## Buying Data from Consumers

The Impact of Monitoring Programs in U.S. Auto Insurance

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## Motivation

#### IT + Privacy Standards $\rightarrow$ Direct transactions of consumer data

- Firms directly incentivize consumers to reveal information voluntarily
- Own collected data as proprietary

## Monitoring in Auto Insurance

A simple device that reveals "how people drive." (more examples









## Direct Transactions of Consumer Data in General

Prevalent in insurance and lending. Empirical evidence on its economic impact is limited.



Vitality - John Hancock Life Insurance



#### Services:



#### Ways to Improve Score:

- Receive Income through the app
- Pay Utility Bills through the app
- · Connect with friends on the app

**Alibaba - Proprietary Credit Scores** 



Uber Visa Card Earn \$100 after spending \$500 on purchases in the first 90 days.

No annual fee + rebates on:

- Dining 4%
- Travels 3%
- Online purchases 2%



## This Project: Research Question and Context

## What is the **profit and welfare impact** of introducing a **monitoring program** in U.S. auto insurance?

- Acquire proprietary panel datasets from a major U.S. auto insurer
  - ▷ A monitoring program is introduced during our research window
  - ▷ Matched to competitors' price menus based on regulatory filings

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2. How much information is revealed in equilibrium?

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Evaluate the degree to which the IT can address information problems

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Stricter privacy standards mean that the firm must "buy" data from consumers.

Use IO tools to characterize the equilibrium price and quantity of information, and how it interacts with product market primitives.

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Use IO tools to characterize the equilibrium price and quantity of information, and how it interacts with product market primitives.

- $\implies$  No monitoring counterfactual
- $\implies$  Counterfactual equilibria: optimal pricing + data sharing

## Roadmap

**Background and Data** 

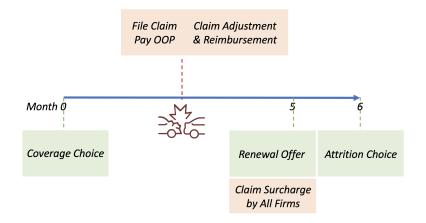
**Demand and Estimation** 

Pricing and Equilibrium

## Auto Insurance



## Auto Insurance

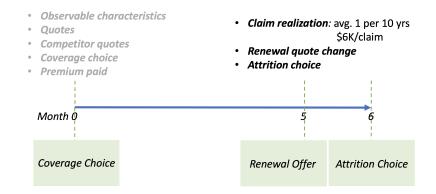


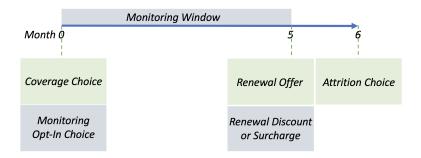
## Auto Insurance - Data 🚥 🚥

- Observable characteristics: 1-driver-1-vehicle, 22 states, 2012-16
- Quotes: liability limits (\$30-500K, discrete choice)
- Competitor quotes: top 5 competitor per state
- Coverage choice: avg. \$74K, and 48% in mandatory min
- Premium paid: avg. \$380/period

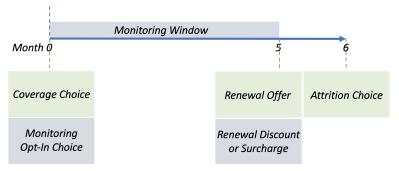


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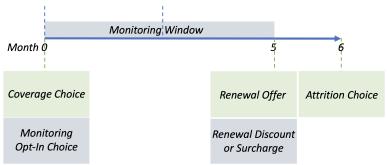




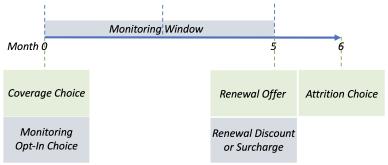
- Monitored behavior: mileage, hard brakes, speed, late night driving
- Duration: First period only (before renewal offer)
- **Opt-in discount**: First period only
- Renewal discount range: Lasts forever after first period



- Monitored behavior
- Duration
- Opt-in discount
- Renewal discount range
  Real-time feedback



- Monitored behavior
- Duration
- Opt-in discount
- Renewal discount range Real-time feedback
- Score & discount: proprietary data (verified with filing)



## Monitoring is useful in two ways

# Result #1.1 Monitoring changes consumer behavior - drivers become 30% safer when they are monitored

**Incentive Effect**: drivers can exert effort to send a better signal of their type (Fama 1980, Holmstrom 1999, Villas-Boas and Fudenburg 2005).

• Within-driver comparison: opt-in drivers become riskier after the monitored (first) period; no such effect for drivers that did not opt in.

## Result #1.2 Monitoring outcome still signals unobserved risk differences across drivers after monitoring.

**Allocative Effect**: better risk-rating can mitigate adverse selection and raise quantity (Akerlof 1970, Einav, Finklestein, and Cullen 2010).

 $\circ~$  Receiving a score 1 sd above the mean  $\rightarrow$  29% higher claim count in subsequent (unmonitored) period, conditional on observables

## Roadmap

Background and Data

**Demand and Estimation** 

**Pricing and Equilibrium** 

• **Cost** model - claim count *C* 

- Monitoring technology monitoring score s
- **Choice** model  $d = \{f, y, m\}$

<u>Product choices</u> - firm f and coverage y

Information choice - monitoring opt-in m

- **Cost** model claim count C:  $\lambda(\sigma_{\lambda}, \theta)$ 
  - $\triangleright$  Consumers have latent risk types  $\lambda$  with unobserved heterogeneity  $\sigma_{\lambda}$
  - $\triangleright~$  Consumers can change  $\lambda$  by  $\theta$  when monitored

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<u>Product choices</u> - firm f and coverage y:  $\lambda$ ,  $\gamma$ ,  $\eta$ 

 $\triangleright \ \mathsf{risk} \leftarrow \lambda$ 

 $\triangleright$  preference: risk aversion ( $\gamma$ ) and inertia for switching firms ( $\eta$ )

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#### Information choice - monitoring opt-in m

- financial risk and rewards
  - \* risk reduction  $\leftarrow \lambda(\theta)$
  - \* renewal discount and reclassification risk  $\leftarrow$   $\lambda(\sigma_{\lambda})$ ,  $\gamma,$   $\sigma_{s}$
- $\triangleright$  unobserved disutility from being monitored ( $\xi$ )

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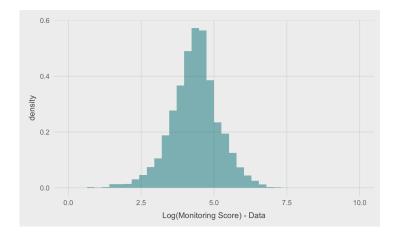
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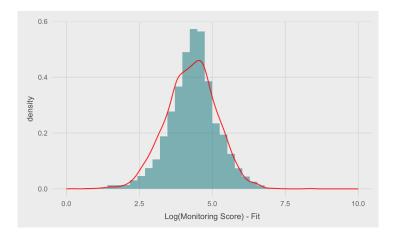
## Estimation

Simulated MLE. Goal: fit monitoring share + selection pattern (who opts in). estimation

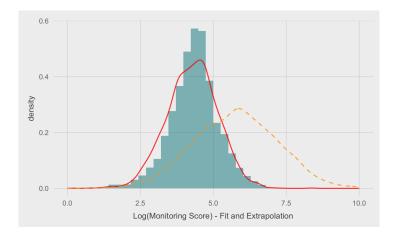


## Fit

Simulated MLE. Goal: fit monitoring share + selection pattern (who opts in). estimation



### Advantageous Selection into Monitoring... Result #Demand.1 Safer drivers are more likely to opt in...



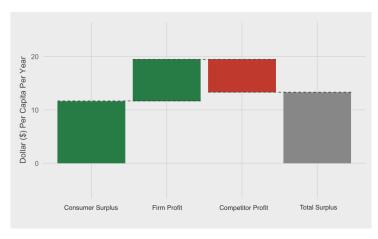
# Result #Demand.2 ...but large friction exists so that most who can financial benefit do not opt in.

- $\hat{\xi}(x,\lambda)$  has mean \$93; higher for {younger, less educated, older cars, poorer prior insurance or traffic records}.
- $\hat{\xi}(x,\lambda)$  is increasing with  $\lambda$ : conditional on expected financial discounts, safer drivers are more likely to opt in  $\rightarrow$  exacerbates advantageous selection into monitoring



## Welfare Calculation: Current - No Monitoring

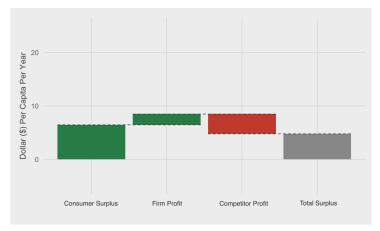
Introducing monitoring increases firm profit, consumer welfare, and total surplus.



- hold baseline (unmonitored) prices fixed event
- set resource cost of monitoring is \$35 per capita

## Welfare Calculation: Tease Out Allocative Effect

assume away incentive effect: drivers are no safer when monitored.



- $\circ \sim$  64% of the surplus gain comes from risk reduction (incentive effect)
- competitive cream-skimming with better risk information (vs. Rothschild and Stiglitz 1976): overall profit ↓ and quantity ↑

## Roadmap

Background and Data

**Demand and Estimation** 

**Pricing and Equilibrium** 

#### **Pricing Model**

- Firm profit
  - $\triangleright$  2-period: pre- and post-information revelation
  - $\triangleright\,$  2-product: insurance with and without monitoring

#### Pricing Model

- Firm profit
  - ▷ 2-period: pre- and post-information revelation
  - ▷ 2-product: insurance with and without monitoring
- Firm actions: 3 types of price adjustments for monitoring
  - Parameterization corresponds to how monitoring changes the firm's information set
    - t = 0 does not observe monitoring score
    - m = 0 :  $\kappa_0$  surcharge unmonitored pool m = 1 :  $\kappa_1$  discount monitored pool
    - t = 1 observes monitoring score iff m = 1
    - m = 1 :  $\kappa_s$  linear rent-sharing regime with monitored drivers

#### Pricing Model

- Firm profit: 2-period-2-product
- Firm actions: 3 types of price adjustments for monitoring t = 0, m = 0:  $\kappa_0$  surcharge unmonitored pool t = 0, m = 1:  $\kappa_1$  discount monitored pool t = 1, m = 1:  $\kappa_s$  linear rent-sharing regime with monitored drivers

#### Counterfactuals

- Optimal pricing of monitoring
  - marginal cost of monitoring is known
  - b holding fixed competitor prices

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#### Counterfactuals

- Optimal pricing of monitoring
  - marginal cost of monitoring is known
  - b holding fixed competitor prices
- Data sharing regulation that eliminates propiretary data
  - ▷ assume competitors have symmetric belief and profit function
  - ▷ action: only set a single alternative rent-sharing scheme  $\kappa_{s,-f^*}$  to poach monitored drivers (m = 1) at t = 1

## **Optimal Pricing**

**Result #Supply.1**: Product market competition  $\rightarrow$  firm can't coerce drivers into monitoring.

	Current Regime	Optimal Pricing
Surplus & division (/capita/year) Firm Profit Competitor Profit Consumer Welfare (in CE) Total Surplus		+14.7 -11.0 +4.7 +8.4
Monitoring Market Share (%)	3.0%	4.4% ↑
Pricing: First Period (%) Unmonitored surcharge $\kappa_0$ Opt-in discount $\kappa_1$	0.0% 4.6%	<mark>2.7% ↑</mark> 22.1% ↑↑
Pricing: Second Period Rent-sharing $\kappa_s$ Competitor rent-sharing $\kappa_{s,-f^{\star}}$	1x -	0.80×↓ -

 e.g. Post-GDPR, Google and Facebook can contingent service upon data consent, smaller firms/websites cannot (Schechner 2018).

## **Optimal Pricing**

Result #Supply.2: Firm "buys" consumer data with upfront discount expecting ex-post rent.

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 Information ("privacy") choice is contextual (Nissenbaum 2009), and firms can greatly affect that context through pricing.

## Counterfactual Equilibrium: Information Sharing

Data sharing undermines firm incentives to "buy" consumer data.

	Optimal Pricing	Data Sharing
Surplus & division (/capita/year) Firm Profit Competitor Profit Consumer Welfare (in CE) Total Surplus		-11.9 +8.9 -2.5 -5.5
Monitoring Market Share (%)	4.4%	3.4% ↓
Pricing: First Period (%) Unmonitored surcharge κ <sub>0</sub> Opt-in discount κ <sub>1</sub>	2.7% 22.1%	1.6% ↓ 8.3% ↓
Pricing: Second Period Rent-sharing $\kappa_s$ Competitor rent-sharing $\kappa_{s,-f^*}$	0.80× -	<b>1.14</b> ×↑ 1.81×

• hurts welfare as monitoring is "socially-valuable" (Posner 1979).

• real-world regulation: data portability + algorithm transparency

## Takeaway

#### The optimal privacy standards should depend on

#### Social value of the data collected, and...

 Don't underestimate how data collection can change consumer behavior

#### Demand and supply primitives in the product market

- Customers self-select into revealing information
- ▷ Firms can compete on information through prices

**Information structure is an equilibrium object**. Regressing other equilibrium outcomes on the amount of information fall prey to the same critiques as the S-C-P approach