :---: |
| Mean | 0.153 | 0.177 | -0.023 |
|  | (0.007) | (0.007) | (0.005) |
| Standard deviation | 0.290 | 0.308 | 0.102 |
|  | $(0.008)$ | (0.007) | (0.009) |
| Correlation with $p_{w}$ | 0.944 | 1.000 | -0.336 |
|  | (0.018) | - | (0.048) |
| Skewness | 3.757 | 3.648 | -4.450 |
|  | (0.074) | (0.087) | (0.405) |

## Thick Tail of Extreme Discriminators in AGCV

Table VI.C: Treatment effect variation in AGCV

|  | $p_{m}$ | $p_{f}$ | $p_{m}-p_{f}$ |
| :--- | :---: | :---: | :---: |
|  | $(1)$ | $(2)$ | $(3)$ |
| Mean | 0.114 | 0.140 | -0.025 |
|  | $(0.009)$ | $(0.009)$ | $(0.008)$ |
| Standard deviation | 0.231 | 0.257 | 0.179 |
|  | $(0.011)$ | $(0.010)$ | $(0.011)$ |
| Correlation with $p_{f}$ | 0.735 | 1.000 | -0.483 |
|  | $(0.035)$ | - | $(0.051)$ |
| Skewness | 4.067 | 3.748 | -1.403 |
|  | $(0.140)$ | $(1.161)$ | $(0.385)$ |
| Excess kurtosis | 8.452 | 5.756 | 12.227 |
|  | $(1.458)$ | $(8.790)$ | $(2.291)$ |

## Posteriors

## Bounds on Priors and Posteriors

- Moments of $G(\cdot, \cdot)$ aren't enough to compute posterior $\mathcal{P}\left(C_{j}, G\right)$
- Conservative approach: use what we know about $G(\cdot, \cdot)$ to bound prior $\pi^{0}$ and posterior $\mathcal{P}\left(C_{j}, G\right)$
- Upper bound on prior share innocent:

$$
\bar{\pi}^{0}=\max _{G \in \mathscr{G}} \int_{0}^{1} d G(p, p) \text { s.t. } \bar{f}=B \mu_{G}
$$

- Following Tebaldi et al. (2019), search over space $\mathscr{G}$ of discretized bivarate CDFs
- Objective and constraints are linear in p.m.f associated with $G(\cdot, \cdot) \Longrightarrow$ apply linear programming - details
- Same approach can be used to bound other notions of discrimination, e.g. share not discriminating against blacks: $\int_{p_{b} \geq p_{w}} d G\left(p_{b}, p_{w}\right)$.


## In BM, At Most 87\% of Jobs Are Innocent

Table VII: Upper bounds on shares not discriminating, BM data
Share not
discriminating:

$$
\operatorname{Pr}\left(p_{w}=p_{b}\right)
$$

(1)

| $J$-statistic: | 0.870 |
| ---: | :--- | :--- |
| $P$-value (bound $=1$ ): | 29.26 |
|  | 0.000 |

## At Most 56\% Making Two Total Calls Are Innocent

Table VII: Upper bounds on shares not discriminating, BM data
Share not discriminating:

$$
\operatorname{Pr}\left(p_{w}=p_{b}\right)
$$

| Callbacks | $(1)$ |
| :---: | :---: |
| All | 0.870 |
| 0 | 0.962 |
| 1 | 0.576 |
| 2 | 0.558 |
| 3 | 0.492 |
| 4 | 0.788 |
|  | $J$-statistic: |
| $P$-value (bound $=1):$ | 29.26 |
|  | 0.000 |

## Cannot Reject Zero Discrimination Against Whites

Table VII: Upper bounds on shares not discriminating, BM data

|  | Share not <br> discriminating: <br> $\operatorname{Pr}\left(p_{w}=p_{b}\right)$ <br> $(1)$ | Share not disc. <br> against whites: <br> $\operatorname{Pr}\left(p_{w} \geq p_{b}\right)$ <br> $(2)$ | Share not disc. <br> against blacks: <br> $\operatorname{Pr}\left(p_{w} \leq p_{b}\right)$ |
| :---: | :---: | :---: | :---: |
| Callbacks | 0.870 | 1.000 | $(3)$ |
| All | 0.962 | 1.000 | 0.870 |
| 0 | 0.576 | 1.000 | 0.962 |
| 1 | 0.558 | 1.000 | 0.576 |
| 2 | 0.492 | 1.000 | 0.558 |
| 3 | 0.788 | 1.000 | 0.492 |
| 4 | 29.26 | 0.00 | 0.788 |
| $P$-statistic: | 0.000 | 1.000 | 29.26 |

## In BM, At Least $72 \%$ With $C_{j}=(2,0)$ Discriminate

Figure I: Lower bounds on posterior probabilities of discrimination, BM data


## In Nunley et al., Cannot Reject $\operatorname{Pr}\left(p_{j w} \geq p_{j b}\right)=1$

Table VIII: Upper bounds on shares not discriminating, Nunley et al. data

|  |  | Share not <br> discriminating: <br> $\operatorname{Pr}\left(p_{w}=p_{b}\right)$ <br> $(1)$ | Share not disc. <br> against whites: <br> $\operatorname{Pr}\left(p_{w} \geq p_{b}\right)$ <br> $(2)$ | Share not disc. <br> against blacks: <br> $\operatorname{Pr}\left(p_{w} \leq p_{b}\right)$ <br> $(3)$ |
| :---: | :---: | :---: | :---: | :---: |
| All | All | 0.642 | 0.846 | 0.827 |
| $(2,2)$ | 0 | 0.848 | 0.907 | 0.952 |
|  | 1 | 0.328 | 0.815 | 0.567 |
|  | 2 | 0.309 | 0.984 | 0.325 |
|  | 3 | 0.179 | 0.933 | 0.264 |
|  | 4 | 0.579 | 0.743 | 0.872 |
|  | $J$-statistic: | 62.64 | 23.46 | 62.64 |
| $P$-value (bound $=1):$ | 0.000 | 0.120 | 0.000 |  |

## At Most 33\% That Make Two Calls Have $p_{j w} \leq p_{j b}$

Table VIII: Upper bounds on shares not discriminating, Nunley et al. data Share not Share not disc. Share not disc. discriminating: against whites: against blacks:

$$
\operatorname{Pr}\left(p_{w}=p_{b}\right) \quad \operatorname{Pr}\left(p_{w} \geq p_{b}\right) \quad \operatorname{Pr}\left(p_{w} \leq p_{b}\right)
$$

| Design | Callbacks | $(1)$ | $(2)$ | $(3)$ |
| :---: | :---: | :---: | :---: | :---: |
| All | All | 0.642 | 0.846 | 0.827 |
| $(2,2)$ | 0 | 0.848 | 0.907 | 0.952 |
|  | 1 | 0.328 | 0.815 | 0.567 |
|  | 2 | 0.309 | 0.984 | 0.325 |
|  | 3 | 0.179 | 0.933 | 0.264 |
|  | 4 | 0.579 | 0.743 | 0.872 |
|  | $J$-statistic: | 62.64 | 23.46 | 62.64 |
|  | $P$-value (bound $=1):$ | 0.000 | 0.120 | 0.000 |

## Informative Bounds In Other Designs and Callback Strata

Table VIII: Upper bounds on shares not discriminating, Nunley et al. data

| Design | Callbacks | Share not discriminating: $\begin{gathered} \operatorname{Pr}\left(p_{w}=p_{b}\right) \\ (2) \end{gathered}$ | Share not disc. against whites: $\operatorname{Pr}\left(p_{w} \geq p_{b}\right)$ <br> (3) | Share not disc. against blacks: $\operatorname{Pr}\left(p_{w} \leq p_{b}\right)$ <br> (4) |
| :---: | :---: | :---: | :---: | :---: |
| All | All | 0.642 | 0.846 | 0.827 |
| $(2,2)$ | 0 | 0.848 | 0.907 | 0.952 |
|  | 1 | 0.328 | 0.815 | 0.567 |
|  | 2 | 0.309 | 0.984 | 0.325 |
|  | 3 | 0.179 | 0.933 | 0.264 |
|  | 4 | 0.579 | 0.743 | 0.872 |
| (3,1) | 0 | 0.853 | 0.898 | 0.964 |
|  | 1 | 0.337 | 0.894 | 0.549 |
|  | 2 | 0.332 | 0.998 | 0.336 |
|  | 3 | 0.151 | 0.922 | 0.251 |
|  | 4 | 0.566 | 0.767 | 0.837 |
| $(1,3)$ | 0 | 0.839 | 0.916 | 0.936 |
|  | 1 | 0.323 | 0.754 | 0.594 |
|  | 2 | 0.326 | 0.958 | 0.369 |
|  | 3 | 0.204 | 0.955 | 0.262 |
|  | 4 | 0.581 | 0.723 | 0.893 |
| $P$-val | $J$-statistic: (bound $=1$ ): | $\begin{aligned} & 62.64 \\ & 0.000 \\ & \hline \end{aligned}$ | $\begin{aligned} & 23.46 \\ & 0.120 \\ & \hline \end{aligned}$ | $\begin{aligned} & 62.64 \\ & 0.000 \\ & \hline \end{aligned}$ |

## Lower Bounds on Posteriors Above 85\%

Figure II: Lower bounds on posterior probabilities of discrimination, Nunley et al. data


## In AGCV, Discrimination in Both Directions

Table IX: Upper bounds on shares not discriminating, AGCV data
Share not Share not disc. Share not disc. discriminating: against women: against men:

$$
\operatorname{Pr}\left(p_{f}=p_{m}\right) \quad \operatorname{Pr}\left(p_{f} \geq p_{m}\right) \quad \operatorname{Pr}\left(p_{f} \leq p_{m}\right)
$$

| Callbacks | $(1)$ | $(2)$ | $(3)$ |
| :---: | :---: | :---: | :---: |
| All | 0.723 | 0.911 | 0.812 |
| 0 | 0.864 | 0.960 | 0.905 |
| 1 | 0.105 | 0.586 | 0.520 |
| 2 | 0.284 | 0.740 | 0.544 |
| 3 | 0.424 | 0.953 | 0.472 |
| 4 | 0.497 | 0.945 | 0.553 |
| 5 | 0.654 | 0.829 | 0.825 |
| 6 | 0.591 | 0.788 | 0.803 |
| 7 | 0.514 | 0.843 | 0.671 |
| 8 | 0.924 | 0.989 | 0.935 |
| $J$-statistic: | 369.66 | 33.88 | 359.95 |
| $P$-value (bound = 1): | 0.000 | 0.005 | 0.000 |

## Lower Bounds on Posteriors Above 90\%

Figure III: Lower bounds on posterior probabilities of discrimination, AGCV data


Decisions

## Decisions

- Consider auditor's decision problem under a particular parametric model for $G(\cdot, \cdot)$
- Detection/error tradeoff (DET) curve: Tradeoff between false accusation and successful detection for a fixed number of apps
- Build DET curves for three versions of Nunley et al. experiment:
- Two black/two white, random covariates
- Five black/five white, random covariates
- Optimal 10-app combination of race/covariates


## Parametric Model: Mixed Logit

- Logit model for callback to application $\ell$ at job $j$ :

$$
\operatorname{Pr}\left(Y_{j \ell}=1 \mid \alpha_{j}, \beta_{j}, R_{j \ell}, X_{j \ell}\right)=\frac{\exp \left(\alpha_{j}-\beta_{j} 1\left\{R_{j \ell}=b\right\}+X_{j \ell}^{\prime} \psi\right)}{1+\exp \left(\alpha_{j}-\beta_{j} 1\left\{R_{j \ell}=b\right\}+X_{j \ell}^{\prime} \psi\right)}
$$

$-R_{j \ell}$ indicates race, $X_{j \ell}$ includes other randomly-assigned characteristics (GPA, experience, etc.)

- Normal/discrete type mixing distribution:

$$
\begin{gathered}
\alpha_{j} \sim N\left(\alpha_{0}, \sigma_{\alpha}^{2}\right), \\
\beta_{j}= \begin{cases}\beta_{0}, & \text { with prob. } \frac{\exp \left(\tau_{0}+\tau_{\alpha} \alpha_{j}\right)}{1+\exp \left(\tau_{0}+\tau_{\alpha} \alpha_{j}\right)}, \\
0, & \text { with prob. } \frac{1}{1+\exp \left(\tau_{0}+\tau_{\alpha} \alpha_{j}\right)} .\end{cases}
\end{gathered}
$$

## Discrimination is Rare But Intense

Table X: Mixed logit estimates, Nunley et al. data

|  | Constant <br> (1) | Types |  |
| :---: | :---: | :---: | :---: |
|  |  | No selection <br> (2) | Selection <br> (3) |
| Distribution of $\operatorname{logit}\left(p_{w}\right): \alpha_{0}$ | $\begin{aligned} & \hline-4.708 \\ & (0.223) \end{aligned}$ | $\begin{aligned} & \hline-4.931 \\ & (0.242) \end{aligned}$ | $\begin{aligned} & \hline-4.927 \\ & (0.280) \end{aligned}$ |
| $\sigma_{\alpha}$ | $\begin{gathered} 4.745 \\ (0.223) \end{gathered}$ | $\begin{gathered} 4.988 \\ (0.249) \end{gathered}$ | $\begin{gathered} 4.983 \\ (0.294) \end{gathered}$ |
| Discrimination intensity: $\beta_{0}$ | $\begin{gathered} 0.456 \\ (0.108) \end{gathered}$ | $\begin{gathered} 4.046 \\ (1.563) \\ \hline \end{gathered}$ | $\begin{gathered} 4.053 \\ (1.576) \end{gathered}$ |
| Discrimination logit: | - | $\begin{aligned} & -1.586 \\ & (0.416) \end{aligned}$ | $\begin{aligned} & -1.556 \\ & (1.098) \end{aligned}$ |
|  | - | - | $\begin{gathered} -0.005 \\ (0.180) \end{gathered}$ |
| Fraction with $p_{w} \neq p_{b}$ : | 1.000 | 0.168 | 0.170 |
| Log-likelihood | -2,792.1 | -2,788.2 | -2,788.2 |
| Parameters | 15 | 16 | 17 |
| Sample size | 2,305 | 2,305 | 2,305 |

## Discrimination is Not A "Luxury"

Table X: Mixed logit estimates, Nunley et al. data

|  |  |  | Types |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Constant | No selection | Selection |
| Distribution of logit $\left(p_{w}\right):$ | $\alpha_{0}$ | -4.708 | -4.931 | -4.927 |
|  |  | $(0.223)$ | $(0.242)$ | $(0.280)$ |
|  | $\sigma_{\alpha}$ | 4.745 | 4.988 | 4.983 |
|  |  | $(0.223)$ | $(0.249)$ | $(0.294)$ |
| Discrimination intensity: $\beta_{0}$ | 0.456 | 4.046 | 4.053 |  |
|  |  | $(0.108)$ | $(1.563)$ | $(1.576)$ |
| Discrimination logit: | $\tau_{0}$ | - | -1.586 | -1.556 |
|  |  |  | $(0.416)$ | $(1.098)$ |

## The Logit Model Fits Well

Figure IV: Mixed logit model fit


## Covariates Generate Variation in Posteriors

Figure V: Mixed logit estimates of posterior discrimination probabilities, Nunley et al. data


## With 2 Pairs, 80\% Threshold Yields Few Accusations

Figure VI: Detection/error tradeoffs, Nunley et al. data


## Sending 5 Pairs Boosts Detection Substantially

Figure VI: Detection/error tradeoffs, Nunley et al. data


## Optimizing Portfolio Yields Further Gains

Figure VI: Detection/error tradeoffs, Nunley et al. data


## Fixing Size at 0.01 Yields More (Mostly False) Accusations

Figure VI: Detection/error tradeoffs, Nunley et al. data


Ambiguity

## Auditing Under Ambiguity

- How would decisions change if the auditor admits that $G(\cdot, \cdot)$ might not be logit?
- Important (extreme) benchmark for decisionmaking under ambiguity: minimax decision rule
- Minimax risk function and decision rule when auditor knows $G$ lies in some identified set $\Theta$ :

$$
\mathcal{R}_{J}^{m}(\Theta, \delta) \equiv \sup _{G \in \Theta} \mathcal{R}_{J}(G, \delta), \delta^{m m} \equiv \arg \inf _{\delta} \mathcal{R}_{J}^{m}(\Theta, \delta)
$$

- Think of $\delta^{m m}$ as an estimator of unobserved $D_{j}$ 's that "shrinks" towards a least favorable prior
- Contrast risk and decisions based upon mixed logit prior with minimax decisions


## Logit Risk With $\kappa=4, \gamma=1$

Figure VII: Logit and minimax risk, Nunley et al. data


## Minimax Decision Rule Is More Aggressive!

Figure VII: Logit and minimax risk, Nunley et al. data


## Concluding Thoughts

- This paper develops and applies methods for detecting illegal discrimination by specific employers
- We find tremendous heterogeneity in discrimination - implies enforcement is a difficult inferential problem
- Nevertheless, favorable detection rates are achievable with relatively minor modifications to standard audit designs - suggests potential for real-time enforcement
- Methodological lessons:
- Partial identification of response distribution does not preclude "borrowing strength" from the ensemble
- Appropriate use of indirect evidence depends critically on investigator's loss function
- Question for future work: how do policy conclusions in other "empirical Bayes" evaluations of individual units (e.g. teachers, schools, hospitals, neighborhoods) vary with alternative notions of loss?


## Bonus

## Posterior Threshold Rule

- Risk $\mathcal{R}_{J}(G, \delta)$ can be rewritten

$$
J \sum_{c_{w}=0}^{L_{w}} \sum_{c_{b}=0}^{L_{b}} \int\left\{\delta\left(c_{w}, c_{b}\right)\left(1-\mathcal{P}\left(c_{w}, c_{b}, G\right)\right) \kappa+\left[1-\delta\left(c_{w}, c_{b}\right)\right] \mathcal{P}\left(c_{w}, c_{b}, G\right) \gamma\right\}
$$

$$
\times f\left(c_{w}, c_{b} \mid p_{w}, p_{b}\right) d G\left(p_{w}, p_{b}\right)
$$

- Integrand is minimized by setting $\delta(c)=0$ when $\mathcal{P}(c, G) \leq \frac{\kappa}{\kappa+\gamma}$ and $\delta(c)=1$ otherwise
- Risk-minimizing decision rule is therefore

$$
\delta(c)=1\left\{\mathcal{P}(c, G)>\frac{\kappa}{\kappa+\gamma}\right\} .
$$

## $p F D R_{J}$ Control

- Let $N_{J}=\sum_{j=1}^{J} \delta\left(C_{j}\right)$ denote the total number of investigations
- Positive False Discovery Rate of Storey (2003) is defined:

$$
p F D R_{J}=E\left[N_{J}^{-1} \sum_{j=1}^{J} \delta\left(C_{j}\right)\left(1-D_{j}\right) \mid N_{j} \geq 1\right]
$$

- Storey (2003) showed $p F D R_{J}=\operatorname{Pr}\left(D_{j}=0 \mid \delta\left(C_{j}\right)=1\right)$, so

$$
\begin{aligned}
& p F D R_{J}=\operatorname{Pr}\left(D_{J}=0 \left\lvert\, \mathcal{P}\left(C_{j}, G\right)>\frac{\kappa}{\gamma+\kappa}\right.\right) \\
& \leq \operatorname{Pr}\left(D_{j}=0 \left\lvert\, \mathcal{P}\left(C_{j}, G\right)=\frac{\kappa}{\gamma+\kappa}\right.\right)=\frac{\gamma}{\gamma+\kappa} .
\end{aligned}
$$

$\rightarrow \operatorname{Pr}\left(N_{J} \geq 1\right) \leq 1$, so posterior threshold rule also controls $F D R_{J}=p F D R_{J} \times \operatorname{Pr}\left(N_{J} \geq 1\right)$.

## Discretization of $G$

- We approximate $G\left(p_{w}, p_{b}\right)$ with the discrete distribution:

$$
G_{K}\left(p_{w}, p_{b}\right)=\sum_{k=1}^{K} \sum_{l=1}^{K} \pi_{k l} 1\left\{p_{w} \leq \varrho(k, I), p_{b} \leq \varrho(I, k)\right\}
$$

- $\left\{\pi_{k l}\right\}_{k=1, l=1}^{K, K}$ are probability masses
- $\{\varrho(k, l), \varrho(I, k)\}_{k=1, l=1}^{K, K}$ are a set of mass point coordinates generated by

$$
\varrho(x, y)=\underbrace{\frac{\min \{x, y\}-1}{K}}_{\text {diagonal }}+\underbrace{\frac{\max \{0, x-y\}^{2}}{K(1+K-y)}}_{\text {off-diagonal }} .
$$

- Gives a two-dimensional grid with $K^{2}$ elements, equally spaced along the diagonal and quadratically spaced off the diagonal according to distance from diagonal


## Shape Constrained GMM

- Let $\tilde{f}$ denote vector of empirical callback frequencies
- Shape constrained GMM estimator of $\pi$ solves quadratic programming problem:

$$
\hat{\pi}=\arg \inf _{\pi}(\tilde{f}-B M \pi)^{\prime} W(\tilde{f}-B M \pi) \text { s.t. } \pi \geq 0, \mathbf{1}^{\prime} \pi=1
$$

- $M$ is a $\operatorname{dim}(\mu) \times K^{2}$ matrix defined so that $M \pi=\mu$ for $G_{K}$
- Shape constrained moment estimates: $\hat{\mu}=M \hat{\pi}$
- $W$ is weighting matrix - use two-step optimal weighting
- Set $K=150$ for GMM estimation


## Hong and Li (2017) Standard Errors

- Bootstrap $\mu^{*}$ solves QP problem replacing $\tilde{f}$ with $\left(\tilde{f}+J^{-1 / 4} f^{*}\right)$, where elements of $f^{*}$ given by:

$$
\frac{J^{-1} \sum_{j} \omega_{j}^{*} 1\left\{c_{j w}=c_{w}, c_{j b}=c_{b}\right\}}{J^{-1} \sum_{j} \omega_{j}^{*}}
$$

- Weights $\omega_{j}^{*}$ drawn iid from exponential distribution with mean 0 and variance 1
- Standard errors for $\phi(\hat{\mu})$ computed as standard deviation of $J^{-1 / 4}\left[\phi\left(\mu^{*}\right)-\phi(\hat{\mu})\right]$ across bootstrap replications


## Chernozhukov et al. (2015) Goodness of Fit Test

- "J-test" goodness of fit statistic:

$$
T_{n}=\inf _{\pi}(\tilde{f}-B M \pi)^{\prime} \hat{\Sigma}^{-1}(\tilde{f}-B M \pi) \text { s.t. } \pi \geq 0, \mathbf{1}^{\prime} \pi=1
$$

- Letting $F^{*}$ denote (centered) bootstrap analogue of $\tilde{f}$ and $W^{*}$ a weighting matrix, bootstrap test statistic is

$$
T_{n}^{*}=\inf _{\pi, h}\left(F^{*}-B M \pi\right)^{\prime} W^{*}\left(F^{*}-B M \pi\right)
$$

s.t. $(\tilde{f}-B M \pi)^{\prime} W(\tilde{f}-B M \pi)=T_{n}, \pi \geq 0, \mathbf{1}^{\prime} \pi=1, h \geq-\pi, 1^{\prime} h=0$.

- As in the full sample, conduct two-step GMM estimation in bootstrap replications
- Calculate $p$-value as fraction of bootstrap samples with $T_{n}^{*}>T_{n}$
- Solve via Second Order Cone Programming


## No Evidence That Callbacks Are Rival

Table II: Tests for dependence across trials

| Nunley et al. data |  |  | AGCV data |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Variable | Main effect | Leave-out mean | Variable | Main effect | Leave-out mean |
|  | (1) | (2) |  | (3) | (4) |
| Black | $\begin{gathered} -0.028 \\ (0.010) \end{gathered}$ | $\begin{gathered} -0.019 \\ (0.027) \end{gathered}$ | Married | $\begin{gathered} 0.001 \\ (0.008) \end{gathered}$ | $\begin{gathered} 0.002 \\ (0.033) \end{gathered}$ |
| Female | $\begin{gathered} 0.010 \\ (0.010) \end{gathered}$ | $\begin{gathered} 0.009 \\ (0.027) \end{gathered}$ | Age | $\begin{gathered} 0.003 \\ (0.003) \end{gathered}$ | $\begin{gathered} 0.002 \\ (0.005) \end{gathered}$ |
| High SES | $\begin{gathered} -0.233 \\ (0.174) \end{gathered}$ | $\begin{gathered} -0.674 \\ (0.522) \end{gathered}$ | Scholarship | $\begin{gathered} -0.003 \\ (0.010) \end{gathered}$ | $\begin{gathered} -0.060 \\ (0.050) \end{gathered}$ |
| GPA | $\begin{gathered} -0.043 \\ (0.066) \end{gathered}$ | $\begin{gathered} -0.153 \\ (0.198) \end{gathered}$ | Predicted callback rate | $\begin{gathered} -0.644 \\ (0.504) \end{gathered}$ | $\begin{gathered} -0.136 \\ (0.888) \end{gathered}$ |
| Business major | $\begin{gathered} 0.008 \\ (0.008) \end{gathered}$ | $\begin{gathered} 0.010 \\ (0.021) \end{gathered}$ |  |  |  |
| Employment gap | $\begin{gathered} 0.011 \\ (0.009) \end{gathered}$ | $\begin{gathered} 0.034 \\ (0.023) \end{gathered}$ |  |  |  |
| Current unemp.: $3+$ | $\begin{gathered} 0.013 \\ (0.012) \end{gathered}$ | $\begin{gathered} 0.005 \\ (0.032) \end{gathered}$ |  |  |  |
| $6+$ | $\begin{gathered} -0.008 \\ (0.012) \end{gathered}$ | $\begin{gathered} -0.038 \\ (0.029) \end{gathered}$ |  |  |  |
| $12+$ | $\begin{gathered} 0.001 \\ (0.012) \end{gathered}$ | $\begin{gathered} 0.021 \\ (0.032) \end{gathered}$ |  |  |  |
| Past unemp.: 3+ | $\begin{gathered} 0.029 \\ (0.012) \end{gathered}$ | $\begin{gathered} 0.065 \\ (0.031) \end{gathered}$ |  |  |  |
| $6+$ | $\begin{gathered} -0.011 \\ (0.012) \end{gathered}$ | $\begin{gathered} -0.016 \\ (0.033) \end{gathered}$ |  |  |  |
| $12+$ | $\begin{gathered} -0.004 \\ (0.012) \end{gathered}$ | $\begin{gathered} 0.019 \\ (0.031) \end{gathered}$ |  |  |  |
| Predicted callback rate | $\begin{gathered} 0.476 \\ (0.248) \end{gathered}$ | $\begin{gathered} -0.041 \\ (0.626) \end{gathered}$ |  |  |  |
| Joint $p$-value Sample size | 0.452 |  | Joint $p$-value Sample size |  | 89 |
|  | 9,220 |  |  |  | 16 |

## Linear Programming

- Optimization problem for computing upper bound on share innocent:

$$
\max _{\left\{\pi_{k l}\right\}} \sum_{l=0}^{K} \sum_{k=0}^{K} \pi_{k l} \varrho(k, l) \text { s.t. } \sum_{k=1}^{K} \sum_{l=1}^{K} \pi_{k l}=1, \quad \pi_{k l} \geq 0
$$

- Additional moment constraints for all $\left(c_{w}, c_{b}\right)$ :

$$
\begin{gathered}
\bar{f}\left(c_{w}, c_{b}\right)=\binom{L_{w}}{c_{w}}\binom{L_{b}}{c_{b}} \sum_{k=1}^{K} \sum_{l=1}^{K} \pi_{k l} \\
\times \varrho(k, I)^{c_{w}}(1-\varrho(k, I))^{L_{w}-c_{w}} \varrho(I, k)^{c_{b}}(1-\varrho(I, k))^{L_{b}-c_{b}} .
\end{gathered}
$$

- Set $K=900$ for computing bounds


## Computing Maximum Risk

- Letting $H$ and $L$ refer to high and low quality covariate values, we approximate $G\left(p_{w}^{H}, p_{w}^{L}, p_{b}^{H}, p_{b}^{L}\right)$ with

$$
\begin{gathered}
G_{K}\left(p_{w}^{H}, p_{w}^{L}, p_{b}^{H}, p_{b}^{L}\right)=\sum_{k=1}^{K} \sum_{l=1}^{K} \sum_{k^{\prime}=1}^{K} \sum_{l^{\prime}=1}^{K} \pi_{k \mid k^{\prime} \prime^{\prime}} \\
\times 1\left\{p_{w}^{H} \leq \varrho(k, l), p_{w}^{L} \leq \varrho\left(k^{\prime}, I^{\prime}\right), p_{b}^{H} \leq \varrho(I, k), p_{b}^{L} \leq \varrho\left(I^{\prime}, k^{\prime}\right)\right\} .
\end{gathered}
$$

- Maximal risk function for posterior cutoff $q$ :

$$
\begin{gathered}
\mathcal{R}_{j}^{m}(q)=J \max _{\left\{\pi_{k \mid k^{\prime} l^{\prime}}\right\}_{a \in \mathscr{A}_{1}} w_{a}} \times\left\{\operatorname{Pr}\left(\delta\left(C_{j}, a, q\right)=1, D_{j}=0\right) \kappa+\operatorname{Pr}\left(\delta\left(C_{j}, a, q\right)=0, D_{j}=1\right) \gamma\right\}
\end{gathered}
$$

- $\mathscr{A}_{1}$ is list of possible quality configurations with corresponding probabilities $w_{a}$
- Constraints: $\pi_{k l k^{\prime} \prime \prime}$ positive and sum to 1 , along with matching a list of logit-smoothed callback frequencies
- Joint probabilities $\operatorname{Pr}\left(\delta\left(C_{j}, a, q\right)=1, D_{j}=d\right)$ linear in $\pi_{k \mid k^{\prime} \|^{\prime}}$ (see Appendix D)
- Set $K=30$ when computing maximal risk in practice

