NOTE: The Hendrick/Sorensen and Aguiar/Waldfogel paper have not been posted and will be distributed by email.

NATIONAL BUREAU OF ECONOMIC RESEARCH, INC. SI 2014 - Industrial Organization Jean-Pierre H. Dube, Nancy L. Rose, Ali Yurukoglu, Susan Athey, Organizers July 17-18, 2014 Parkview Room Royal Sonesta Hotel 40 Edwin H. Land Blvd. Cambridge, MA

### PROGRAM

## Thursday, July 17

- 8:30 am Coffee and Pastries
- 9:00 am Bart Bronnenberg, Tilburg University Jean-Pierre H. Dube, University of Chicago and NBER Matthew Gentzkow, University of Chicago and NBER Jesse M. Shapiro, University of Chicago and NBER Do Pharmacists Buy Bayer? Informed Shoppers and the Brand Premium

Discussant: Justine Hastings, Brown University and NBER

- 10:00 am Break
- 10:15 am Karunakaran Sudhir, Yale School of Management Nathan Yang, Yale University <u>Exploiting the Choice-Consumption Mismatch: A New Approach to Disentangle State</u> <u>Dependence and Heterogeneity</u>

Discussant: Peter Rossi, University of California, Los Angeles

- 11:15 am Break
- 11:30 am Elisabeth Honka, University of Texas at Dallas Ali Hortacsu, University of Chicago and NBER Maria Ana Vitorino, University of Minnesota <u>Advertising, Consumer Awareness and Choice: Evidence from the U.S. Banking Industry</u>

Discussant: Sanjog Misra, University of California, Los Angeles

12:30 PM Lunch

# PARALLEL SESSIONS TO CONTINUE AFTER LUNCH

1:30 pm start: IO and Digitization joint session, Ballroom A, West Tower 1:45 pm start: IO and Marketing in Parkview Room, East Tower

	IO and Digitization Joint Session, Ballroom A, West Tower
	Kenneth Hendricks, University of Wisconsin, Madison and NBER Alan T. Sorensen, University of Wisconsin, Madison and NBER The Value of an Intermediary in a Dynamic Auction Market
	Discussant: Liran Einav, Stanford University and NBER
	Matthew Willi. Chesnes, Federal Trade Commission Weijia Dai, University of Maryland Ginger Zhe Jin, University of Maryland and NBER Banning Foreign Pharmacies from Sponsored Search: The Online Consumer Response
	Discussant: Fiona Scott Morton, Yale University and NBER
3:00 pm	Break
•	Luis Aguiar, Institute for Prospective Technological Studies Joel Waldfogel, University of Minnesota and NBER Panning for Gold: The Random Long Tail in Music Production
	Discussant: Ajay K. Agrawal, University of Toronto and NBER
	Xiang Hui, The Ohio State University Maryam Saeedi, The Ohio State University Neel Sundaresan, eBay Research Labs Jack Shen, eBay <u>From Lemon Markets to Managed Markets: The Evolution of eBay's Reputation System</u>
	Discussant: Sara Fisher Ellison, Massachusetts Institute of Technology
4:45 pm	Adjourn
	IO and Marketing session, Parkview Room, East Tower
	Glenn Ellison, Massachusetts Institute of Technology and NBER Sara Fisher Ellison, Massachusetts Institute of Technology Match Quality, Search, and the Internet Market for Used Books

	Discussant: Stephen Seiler, Stanford University
2:45 pm	Break
3:00 pm	Wesley Hartmann, Stanford University Daniel Klapper, Humboldt Univeristy, Berlin <u>Superbowl Ads</u> Seth I. Stephens-Davidowitz, Google Hal Varian, Google, Inc. Michael D. Smith, Carnegie Mellon University <u>Super Returns? The Effects of Ads on Product Demand</u> Discussant: Matthew Gentzkow, University of Chicago and NBER
4:30 pm	Adjourn
5:00 p.m.	You are invited to the Summer Institute-wide session in Ballroom A The NBER Working Paper Series at 20,000
6:45 pm	Group Dinner at Hotel Marlowe (across the street from the Sonesta)

# Friday, July 18

8:30 am Coffee and Pastries

9:00 am

- Akshaya Jha, Stanford University Frank A. Wolak, Stanford University and NBER <u>Testing for Market Efficiency with Transactions Costs: An Application to Convergence</u> <u>Bidding in Wholesale Electricity Markets</u>
  - Discussant: Erin Mansur, Dartmouth University and NBER
- 10:00 am Break

10:15 am	Kate Ho, Columbia University and NBER Fiona Scott Morton, Yale University and NBER Joseph Hogan, Columbia University <u>The Impact of Consumer Inattention on Insurer Pricing in the Medicare Part D Program</u>
	Discussant: Benjamin Handel, University of California, Berkeley, and NBER
11:15 am	Break
11:30 am	Eric Budish, University of Chicago Peter Cramton, University of Maryland John Shim, Chicago Booth
	<u>The High-Frequency Trading Arms Race: Frequent Batch Auctions as a Market Design</u> <u>Response</u>
	Discussant: Jon Levin, Stanford University and NBER
12:30 pm	Lunch
1:30 pm	Matthew R. Grennan, University of Pennsylvania Robert Town, University of Pennsylvania and NBER <u>Regulating Innovation with Uncertain Quality: Information, Risk, and Access in Medical</u> <u>Devices</u>
	Discussant: Scott Stern, MIT and NBER
2:30 pm	Break
2:45 pm	Ali Yurukoglu, Stanford University and NBER Claire Lim, Cornell University <u>Dynamic Natural Monopoly Regulation: Time Inconsistency, Asymmetric Information, and</u> <u>Political Environments</u>
	Discussant: Steven Puller, Texas A&M and NBER
3:45 pm	Adjourn

# Do Pharmacists Buy Bayer? Informed Shoppers and the Brand Premium

Bart J. Bronnenberg,\* *CentER and Tilburg* Jean-Pierre Dubé, *Chicago Booth and NBER* Matthew Gentzkow, *Chicago Booth and NBER* Jesse M. Shapiro, *Chicago Booth and NBER* 

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#### Abstract

We estimate the effect of information on consumers' willingness to pay for national brands in physically homogeneous product categories. We measure consumer information using education, occupation, and a survey-based measure of product knowledge. In a detailed case study of headache remedies we find that more informed consumers are less likely to pay extra to buy national brands, with pharmacists choosing them over store brands only 9 percent of the time, compared to 26 percent of the time for the average consumer. In a similar case study of pantry staples such as salt and sugar, we show that chefs devote 12 percentage points less of their purchases to national brands than demographically similar non-chefs. We extend our analysis to cover 50 retail health categories and 241 food and drink categories and use the resulting estimates to fit a stylized model of demand and pricing. The model allows us to quantify the extent to which brand premia result from misinformation, and the way more accurate beliefs would change the division of surplus among manufacturers, retailers, and consumers.

keywords: branding, private label, store brand, painkillers JEL codes: D12, D83, L66

<sup>\*</sup>We are grateful to Kevin Murphy for inspiring this project and to numerous seminar participants for comments. We thank Jeff Eastman, Grace Hyatt and Todd Kaiser at Nielsen, for their assistance with the collection of the PanelViews Survey and Art Middlebrooks, Svetlozar Nestorov, and the Marketing Data Center at the University of Chicago Booth School of Business for their help with the Homescan and RMS data. We thank the Neubauer Family Foundation, the Initiative on Global Markets at the University of Chicago Booth School of Business, the Marketing Science Institute, the National Science Foundation, and the Netherlands Foundation for Scientific Research (NWO, Vici grant) for financial support. Results in this paper are calculated based on data from The Nielsen Company (US), LLC. E-mail addresses: bart.bronnenberg@tilburguniversity.edu, jdube@chicagobooth.edu, matthew.gentzkow@chicagobooth.edu, jesse.shapiro@chicagobooth.edu.

### **1** Introduction

A 100-tablet package of 325mg Bayer Aspirin costs \$6.29 at cvs.com. A 100-tablet package of 325mg CVS store-brand aspirin costs \$1.99 (CVS 2013). The two brands share the same dosage, directions, and active ingredient. Aspirin has been sold in the United States for more than 100 years, CVS explicitly directs consumers to compare Bayer to the CVS alternative, and CVS is one of the the largest pharmacy chains in the country, with presumably little incentive to sell a faulty product. Yet the prevailing prices are evidence that some consumers are willing to pay a three-fold premium to buy Bayer.<sup>1</sup> Research shows that markets for automobiles (Sullivan 1998), index funds (Hortaçsu and Syverson 2004), and online books (Smith and Brynjolfsson 2001) all exhibit substantial brand premia even within groups of physically homogeneous products.

Many economists have hypothesized that consumers' willingness to pay for national brands in homogeneous product categories reflects advertising-induced misinformation.<sup>2</sup> Others have pointed out that branded goods may in fact produce more consumer utility, either because advertising is a complement to consumption (Becker and Murphy 1993), or because even seemingly similar brands differ in subtle ways.<sup>3</sup> Determining how much of the brand premium reflects misinformation has important implications for consumer welfare. We estimate that consumers spend \$196 billion annually in consumer packaged goods categories in which a store-brand alternative to the national brand exists, and that they would spend approximately \$44 billion less (at current prices) if they switched to the store brand whenever possible. If consumers are systematically misled by brand claims, this has clear implications for evaluating the welfare effects of the roughly \$140 billion spent on advertising each year in the US (Kantar Media 2013), and for designing federal regulation to minimize the potential for harm (e.g., Federal Trade Commission 1999).

In this paper, we estimate how much of the brand premium for drug-store and supermarket products

<sup>&</sup>lt;sup>1</sup>Indeed, in data we introduce below, 25 percent of aspirin sales by volume (and 60 percent by expenditure) are to national-brand products.

<sup>&</sup>lt;sup>2</sup>Braithwaite (1928) writes that advertisements "exaggerate the uses and merits" of national brands, citing aspirin and soap flakes as examples. Simons (1948) advocates government regulation of advertising to help mitigate "the uninformed consumer's rational disposition to 'play safe' by buying recognized, national brands" (p. 247). Scherer (1970) discusses premium prices for national-brand drugs and bleach, and writes that "it is hard to avoid concluding that if the housewife-consumer were informed about the merits of alternative products by some medium more objective than advertising and other image-enhancing devices, her readiness to pay price premiums as large as those observed here would be attenuated" (pp. 329-332). More recently, a growing body of theoretical work considers markets with uninformed or manipulable consumers (Gabaix and Laibson 2006; Piccione and Spiegler 2012; Ellison and Wolitzky 2012).

<sup>&</sup>lt;sup>3</sup>In one instance, the FDA determined that a generic antidepressant performed less well than its branded counterpart, likely due to differences in their "extended release" coatings (Thomas 2012). A widely publicized 2006 recall of store-brand acetaminophen resulted from the discovery that some pills could contain metal fragments (Associated Press 2006); such risks could conceivably be lower for national brands. Hortaçsu and Syverson (2004) conclude that purchases of high-cost "brand name" index funds partly reflect willingness to pay for non-financial objective attributes such as tax exposure and the number of other funds in the same family.

results from lack of information. We match individual purchase data from the 2004-2011 Nielsen Homescan panel to a new survey containing proxies for consumer information, and to separate data on store-level quantities and prices. We estimate the effect of our information measures on the propensity to choose store brands over national brands, and study the choices of experts such as pharmacists and physicians as an approximation to behavior under perfect information. We then use these estimates, in conjunction with a stylized model of demand and pricing, to quantify how the division of surplus would change in a world in which all consumers were perfectly informed.

Our main identification challenge is separating the effect of consumer information from other drivers of choice, such as preferences and product availability, that may be correlated with a consumer's information. With regard to preferences, we limit the scope for unmeasured heterogeneity by focusing on choices between store and national brands that are identical on all physical attributes measured by Nielsen. We further include detailed controls for income and other demographics, and compare occupations (e.g., physicians and lawyers) with similar socioeconomic status but different levels of product-specific expertise. We show that well-informed consumers look similar to other consumers in their preferences for measured product attributes, making it more plausible that they are similar in their preferences for any unmeasured attributes. We argue that whatever unmeasured preference heterogeneity remains would be likely to work against our main findings.

With regard to product availability and other store-level drivers of choice, we limit the scope for heterogeneity by comparing informed and uninformed consumers who shop in the same chain, market, and time period. We address confounds related to workplace purchases (e.g., pharmacists receiving free samples or discounts that affect their purchasing behavior) by studying experts who are no longer employed at their specialty. Though we cannot rule out all possible confounds, the pattern of evidence suggests our estimates mainly capture the causal effect of information.

We begin our analysis with a detailed case study of headache remedies. As indirect measures of information, we use the primary shopper's occupation, educational attainment, and college major. We also measure information directly through a survey of a subset of Nielsen panelists, in which we ask the panelists to name the active ingredient in various national-brand headache remedies.

The relationship among our information proxies is intuitive. The average respondent answers 59 percent of our active ingredient questions correctly. For the college-educated, this fraction rises to 62 percent. For those whose major was science or health, it is 73 percent. For registered nurses, it is 85 percent, for pharmacists it is 89 percent, and for physicians and surgeons it is 90 percent. Occupational specialty is important enough to outweigh large differences in general education. For example, registered nurses are far better informed about headache remedies than lawyers, despite having completed less schooling and earning less in the labor market on average.

We find that more informed households are consistently more likely to buy store-brand headache remedies. The average household devotes 74 percent of headache remedy purchases to store brands. Controlling for household income, other demographics, and interacted fixed effects for the market, chain, and quarter in which the purchase is made, a household whose primary shopper correctly identifies all active ingredients is 19 percentage points more likely to purchase a store brand than a shopper who identifies none. Having a college-educated primary shopper predicts an increase of 4 percentage points, having a primary shopper with a healthcare occupation other than pharmacist or physician predicts an increase of 8 percentage points, and having a primary shopper who is a pharmacist or physician predicts an increase of 15 percentage points, with pharmacists buying store brands 91 percent of the time. Primary shoppers with science majors buy more store brands than those with other college degrees, and the effect of occupation is sizable among consumers not currently employed.

In a second case study of pantry staples such as salt, sugar, and baking powder, we find that chefs devote nearly 80 percent of their purchases to store brands, as compared to 60 percent for the average consumer. The effect of being a chef is large and highly significant after including our detailed vector of controls. Food preparers who are not chefs are also significantly more likely to buy store brands than others who are demographically similar.

We find that the effects of consumer information are largely domain-specific. Neither knowledge of headache remedy active ingredients nor working in a healthcare occupation predicts store-brand purchases in pantry staple categories. Similarly, working in a food preparer occupation other than chef does not predict store-brand headache remedy purchases. We do find that chefs buy more store-brand headache remedies, possibly suggesting that some of their knowledge is transferable across domains.

We extend the approach from our two case studies to the full set of product groups in which there is a comparable store-brand alternative to national brands, and sufficient purchase volume to perform a reliable analysis. Among 50 health-related categories, the effects of knowledge of headache remedy active ingredients, working in a healthcare occupation other than pharmacist or physician, and working as a pharmacist or physician are positive for 43, 43, and 34 categories respectively. A substantial number of these positive coefficients—including a large share of those for over-the-counter medications—are both economically and statistically significant. On average across these categories, working as a pharmacist or physician reduces the probability of buying the national brand by roughly a fourth. Results are less consistent for the 241 food and drink categories that we study, with the effect of being a chef positive for 148 categories and negative

for 93. Several of the positive coefficients are economically and statistically significant—including a number of pantry staples and other products such as baking mixes and dried fruit—but a large majority are not individually distinguishable from zero. The average effect of working as a chef is to reduce the probability of buying a national brand by three percent. We find suggestive evidence that the effect of information on the propensity to buy the store brand is greater the more advertising-intensive is the category and the more agreement there is among experts that store and national brands are equivalent.

In the final section of the paper, we interpret these findings through the lens of a stylized model of demand and pricing. In the model, a set of symmetric retailers offer a store brand to compete with a single national-brand manufacturer. Households sequentially choose a retail outlet and then a brand (store or national). Prices are set simultaneously by retailers and by the manufacturer of the national brand. Households differ in their willingness to pay for the national brand. A set of informed shoppers, too small to impact market prices, perceive a smaller gap in utility between national and store brand than does a typical shopper. We choose the parameters of the model to match the estimated effect of information in each category and to rationalize estimated margins on store- and national-brand goods.

The estimated model implies that consumer information greatly affects the distribution of surplus in health categories. Making all consumers as informed as a pharmacist or physician, while holding prices constant at current levels, would reduce the variable profits of the national headache remedy brands by half, equivalent to 18 percent of total expenditure. The profits of store brands would increase by 5 percent of expenditure, and consumer surplus would increase by 3 percent of expenditure. If prices were to adjust to reflect the change in consumer demand, the consumer surplus gains would be even greater. In health categories other than headache remedies, the effects are smaller though still economically significant. In food and drink categories, by contrast, information effects are quantitatively small, with effects on profits and consumer surplus of a few percent in pantry staples and less than one percent for other food and drink products.

It is important to stress two caveats to our welfare conclusions. First, we consider the effect of consumer information only on consumer choice and product pricing. In the longer run, if consumers were to become better informed, firms would adjust their advertising expenditures and product offerings, leading to welfare consequences beyond those that we can quantify here. Second, the welfare claims we make depend on the assumption that information per se does not affect the utility a consumer receives from a product. If, for example, believing that national-brand aspirin works better actually makes national-brand aspirin more effective at reducing headaches, then informing consumers could actually make them worse off.<sup>4</sup>

<sup>&</sup>lt;sup>4</sup>This is a limitation of any revealed-preference evidence on the effect of information, but it is especially salient here as drugs

The primary substantive contribution of this study is to use novel data and methods to quantify the importance of information in consumer choice in an important real-world market.<sup>5</sup> We add to existing survey and experimental evidence<sup>6</sup> by exploiting multiple sources of variation in consumer information, including occupational expertise.<sup>7</sup> Our work complements concurrent research by Carrera and Villas-Boas (2013), who use a field experiment to assess the impact of informative product labels on the propensity to purchase store-brand headache remedies. Although we focus on over-the-counter products, our findings are relevant to policy debates about substitution between branded and generic prescription medications.<sup>8</sup>

Methodologically, the approach of comparing the choices of demographically similar households with different levels of product information parallels that of Bartels' (1996) study of the role of information in voting, and is close in spirit to recent work in economics by Levitt and Syverson (2008), who look at real estate agents selling their own homes, and to Johnson and Rehavi (2013), who look at the frequency with which physicians give birth by caesarean section. Our model-based extrapolation of changes in prices and welfare in a world of perfect consumer information builds on recent work that uses an equilibrium framework to evaluate the size and determinants of brand premia (Goldfarb et al. 2009).

The remainder of the paper is organized as follows. Section 2 describes our data. Section 3 lays out our empirical strategy. Section 4 presents our results for headache remedies and pantry staples. Section 5 presents our results for other health and food categories. Section 6 presents evidence on aggregate effects and welfare. Section 7 concludes.

are known to have brand-related placebo effects (Branthwaite and Cooper 1981; Kamenica et al. 2013).

<sup>&</sup>lt;sup>5</sup>A sizable literature examines the demographic and attitudinal correlates of purchasing store-brand consumer packaged goods (e.g., Bergès et al. 2009; Dick et al. 1995; Richardson et al. 1996; Burton et al. 1998; Sethuraman and Cole 1999; Kumar and Steenkamp 2007; Steenkamp et al. 2010) and generic prescription drugs (e.g., Shrank et al. 2009). A literature on blind taste tests finds that consumers cannot distinguish among national brands (Husband and Godfrey 1934; Allison and Uhl 1964) or between national-brand and store-brand goods (Pronko and Bowles 1949), though there are exceptions (Mason and Batch 2009). Wills and Mueller (1989) and Caves and Greene (1996) use aggregate data to estimate the role of advertising and quality in brand premia. Sethuraman and Cole (1999) analyze the drivers of willingness to pay for national brands using hypothetical choices reported on a survey.

<sup>&</sup>lt;sup>6</sup>Existing evidence indicates that perceptions of similarity between national- and store-brand painkillers are correlated with stated purchase intentions (Cox et al. 1983; Sullivan et al. 1994). Cox et al. (1983) find that informing consumers of active ingredient similarity does not have a discernible effect on purchase selections.

<sup>&</sup>lt;sup>7</sup>We are not aware of other research on the brand preferences of healthcare professionals. An existing literature examines the health behaviors of doctors (Glanz et al. 1982), including their propensities to use certain categories of medications like sleeping pills (Domenighetti et al. 1991). Most studies of the relationship between occupation and store-brand purchases code occupation at a high level of aggregation (white collar, blue collar, etc.) without reference to specific expertise (see Szymanski and Busch 1987 for a review). An exception is Darden and Howell (1987), who study the effect of retail work experience on elements of "shopping orientation," such as attitudes toward store clerks.

<sup>&</sup>lt;sup>8</sup>Purchases of branded prescription drugs in categories where generic alternatives are available are a significant component of health costs (Haas et al. 2005). A range of policies including mandatory substitution (NIHCM 2002) and financial incentives for physicians (Endsley et al. 2006) and patients (Huskamp et al. 2003) have been used in an effort to increase the generic share.

### 2 Data

#### 2.1 The Nielsen Homescan Panel

The backbone of our data is the Nielsen Homescan Panel, which we obtained through a partnership between the Nielsen Company and the James M. Kilts Center for Marketing at the University of Chicago Booth School of Business.<sup>9</sup> The data include purchases made on more than 77 million shopping trips by 125,114 households from 2004 to 2011. Panelist households are given optical scanners and are asked to scan the barcodes of all consumer packaged goods they purchase, regardless of outlet or store format.<sup>10</sup>

For each purchase, we observe the date, the universal product classification (UPC) code, the transaction price, an identifier for the store chain in which the purchase was made, and the size of the item, which we convert to equivalent units specific to a given product category (e.g., pill counts for headache remedies or ounces for salt). We compute the share of purchases going to store brand or national brand products as the share weighted by equivalent units unless otherwise noted.

Nielsen supplies household demographic characteristics including the education of the household head, a categorical measure of household income, number of adults, race, age, household composition, home ownership, and the geographic market of residence.<sup>11</sup>

#### 2.2 PanelViews Surveys

We conducted two surveys of Homescan panelists as part of Nielsen's monthly PanelViews survey. The first survey was sent electronically to 75,221 households in September of 2008 with the request that each adult in the household complete the survey separately. In total, 80,077 individuals in 48,951 households responded to the survey for a household response rate of 65.1 percent. The second survey was sent electronically to 90,393 households in November 2011 with the request that each adult in the household complete the survey separately. In total, 80,205 individuals in 56,258 households responded to the survey for a household response rate of 62.2 percent.

Both surveys asked for the respondent's current or most recent occupation, classified according to the 2002 Bureau of Labor Statistics (BLS) codes (BLS 2002).<sup>12</sup> We match these to data on the median earnings

<sup>&</sup>lt;sup>9</sup>Information on access to the data is available at http://research.chicagobooth.edu/nielsen/. See Einav et al. (2010) for a discussion of data quality in the Homescan panel.

<sup>&</sup>lt;sup>10</sup>The data include purchases from supermarkets, convenience stores, mass merchandisers, club stores, drug stores, and other retail channels for consumer packaged goods.

<sup>&</sup>lt;sup>11</sup>A household's geographic market is its Nielsen-defined Scantrack market. A Scantrack market can be a metropolitan area (e.g., Chicago), a combination of nearby cities (e.g., Hartford-New Haven), or a part of a state (e.g., West Texas). There are 76 Scantrack markets in the United States.

<sup>&</sup>lt;sup>12</sup>In the small number of cases where an individual provided conflicting responses to the occupation question across the two

of full-time full-year workers in each occupation in 1999 from the US Census (2000). We group occupations into categories (healthcare, food preparer) using a combination of BLS-provided hierarchies and subjective judgment. The online appendix lists the occupations in these groupings.

The first survey included a set of additional questions relating to household migration patterns. These questions were used in the analysis of Bronnenberg et al. (2012). We ignore them in the present analysis.

The second survey, designed for this study, included a series of questions about households' knowledge and attitudes toward various products. In particular, for each of five national brands of headache remedy (Advil, Aleve, Bayer, Excedrin, Tylenol), we asked each respondent who indicated familiarity with a national brand to identify its active ingredient from a list of six possible choices, or state that they "don't know."<sup>13</sup> For each respondent we calculate the number of correct responses, treating "don't know" as incorrect. We also asked respondents whether they agreed or disagreed with a series of statements, including "Store-brand products for headache remedy / pain relievers are just as safe as the brand name products," with responses on a 1 (agree) to 7 (disagree) scale. For each respondent, we construct an indicator equal to one if the respondent chose the strongest possible agreement and zero otherwise.

The second survey also asked respondents about their college major using codes from the National Center for Education Statistics (U.S. Department of Education 2012). We define two groups of majors for analysis: health majors, which includes all majors with the word "health" in their description,<sup>14</sup> and non-health science majors, which includes all majors in the physical and biological sciences.

Both surveys asked respondents to indicate whether they are their household's "primary shopper" and whether they are the "head of the household." For each household we identify a single primary shopper whose characteristics we use in the analysis, following the criteria used in Bronnenberg et al. (2012). We start with all individuals within a household who respond to the survey. We then apply the following criteria in order, stopping at the point when only a single individual is left: (i) keep only self-reported primary shopper(s) if at least one exists; (ii) keep only household head(s) if at least one exists; (iii) keep only the female household head if both a female and a male head exist; (iv) keep the oldest individual; (v) drop responses that appear to be duplicate responses by the same individual; (vi) select one respondent randomly.

In appendix table 1 and the online appendix, we show that our findings go largely unchanged when we incorporate data on the characteristics of secondary shoppers into our analysis.

Throughout the paper, we restrict attention to households that answered the occupation question in one

surveys we use the value from the second survey.

<sup>&</sup>lt;sup>13</sup>The correct active ingredients are ibuprofen (Advil), naproxen (Aleve), aspirin (Bayer), aspirin-acetaminophen-caffeine (Excerdin), and acetaminophen (Tylenol). In each case, the six possible answers were the five correct active ingredients plus the analgesic hydrocodone.

<sup>&</sup>lt;sup>14</sup>Examples include "Health: medicine," "Health: nursing," and "Health: dentistry."

or both of our PanelViews surveys.<sup>15</sup>

#### 2.3 Product Classification

Nielsen provides a set of attribute variables for each UPC code purchased by a Homescan panelist. Some of these, such as size, are available for all categories. Others are category-specific. For example the data include a variable that encodes the active ingredient for each headache remedy in the data. We harmonize the codes for essentially identical descriptors (e.g., "ACET" and "ACETAMINOPHEN" both become "ACETAMINOPHEN").

We use these descriptors to aggregate UPCs into *products*. A product is a group of UPCs that are identical on all non-size attributes provided by Nielsen. For instance, in the case of headache remedies, a product is a combination of an active ingredient (e.g., aspirin, naproxen), form (e.g., tablet, gelcap), formula (e.g., regular strength, extra strength), and brand (e.g., Bayer, Aleve, store brand). We classify products as store brands using Nielsen-provided codes, supplemented with manual corrections.

To compare store brands and national brands we aggregate products into *comparable product groups*, which are sets of products that are identical on all product attributes except for brand and item size.<sup>16</sup> We will use the abbreviated term *comparable* to stand in for *comparable product group* throughout the paper.

To perform our analysis we consider comparables in which we observe at least 500 purchases with at least some purchases going to both store-brand and national-brand products.<sup>17</sup> We eliminate categories in which the available attribute descriptors do not provide sufficient information to identify comparable products.<sup>18</sup> We also eliminate categories in which the average retail price per equivalent unit for national-brand products is lower than store-brand products.<sup>19</sup> This leaves us with 420 comparables.

For our case study of headache remedies we consider the subset of these comparables classified by Nielsen as adult daytime non-migraine headache remedies.

For our case study of pantry staples we consider the subset of these comparables classified by Nielsen as table salt, sugar, or baking soda.

In our analysis, we restrict attention to transactions such that at least one comparable national-brand purchase and at least one comparable store-brand purchase are observed in the Homescan data in the same

<sup>&</sup>lt;sup>15</sup>Nielsen provides projection factors to aggregate their panelists into a representative population. As these projection factors are not designed for the subpopulation we study we do not use them in our main analysis. In the appendix we show our core results in specifications that weight by the projection factors.

<sup>&</sup>lt;sup>16</sup>In the appendix we show the robustness of our main results to conditioning on pack size.

<sup>&</sup>lt;sup>17</sup>We further eliminate comparable product groups in which fewer than 50 retail chains ever sell a store brand according to the retail scanner data we discuss in section 2.4 below.

<sup>&</sup>lt;sup>18</sup>These are: deli products, fresh produce, nutritional supplements, miscellaneous vitamins, and anti-sleep products.

<sup>&</sup>lt;sup>19</sup>Retail prices are from retail scanner data we discuss in section 2.4 below.

retail chain and quarter as the given transaction. We use this restriction to limit the likelihood that a nationalbrand product is purchased because no store-brand alternative is available (or vice versa).

#### 2.4 Retail Scanner Data

To estimate prices and aggregate expenditure, we use 2008 store-level scanner data from the Nielsen Retail Measurement Services (RMS) files, which we obtained through a partnership between Nielsen and Chicago Booth's Kilts Center. These data contain store-level revenue and volume by UPC and week for approximately 38,000 stores in over 100 retail chains. We use our product classification to aggregate UPCs into products.

For each comparable, we compute average price per equivalent unit for national and store brands respectively as the ratio of total expenditure to total equivalent units across all grocery, drug, and mass merchandise stores across all weeks in 2008. We also estimate total US expenditure on national and store brands respectively by multiplying the number of equivalent units purchased in the Homescan data by (i) the ratio of total equivalent units for the comparable in RMS and Homescan, (ii) the average price per equivalent unit, (iii) the ratio of 2008 US food, drug, and mass merchandise sales to total 2008 expenditure measured in RMS.<sup>20</sup>

The sum of estimated total US expenditure across the comparables in our sample is \$196 billion. If all observed equivalent units were purchased at the average price per equivalent unit of store brands, this sum would fall by \$44 billion or 22 percent.

#### 2.5 Wholesale Price Data

We estimate retail margins by brand using data from National Promotion Reports' PRICE-TRAK product, obtained through Chicago Booth's Kilts Center. These data contain wholesale price changes and deal offers by UPC in 48 markets from 2006 until 2011, along with associated product attributes such as item and pack sizes. The data are sourced from one major wholesaler in each market, which is representative due to the provisions of the Robinson-Patman (Anti-Price Discrimination) Act.

We compute the average wholesale price of each product as the unweighted average post-deal price across markets. We compute retail margins by matching wholesale prices with retail prices by UPC, item size, and year. We then compute the median retail margin of national-brand and store-brand products within each comparable.<sup>21</sup>

<sup>&</sup>lt;sup>20</sup>The Annual Retail Trade Survey of the United States Census Bureau reports 2008 annual sales in grocery stores, pharmacies and drug stores, and warehouse clubs and superstores of \$512 billion, \$211 billion, and \$352 billion, respectively, totaling \$1,075 billion (U.S. Census, 2013).

<sup>&</sup>lt;sup>21</sup>We compute the median rather than the mean retail margin to avoid the influence of outlier observations that arise due to

### **3** Empirical Strategy

Let there be a set of households indexed by *i*. Each household must choose between a national brand and a store brand of some product. Household *i* believes that the national brand delivers  $\Delta v_i \ge 0$  more moneymetric utility than the store brand, but the true difference in utility is  $\Delta \tilde{v}_i \ge 0$ . The difference between the price of the national brand and the price of the store brand at the store where *i* shops is  $\Delta p_i > 0$ . We let  $y_i$  be an indicator for *i* choosing the store brand, and assume  $y_i = 1$  if and only if  $\Delta p_i \ge \Delta v_i$ .

To illustrate the intuition for our empirical strategy, consider a set of households who face the same prices  $\Delta p$  and have the same true utility  $\Delta \tilde{v}$ . Suppose there is an index  $\phi_i \in [0, 1]$  of household *i*'s information such that  $\Delta v_i = \phi_i \Delta \tilde{v} + (1 - \phi_i) \Delta v$ , where  $\Delta v$  is the utility difference perceived by an uninformed household  $(\phi_i = 0)$ , and  $\Delta \tilde{v}$  is the utility difference perceived by a perfectly informed household  $(\phi_i = 1)$ . By looking at how  $y_i$  varies with  $\phi_i$ , we can learn the sign of  $(\Delta v - \Delta \tilde{v})$ : if  $y_i$  is increasing in  $\phi_i$ , willingness to pay for national brands is on average too high  $(\Delta v > \Delta \tilde{v})$ ; if  $y_i$  is decreasing in  $\phi_i$ , it is too low  $(\Delta v < \Delta \tilde{v})$ ; if  $y_i$  is independent of  $\phi_i$ , we learn perceived willingness to pay equals true utility  $(\Delta v = \Delta \tilde{v})$ . In addition, if we can identify a set of expert households for whom  $\phi_i \approx 1$ , we can evaluate the null hypothesis that national and store brands are in fact the same  $(\Delta \tilde{v}_i = 0)$  by asking whether  $y_i = 1$  for almost all such *i*.

To implement this strategy, we must overcome three challenges. First, we do not directly measure information  $\phi_i$ . We therefore form a vector  $S_i$  of proxies for  $\phi_i$ , including knowledge of active ingredients, completed schooling, college major, and occupation. These measures are proxies in the sense that the correlation of  $S_i$  with choice  $y_i$  reflects both a direct causal effect (e.g., knowing that Tylenol's active ingredient is acetaminophen directly affects choice) and an indirect effect of information correlated with  $S_i$  (e.g., consumers who know Tylenol's active ingredient also tend to be well informed about other characteristics of headache remedies).

Second, we must hold constant prices  $\Delta p_i$  as well as other contextual drivers of choice such as instore displays, product positioning on store shelves, etc. We do this by assuming that all such drivers are a function of observable store and time characteristics  $Z_i$ . In our preferred specifications,  $Z_i$  will include interacted indicators for market, chain, and calendar quarter. In the appendix, we show that our results survive even richer controls for the timing and location of purchases.

Third, we must hold constant true preferences  $\Delta \tilde{v}_i$ . We focus on the choice of brand within comparable product groups that are homogeneous on measured attributes, so that variation in preferences for such attributes cannot explain variation in brand choice. We assume that any remaining preference heterogene-

mismatch in item size etc.

ity can be parametrized as a function of a set of observable household characteristics  $X_i$  such as age and income. We find that controlling for income strengthens our results in many cases, and we show that a relationship between information and choice is present even among occupational groups that are similar in socioeconomic status (e.g., lawyers and physicians). We also show empirically that preferences for measured attributes (e.g., regular vs. extra strength, tablet vs. caplet) do not correlate with our information proxies  $S_i$ . Finally, we expect that any remaining preference heterogeneity is likely to work against our main findings: if national brands are of higher quality and more informed households have a stronger preference for quality (physicians have if anything a greater taste for high-quality medicine, and chefs have if anything a greater taste for high-quality food), our estimates will tend to understate the effect of information on choice.

To describe the relationships among choice  $y_i$ , information  $S_i$ , household characteristics  $X_i$  and choice environment  $Z_i$ , we will estimate linear probability models of the following form:

$$\Pr\left(y_i = 1 | S_i, X_i, Z_i\right) = \alpha + S_i \beta + X_i \gamma + Z_i \rho \tag{1}$$

where  $\alpha$ ,  $\beta$ ,  $\gamma$ , and  $\rho$  are vectors of parameters.<sup>22</sup> Although for notational ease we have written the model at the level of the household, a given household can make multiple purchases. We therefore estimate the model at the level of the purchase occasion, reporting standard errors that allow for correlation at the level of the household, and weighting transactions by purchase volume.

In sections 4 and 5 we present extensive descriptive evidence that variation in information across households affects brand choice. In section 6 we further parametrize  $\Delta v_i$  and  $\Delta \tilde{v}_i$  and add an explicit model of price setting in order to quantify effects of information on consumer surplus and profits.

### 4 Case Studies

#### 4.1 Headache Remedies

We begin our analysis with a case study of adult, non-migraine, daytime headache remedies. The first rows of table 1 show summary statistics for the six comparables in this category. These products span four active ingredients, each associated with a familiar national brand: aspirin (Bayer), acetaminophen (Tylenol), ibuprofen (Advil), and naproxen (Aleve). We estimate total annual expenditure on these comparables to be \$2.88 billion. Store-brand purchases account for 74 percent of pills and 53 percent of expenditures.

On average, the per-pill price of a store brand is 40 percent of the price of a comparable national brand.

<sup>&</sup>lt;sup>22</sup>When we pool data across multiple comparables, we will allow the intercept  $\alpha$  to differ by comparable.

For aspirin, a mature product that has been off patent since 1917, the per-pill price of store brands is 22 percent of the national-brand price. These price differences are not due to differences in where these products are sold or to volume discounts: among cases in our panel in which we observe at least one national-brand and one store-brand purchase for the same active ingredient and package size in the same market, store chain, and week, the per-pill price paid for store brands is on average 26 percent of the price of an equivalent national brand. The median gap is 31 percent, and the national brand is cheaper in only 5 percent of cases.

Store-brand alternatives for national-brand headache remedies are widely available. Using our storelevel data, we estimate that 85 percent of national-brand headache remedy purchase volume is purchased when a store brand with the same active ingredient and form and at least as many pills is sold in the same store and year at a lower price. In our PanelViews survey data, only 3.6 percent of households report that no store-brand alternative was available at their last purchase.

In figure 1 we look at the relationship between knowledge of active ingredients and our indirect knowledge proxies — completed schooling, occupation, and college major. The relationships are as expected. Panel A shows that shoppers with a college education correctly identify the active ingredient in 62 percent of cases, as against 52 percent for those with a high school degree or less. Panel B shows that nurses correctly identify the active ingredient in 85 percent of cases, pharmacists in 89 percent, and physicians and surgeons in 90 percent. Panel C shows that shoppers whose college major is health or science related are more informed than other shoppers. In the online appendix, we confirm these relationships in a regression framework, showing that they remain strong even after controlling for a rich set of household characteristics, including income.

Having validated our proxies, we turn to our main question of interest: the impact of information on the share of purchases that go to store brands. Figure 2 shows that greater knowledge of active ingredients predicts more purchases of store brands. Those who can name no active ingredients buy just over 60 percent store brands. Those who can name all five active ingredients buy nearly 85 percent store brands. Though these differences are large, they could be due to reverse causality: those interested in saving money buy store brands and also take the time to read ingredient labels. We turn next to variation in information induced by exogenous household characteristics in part to alleviate this concern.

Figure 3 shows the relationship between store-brand share and completed schooling. With no controls, we see that those with education beyond high school buy more store brands than those with a high school degree or less, but that there is no clear difference between those with some college, a college degree, or more than a college degree. The main confound here is income, which is strongly negatively correlated with store-brand purchases (see appendix figure 1). After controlling for income, we find a monotonic positive

relationship between completed schooling and store-brand share.

Figure 4 shows the relationship between store-brand share and occupation. Here we see a negative relationship between store-brand share and median occupational income among non-healthcare occupations. Households whose primary shopper is a healthcare professional buy far more store brands than others of similar income. Pharmacists, physicians, and nurses buy more store brands than lawyers, who have high levels of schooling but different occupational expertise.

Pharmacists, who stand out in the survey data in figure 1 as among the most informed about active ingredients, also stand out for having the largest store-brand share among large healthcare occupations. Only 8.5 percent of volume bought by pharmacists are national-brand headache remedies, an amount small enough to be explained by the occasional stock outs of store brands, and the fact that some purchases are made by the non-pharmacist member of a pharmacist's household.<sup>23</sup>

Table 2 presents the relationship between store-brand share and knowledge of active ingredients in a regression framework. The table presents estimates of equation 1, where the information variables of interest  $S_i$  are a dummy for college education and the share of active ingredients known. All specifications allow the intercept  $\alpha$  to differ by comparable. Columns (1) and (2) include in  $Z_i$  market and calendar quarter fixed effects; column (3) adds interacted indicators for the market, chain, and calendar quarter. Column (1) includes in  $X_i$  controls for demographic characteristics other than income; column (2) adds income controls. In the preferred specification, column (3), college education increases the propensity to buy store brand by 2.6 percentage points, and going from knowledge of no active ingredients to knowledge of all increases the store-brand share by 19 percentage points. The estimated effect of education gets larger when income controls are added; the effect of active ingredient knowledge is fairly stable across specifications.

Column (4) of table 2 augments the specification in column (3) by adding to  $S_i$  an indicator for whether the shopper reports that store brands are "just as safe" as national brands. This is a less convincing measure of information than active ingredient knowledge, as the correct answer is arguably unclear. Still, it is worth

<sup>&</sup>lt;sup>23</sup>The fact that 8.5 percent of purchases by households whose primary shopper is a pharmacist are to national-brand goods suggests at first that 8.5 percent of the time a pharmacist is willing to pay a significant price premium to buy a national brand.

There are three main reasons to interpret the finding differently.

First, the primary shopper need not be the only shopper in the household. In the small number of cases (12 households, 37 transactions) in which a household with both a primary shopper and a secondary shopper who are pharmacists buy a headache remedy, only 1.6 percent of purchases are to national brands. In the case of single-person households in which the only person is a pharmacist (22 households, 109 transactions), only 5 percent of purchases are to national brands.

Second, although we have focused on transactions in retailers who stock both national brands and store brands, some stockouts may nevertheless occur. Matsa (2011) estimates the stockout rate for over the counter drugs to be 2.8 percent. In the face of a stockout of the store brand, pharmacists who are unable to delay their purchase may switch to buying a national-brand good.

Third, although the average price premium for national brands is very large in this category, there is some price variation, and pharmacists may be buying when the price difference is unusually small. In the Homescan data, we find that the ratio of the average store-brand price to the average national-brand price is 6 percent greater when we focus on purchases by households whose primary shopper is a pharmacist, and 14 percent greater when we focuses on cases where the only person in the household is a pharmacist.

noting that it is a very strong correlate of brand choice: believing store brands are just as safe as national brands has an additional effect of 21 percentage points over and above the effect of active ingredient knowledge. The effect of having this belief *and* being able to name all active ingredients correctly is 35 percentage points.

Table 3 presents regression evidence on the effect of occupation. The model and controls in the first three columns are the same as in table 2, with the information variables of interest  $S_i$  now being a college education dummy, a dummy for pharmacist or physician, and a dummy for healthcare occupations other than pharmacist or physician. The estimated occupation effects remain stable as we add controls. In the preferred specification of column (3) we find that being a pharmacist or physician increases the propensity to buy store brands by 15 percentage points; being in another healthcare occupation increases the propensity by 8 percentage points.

Column (4) of table 3 presents evidence on the role of college major. We restrict the sample to respondents who completed college and who reported their college major in our survey. We find that non-health science majors are 5 percentage points more likely to buy store brand. Column (5) of table 3 presents occupation results for the subsample of respondents who are not currently employed for pay. (Recall that our occupation variables are defined based on the most recent employment spell.) The coefficients on the occupation indicators remain large in magnitude and statistically significant, though less precisely estimated than in the full sample. Taken together, columns (4) and (5) suggest our results are unlikely to be driven by factors specific to current employment in a healthcare profession, such as the availability of employee discounts or free samples. As further evidence, in the online appendix we use data from the Bureau of Labor Statistics to show that the propensity to buy store brand is greater among shoppers whose occupations require medical knowledge. This holds true even if we exclude shoppers who we have classified as having occupations in healthcare.

Table 4 presents evidence on the extent to which our direct and indirect knowledge measures capture the same underlying variation. Column (1) repeats the preferred specification of table 3 column (3), this time restricting to respondents who participated in the wave of our survey in which we assessed active ingredient knowledge. Column (2) restricts the sample to shoppers who named all active ingredients correctly. Column (3) adds the additional restriction that the respondent believes store brands are "just as safe" as national brands. Restricting attention to well-informed consumers reduces the estimated effect of education and occupation substantially, while only slightly reducing precision. In the final column, the occupation coefficients are reduced by more than 70 percent and are statistically indistinguishable from zero. These findings are consistent with the interpretation that all of our measures capture variation along a common

dimension, which we interpret as information.

As further support for our identifying assumptions, appendix figure 2 shows that healthcare professionals and non-healthcare professionals look similar in their choices over observed product attributes such as active ingredient and physical form. Appendix figures 3 and 4 show similar results for average annual purchase volume and item size, respectively.

#### 4.2 Pantry Staples

We now turn to the analysis of food purchases. Here our proxies for knowledge are indicators for whether the primary shopper is a chef ("chef or head cook") or other food preparer.<sup>24</sup> We begin with a case study of pantry staples: salt, sugar, and baking soda. We choose these products because they are uniform in chemical composition and purpose, and thus analogous to headache remedies in being relatively homogeneous.

The lower portion of table 1 includes summary statistics for the six comparables we classify as pantry staples: baking soda; regular iodized and plain salt (sold in boxes); and regular granulated, light brown, and powdered sugar (sold in bags). Collectively, these comparables account for \$1.81 billion of expenditure. Store-brand purchases account for 60 percent of volume and 57 percent of expenditure. On average, the ratio of store-brand to national-brand price per equivalent volume is 0.92, with a range from 0.75 (plain salt) to 0.92 (granulated sugar).

Figure 5 shows the relationship between store-brand share and occupation. As with headache remedies, there is a strong negative relationship between store-brand share and median occupational income. House-holds whose primary shopper is a food preparer or manager buy more store brands than others of similar occupational income. Chefs — the occupational group we would have expected *ex ante* to be most informed about the quality of food products — buy more than 77 percent store brands in these categories, more than any other occupation of meaningful size.

Table 5 shows the relationship with occupation in a regression framework. The specifications in the five columns are the same as in table 3, with the information proxies of interest  $S_i$  now consisting of a dummy for college education, a dummy for being a chef, and a dummy for being a food preparer but not a chef. In our preferred specification of column (3), we estimate that being a chef increases the probability of buying store brands by 12 percentage points, and working in a non-chef food preparation occupation increases this probability by 2 percentage points. The magnitude of these effects are somewhat smaller than

<sup>&</sup>lt;sup>24</sup>Our second survey wave asked respondents to identify the most common additive to table salt (iodine), the scientific name for baking soda (sodium bicarbonate), and the most common ingredient of granulated sugar (sucrose). The share of these questions answered correctly is positively correlated with working as a chef but not with being a non-chef food preparer, and is positively correlated (but not statistically significantly so) with the propensity to buy store-brand pantry staples. Results for these knowledge measures are presented in the online appendix.

in the specifications without controls. In contrast to headache remedies, we do not find any clear effect of college education. Column (4) shows that non-health science majors and health majors are not statistically different from other college graduates. Column (5) shows that the coefficients on being a chef goes largely unchanged when we focus on shoppers who are not currently employed. The coefficient on being a non-chef food preparer falls and becomes statistically insignificant, but the confidence interval includes the magnitude of our preferred estimate. These findings suggest that the effects we estimate are not driven by mechanical effects of employment in the food industry.

#### 4.3 Evidence on Domain Specificity

We find that health experts purchase more store-brand health products and that food experts purchase more store-brand food products. A natural follow-up question is to what extent experts' knowledge is transferable outside of their domain of expertise. Perhaps pharmacists' understanding of the equivalence of national-brand and store-brand headache remedies leads them to also recognize the likely equivalence of national-brand and store-brand baking soda. Or perhaps their understanding does not translate beyond the categories with which they are directly familiar.

Table 6 presents evidence on domain specificity. The first two columns look at the effect of healthcare expertise on pantry staple purchases. Column (1) shows that the share of headache remedy active ingredients known has no significant effect on the probability of purchasing store-brand pantry staples, with a confidence interval that rules out coefficients greater than 1.2 percentage points. Column (2) shows that pharmacists, physicians, and other healthcare professionals are also not significantly more likely to buy store-brand pantry staples. The confidence intervals on the pharmacist-physician and other healthcare occupation coefficients rule out effects greater than 5.2 percentage points and 2.2 percentage points respectively. We can confidently reject the hypothesis that these effects are as large as the effects we estimate for headache remedy purchases. The evidence thus suggests that healthcare expertise does not translate to behavior outside the health domain, consistent with past evidence on the domain specificity of expertise (Levitt et al. 2010).

The final column of table 6 looks at the effect of food preparation expertise on headache remedy purchases. Here, we do see some evidence of transferability: chefs are a statistically significant 11 percentage points more likely to buy store-brand headache remedies than other consumers. There is no significant effect for food preparers other than chefs.

### **5** Cross-category Comparisons

#### 5.1 Health Products

We turn next to analyzing a broad set of health products. We restrict attention to the 6 headache remedy comparables that we study above, and 44 additional comparables for which we observe at least 5,000 purchases by households with non-missing values of our demographic controls. These include other medications such as cold remedies, first aid products such as bandages, and miscellaneous products such as vitamins and contact lens solution. Non-painkiller health categories account for \$8.94 billion of expenditure per year. Store-brand purchases account for 56 percent of volume. Store-brand prices are half of national-brand prices on average.

For each comparable, we run one regression to estimate the effect of knowing headache remedy active ingredients (using the specification in column (3) of table 2) and one to estimate the effect of occupation (using the specification in column (3) of table 3). Figures 6, 7, and 8 present coefficients on these information proxies along with 95 percent confidence intervals.<sup>25</sup> We present an analogous plot for the coefficients on college education in the online appendix. In order to test joint hypotheses about the coefficients in these plots, we conduct 10 bootstrap replications of our estimates. In each bootstrap we draw a random subset of households with replacement.

Figure 6 shows that the coefficient on active ingredient knowledge is positive in 43 out of 50 cases. The share of positive coefficients is thus 0.86, which has a bootstrap standard error of 0.04, and is therefore highly statistically distinguishable from the null hypothesis of no effect (half of coefficients positive). Consistent with the evidence on domain specificity that we present above, if we estimate analogous models for non-health comparables, the coefficient on active ingredient knowledge is positive in only 168 out of 282 cases, which is much closer to the null hypothesis and highly statistically distinguishable from the number for health categories. Figure 9 illustrates the contrast visually, plotting the distribution of t-statistics separately for health and non-health comparables.

The differences among the coefficients in figure 6 are instructive. The coefficients tend to be larger and more significant for medications and relatively smaller for first aid and eye care products, suggesting that in the latter group informed shoppers perceive true quality differences. Indeed, contact lens solutions are the only healthcare product we have identified where some medical professionals recommend patients buy national brands due to quality concerns with store brands (Secor 2002). In the online appendix, we show

<sup>&</sup>lt;sup>25</sup>Although knowledge of headache remedy active ingredients is obviously most relevant to headache remedy purchases, we expect it to also be a good proxy for more general knowledge relevant to the other health categories.

that the estimated effects of information proxies tend to be larger (though not statistically significantly so) in product groups in which Consumer Reports considers store brands and national brands to be equivalent. We also examine whether the effect of information is greater in the product groups for which the price gap between national and store brands is greatest. Finally, we show that the effect of information tends to be greater in product groups in which advertising is more intensive, consistent with the idea that perceptions of product quality by the uninformed may be driven by advertising on the part of national-brand manufacturers.

Figures 7 and 8 present coefficients for the effect of being a pharmacist or physician and the effect of other healthcare professions respectively. We see broadly similar patterns to the coefficients on active ingredient knowledge, though with somewhat less precision. The effect of being a pharmacist or physician is positive in share 0.68 of cases (bootstrap standard error = 0.05), and the effect of being in another healthcare occupation is positive in share 0.86 of cases (bootstrap standard error = 0.05). In the online appendix we present plots analogous to figure 9 for these two sets of coefficients.

#### 5.2 Food and Drink Products

Next we consider the remaining food and drink comparables in our data. We restrict attention to the 241 comparables for which we observe at least 5,000 purchases by households with non-missing values of our demographic controls. They comprise a broad cross-section of supermarket products, from milk and eggs, to carbonated beverages, to ready-to-eat cereal. Excluding pantry staples, these categories account for \$123 billion of expenditure. Store-brand purchases account for 43 percent of volume. On average, the price-per-equivalent-volume for store brands is 69 percent of that for national brands.

For each comparable, we run a separate regression to estimate the effect of working as a chef or other food preparer on store-brand purchases (using the specification in column (3) of table 5). Figure 10 summarizes the estimated coefficients and 95 percent confidence intervals. Rather than try to present all coefficients in a single figure, we aggregate comparables other than pantry staples into what Nielsen calls "product groups," weighting the individual comparables by precision and computing the aggregate confidence interval as if the individual coefficients are statistically independent. Thus, for example, the comparables for cola, diet cola, lemon-lime soda, and so forth are combined into the Nielsen product group "carbonated beverages."

The estimated effects of knowledge on store-brand purchases in these categories are less overwhelmingly positive than what we saw for health products. The coefficients on working as a chef are positive for 148 comparables and negative for 93. The share of positive coefficients is thus 0.61, with a bootstrap standard error of 0.04. Those effects which are statistically significant are generally small in magnitude. The pantry

staples categories stand out as having among the most positive and significant coefficients: granulated sugar has the third largest coefficient in the figure, and three of the top six coefficients are pantry staples. In the online appendix, we present the distribution of coefficients for working in other food preparation occupations and for college education.

### 6 Aggregate Effects of Consumer Information

In this section we view our data through the lens of a stylized model of household demand for brands and price-setting by manufacturers and retailers. We combine the estimated coefficients from the preceding analysis with additional data moments to estimate the model. Using the estimated model, we compute the effect of consumer information on the distribution of consumer and producer surplus, and on prices and market shares.

#### 6.1 Model

For each comparable, consider a market with *R* retailers indexed by *r* and households indexed by *i*. Each retailer sells a store brand with price p(0,r) and a national brand with price p(1,r). Each household must make a single purchase from the choice set  $\mathscr{C} = \{0,1\} \times \{1,...,R\}$ . Both the store brand and the national brand are manufactured at constant marginal cost *c*. A single manufacturer captures all profits from the sale of the national brand. Each retailer captures profits from the sale of its own store brand. The market consists of a large number of uninformed households — which we define as consumers who are not pharmacists or physicians for health products and consumers who are not chefs for food products — as well as a small number of informed households. We assume the latter are few enough that firms ignore them in making pricing decisions.

Each household maximizes utility  $u_i(b,r)$  given by

$$u_{i}(b,r) = v_{i}(b) - p(b,r) + \tau_{i}(r), \qquad (2)$$

where  $b \in \{0, 1\}$  is an indicator for purchasing the national brand,  $v_i(b)$  is an idiosyncratic perceived brand preference, and  $\tau_i(r)$  is an idiosyncratic travel cost distributed type-I extreme value. Each household has a true brand preference  $\tilde{v}_i(b)$ .

We specify brand preferences as follows. We normalize  $v_i(0) = \tilde{v}_i(0) = 0$ . For each household, we let  $\tilde{v}_i(1) = \lambda \xi_i$  where  $\lambda$  is a parameter and  $\xi_i$  is a preference shock distributed i.i.d. logistic across households.

For uninformed households,  $v_i(1) = \xi_i$ ; for informed households,  $v_i(1) = \tilde{v}_i(1)$ .

The parameter  $\lambda \ge 0$  indicates the similarity between true and perceived brand preference for uninformed households. When  $\lambda = 1$  perceived and true brand preference agree; when  $\lambda = 0$ , national and store brand are truly identical but are perceived to be different. Throughout our analysis, we define consumer welfare with respect to true brand preference.

The game proceeds in three stages. First, the manufacturer and retailers simultaneously announce all prices p(b,r). Second, each household learns its travel cost  $\tau_i(r)$  and chooses which retailer r to visit. Third, each household learns its perceived brand preference  $v_i(b)$  and chooses which brand b to purchase. We restrict our attention to a symmetric equilibrium in which p(0,r) = p(0), and hence p(1,r) = p(1), for each retailer r.

#### 6.2 Estimation

We match p(0) and p(1) to the average store-brand and national-brand prices, respectively, and we choose c to match the median retail margin of store brands.

We choose the remaining parameters as follows.

We choose  $\lambda$  to match the difference in store-brand purchase probability between informed and uninformed consumers shown in figures 7 and 10. When informed households purchase more store brand than uninformed households,  $\lambda < 1$ . When informed household purchase more national brands than uninformed households,  $\lambda > 1$ .

We choose the location and scale parameters of the distribution of  $\xi_i$  to match the baseline market share of store brands and the markup on the national brand. Intuitively, the greater is the market share of the store brand, the lower is the mean of  $\xi_i$ . The greater is the national brand's markup, the greater is the dispersion of  $\xi_i$  (and hence the lower is the elasticity of demand).

We normalize the location of  $\tau_i(r)$ . Given the other parameters, we choose the scale of  $\tau_i(r)$  to match the retailer's markup on the store brand.

The appendix presents additional details on estimation and computation. The online appendix presents point estimates for all parameters for all comparables, with bootstrapped standard errors. Given estimated parameters, we solve the pricing game numerically in counterfactuals.

#### 6.3 Results

Tables 7 and 8 present summaries of our findings, aggregated across groups of comparables, for health and food products, respectively. For each set of products we present the change relative to baseline from two

counterfactuals in which households choose according to true rather than perceived brand preference. In the first counterfactual, prices are held constant at observed levels; in the second, prices adjust to reflect the change in consumer demand. We measure changes in consumer expenditure and surplus, and changes in retailer and manufacturer profit, relative to baseline expenditure levels.

The left panel of table 7 presents results for headache remedies. Holding prices constant at baseline levels, if all consumers became as informed as pharmacists or physicians, the market share of national-brand headache remedies would fall by half, total expenditure on headache remedies would fall by 13 percent, and consumer surplus would increase by 3 percent relative to baseline expenditure. The national-brand manufacturer would lose profits equivalent to 18 percent of baseline expenditure, and retailers would gain profits equivalent to 5 percent. Note that total surplus falls even though we evaluate consumer welfare with respect to true preferences. The reason is that prices do not equal marginal costs; hence improvements in consumer information necessarily improve consumer welfare but do not necessarily improve social surplus.

Allowing prices to adjust softens the blow for the national-brand manufacturer by allowing the manufacturer to lower the relative price of the national brand. This harms retailers but increases the gains to the consumer. Because prices come to better reflect manufacturing costs, total surplus rises relative to the case in which prices are held constant, and there is no aggregate efficiency loss relative to baseline.

The right panel of table 7 shows that for other health categories we find effects that are similar directionally to those for headache remedies, smaller in magnitude, and still economically significant. Allowing for price adjustment, consumers would gain surplus equivalent to 4 percent of baseline expenditure in health categories other than headache remedies, were they to choose according to their true preferences.

Table 8 examines food and drink categories. Here, the small price differences between national and store brands and the relatively modest effects of information combine to imply fairly small impacts. The greatest effect is found in pantry staples, where allowing for both price adjustment and greater consumer information would improve consumer welfare by an amount equal to 3 percent of baseline expenditure.

### 7 Conclusions

Across a range of products we find strong evidence that more informed shoppers buy more store brands and fewer national brands. In many categories the estimated effects are economically large, a claim that we sharpen by looking at the data through the lens of a stylized model of demand and price setting.

Our study is limited to examining the effects of information only on quantities and prices. If consumers were to become more informed, markets would adjust on other margins as well. In particular, a more in-

formed population of consumers might change the incentive to advertise, or to introduce particular products in the first place. Taking account of these forms of dynamic adjustment, and examining their implications for welfare, is an important priority for future work.

# Appendix

### **Details of Model Estimation and Computation**

Let  $\xi_i$  be distributed logistic with location parameter  $\mu$  and scale parameter  $\sigma_{\text{brand}}$ . Define  $\sigma_{\text{retail}}$  so that  $\tau_i(r) / \sigma_{\text{retail}}$  is distributed standard type I extreme value. The parameters to be estimated are { $\mu, \sigma_{\text{brand}}, \sigma_{\text{retail}}, R, \lambda$ }.

Let *S* be the population market share of the store brand for uninformed households. From the properties of the logistic distribution, it is immediate that

$$S = \operatorname{logit}^{-1}((\Delta p(r) - \mu) / \sigma_{\operatorname{brand}})$$
(A1)

where  $\Delta p \equiv p(1) - p(0)$ .

Begin with estimation of  $\mu$  and  $\sigma_{\text{brand}}$ . It is possible to show that in a symmetric interior equilibrium the manufacturer's first-order condition is

$$p(1) - c = (1 - S) / \frac{dS}{dp(1)}$$
(A2)

where

$$\frac{dS}{dp(1)} = \frac{S(1-S)}{\sigma_{\text{brand}}}.$$
(A3)

Given p(0), p(1), and c, equations (A1), (A2), and (A3) imply unique values of  $\mu$  and  $\sigma_{\text{brand}}$  for a given S. We estimate  $\mu$  and  $\sigma_{\text{brand}}$  by substituting the sample analogue of S into the resulting expressions.

Turn next to estimation of  $\sigma_{\text{retail}}$  and *R*. These are not separately identified but for our purposes it is sufficient to identify  $\tilde{\sigma}_{\text{retail}} \equiv \frac{R}{R-1}\sigma_{\text{retail}}$ . To do this we observe that in a symmetric interior equilibrium the price of the store brand must satisfy

$$p(0) - c = \left[\frac{S}{\tilde{\sigma}_{\text{retail}}} + \frac{dS}{dp(1)}\frac{1}{S}\right]^{-1}$$
(A4)

Given p(0), p(1), c, equations (A2) and (A4) define a unique  $\tilde{\sigma}_{retail}$  as a function of S. We estimate  $\tilde{\sigma}_{retail}$  by substituting the sample analogue of S into the resulting expression.

The final parameter to estimate is  $\lambda$ . Let  $S_{\lambda}$  be the population market share of the store brand for informed households:

$$S_{\lambda} = \log i t^{-1} \left( \left( \Delta p(r) / \lambda - \mu \right) / \sigma_{\text{brand}} \right)$$
(A5)

It follows that:

$$\lambda = \frac{\Delta p}{\sigma_{\text{brand}}\left(\text{logit}\left(S_{\lambda}\right) - \text{logit}\left(S\right)\right) + \Delta p}.$$
(A6)

We estimate  $\lambda$  by substituting sample analogues of *S* and *S*<sub> $\lambda$ </sub> into this expression.

A few exceptional cases are worth noting. When we do not observe the retail margin (or it is estimated to be negative), we use the expenditure-weighted average retail margin across other comparables in the same group (food/health). When our linear probability model implies that  $S_{\lambda} \ge 1$ , we impute  $\lambda = 0.2^{6}$  When our linear probability model implies that  $S_{\lambda} \le 0$ , or when no value of  $\lambda \in [0, \overline{\lambda}]$  explains  $S_{\lambda}$  (where  $\overline{\lambda}$  is an upper bound we impose), we set  $\lambda$  equal to  $\overline{\lambda}$ .<sup>27</sup> We use the threshold  $\overline{\lambda} = 3$  in our estimates. Finally, when no value of  $\tilde{\sigma}_{retail}$  solves equation (A4), we assume in computing counterfactuals that prices are fixed at p(0) and p(1).

To compute counterfactual prices under informed choice, we solve equations (A2) and (A4) numerically assuming that demand is governed by  $S_{\lambda}$  rather than S. Exact expressions for the change in consumer welfare under informed choice are readily derived from the assumed preference structure.

<sup>&</sup>lt;sup>26</sup>This applies to 4 comparables, all of which are classified as "other health."

<sup>&</sup>lt;sup>27</sup>This applies to 27 comparables, 9 of which are classified as "other health" and 18 of which are classified as "other food."

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Tc	Total expenditure (\$bn / year)	Store-brand share (volume)	Store-brand share (\$)	Price ratio (store brand / national brand)
Headache remedies				
Acetaminophen gelcaps	\$0.39	0.51	0.38	0.58
Ibuprofen gelcaps	\$0.50	0.29	0.22	0.69
Acetaminophen tablets	\$0.44	0.81	0.60	0.36
Aspirin tablets	\$0.24	0.75	0.40	0.22
Ibuprofen tablets	\$0.94	0.81	0.61	0.36
Naproxen sodium tablets	\$0.37	0.57	0.44	0.61
Total (6)	\$2.88	0.74	0.53	0.40
Other health products (82)	\$10.87	0.58	0.47	0.54
Pantry staples				
Baking soda	\$0.14	0.33	0.27	0.75
Salt (iodized)	\$0.07	0.53	0.47	0.76
Salt (plain)	\$0.04	0.47	0.40	0.75
Sugar (brown)	\$0.17	0.70	0.65	0.81
Sugar (granulated)	\$1.27	0.60	0.59	0.92
Sugar (powdered)	\$0.13	0.72	0.70	0.88
<i>Total</i> (6)	\$1.81	09.0	0.57	0.92
Other food & drink products (256)	\$134.90	0.39	0.33	0.71
Remaining products (70)	\$45.05	0.26	0.20	0.58

comparable product groups, with the number of such groups shown in parentheses. In columns two through four, these aggregates average over

comparable product groups weighting by expenditure, except for headache remedies, where we weight by number of pills.

Dependent variable: Purchase is a store brand					
Primary shopper characteristics:	(1)	(2)	(3)	(4)	
College education	0.0094	0.0212	0.0255	0.0214	
	(0.0072)	(0.0075)	(0.0073)	(0.0068)	
Share of active ingredients known	0.1792	0.1805	0.1898	0.1463	
	(0.0111)	(0.0111)	(0.0108)	(0.0105)	
Believe store brands are "just as safe"				0.2058	
, i i i i i i i i i i i i i i i i i i i				(0.0070)	
Demographic controls?	Х	Х	Х	Х	
Market & quarter fixed effects?	Х	Х			
Income controls?		Х	Х	Х	
Market-chain-quarter fixed effects?			Х	Х	
Sample	Second	Second	Second	Second	
	survey wave	survey wave	survey wave	survey wave	
Mean of dependent variable	0.7392	0.7392	0.7392	0.7392	
$R^2$	0.1331	0.1365	0.3561	0.3934	
Number of households	26530	26530	26530	26530	
Number of purchase occasions	195268	195268	195268	195268	

Table 2: Knowledge and headache remedy purchases

Notes: Unit of observation is a purchase of a headache remedy by a household. Observations are weighted by equivalent volume (number of pills). Standard errors in parentheses are clustered by household. Income controls are indicators for 16 household income categories. Demographic controls are indicators for categories of race, age, household composition, and housing ownership. "Believe store brands are 'just as safe'' means the primary shopper chose "agree" (1) on a 1-7 agree/disagree scale in response to the statement "Store-brand products for headache remedies/pain relievers are just as safe as the brand name products." All models include fixed effects for the comparable product group.

Primary shopper characteristics:	(1)	(2)	(3)	(4)	(5)
College education	0.0171	0.0288	0.0351		0.0431
	(0.0061)	(0.0064)	(0.0061)		(0.0100)
Pharmacist or physician	0.1527	0.1683	0.1529	0.1667	0.1445
	(0.0296)	(0.0294)	(0.0295)	(0.0380)	(0.0493)
Other healthcare occupation	0.0792	0.0834	0.0790	0.0624	0.0489
-	(0.0099)	(0.0098)	(0.0102)	(0.0172)	(0.0224)
Health major				0.0096	
5				(0.0165)	
Non-health science major				0.0507	
5				(0.0245)	
Demographic controls?	Х	Х	Х	Х	Х
Market & quarter fixed effects?	Х	Х			
Income controls?		Х	Х	Х	Х
Market-chain-quarter fixed effects?			Х	Х	Х
Sample	All	All	All	College major	Not currently
				reported	employed
Mean of dependent variable	0.7424	0.7424	0.7424	0.7536	0.7390
$R^2$	0.1166	0.1195	0.3037	0.4401	0.4330
Number of households	39555	39555	39555	14190	13479
Number of purchase occasions	279499	279499	279499	92020	103624

Table 3: Occupation and headache remedy purchases
Dependent variable: Purchase is a store brand

Notes: Unit of observation is a purchase of a headache remedy by a household. Observations are weighted by equivalent volume (number of pills). Standard errors in parentheses are clustered by household. Occupation is defined as of the primary shopper's most recent employment spell. "Health major" and "non-health science major" refer to primary shopper's reported college major. Income controls are indicators for 16 household income categories. Demographic controls are indicators for categories of race, age, household composition, and housing ownership. All models include fixed effects for the comparable product group.

Dependent variable.	Purchase is a si	ore brand	
Primary shopper characteristics:	(1)	(2)	(3)
College education	0.0313	0.0148	0.0133
	(0.0074)	(0.0129)	(0.0123)
Pharmacist or physician	0.1578	0.1083	0.0304
	(0.0331)	(0.0365)	(0.0379)
Other healthcare occupation	0.0732	0.0466	0.0198
	(0.0130)	(0.0153)	(0.0160)
Sample	Second	Second	Second
	survey wave	survey wave	survey wave
Primary shopper survey response:			
Know all active ingredients		Х	Х
Believe store brands are "just as safe"			Х
Mean of dependent variable	0.7392	0.8054	0.8732
$R^2$	0.3440	0.5412	0.6049
Number of households	26530	6887	4274
Number of purchase occasions	195268	52808	33373

 Table 4: Occupation and headache remedy purchases by well-informed consumers

 Dependent variable: Purchase is a store brand

Notes: Unit of observation is a purchase of a headache remedy by a household. Observations are weighted by volume (number of pills). Standard errors in parentheses are clustered by household. Occupation is defined as of the primary shopper's most recent employment spell. All specifications include demographic controls, income controls, comparable product group fixed effects, and market-chain-quarter fixed effects as in column (3) of table 3. "Know all active ingredients" means the primary shopper correctly identified the active ingredient in all five headache remedies. "Believe store brands are 'just as safe" means the primary shopper chose "agree" (1) on a 1-7 agree/disagree scale in response to the statement "Store-brand products for headache remedies/pain relievers are just as safe as the brand name products."

Primary shopper characteristics:	(1)	(2)	(3)	(4)	(5)
College education	-0.0230	-0.0060	-0.0062		-0.0023
	(0.0050)	(0.0052)	(0.0039)		(0.0063)
Chef	0.1383	0.1298	0.1175	0.2079	0.1403
	(0.0204)	(0.0197)	(0.0189)	(0.0513)	(0.0367)
Other food preparer	0.0438	0.0344	0.0227	0.0529	0.0112
	(0.0132)	(0.0127)	(0.0101)	(0.0204)	(0.0157)
Health major				0.0013	
5				(0.0101)	
Non-health science major				0.0243	
5				(0.0167)	
Demographic controls?	Х	Х	Х	Х	Х
Market & quarter fixed effects?	Х	Х			
Income controls?		Х	Х	Х	Х
Market-chain-quarter fixed effects?			Х	Х	Х
Sample	All	All	All	College major	Not currently
				reported	employed
Mean of dependent variable	0.5987	0.5987	0.5987	0.5801	0.5931
$R^2$	0.0885	0.0922	0.3862	0.4453	0.4613
Number of households	44502	44502	44502	15948	15286
Number of purchase occasions	588484	588484	588484	192026	222918

Table 5: Occupation and pantry staple purchases Dependent variable: Purchase is a store brand

Notes: Unit of observation is a purchase of a pantry staple by a household. Observations are weighted by volume (pounds). Standard errors in parentheses are clustered by household. Occupation is defined as of the primary shopper's most recent employment spell. "Health major" and "non-health science major" refer to primary shopper's reported college major. Income controls are indicators for 16 household income categories. Demographic controls are indicators for categories of race, age, household composition, and housing ownership. All models include fixed effects for the comparable product group.

Dependent v	variable: Purchase	e is a store brand	
Primary shopper characteristics:	(1)	(2)	(3)
College education	-0.0048	-0.0072	0.0430
	(0.0048)	(0.0039)	(0.0061)
Share of active ingredients known	-0.0012		
	(0.0067)		
Pharmacist or physician		0.0018	
		(0.0256)	
Other healthcare occupation		0.0056	
		(0.0084)	
Chef			0.1095
			(0.0340)
Other food preparer			0.0081
			(0.0168)
Products	Pantry Staples	Pantry Staples	Headache Remedies
Mean of dependent variable	0.5978	0.5987	0.7424
$R^2$	0.4059	0.3860	0.3017
Number of households	29561	44502	39555
Number of purchase occasions	404372	588484	279499

#### Table 6: Evidence on domain specificity

Notes: Unit of observation is a purchase of a pantry staple (first two columns) or headache remedy (third column) by a household. Observations are weighted by equivalent volume (pounds or number of pills). Standard errors in parentheses are clustered by household. Occupation is defined as of the primary shopper's most recent employment spell. All specifications include demographic controls, income controls, comparable product group fixed effects, and market-chain-quarter fixed effects as in column (3) of tables 3 and 5.

	- · · · · · · · ·					
		Headache remedies (6)	lies (6)		Other health categories (44)	nries (44)
	Baseline	Informed consumers at baseline prices	Informed consumers at equilibrium prices	Baseline	Informed consumers at baseline prices	Informed consumers at equilibrium prices
National-brand quantity share	0.258	0.128 (0.040)	0.282 (0.107)	0.435	0.372 (0.021)	0.507 (0.024)
National-brand price (relative to cost)	6.036	l	3.963 (1.265)	3.639	I	3.172 (0.279)
Store-brand price (relative to cost)	2.047	I	2.001 (0.148)	1.949	I	1.803 (0.064)
Change as a share of baseline expenditure: Manufacturer profit		-0.176 (0.056)	-0.133 (0.066)		-0.052 (0.013)	-0.010 (0.018)
Retailer profit		0.050 (0.017)	-0.009 (0.035)		0.019 (0.005)	-0.035 (0.010)
Consumer expenditure		-0.126 (0.040)	-0.142 (0.088)		-0.034 (0.009)	-0.045 (0.024)
Consumer surplus		0.033 (0.028)	0.141 (0.088)		0.034 (0.008)	0.038 (0.025)
Total surplus		-0.093 (0.027)	-0.001 (0.008)		0.000 (0.008)	-0.006
Baseline consumer expenditure (\$bn / year):	\$2.88			\$8.94		
Notes: The "headache remedies" panel reports results for our six headache remedy comparable product groups. The "other health categories" panel restricts attention to other health comparable product groups with observed purchases by at least 5,000 households. The "baseline" column reports average prices relative to estimated manufacturing costs and repeats summary information from table 1. Total expenditure are estimated 2008 totals for all grocery, drug, and mass merchandise stores in the US. Headache remedy relative prices and national-brand shares are averaged over comparable product groups weighting by equivalent units sold, while other health category relative prices and national-brand shares are averaged over comparable product groups weighting by expenditure. The "informed consumers at baseline prices" counterfactual shares are averaged over comparable product groups weighting by expenditure. The "informed consumers at baseline prices" counterfactual further allows prices to adjust to reflect the change in consumer at baseline levels. The "informed consumers at baseline prices" counterfactual further allows prices to adjust to reflect the change in consumer demand. Standard errors in parentheses are from 10 bootstrap replications in which we draw households at random with replacement and recompute all consumers. These standard errors thus account for correlation in sampling error across comparables. See section 6 for details of model specification and estimation.	ts results for roups with o summary in dy relative p e prices and terfactual co ne "informed ses are from or correlatio	r our six headache rem beserved purchases by a uformation from table rices and national-bran national-brand shares mputes the effect of all consumers at baselind 1 consumers at baselind 10 bootstrap replicatio n in sampling error acre	r our six headache remedy comparable product groups. The "other health categories" panel restricts observed purchases by at least 5,000 households. The "baseline" column reports average prices relative nformation from table 1. Total expenditure are estimated 2008 totals for all grocery, drug, and mass prices and national-brand shares are averaged over comparable product groups weighting by equivalent 1 national-brand shares are averaged over comparable product groups weighting by expenditure. The omputes the effect of all households choosing according to true rather than perceived brand preference, d consumers at baseline prices" counterfactual further allows prices to adjust to reflect the change in 0 bootstrap replications in which we draw households at random with replacement and recompute allow in sampling error across comparables. See section 6 for details of model specification and estimation.	groups. The The "baselir estimated 20 er comparable arable produc cording to tru cording to tru inrther allows ischolds at rat	"other health categor ne" column reports ave 08 totals for all grocer e product groups weigh at groups weighting by it groups weighting by te rather than perceivec s prices to adjust to re- ndom with replacement ails of model specificati	es" panel restricts age prices relative y, drug, and mass ting by equivalent expenditure. The brand preference, dect the change in and recompute all on and estimation.

	Table 8:	Food and drink purcl	Food and drink purchases under full information	ation		
		Pantry staples (6)	(9)		Other food categories (235)	ies (235)
	Baseline	Informed consumers at baseline prices	Informed consumers at equilibrium prices	Baseline	Informed consumers at baseline prices	Informed consumers at equilibrium prices
National-brand quantity share	0.404	0.311	0.434	0.575	0.564	0.574
		(0.018)	(0.006)		(0000)	(0.006)
National-brand price (relative to cost)	1.312	I	1.250 (0.008)	1.962		2.011 (0.041)
Store-brand price (relative to cost)	1.146	I	1.134 (0.002)	1.346		1.342 (0.004)
Change as a share of baseline expenditure: Manufacturer profit		-0.018 (0.003)	-0.017 (0.003)		-0.005 (0.005)	0.005 (0.008)
Retailer profit		0.008 (0.001)	-0.008 (0.002)		0.003 (0.002)	-0.001 (0.002)
Consumer expenditure		-0.010 (0.002)	-0.024 (0.003)		-0.002 (0.004)	0.004 (0.008)
Consumer surplus		0.002 (0.001)	0.026 (0.004)		0.004 (0.001)	-0.004 (0.010)
Total surplus		-0.008 (0.001)	0.001 (0.001)		0.002 (0.004)	-0.000 (0.003)
Baseline consumer expenditure (\$bn / year):	\$1.81			\$122.61		
Notes: The "pantry staples" panel reports results for our six pantry staple comparable product groups. The "other food categories" panel restricts attention to other food comparable groups with observed purchases by at least 5,000 households. The "baseline" column reports average prices relative to estimated manufacturing costs and repeats summary information from table 1. Total expenditure are estimated 2008 totals for all grocery, drug, and mass merchandise stores in the US. Relative prices and national-brand shares are averaged over comparable product groups weighting by expenditure. The "informed consumers at baseline prices" counterfactual computes the effect of all households choosing according to true rather than perceived brand preference, holding prices constant at baseline levels. The "informed consumers at baseline proces" rounterfactual consumers at baseline prices to adjust to reflect the change in consumer demand. Standard errors in parentheses are from 10 bootstrap replications in which we draw households at random with replacement and recompute all estimates. These standard errors thus account for correlation in sampling error across comparables. See section 6 for details of model specification and estimates.	ilts for our six ases by at leas table 1. Tota averaged ove scholds choosi counterfactual e draw house oles. See sectio	pantry staple compara it 5,000 households. T l expenditure are estin r comparable product ing according to true r further allows prices to holds at random with 1 on 6 for details of mod	the product groups. The "he "baseline" column rep nated 2008 totals for all groups weighting by exp ather than perceived bran o adjust to reflect the char replacement and recompu el specification and estim	"other food ca oorts average p grocery, drug, enditure. The d preference, h uge in consume te all estimate ation.	egories" panel restrict rices relative to estima and mass merchandis "informed consumers tolding prices constant er demand. Standard er s. These standard erro	s attention to other ted manufacturing e stores in the US. at baseline prices" at baseline levels. tors in parentheses is thus account for

Table 8: Food and drink nurchases under full information

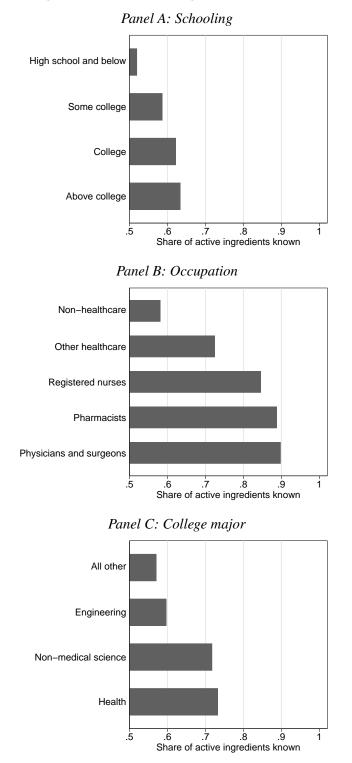


Figure 1: Product knowledge, headache remedies

Note: Figure shows the mean share of headache remedy active ingredients correctly identified by each group of respondents in 2011 PanelViews survey, among those who answered all five questions.

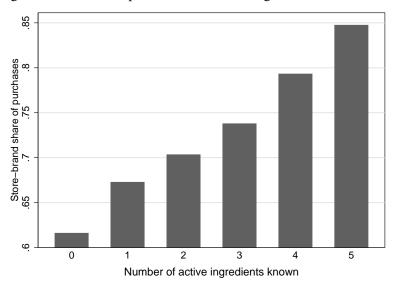


Figure 2: Store-brand purchases and knowledge, headache remedies

Notes: Horizontal axis shows the number of headache remedy active ingredients correctly identified in 2011 PanelViews survey. The bars show the store-brand share of headache remedies for households in each category, weighted by equivalent volume (number of pills). Sample is restricted to panelists who answered all five active ingredient questions.

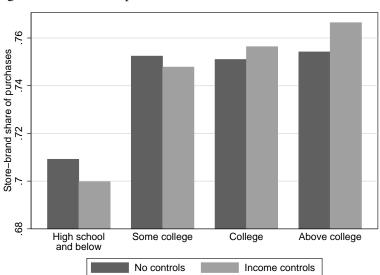


Figure 3: Store-brand purchases and education, headache remedies

Notes: Bars labeled "no controls" show the store-brand share of headache remedy purchases for households in each education category, weighted by equivalent volume (number of pills). Bars labeled "income controls" show the predicted store-brand share in each education category from a regression on indicators for education categories and 16 household income categories, with the predicted values computed at the means of the covariates.

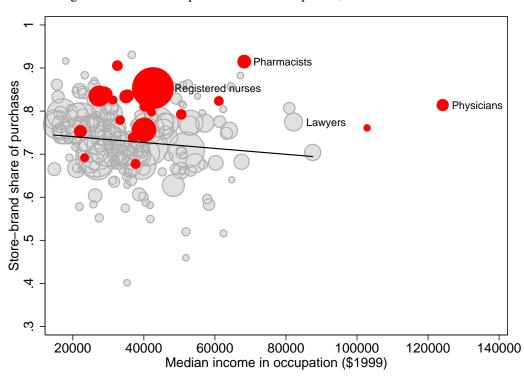


Figure 4: Store-brand purchases and occupation, headache remedies

Notes: Figure shows store-brand share of headache remedy purchases by occupation (y-axis) and median earnings for full-time full-year workers in 1999 by occupation (x-axis), weighted by equivalent volume (number of pills). Filled (colored) circles represent healthcare occupations. The area of each circle is proportional to the number of households whose primary shopper has the given occupation in our sample, with different scale for healthcare and non-healthcare occupations. Occupations with fewer than 25 such households are excluded from the figure.

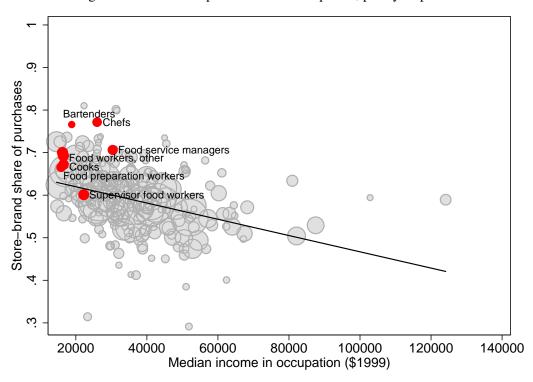


Figure 5: Store-brand purchases and occupation, pantry staples

Notes: Figure shows store-brand share of pantry staple purchases by occupation (y-axis) and median earnings for full-time full-year workers in 1999 by occupation (x-axis), weighted by equivalent volume (pounds). Filled (colored) circles represent food preparer occupations. The area of each circle is proportional to the number of households whose primary shopper has the given occupation in our sample, with different scale for food preparer and non-food-preparer occupations. Occupations with fewer than 25 such households are excluded from the figure.

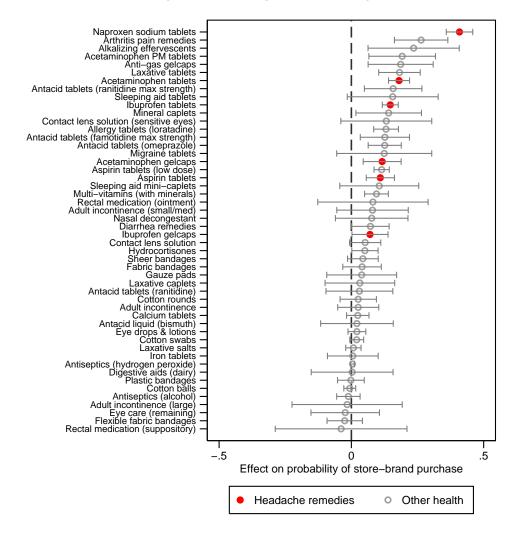


Figure 6: Active ingredient knowledge coefficients

Notes: Figure plots coefficients and 95 percent confidence intervals on "share of active ingredients known" for each health-related comparable product group in our sample from a regression following the specification of table 2 column (3). We exclude comparable product groups purchased fewer than 5000 times in our sample.

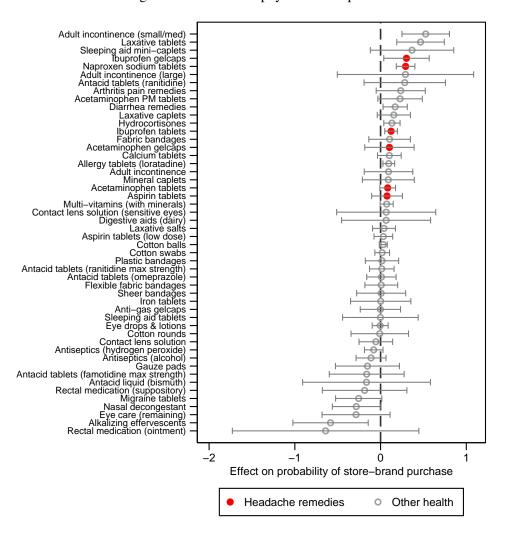


Figure 7: Pharmacist / physician occupation coefficients

Notes: Figure plots coefficients and 95 percent confidence intervals on "pharmacist or physician" for each health-related comparable product group in our sample from a regression following the specification of table 3 column (3). We exclude comparable product groups purchased fewer than 5000 times in our sample.

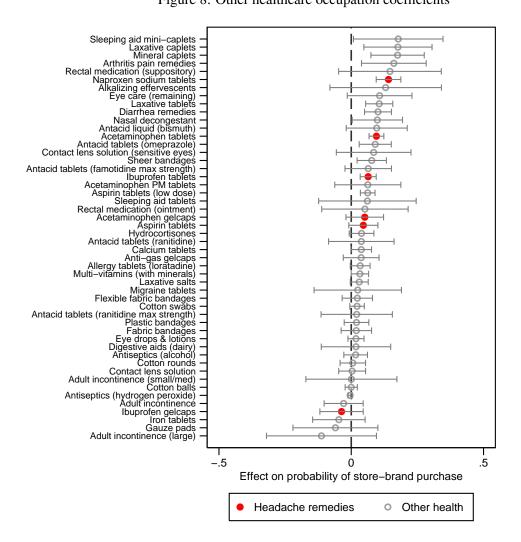


Figure 8: Other healthcare occupation coefficients

Notes: Figure plots coefficients and 95 percent confidence intervals on "other healthcare occupation" for each health-related comparable product group in our sample from a regression following the specification of table 3 column (3). We exclude comparable product groups purchased fewer than 5000 times in our sample.

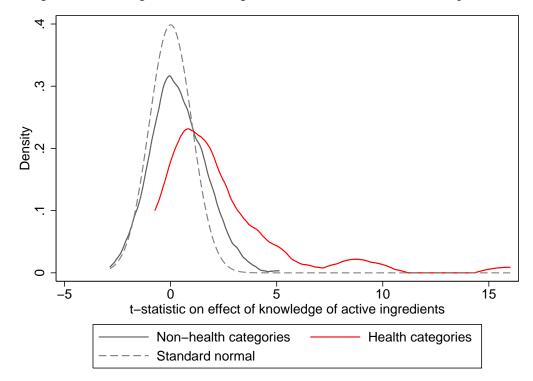
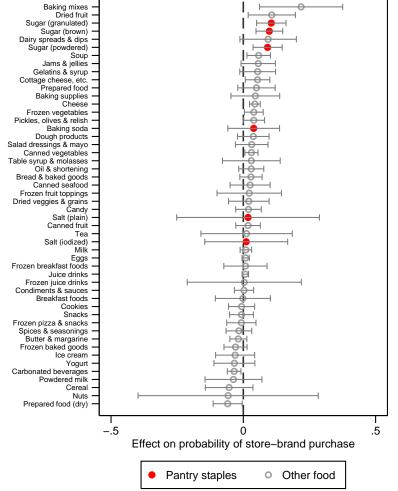


Figure 9: Active ingredient knowledge coefficients, health vs. non-health products

Notes: Figure plots the distribution of t-statistics on "share of active ingredients known" for all health-related and non-health-related comparable products groups in our sample from a regression following the specification of table 2 column (3). Distribution is estimated using an Epanechnikov kernel with optimal bandwidth. The standard normal density is plotted with dashed lines.



Figure 10: Chef coefficients



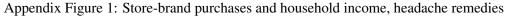
Notes: Figure plots coefficients and 95 percent confidence intervals on "chef" for each food and drink category in our sample from a regression following the specification of table 5 column (3). Coefficients for pantry staples are plotted individually by comparable product groups. Coefficients for other categories are aggregated to the level of Nielsen "product groups," which may include multiple comparable product groups, weighting coefficients by precision and averaging standard errors assuming independence across comparable product groups. We exclude comparable product groups purchased fewer than 5000 times in our sample.

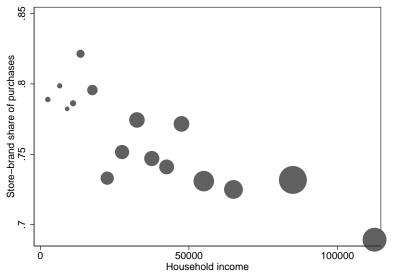
		Head	lache remed	ies	Pantry staples
		Share of active ingredients coefficient	College education coefficient	Pharmacist / physician coefficient	Chef coefficient
(1)	Baseline	0.1898 (0.0108)	0.0351 (0.0061)	0.1529 (0.0295)	0.1175 (0.0189)
(2)	Control for market-chain-week	$0.2038 \\ (0.0142)$	$0.0316 \\ (0.0076)$	$0.1888 \\ (0.0379)$	$0.1118 \\ (0.0220)$
(3)	Control for market-chain-store-quarter	0.2067 (0.0174)	$\begin{array}{c} 0.0325 \\ (0.0095) \end{array}$	0.1137 (0.0530)	$0.1101 \\ (0.0259)$
(4)	Control for market-chain-store-week	0.2305 (0.0294)	0.0290 (0.0146)	$0.1904 \\ (0.0849)$	0.0995 (0.0463)
(5)	Control for average annual purchase volume	$0.1828 \\ (0.0109)$	$\begin{array}{c} 0.0371 \\ (0.0062) \end{array}$	$0.1438 \\ (0.0293)$	$0.1066 \\ (0.0189)$
(6)	Control for average annual grocery spending	0.1924 (0.0108)	$\begin{array}{c} 0.0319 \\ (0.0061) \end{array}$	$0.1534 \\ (0.0285)$	$0.1195 \\ (0.0191)$
(7)	Control for median occupational income	$0.1905 \\ (0.0108)$	$\begin{array}{c} 0.0350 \\ (0.0063) \end{array}$	0.1528 (0.0319)	0.1147 (0.0189)
(8)	Condition sample on item size availability	0.1786 (0.0122)	0.0404 (0.0066)	$0.1375 \\ (0.0384)$	0.0998 (0.0215)
(9)	Condition sample on item size availability and control for product group-item size	$0.1691 \\ (0.0118)$	$0.0366 \\ (0.0064)$	0.1349 (0.0376)	0.0974 (0.0204)
(10)	Weight observations by Nielsen projection factor	$0.1879 \\ (0.0137)$	$\begin{array}{c} 0.0532 \\ (0.0085) \end{array}$	$0.1180 \\ (0.0334)$	$0.1092 \\ (0.0242)$
(11)	Impute characteristics of actual shopper	0.1969 (0.0110)	$0.0405 \\ (0.0068)$	0.1578 (0.0332)	0.1256 (0.0224)
(12)	Logit controlling for market and quarter	0.2119 (0.0101)	0.0327 (0.0062)	0.2240 (0.0461)	$0.1290 \\ (0.0210)$

Appendix Table 1: Knowledge and headache remedy purchases, robustness

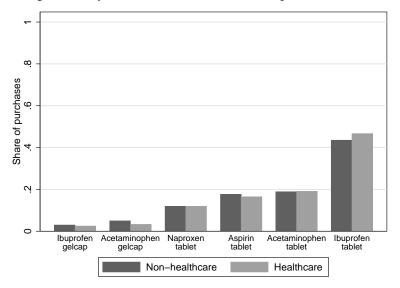
Dependent	variable	Purchase	is a	store	brand
	variable.	I urchase	15 a	SIDIC	Ulanu

Note: Each row gives (i) the coefficient on "share of active ingredients known" from a specification analogous to table 2 column (3); (ii) the coefficient on "pharmacist or physician" from a specification analogous to table 3 column (3); (iii) the coefficient on "college education" from a specification analogous to table 3 column (3); and (iv) the coefficient on "chef" from a specification analogous to table 5 column (3). Row (1) repeats the results from our main specifications. Row (2) is the same as the baseline but replaces market-chain-quarter fixed effects with market-chain-week fixed effects. Row (3) is the same as the baseline but replaces market-chain-quarter fixed effects with market-chain-store-quarter fixed effects. Row (4) is the same as the baseline but replaces market-chain-quarter fixed effects with market-chain-store-week fixed effects. Row (5) is the same as the baseline but adds a control for the average annual volume of headache remedies (columns 1-3) and pantry staples (column 4) purchased by the household. Row (6) is the same as the baseline but adds a control for the household's average annual grocery spending. Row (7) is the same as the baseline but adds a control for the median income of the occupation of the primary shopper. Row (8) is the same as the baseline but restricts attention to transactions such that at least one comparable national-brand purchase and at least one comparable store-brand purchase are observed in the Homescan data in the same retail chain, quarter, and item size as the given transaction. Row (9) is the same as row (8) but replaces product type fixed effects with product type-item size fixed effects. Row (10) is the same as the baseline but weights observations by the Nielsen projection factor. Row (11) is the same as the baseline but imputes characteristics of the actual shopper by assuming that the primary shopper is the actual shopper when there is no secondary shopper and that the primary shopper is the actual shopper 74 percent of the time when there is a secondary shopper; see the online appendix for details. Row (12) is the same as the baseline but replaces the linear probability model with a logit model and the market-chain-quarter fixed effects with market and quarter fixed effects; observations are not weighted and reported coefficients are average marginal effects.



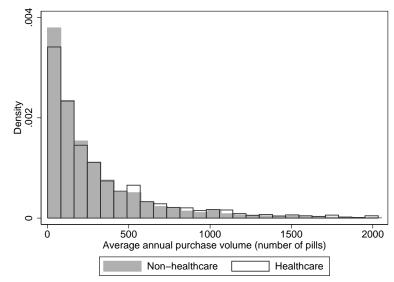


Note: Figure shows the store-brand share of headache remedy purchases for households in each income category, weighted by equivalent volume (number of pills). Household income is imputed at the midpoint of the range for each category, with the top category imputed at 120,000. The area of each circle is proportional to the number of households in the income category in our sample.



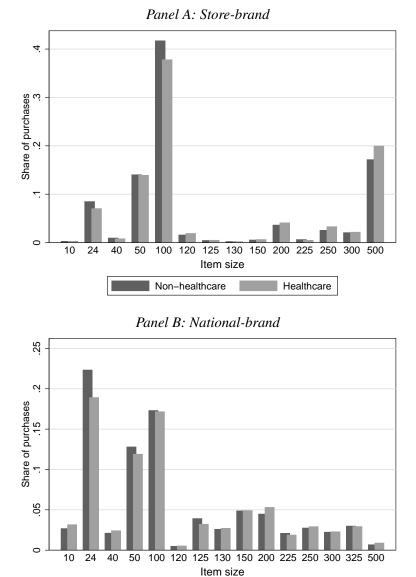
Appendix Figure 2: Physical attribute choice and occupation, headache remedies

Notes: Probability of purchase is computed from a set of linear probability models of the likelihood of purchasing the given product. Bars labeled "healthcare" show the predicted probability from the given model for purchases made by households whose primary shopper is in a healthcare occupation. Bars labeled "not healthcare" show the predicted probability for the same purchases under the counterfactual in which the household's primary shopper is not in a healthcare occupation. Each linear probability model's unit of observation is the purchase occasion. Observations are weighted by equivalent volume (number of pills). All specifications include an indicator for college completion, income controls, demographic controls, and market-chain-quarter fixed effects. Income controls are dummies for 16 household income categories. Demographic controls are dummies for categories of race, age, household composition, and housing ownership. Predicted probabilities set the market-chain-quarter fixed effect so that the mean predicted probability is equal to the empirical share. See the online appendix for a supporting table with additional details.



Appendix Figure 3: Average annual purchase volume and occupation, headache remedies

Notes: Bars labeled "healthcare" show the distribution of average annual purchase volume of headache remedies for households whose primary shopper is in a healthcare occupation. Bars labeled "non-healthcare" show the distribution of average annual purchase volume of headache remedies for households whose primary shopper is not in a healthcare occupation. Households in the top percentile of the overall average annual purchase volume distribution are excluded from the figure.



Appendix Figure 4: Item size and occupation, headache remedies

Notes: In Panel A, bars labeled "healthcare" show the shares of store-brand headache remedy purchases for a given item size, as fractions of total store-brand headache remedy purchases made by households whose primary shopper is in a healthcare occupation. Bars labeled "non-healthcare" show the same for households whose primary shopper is not in a healthcare occupation. In Panel B, bars labeled "healthcare" show the shares of national-brand headache remedy purchases for a given item size, as fractions of total national-brand headache remedy purchases for a given item size, as fractions of total national-brand headache remedy purchases for a given item size, as fractions of total national-brand headache remedy purchases made by households whose primary shopper is in a healthcare occupation. Bars labeled "non-healthcare" show the same for households whose primary shopper is not in a healthcare occupation. Bars labeled "non-healthcare" show the same for households whose primary shopper is not in a healthcare occupation. Bars labeled "non-healthcare" show the same for households whose primary shopper is not in a healthcare occupation. Only the top 15 item sizes in terms of total number of purchases across both store-brand and national-brand headache remedies are included in the figure.

Healthcare

Non-healthcare

# Exploiting the Choice-Consumption Mismatch: A New Approach to Disentangle State Dependence and Heterogeneity<sup>1</sup>

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Nathan Yang<sup>3</sup>

June 27, 2014

#### Abstract

This paper offers a new identification strategy for disentangling structural state dependence from unobserved heterogeneity in preferences. Our strategy exploits market environments where there is a choice-consumption mismatch. We first demonstrate the effectiveness of our identification strategy in obtaining unbiased state dependence estimates via Monte Carlo analysis and highlight its superiority relative to the extant choice-set variation based approach. In an empirical application that uses data of repeat transactions from the car rental industry, we find evidence of structural state dependence, but show that state dependence effects may be overstated without exploiting the choice-consumption mismatches that materialize through free upgrades.

*Keywords:* Consumer dynamics; Heterogeneity; Quasi-experiment econometrics; Service industry; State dependence.

<sup>2</sup> Yale School of Management, email: <u>k.sudhir@yale.edu</u>.

<sup>&</sup>lt;sup>1</sup> [Preliminary and incomplete, please contact the authors for most updated version] We thank participants at the 2014 INFORMS Marketing Science Conference and seminar at Yale SOM for helpful discussions. Comments from Andrew Ching, Avi Goldfarb, Ahmed Khwaja, Chakravarthi Narasimhan, Yulia Nevskaya, Mitsukuni Nishida, Jiwoong Shin, Ishani Tewari, and Kosuke Uetake are greatly appreciated. We are grateful to the Wharton Customer Analytics Initiative and an international car rental company for access to the data used for our empirical application, as well as Melissa Hartz and Ben Adams for answering our numerous questions about the industry.

<sup>&</sup>lt;sup>3</sup> Yale School of Management, email: <u>nathan.yang@yale.edu</u>.

## 1 Introduction

Consumer choice shows remarkable stickiness across time. The stickiness may be due to persistent unobserved heterogeneity---preferences that differ across consumers but remain stable with consumers over time; or due to state dependence---a consumer's current choice drives the higher likelihood of the same choice in the future.<sup>4</sup> Disentangling state dependence from heterogeneity has been a major challenge in the literature since Heckman (1981) highlighted the confounding nature of structural state dependence and persistent unobserved heterogeneity. The key takeaway is that not adequately accounting for heterogeneity can exaggerate the estimated level of state dependence. This is not merely an econometric quibble; disentangling these two sources of stickiness in choice across time is important in developing dynamically optimal policies. For example, the optimality of policies pertaining to advertising (e.g., Dube, Hitsch, and Manchanda, 2005; Freimer and Horsky, 2012; Mahajan and Muller, 1986), consumer finance (e.g., Barone, Felici, and Pagnini, 2011; Israel, 2005a, 2005b), federal procurement (e.g., Greenstein, 1993), health (e.g., Arcidiacono, Khwaja, and Ouyang, 2012; Handel, 2013; Ho, Hogan, and Scott Morton, 2014; Iizuka, 2012; Janakiraman et. al., 2008; Naik and Moore, 1996), housing (e.g., Moon and Stotsky, 1993), labor (e.g., Biewen, 2009; Coelli, Green, and Warbuton, 2007; Heckman, 1981; Hyslop, 1999; Prowse, 2012), long-term care (Sovinsky and Stern, 2013), pricing (e.g., Che, Sudhir, and Seetharaman, 2007; Cosguner, Chan, and Seetharaman, 2012; Dube et. al., 2008; Dube, Hitsch, and Rossi, 2009, 2010; Pavlidis and Ellickson, 2012), and technology adoption (Hong and Rezende, 2012) are crucially dependent on whether structural state dependence or heterogeneity drives stickiness in choice.

The literature has thus far relied on a combination of *functional form assumptions* about the nature of heterogeneity and choice set variation across time to disentangle

<sup>&</sup>lt;sup>4</sup> Some economic mechanisms behind structural state dependence may include consideration set formation, switching costs, and/or learning.

unobserved heterogeneity and state dependence. Early on, researchers highlighted the role of functional form assumptions on the structure of unobserved heterogeneity, that permitted them to numerically integrate out the effect of unobserved heterogeneity on choice behavior using simulation-based econometric methods (Arcidiacono, Khwaja, and Ouyang, 2012; Erdem and Sun, 2001; Hyslop, 1999; Iizuka, 2012; Keane, 1997; Prowse, 2012; Seetharaman, 2004), and attribute the residual stickiness in choice behavior to state dependence.<sup>5</sup> Scholars continue to increase the level of flexibility they allow in the functional forms (Burda and Harding, 2013; Dube, Hitsch, and Rossi, 2010; Honore and Kyriazidou, 2000; Moon and Stotsky, 1993), to limit the possibility that a lack of adequate accommodation of heterogeneity does not lead to exaggerated estimates of state dependence. In recent years, researchers in industrial organization and marketing have highlighted the importance of choice set variation over time as an essential ingredient of the disentangling strategy, beyond the functional form assumptions on unobserved heterogeneity. The choice set variation can occur in the form of changes in price (e.g., Dube, Hitsch, and Rossi, 2010), advertising (e.g., Terui, Ban, and Allenby, 2011), availability of alternatives (e.g., Goldfarb, 2006b), or decision context (e.g., Thomadsen, 2012). Some scholars have augmented data to include some forms of observable heterogeneity either in the form of household demographics (e.g., Goldfarb, 2006a; Gupta, Chintagunta, and Wittink, 1997; Paulson, 2011, 2012) or through direct surveys of preferences (e.g., Shin, Misra, and Horsky, 2012), but how much residual unobserved heterogeneity remains beyond these observable controls remains an issue. Thus, despite the large volume of literature on the topic, this identification challenge still remains an open area of research, because existing methods are unable to fully disentangle unobserved heterogeneity from state dependence.

<sup>&</sup>lt;sup>5</sup> Furthermore, researchers have also uncovered variety seeking in choice as a form of "negative" state dependence (Chintagunta, 1998, 1999; McAlister, 1982) in certain market settings.

In this paper, we introduce a new identification strategy to disentangle state dependence and unobserved heterogeneity through only revealed preference data via *exclusion restrictions* that arise in market environments where a consumer's choice may not match their consumption. Consider the following setting in the context of rental cars; Customers make reservations for a car ahead of time; but when they arrive to pick up the car, the reserved car might be out of stock, and therefore the customer may be offered a free upgrade to a different car at no additional cost. Such upgrades due to inventory shortages are common in many settings (Biyalogorsky et. al., 1999, 2005; Wangenheim and Bayon, 2007), leading to a mismatch between choice and consumption. As in the past literature, choice is affected by preferences and state dependence, but the consumption based on upgrades only affects state dependence; thus providing an exclusion restriction necessary to disentangle state dependence from heterogeneity.

The choice-consumption mismatch can occur in other situations. For instance, free samples may induce customers to consume products they had initially chosen not to try (Bawa and Shoemaker, 2004; Cabral, 2012; Halbheer et. al., 2013; Pauwels and Weiss, 2008; Scott, 1976). Stock-outs in online retail would force customers to consume alternatives if the item they originally clicked on is no longer available (Anupindi, Dada, and Gupta, 1998; Bruno and Vilcassim, 2008; Conlon and Mortimer, 2010, 2013; Diels, Wiebach, and Hildebrandt, 2013; Jing and Lewis, 2011; Musalem et. al., 2010). When customers make purchases with e-commerce retailers, errors in shipped purchases present lead to consumption of products, they were not originally ordered (Collier and Bienstock, 2006a; Collier and Bienstock, 2006b; Gregg and Scott, 2008; Vaidyanathan and Devaraj, 2008). Finally, product recalls force customers to cease the use of originally purchased items in favor of alternatives offered by the firm (Freedman, Kearney, and Lederman, 2012; Haunschild and Rhee, 2004; Marsh, Schroeder, and Mintert, 2006; Van Heerde, Helsen, and Dekimpe, 2007). There are two common characteristics across these examples. First, it is feasible in all of these examples to collect first data on choice before the consumption occurs (e.g., reservations for services, items to be or already checked-out in shopping cart). Second, consumption is shifted in ways that need not be correlated with unobserved preferences.

We begin by providing a heuristic proof of why choice-consumption mismatches help disentangle state dependence and heterogeneity, and why it is superior to the traditional strategy of using choice set variation in combination with rich functional forms to accommodate unobserved heterogeneity. We then demonstrate its effectiveness through a Monte Carlo analysis, where we simulate data consistent with a simple multinomial choice model with both persistent unobserved heterogeneity and structural state dependence, accommodating choice set variation and choice-consumption mismatches. Estimates from our simulated datasets show that choice set variation does help reduce the upward bias, but not as well as the choice-consumption mismatch data. Further unlike choice-consumption mismatches, choice set variation does not completely debias the state dependence parameter.

We then perform an empirical analysis using repeat transactions data from the car rental service industry. Free upgrades driven by inventory shortages are a common occurrence in the industry; therefore this data allows us to exploit mismatch between choice and consumption. Our analysis of the upgrading propensity indicates that upgrades are more likely to occur when the car class a customer has chosen is in short supply---i.e., real time supply conditions at the point of consumption drive the upgrading propensity for a customer independent of customer and rental trip characteristics, providing us an exogenous source of variation in consumption that is independent of customer preferences. Our estimates of a model of customer car class choice exploiting the choice-consumption mismatch strategy to disentangle state dependence from heterogeneity confirms that structural state dependence is indeed prevalent among consumers. Further, our simulation analysis confirms that the state dependence estimates are exaggerated without the choice-consumption mismatch data. The estimated level of state dependence is higher when we ignore households that have received free upgrades.

We later use the model estimates to perform counterfactual simulations to study the impact of implementing free upgrade policies. We find that due to our estimated level of state dependence an upgrade to a higher margin better class has long-term positive effects on revenue, in that consumers rent from the higher class in the future. To highlight potential confounding effects of unobserved heterogeneity, we show that these increases in revenue are estimated to be markedly larger than what is true when state dependence is inferred based on the sub-sample of households that did not receive upgrades and for whom therefore estimates of state dependence are exaggerated due to the confound with heterogeneity.

## 2 Related Literature

Functional form assumptions and choice set variation are commonly exploited in research about state dependence (Ackerberg, 2003; Erdem and Keane, 1996; Erdem and Sun, 2001; Keane, 1997; Osborne, 2010; Seetharaman, 2004). However, there remain concerns about the validity of such assumptions. For instance, Paulson (2011) argues that simulation-based estimation procedures rely too heavily on correctly specifying the structure of unobserved heterogeneity. Dube, Hitsch, and Rossi (2010) relax these functional form assumptions and offer a semi-parametric approach to flexibly account for heterogeneity in order to disentangle state dependence and unobserved heterogeneity. To aid in their identification, the authors exploit variation in price discounts as a means to vary choice sets. In a similar manner as price discounts, Goldfarb (2006b) exploits variation in choice sets<sup>11</sup> of online portals due to exogenous changes in availability following denial of service attacks, Handel (2013) uses a change to insurance provision, Thomadsen (2012) uses variation in store choice, and Liu, Derdenger, and Sun (2013) exploit differences in compatibility between various base products and add-ons that affect the choice set for purchasing add-ons.

Paulson (2012) argues that price promotions alone may not induce enough variation in choice sets to facilitate the disentangling of state dependence from heterogeneity. The main issue is that past purchase decisions are always going to be functions of unobserved heterogeneity; to truly disentangle state dependence the variation in choice sets need to be sufficiently large to induce purchases that would not have been made otherwise. Her suggestion is to supplement choice set variation in prices with demographic and/or survey data. For instance, Shin, Misra, and Horsky (2012), and Pavlidis and Ellickson (2012) use supplementary survey response data, while Goldfarb (2006a) and Gupta, Chintagunta, and Wittink (1997) incorporate household-specific heterogeneity using demographic data. Regardless of how well this additional information generates variation in choice sets, the core issue that Paulson (2012) brought up remains, as past decisions are still affected by unobserved heterogeneity. It is this core identification problem that our new exclusion restriction based approach addresses by exploiting mismatches between choice and actual consumption.

## **3** Identification of State Dependence

### 3.1 Model and Identification Problem

In this section, we introduce and implement a Monte Carlo simulation exercise to demonstrate the identification power of forced substitution via mismatches between

<sup>&</sup>lt;sup>11</sup> Although Bruno and Vilcassim (2008) do not study long-run effects, variation in retail stock-outs may be applied in a similar manner as Goldfarb (2006b).

choice and consumption. These simulations are meant to illustrate that mismatches help reduce the positive bias of inferred structural state dependence.

For these simulations, we consider a simple discrete choice model in which customer i chooses to purchase among  $j \in \{1, 2, ..., J\}$  products or services. A customer who chooses product j during transaction t is denoted as  $d_{it} = j$ . Choosing the baseline option of 1 yields zero utility for the customer. To be consistent with our empirical application, we consider the case here where products are vertically differentiated, and increase in quality such that  $\alpha_j > \alpha_{j-1}$ .<sup>12</sup> A customer receives the following utility from  $d_{it} = j$ :

$$U_{_{ijt}} = \alpha_{_j} + \beta p_{_{ijt}} + \gamma s_{_{ijt}} + \omega_{_{ij}} + \varepsilon_{_{ii}}$$

Here, the customer chooses j if and only if  $U_{ijt} > U_{ikt}$  for all  $k \neq j$ . Persistent unobserved heterogeneity is included in this model via  $\omega_{ij} \sim N(0, \sigma_{\omega}^2)$ ,  $\varepsilon_{it}$  is an i.i.d. Type I Extreme Value random variable, and prices are given by  $p_{ijt}$ . Structural state dependence is captured by the parameter  $\gamma$ , where  $s_{ijt} = 1\{c_{it-1} = j\}$  is a dummy variable indicating whether or not the customer consumed the same product in the previous transaction.

Our primary objective is to obtain as accurate of an estimate for structural state dependence as possible, in the presence of unobserved heterogeneity. It is well known that persistence in behaviors can be caused by unobserved heterogeneity, as past consumption is usually correlated with  $\omega_{ij}$ . In the typical case,  $d_{it} = c_{it}$ , then is clear that past brand choice decisions (and therefore consumption) are correlated with unobserved preferences that persist over time as. Therefore, estimates of  $\gamma$  will be

<sup>&</sup>lt;sup>12</sup> Note that the identification arguments we make do not depend on vertical differentiation.

confounded by  $\omega_{ij}$ . To avoid such confounds, one would then need some method of varying  $d_{it-1}$  in ways that are independent of unobserved preferences.

### 3.2 Identification Based on Choice-Consumption Mismatch

As explained earlier, the choice-consumption mismatch varies  $d_{it-1}$  independent of unobserved preferences to help disentangle state dependence from heterogeneity.

Figure 1 Diagram Illustrating Mismatch Between Choice and Consumption

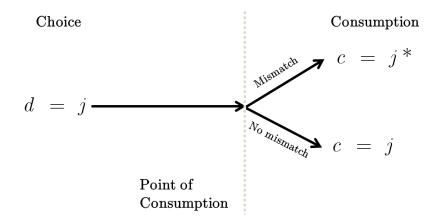


Figure 1 provides a decision diagram that describes potential mismatches between choice and consumption  $(d_{it} \neq c_{it})$ . Here, a customer who has originally chosen option jmay potentially be forced to consume a different product  $j^*$ . We denote such an event as  $m_{it} = 1$ . This mismatch event occurs with a probability of  $\lambda$  that is independent of customer characteristics (e.g., supply driven factors such as inventory shortages).

The assumptions that we need for this identification strategy to be valid are as follows:

$$\varepsilon_{_{it}} \perp c_{_{it-1}}, \omega_{_{ij}} \mid m_{_{it-1}}$$

$$\omega_{_{ij}} \perp c_{_{it-1}} \mid m_{_{it-2}}$$

We now illustrate the conditions for which choice-consumption mismatches serve as an effective exclusion restriction using a simple heuristic proof. When mismatches are often induced by factors exogenous to the customer (as in the examples described in the introduction), the assumption that  $\omega_{ii} \perp m_{it-1}$  holds.

Based on the model we have described, we can write lagged consumption in light of choice-consumption mismatches as follows:

$$c_{it-1} = (1 - m_{it-1})d_{it-1}(lpha, eta, \gamma, \omega_{ij}) + m_{it-1}j^{*}$$

It then becomes clear that as the probability of a mismatch increases, the degree to which  $\omega_{ij}$  confounds the expected consumption measure approaches zero. Consequently, the requirement that  $\omega_{ij} \perp c_{it-1} \mid m_{it-1}$  is likely to be satisfied with large values of  $\lambda$ .

Researchers have in the past disentangled structural state dependence from unobserved heterogeneity using choice set variation. Using a similar model as before, we now explore the identification power of such variation in the. The difference now is that instead of a potential mismatch between choice and consumption, there is a probability, which we denote as  $\lambda$ , that a customer's choice set changes. For our exposition, we frame these choice set changes around price discounts. In the event that a customer faces a change in the choice set, the new price for j is  $p_{ijt}^* = \delta p_{ijt}$ , where  $\delta \in (0,1)$  is the fraction of the original price that the customer would have had to pay. With this new choice set, the customer then makes decision  $d_{it}^*$ , instead of  $d_{it}$ . When the customer does not encounter a choice set change, the price remains at  $p_{ijt}$ . Based on the model we have described, we can write lagged consumption in light of price discounts as follows:

$$c_{_{it-1}}=(1-m_{_{it-1}})d_{_{it-1}}(\alpha,\beta,\gamma,\omega_{_{ij}})+m_{_{it-1}}d_{_{it-1}}^*(\alpha,\beta,\gamma,\omega_{_{ij}},\delta)$$

Notice that even when the probability of a change in consumption set is large via frequent price discounting, lagged consumption remains a function of unobserved preferences. Hence while choice set variation can reduce the bias, it can almost never truly debias the state dependence estimate.

#### 3.3 Monte Carlo Analysis

We now illustrate using a simulation the bias reduction benefits of the choiceconsumption mismatch strategy for identifying state dependence.

For our first set of simulations, we consider a scenario with 1,000 customers who make 5 repeat purchases each, and are potentially faced with choice-consumption mismatches. Each customer can choose between three products,  $j \in \{1,2,3\}$ , where product 1 is the baseline option that yields zero utility. In terms of the other parameterizations, we set the intercepts as  $\alpha_2 = 0.1$  and  $\alpha_3 = 0.8$  respectively. Price sensitivity is set at  $\beta = -0.3$ . State dependence effects are set at  $\gamma = 0.6$ . For the variance of unobserved heterogeneity, we set  $\sigma_{\omega} = 5$ . We try different values for the mismatch probability, namely  $\lambda \in \{0.25, 0.5, 0.75\}$ . For the prices of products 2 and 3, we draw them from a truncated Normal distribution with means 0.2 and 0.9 respectively.

With each parameterization, we forward simulate the sequence of choices  $(d_{it})$  and actual consumption  $(c_{it})$  for each customer, which serve as the simulated datasets for our subsequent estimations. To implement the choice-consumption mismatches, we try to mimic an environment in which customers are given free upgrades. Therefore, with probability  $\lambda$ , customers who had originally chosen the lower two options, 1 and 2, may be upgraded for free to option 3 instead (i.e.,  $j^* = 3$ ). For our next set of simulations, we consider again a scenario with 1,000 customers who make 5 transactions each and face the possibility of facing a new choice set with probability  $\lambda$ . We set the same parameters as before. In these simulations, we now have the additional parameter, which is the price discount set at  $1-\delta = 0.25$ . This price discount is applied to product 3.

#### Table 1 Estimates of Main Parameters Using Simulated Data

	Misma	tch			Cl	noice set	variation			
	(1)		(2)		(3)		(4)		(5)	
$\lambda$	Estimate	SE	Estimate	SE	Estimate	SE	Estimate	SE	Estimate	SE
25%	1.249***	0.007	1.675***	0.010	$1.570^{***}$	0.013	$1.520^{***}$	0.013	1.355***	0.010
50%	0.819***	0.006	$1.465^{***}$	0.017	$1.434^{***}$	0.015	$1.366^{***}$	0.015	$1.173^{***}$	0.008
75%	0.606***	0.007	1.770***	0.024	$1.675^{***}$	0.021	$1.619^{***}$	0.020	$1.143^{***}$	0.008

Panel 1: State dependence (true value = 0.6)

Panel 2: Variance for unobserved heterogeneity (true value = 5)

	Misma	$\operatorname{tch}$			Cl	noice set	t variation			
	(1)		(2)		(3)		(4)		(5)	
$\lambda$	Estimate	SE	Estimate	SE	Estimate	SE	Estimate	SE	Estimate	SE
25%	3.009***	0.002	2.002***	0.002	$2.013^{***}$	0.001	$2.023^{***}$	0.002	2.741***	0.003
50%	4.205***	0.002	3.002***	0.003	$3.008^{***}$	0.001	$3.017^{***}$	0.003	$3.441^{***}$	0.003
75%	4.990***	0.002	2.023***	0.003	$2.033^{***}$	0.001	$2.039^{***}$	0.003	4.002***	0.003

We can then estimate the model parameters using each of the simulated datasets. To estimate this discrete choice model, we use simulated maximum likelihood. Table 1 provides us the main estimates from each of the simulated datasets. The first column shows the main estimates from simulations that exploit the choice-consumption mismatches, while the latter four columns display the main estimates from simulations that exploit some form of choice set variation. Here, we wish to determine how effective the choice-consumption mismatch and choice set variation are at eliminating the bias.

We first look at the bias reduction from increasing the mismatch probability, as suggested earlier in our discussion about identification. Confirming the intuition behind our assertion, we see that the estimates approach the true value as  $\lambda$  increases. Most importantly, the bias is virtually eliminated when customers face a high probability of choice-consumption mismatch (column 1). Furthermore, the true value of state dependence lies within the 95% confidence interval for the estimates. In our simulations with variation in choice sets, the bias reduction associated with changes in the choice set is noticeably less than in our simulations with the choice-consumption mismatch; the confidence interval does not include the true parameter value even with high probability of choice set variation (column 2).

Our initial comparisons of estimated state dependence using data with choiceconsumption mismatches versus choice set variation highlight the identification power of mismatches. We now explore whether it is possible to achieve unbiased estimates of state dependence using alternative specifications of choice set variation. For this subsequent analysis, we consider three separate modifications in the data generating process that is used to create our simulated data with choice set variation. First, we look at the case in which each customer makes 10 transactions, as opposed to 5 (column 3). Second, we double the variance in the price draws (column 4). Finally, instead of a price discount, customers face an out-of-stock situation in which product 2 is not available with probability  $\lambda$ , and the customer would then have to choose between product 1 or 3 (column 5).

When the number of transactions increases, we see slight improvements in unbiasedness and precision; however, the inferred state dependence is still overestimated. Furthermore, increasing the price variation leads to an improvement, but biases in state dependence still remains. Finally, we see that our simulated data with variation in product availability achieves results most comparable to estimates obtained using simulated data with choice-consumption mismatches. To summarize, this Monte Carlo analysis demonstrates the benefit of exploiting the choice-consumption mismatch in disentangling state dependence and heterogeneity, the greater the frequency with which such mismatches occur, the greater the potential to reduce the bias in estimates of state dependence due to the confound with unobserved heterogeneity. In fact, unlike choice set variation that does not completely eliminate bias, the mismatch approach has the potential to completely debias the state dependence estimate.

## 4 Empirical Application: Car Rental Industry

#### 4.1 Data Description

Our setting is the car rental industry, in which we utilize a sample of data from an international car rental company on repeat transactions of customers from 2011 to 2012. Repeat customers are identified in the data via their loyalty program membership.

Transactions	Frequency	Percent	Cumulative
1	$201,\!544$	71.16	71.16
2	51,022	18.02	89.18
3	$16,\!350$	5.77	94.95
4	$5,\!660$	2	96.95
5	2,135	0.75	97.7
6	$1,\!128$	0.4	98.1
7	826	0.29	98.39
8	576	0.2	98.6
9	396	0.14	98.74
10	380	0.13	98.87
11	330	0.12	98.99
12	228	0.08	99.07
13	221	0.08	99.15
14	168	0.06	99.2
15	270	0.1	99.3
16	160	0.06	99.36
17	68	0.02	99.38
18	72	0.03	99.41
19	133	0.05	99.45
20	60	0.02	99.47

Table 2 Distribution of the Number of Transactions Across Users

As shown in Table 2, about 18% of the users rented 2 times, while about 6% and 2% rented 3 and 4 times respectively. The remaining 3% of users rented 5 or more times. As our empirical analysis of state dependence will be based on the car class choice among travelers, we focus on the subset of customers that have booked with the car rental company at least twice over the course of 2 years. This leaves us with nearly 90,000 transactions. As is standard in the choice literature, we assume here that customers who rent only once and customers who rent multiple times are not different in terms of their unobserved preferences towards car class alternatives.

Class	$\Pr(\text{Upgrade})$
Subcompact	78%
Compact	54%
Compact sporty	10%
Midsize	35%
Midsize hybrid	5%
Midsize/compact luxury	26%
Compact/midsize SUV	18%
Large SUV	1%
Minivan	0%
Overall	48%

Table 3 Probability of Being Upgraded Across Reserved Classes

For each transaction, we can identify which car class was booked, driven, and paid for. In the event that a user drives a more expensive car class than was originally booked, but pays the same amount as for the class that was originally booked, we would classify that transaction as being an upgrade. As shown in Table 3, upgrades occur in about 48% of the sample, whereby most of the upgrades happen to transactions in which subcompact or compact classes are booked.<sup>14</sup> This high upgrade probability suggests that the empirical application using car rental data will benefit from our new identification strategy that exploits the choice-consumption mismatch. Based on the

<sup>&</sup>lt;sup>14</sup> In the event that a user drives a higher class than was originally booked, and agrees to pay for the higher class, we would classify that transaction as being an upsell. Only about 1% of the sample contains such transactions.

previously reported simulation, we know the choice-consumption mismatch data is more effective in debiasing state dependence estimate when the proportion of mismatches is high.

Figure 2 displays the distribution of car class choices across transactions. From this histogram we see that users are primarily booking and paying for cheaper class cars (i.e., midsize and below). However, in these lower classes, which constitute a significant fraction of the overall transactions, a large fraction of customers do not end up driving the same car they reserved; this pattern is consistent with the high upgrade probabilities for the cheaper classes.

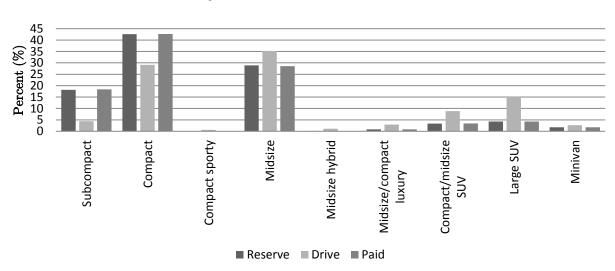


Figure 2 Distribution of Car Class Choices

Other trip characteristics that we incorporate in our analysis include whether the car is rented from an airport location, is booked over the phone, is for business purposes, and/or is a weekend rental. We see also know the duration of each rental. From Table 4, about 41% of the transactions occur via airport rental locations, 11% are booked via phone, 38% are for business purposes, and 48% occur on the weekend. The typical car rental length is about 4 days. A user spends on average about \$200 per transaction. The average tier of a customer is about 2, where 1 is the lowest tier and 7 is the highest.<sup>16</sup>

Variable	Mean	Std. Dev.
Airport	0.414	0.493
Phone reserve	0.112	0.315
Business	0.386	0.487
Weekend	0.475	0.499
Duration	4.223	6.301
# transactions	2.253	3.271
Price	198.880	225.780
Age	52.459	11.803
Tier	1.937	1.101
Ν	8	1,672

Table 4 Summary Statistics for Trip Characteristics

#### 4.2 Empirical Patterns of Upgrades

Upgrades generate choice-consumption mismatches by forcing users to experience classes that are different (and higher) than the classes originally booked, but without any additional cost. For our identification approach, we rely on the assumption that these mismatches are exogenous to consumer preferences. Based on the market environment, we suggested that these upgrades are driven by supply considerations such as inventory. It is also possible that upgrades are linked to elite status and other consumer/trip characteristics. To the extent we are able to control for such observable consumer/trip characteristics in the upgrading propensity, the supply side instruments related to inventory would serve to provide the necessary exclusion restrictions for the choiceconsumption mismatch strategy to work.

We focus on three variables that may be used to proxy for stock-outs. As the data itself does not contain inventory information, we have to infer general demand-supply

<sup>&</sup>lt;sup>16</sup> Higher tiers are considered to be more "elite." Based on information provided by Wharton's Customer Analytics Initiative, tier level membership is based on the number of rental transactions, number of rental days, a monthly or annual fee, or some combination of all three. However, it was not disclosed by the car rental company as to the exact membership requirements and benefits for each level.

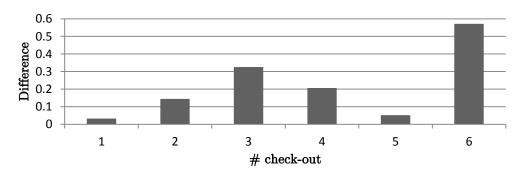
conditions using the available information.<sup>18</sup> Table 5 provides summary statistics for the supply-side proxies we use.

				I	Percent	ile			
Variable	Mean	Std. Dev	1%	25%	50%	75%	99%	Min	Max
# check-out	1.132	0.448	1	1	1	1	<b>3</b>	1	8
Net supply	0.001	0.469	-1	0	0	0	1	-7	5

Table 5 Summary Statistics for Inventory Conditions

The first variable we consider is the total number of check-outs for the current reserved transaction class at a particular location within the same hour of rental. This measure gives us an idea about the demand for specific car classes at each rental location. With this measure, one hypothesis we first test is whether upgrade propensity increases with the demand for cars. The intuition is that if demand is high for the car class that is booked, then the chance that this booked class is no longer available is high, and thus, a greater likelihood of receiving a free upgrade. Figure 3 confirms that there is indeed a disproportionately larger amount of transactions with upgrades as the demand is high (i.e., 2 or more check-outs versus only 1 check-out).

Figure 3 Percentage Difference Between the Number of Transactions With and Without Upgrades



The second variable we consider is the total number of check-ins net of the total number of check-outs at a particular location within the same hour of a transaction. As

<sup>&</sup>lt;sup>18</sup> The car rental company was unable to provide us data on (real-time) inventories when we requested such information.

the number of check-ins help proxy for the number of cars returned, and the number of check-outs proxy for the number of cars demanded, the net difference of these variables may be interpreted as the net supply (or flow) of available cars. Our second hypothesis is to test whether or not upgrade propensity decreases with this measure. If the net supply is high, then the stock-out probability is low, thereby reducing the likelihood of free upgrades. Figure 4 confirms our intuition, since the percentage difference between the number of transactions with and without upgrades diminishes as net supply increases (i.e., negative net supply versus positive net supply).

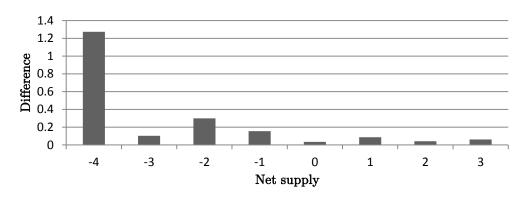


Figure 4 Percentage Difference Between the Number of Transactions With and Without Upgrades

Using these supply-side measures, we estimate three different probit specifications with user-level random effects and car rental location dummies. Table 6 presents the main upgrade patterns in our data. The first column highlights our analysis using the proxy for demand. First note that upgrades are correlated with trip/user characteristics. For instance, a user is less likely to receive an upgrade at an airport, or on a weekend. Airport locations likely contain larger inventories of cars, which may explain why upgrades occur less frequently at such locations. Older customers, as well as those paying a higher price are also less likely to receive a free upgrade. In contrast, business users, high volume users, and those that belong to a higher tier are more likely to receive a free upgrade. Furthermore, we see that customers who reserved subcompacts are the most likely to receive free upgrades, as the constant term is positive. In general, the estimated car class dummies appear to be consistent with the upgrade probabilities across different classes.

	Upgrade		Upgrade		
	Estimate	SE	Estimate	SE	
# check-out	$0.0286^{**}$	0.0104			
Net supply			-0.0212*	0.00962	
Airport	-0.00284	0.0102	0.00243	0.01	
Phone reserve	0.0242	0.0153	0.0237	0.0153	
Business	$0.0750^{***}$	0.0102	$0.0767^{***}$	0.0102	
Weekend	-0.0249**	0.00957	-0.0252**	0.00956	
Duration	-0.0000647	0.00129	-0.000126	0.00128	
# transactions	0.0290***	0.00247	$0.0291^{***}$	0.00248	
Price	$0.000127^{***}$	0.0000383	$0.000129^{***}$	0.0000382	
Age	-0.00142***	0.000403	-0.00145***	0.000403	
Tier	$0.158^{***}$	0.00441	$0.158^{***}$	0.00441	
Compact	-0.669***	0.0138	-0.666***	0.0137	
Compact sporty	$-1.995^{***}$	0.276	$-1.998^{***}$	0.276	
Midsize	$-1.165^{***}$	0.0146	$-1.165^{***}$	0.0146	
Midsize hybrid	-2.385***	0.235	-2.388***	0.235	
Midsize/compact luxury	-1.414***	0.0537	-1.417***	0.0538	
Compact/midsize SUV	$-1.699^{***}$	0.0321	-1.701***	0.0321	
Large SUV	-2.968***	0.0598	-2.970***	0.0599	
Minivan		pped)			
Constant	$0.401^{***}$	0.0284	0.431***	0.0262	
Random effects	Yes		Yes		
Location dummies	Yes		Yes		
Observations	80,228		$80,\!228$		

Table 6 Probit Specification for Upgrade Propensity

Most importantly, we see that upgrade propensity increases with demand. Analogously, the second column confirms a negative relationship between upgrade propensity and net supply. Even after targeting strategies based on user/trip type are controlled for, we provide empirical evidence that highlights a relationship between inventory supply-side conditions and free upgrades.<sup>20</sup> In summary, these results motivate further the idea that choice-consumption mismatches (through upgrades) are likely to be driven by "exogenous" factors; at the very least, factors that do not directly affect a customer's car class reservation decision.

<sup>&</sup>lt;sup>20</sup> Note that we also tried specifications with upsells as the dependent variable. In these specifications, we find no empirical relationship between upselling propensity and supply-side conditions. The main drivers behind observed upsells are the user-trip characteristics.

## 4.3 Model

This section presents the random utility logit model with endogeneity and structural state dependence that we use in our empirical application. The model contains two stages. First, customers choose the car class they wish to rent in the reservation stage. After making the reservation, customers reach the car pick-up stage, at which point the car class they end up driving may or may not be the same as the class originally chosen.

#### 4.3.1 Reservation Stage

In the reservation stage, each customer i decides on which car class to rent at the beginning of each transaction t; we denote the decision to choose car class j as  $d_{it} = j \in \{1, 2, ..., J\}$ . Customers decide on classes that yield the highest utility, where utility is defined as:

$$U_{_{ijt}} = lpha_{_{j}} + eta X_{_{it}} + \gamma s_{_{ijt}} + \omega_{_{ij}} + arepsilon_{_{ijt}}$$

Customers make their decisions based on trip characteristics, represented by the vector  $X_{it}$ . Furthermore, as higher car classes are of higher quality, we include a car class intercept  $\alpha_j$ . There may be unobserved and persistent factors as to why some car classes are inherently preferred by some customers, which we model using random effects  $\omega_{ij} \sim N(0, \sigma^2)$ . The error term  $\varepsilon_{ijt}$  follows an i.i.d. Type I Extreme Value distribution.

State dependence is captured by the state variable  $s_{ijt} = 1\{c_{it-1} = j\}$ , which is an indicator for whether in the previous transaction, the user actually drove class j in the previous transaction.

#### 4.3.2 Pick-up Stage

Each transaction is completed at the point of consumption, which is when customers pick up the car keys at the sales desk. Upon the customer's arrival to the point of consumption, the customer may end up driving a different class than the one originally booked in the reservation stage. In particular, the customer may receive a free car class upgrade to class  $j^{UG} > j$ , which we indicate with  $m_{it}^{UG} = 1$ . Therefore, the customer's past consumption can be expressed in a similar manner as our earlier Monte Carlo analysis:

$$c_{it} = (1 - m_{it}^{UG})d_{it} + m_{it}^{UG}j^{UG}$$

Based on this specification, it is clear that  $c_{ii} \neq d_{ii}$  is possible. This specification suggests potential endogeneity in the consumption  $c_{ii}$ . Elements that are endogenous include  $m_{ii}^{UG}$ . To address this endogeneity issue, we employ a limited information maximum likelihood approach along the lines of Villas-Boas and Winer (1999).

One source of endogeneity comes from upgrades, as the description of our data reveals that they may be targeted. One assumption we make here is that once customers receive a free class upgrade option, we assume that they accept doing so allows them to drive a higher quality car without paying a higher price. Therefore, we focus on modeling the firm's decision about whether or not to provide the free upgrade. Here, the latent payoff to the firm for providing an upgrade is defined as:

$$\Pi_{it} = \psi Z_{it}^{UG} + \eta_{it}$$

In addition to the user-trip characteristics that enter into a customer's utility, the latent payoff from initiating an upgrade incorporates the total number of check-outs and net supply. Both car-user-trip characteristics and supply-side conditions are then included in the vector  $Z_{it}^{UG}$ . The error term here is denoted by  $\eta_{it}$ , which we assume to follow an i.i.d. Type I Extreme Value distribution.

#### 4.3.3 Econometric Specification

With the consumer choice model, along with the data generating processes for upgrading decisions, we can now specify the likelihood for structural estimation. The likelihood function is therefore written as:

$$L(\{\boldsymbol{\alpha}_{j}\}_{\forall j}, \boldsymbol{\beta}, \boldsymbol{\gamma}, \boldsymbol{\sigma}, \boldsymbol{\psi}) = \prod_{t=1}^{T} \prod_{j=1}^{J} g(\boldsymbol{c}_{it} \mid \boldsymbol{Z}_{it}^{\textit{UG}}, \boldsymbol{d}_{it}) \int g(\boldsymbol{d}_{it} \mid \boldsymbol{X}_{it}, \boldsymbol{s}_{ijt}, \boldsymbol{\omega}_{ij}) d\boldsymbol{\omega}_{ij}$$

Here, the customer's car class choice is captured by  $g(d_{il} | X_{il}, s_{ijl}, \omega_{ij})$ , while the car class assignment at the pick-up stage is captured by  $g(c_{il} | Z_{il}^{UG}, d_{il})$ , which incorporates the rental company's endogenous upgrade decision,  $m_{il}^{UG}$ . An important assumption in forming the likelihood above is that the customers' reservation decisions are made independently of their expectations about the actual car class that will be driven after the pick-up stage. One instance in which this independence assumption may be violated is if customers form expectations about the likelihood of being upgraded to certain car classes; therefore, their decision to book a cheap class may in fact be an attempt to induce a free upgrade.<sup>21</sup>

To estimate the likelihood, we turn to simulated maximum likelihood (SML), which allows us to integrate out the unobserved heterogeneity terms  $\omega_{ii}$ .

<sup>&</sup>lt;sup>21</sup> As ongoing work, we are estimating a richer two-stage "forward-looking" specification in which customers make reservation decisions knowing that there is a chance their original choice will be upgraded at the pick-up stage. Please contact the authors for updated results from this richer specification.

## 4.4 Main Estimates

Given the model above, we consider two different specifications. To highlight the importance of variation in past upgrades, we compare the state dependence estimates across two samples: (1) the entire sample of transactions and (2) sub-sample of observations that exclude customers who received two or more free upgrades previously.

	Full sa	Full sample		Sub-sample	
	Estimate	SE	Estimate	SE	
State dependence	$1.540^{***}$	0.158	$6.586^{***}$	0.277	
Variance for unobserved heterogeneity	1.290***	0.097	0.225***	0.046	
Customer car class decision					
Airport	-0.711	0.906	-0.732	0.934	
Phone reserve	0.233	0.127	0.221	0.679	
Business	-0.045	0.913	-0.100	0.758	
Weekend	0.463	0.632	0.510	0.743	
Duration	-0.114	0.098	-0.562	0.392	
# transactions	0.926***	0.278	1.111	0.655	
Price	-0.904***	0.247	-0.441***	0.171	
Age	0.620	0.958	$1.586^{*}$	0.706	
Tier	-0.951	0.965	-1.280***	0.032	
Upgrade decision					
Airport	-1.540***	0.158	-1.586***	0.277	
Phone reserve	-1.290***	0.097	-0.225***	0.046	
Business	0.052***	0.016	0.840***	0.097	
Weekend	-0.015	0.485	-0.204	0.823	
Duration	0.032	0.800	0.096	0.695	
# transactions	0.170	0.142	0.125	0.317	
Price	-0.069	0.422	-0.245	0.950	
Age	-1.048	0.916	-1.303***	0.034	
Tier	0.002	0.792	0.254	0.439	
Net supply	-1.014***	0.359	-1.251***	0.038	

Table 7 Key Estimates from the Structural Model

Table 7 highlights the estimated state dependence and heterogeneity parameters. In both cases, unobserved heterogeneity is present and the estimated variance for unobserved heterogeneity is similar. However, the structural state dependence effects are exaggerated, and the variance for unobserved heterogeneity is understated, when we exclude customers who received two or more free upgrades. These empirical results are consistent with our earlier Monte Carlo analysis, as inferred state dependence converges towards the true value with the frequency of choice-consumption mismatches.

## 4.5 Economic Value of a Free Upgrade Policy

In this section, we evaluate the effectiveness of free upgrades as a promotional tool. The presence of state dependence implies that policies such as free upgrades or samples may have carry-over effects over time. Furthermore, we investigate the extent to which our evaluation of free upgrade policies is affected by biases in inferred state dependence.

For this analysis, we pick a frequently booked class such as the compact, and offer free upgrades to all customers who pick that class. Upgraded customers then have the opportunity to drive a midsize, which is a higher class. Given this promotion policy, we simulate the customer car class choice behavior in subsequent purchases. Combined with average prices for each car class, the simulated decisions under the various scenarios are then used to construct simulated weekly revenues across classes.

With the counterfactual upgrade policy, we then compare the revenues without the free upgrades, to the revenues with free upgrades. Intuitively, one would expect the introduction of free upgrades would increase the revenue for midsize class, while at the same time, decrease the revenue for compact class.

	Full sample	Sub-sample
Compact	-\$61,601	-\$122,491
Midsize	\$68,080	\$134,290

\$6.479

Overall

\$11.799

Table 8 Revenue Change in Subsequent Transaction Following Free Upgrade Policy

We then repeat this analysis using fitted model based on the sub-sample of observations which exclude customers who received upgrades in the past. Note that for comparability between the simulations based on full sample and sub-sample estimates, we use the same number of customers when performing these simulations. Table 8 highlights the main findings from these counterfactual simulations. The first column shows the revenue changes for affected car classes after the policy using the fitted model, while the second column shows the revenue changes after the policy using the fitted based on the subsample that excludes customers that received two or more upgrades in the past.

Although we do not have data on cost, policies that shift customers towards the higher classes are presumed to be profitable, as margins are most likely larger for the higher classes. Therefore, a free upgrade campaign may be profitable via its ability to induce inertial choices towards more profitable car classes. The first column confirms that indeed the free upgrade policy is capable of inducing customers to choose the midsize option in their next purchase.

When we compare these results with those generated using the fitted model based on the sub-sample, we see that the economic benefit of free upgrades is larger in terms of revenue gains for the higher end midsize. The increase in revenue for the upgraded class is noticeably larger than that obtained from our analysis using the full sample. This finding leads us to believe that the exclusion of choice-consumption mismatch data may result in overly optimistic assessments about the tangible benefits of free upgrade campaigns. Ultimately, these overoptimistic forecasts would lead us to pursue more promotional campaigns (that are costly) than truly warranted.

# 5 Conclusion

We introduce a new empirical strategy for identifying structural state dependence that exploits mismatches between choice and consumption. These mismatches help us (partially) break the correlation between past consumption and unobserved preferences, and will ultimately facilitate more optimal dynamic marketing strategies. In our Monte Carlo analysis, we demonstrate that in simulated datasets where free upgrades are frequently offered to customers, the bias in inferred state dependence can be reduced almost entirely. In contrast, existing approaches using choice set variation via price discounts is not very effective in eliminating the bias.

To apply our identification method, we estimate state dependence using data on repeat transactions from the car rental service industry. Free upgrades happen very frequently in the data, and are correlated with supply-side conditions pertaining to inventory. Such institutional features provide us an ideal environment to study and exploit mismatches between choice and consumption.

Two main results emerge from this empirical analysis. First, we confirm the presence of state dependence in a simple multinomial choice model that allows for unobserved customer-level random effects. Second, we show that inferred state dependence may be overstated if variation in past free upgrades is ignored. The second result allows us to conclude that unobserved heterogeneity is a relevant issue, and that free upgrades can serve to reduce the positive bias in inferred state dependence; thereby confirming our results from Monte Carlo analysis that state dependence is exaggerated in the absence of exclusion restrictions obtained through mismatches between choice and consumption.

Counterfactual analysis using the estimated model illustrate that the estimated level of state dependence has significant marginal effects on subsequent purchasing decisions. Furthermore, the same analysis using a sub-sample of observations that exclude users who received upgrades yields overstated effects, confirming the managerial importance of correctly disentangling state dependence and heterogeneity. Finally, we show that free upgrade campaigns can have long-run benefits; such campaigns shift purchases towards upgraded higher-end cars higher margins over the long term. But when choiceconsumption mismatches are omitted in estimation of state dependence, the projections of increase in revenue shares of promoted higher-end classes are overstated. From a practical standpoint, our new method for disentangling state dependence and unobserved heterogeneity can be applied to a variety of settings for which researchers can record as data, stated choices and actual consumption. For example, if we are using data from the service industry, we would need to know which option is reserved, and which option is actually experienced at the point of consumption. If instead we are using data from online retail, we would record which items are purchased, in addition to which items are actually delivered. Furthermore, our identification approach opens the door to experimentation strategies for managers as a means to more accurately estimate demand systems with state dependence by randomly selecting customers for free service upgrades or product switches upon shipment. Ultimately, the more accurate inferences about state dependence will not only improve dynamic advertising, marketing mix, pricing, promotion, and targeting strategies, but also provide more accurate predictions of the rate of returns from such strategies.

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# Advertising, Consumer Awareness and Choice: Evidence from the U.S. Banking Industry \*

PRELIMINARY AND INCOMPLETE. DO NOT CITE OR CIRCULATE WITHOUT THE AUTHORS' PERMISSION. CURRENT VERSION: JUNE 2014

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#### Abstract

Does advertising serve to (i) increase awareness of a product, (ii) increase the likelihood that the product is considered carefully, or (iii) does it shift consumer utility conditional on having considered it? We utilize a detailed data set on consumers' shopping behavior and choices over retail bank accounts to investigate advertising's effect on product awareness, consideration, and choice. Our data set has information regarding the entire "purchase funnel," i.e., we observe the set of retail banks that the consumers are aware of, which banks they considered, and which banks they chose to open accounts with. We formulate a structural model that accounts for each of the three stages of the shopping process: awareness, consideration, and choice. Advertising is allowed to affect each of these separate stages of decision-making. Our model also endogenizes the choice of consideration set by positing that consumers undertake costly search. Our results indicate that advertising in this market is primarily a shifter of awareness, as opposed to consideration or choice. We view this result as evidence that advertising serves a primarily informative role in the U.S. retail banking industry.

Keywords: advertising, banking industry, consumer search, demand estimation

JEL Classification: D43, D83, L13

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## 1 Introduction

In his classic book, Chamberlin (1933) argued that advertising affects demand because (i) it conveys information to consumers with regard to the existence of sellers and the prices and qualities of products in the marketplace and (ii) it alters consumers' wants or tastes. This led to the distinction between the "informative" and the "persuasive" effects of advertising in the economics literature (as surveyed, for example, in Bagwell 2007). The marketing literature refines the Chamberlinian framework by positing the "purchase funnel" framework for the consumer's shopping process: consumers first become "aware" of the existence of products; then they can choose to "consider" certain products investigating their price and non-price characteristics carefully; and, finally, they decide to choose one of the considered alternatives. In this framework, advertising can affect each of these three stages: "awareness," "consideration," and, finally, "choice."

This paper uses detailed survey data to empirically disentangle the roles of advertising on the different stages (awareness, consideration, and choice) of the consumer's purchase process when opening a bank account. More specifically, we measure how much advertising influences consumer behavior directly as a utility shifter vs. as a way of increasing consumers' awareness of the brand or of inducing the consumer to consider a bank. We conduct our measurement through a fully-specified structural model that contains the awareness-consideration-choice stages and, in particular, endogenizes the "choice" of consideration set by each consumer using a costly-search framework. The value of the structural approach is that it allows us to consider the impact of various (counterfactual) managerial policies in a logically consistent fashion.

Our paper also contributes to our understanding of demand for retail banking products and services, a very large and growing sector of the economy. With its \$14 trillion of assets, 7,000 banks, and more than 80,000 bank branches, the U.S. banking sector comprises a very important portion of the "retail" economy with significant attention from regulators and policy-makers. Despite the importance of the banking sector, structural demand analyses to date (e.g. Dick 2008, Mólnar, Violi, and Zhou 2013, Wang 2010) have only utilized aggregated market share data on deposits. There has been very little research using detailed consumer level data to characterize consumers' heterogeneous response to drivers of demand. Moreover, although the banking and financial industry spends more than \$8 billion per year on advertising,<sup>1</sup> there is little academic research that investigates the precise way through which advertising affects consumer demand in this important industry. Some recent exceptions in the literature are Gurun, Matvos, and Seru (2013) on the marketing of mortgages and Hastings, Hortaçsu, and Syverson (2013) on retirement savings products; however, neither of these studies can differentiate between the awareness and the utility-shifting functions of advertising.

Our study is based on individual-level survey data on consumers' (aided) awareness for banks, the set of banks the consumer considered, and the identity of the bank the consumer decided to open one or more new bank accounts with. In addition, we observe a nearly complete customer profile containing information on demographics and reasons for opening a new bank account (with

 $<sup>^{1}</sup> http://kantarmediana.com/intelligence/press/us-advertising-expenditures-increased-second-quarter-2013 to the second-quarter-2013 to the second-quarte$ 

their current primary bank or with a new bank) or for switching banks. We complement this data with three additional sets of data on the retail banking industry. Data provided by RateWatch contain information on interest rates for the most common account types for all banks over the same time period as the first set of data. Advertising data were gathered from Kantar Media's *Ad\$pender* database. Kantar tracks the number of advertisements and advertising expenditures in national media as well as both measures of advertising in local media at the Designated Media Area (DMA) level. Lastly, we collected information on the location of bank branches from the Federal Deposit Insurance Corporation (FDIC).These data give us a detailed picture of consumers' shopping and purchase processes and of the main variables affecting them.

Our data show that consumers are, on average, aware of 6.8 banks and consider 2.5 banks and that there is large variation in the size of consumers' awareness and consideration sets. Further, the correlation between the size of consumers' awareness and consideration sets is low indicating a distinct difference between the two stages. This difference is further reflected in the large variation across consumers in what concerns which banks enter consumers' awareness and consideration and from consideration to purchase across banks. Looking at the consumers' decision process, the most common account types consumers shop for are checking accounts (85 percent of consumers), savings accounts (98 percent) and credit cards (26 percent). Finally, our data also show the crucial importance of local bank presence – i.e., bank branches – in the consumer decision process: given that a consumer decides to consider or purchase from a bank, we find that the probability that a bank has a local branch within 5 miles of the consumer's home lies between 42 and 90 percent or 47 and 93 percent, respectively.

We develop a structural model of the three stages of the consumer's purchase process: awareness, consideration, and choice. Our model reflects the consumer's decision process to add one or more bank accounts to his existing portfolio and includes his costly search for information about interest rates. Awareness is the result of bank advertising, local bank presence, and demographic factors. A consumer searches among the banks he is aware of. Searching for information is costly for the consumer since it takes time and effort to contact financial institutions and is not viewed as pleasant by most consumers. Thus a consumer only investigates a few banks that together represent his consideration set and makes the final decision to open one or more new accounts with a bank from among the ones in the considered set. Our utility-maximizing modeling approach contains all three outcome variables: the set of banks the consumer is aware of, the consumer's decision of which banks to include in his consideration set given his awareness set, and the decision of which bank to open one or more accounts with given his consideration set. To estimate our structural model we enhance the approach developed by Honka (2014) by including the awareness stage.

We are able to disentangle the effects of advertising from the effects of local bank presence, as our advertising measure does not include in-branch advertising. As expected, we find a positive effect of local bank presence on consumers' awareness of a bank. Our results show that advertising has a large effect on consumer awareness for a bank but affects consumers' consideration and final choice decisions only marginally. This suggests that, in the retail banking industry, advertising's primary role is to inform the consumer about the existence and availability of retail banks and their offerings. This finding stands in contrast to other recent research that has also investigated consumers' demand for financial products. For example, Gurun, Matvos, and Seru (2013) and Hastings, Hortaçsu, and Syverson (2013) suggest a persuasive effect of advertising for mortgages and retirement savings products, respectively.

The estimates from the consideration and choice stages indicate that the average consumer search cost rationalizing the amount of search conducted by consumers within their awareness sets is about 9 basis points (0.09%). Our results also show that convenience is the major driver in the consumers' shopping and account-opening process. Convenience is captured by the fact that consumers are more likely to open bank accounts with banks with which they already have a relationship and that have branches located in proximity to their place of residence. Inertia towards the consumer's primary bank supports the convenience factor of one-stop-shopping – i.e., consumers only having to deal with one bank for all of their financial matters. The positive effect of local bank presence shows that, in spite of the widespread availability and convenience of online banking, consumers still value having the possibility of talking to a bank employee in person.

The main positive result of our empirical analysis is that the role played by advertising in the retail banking sector is largely informative as opposed to persuasive. Beyond this finding, we will use our detailed demand side results to conduct two counterfactuals: In the first one, we will quantify the socially optimal amount of informative advertising. In the second one, we will investigate the effects of free interest rate comparisons provided by an internet bank.

The remainder of the paper is organized as follows: In the next section, we discuss the relevant literature. In Section 3, we describe our data. Then we introduce our model and discuss identification in the following two sections. We present our estimation approach in Section 6 and show our results in Section 7. In Section 8, we consider two counterfactual scenarios, the first investigating how much the observed amount of informative advertising deviates from the socially optimal amount of informative advertising. The second counterfactual considers the scenario where one of the banks allows consumers to compare the interest rates offered by competitors. Next, we present robustness checks and discuss limitations of our work and suggest opportunities for future work. Finally, we conclude by summarizing our findings in the last section.

## 2 Relevant Literature

This paper is related to four streams of literature, namely, on advertising, multi-stage models of consumer demand, consumer search and consumer purchase behavior for financial services.

Since Chamberlin's (1933) seminal paper in which he described the informative and persuasive effects of advertising, several empirical researchers have tried to distinguish between these two effects of advertising in a variety of industries. For example, Ackerberg (2001) and Ackerberg (2003) investigate the roles of advertising in the yogurt market. Narayanan, Manchanda, and Chintagunta

(2005), Chan, Narasimhan, and Xie (2013) and Ching and Ishihara (2012) study the pharmaceutical market and Lovett and Staelin (2012) investigate entertainment (TV) choices. Clark, Doraszelski, and Draganska (2009) use data on over three hundred brands and find advertising to have a positive effect on awareness but no significant effect on perceived quality. Our focus is on financial products and, more specifically, retail banking. There is little academic research that investigates the precise way through which advertising affects consumer demand for financial products. Gurun, Matvos, and Seru (2013) and Hastings, Hortaçsu, and Syverson (2013) explore the effects of advertising in the mortgage and social security markets but neither of these studies can differentiate between the awareness of, consideration of and purchase from individual banks, we can distinguish between advertising affecting consumer's information and advertising shifting consumer's utility.

While it is well-known that consumers go through several stages (awareness, consideration and choice) in their shopping process before making a purchase decision (as discussed, for example, in Winer and Dhar 2011, p. 111), most demand side models maintain the full information assumption that consumers are aware of and consider all available alternatives. This assumption is mostly driven by data restrictions as information going beyond the purchase decision is rarely available to researchers. Among the set of papers that explicitly acknowledge and model the different stages of the consumer's shopping process a crucial distinction relates to the data and identification strategy used. A first group of papers models at least two stages, usually consideration and choice, and uses purchase data for estimation purposes (e.g., Allenby and Ginter 1995, Siddarth, Bucklin, and Morrison 1995, Chiang, Chib, and Narasimhan 1998, Zhang 2006, van Nierop et al. 2010, Terui, Ban, and Allenby 2011). A second, smaller group of papers, also models at least two stages, but makes use of available data on each of the shopping stages by incorporating it directly in the estimation (e.g., Franses and Vriens 2004, Lee et al. 2005, Abhishek, Fader, and Hosanagar 2012, De los Santos, Hortaçsu, and Wildenbeest 2012 and Honka 2014).

Further distinction should be made between papers that have estimated consumers' consideration sets and papers that have also modeled *how* consumers form their consideration sets. Examples of the former set of papers include Allenby and Ginter (1995), Siddarth, Bucklin, and Morrison (1995), Chiang, Chib, and Narasimhan (1998), Zhang (2006), Goeree (2008), van Nierop et al. (2010), while examples of the latter include Mehta, Rajiv, and Srinivasan (2003), Kim, Albuquerque, and Bronnenberg (2010), Muir, Seim, and Vitorino (2013), Honka (2014), Honka and Chintagunta (2014). The latter set of papers is also part of a growing body of literature on consumer search. While earlier literature developed search models without actually observing search in the data (e.g., Mehta, Rajiv, and Srinivasan 2003, Hong and Shum 2006), in the most recent search literature, search is observed in the data either directly through data on the consumers' consideration sets (e.g. De los Santos, Hortaçsu, and Wildenbeest 2012, Honka 2014) or indirectly through other variables (e.g., Kim, Albuquerque, and Bronnenberg 2010). In this paper, we develop a structural model of all three stages of the consumer's purchase process where consumers form their consideration sets through search and we estimate the model using data on awareness, consideration and choice.

And finally, our paper is also related to the literature examining consumer purchase behavior for financial services and products. Hortaçsu and Syverson (2004) study consumer purchase behavior for S&P 500 index funds and Allen, Clark, and Houde (2012) look at consumer behavior when buying mortgages. There is also a stream of literature on consumer adoption and usage of payment cards (e.g. Rysman 2007, Cohen and Rysman 2013, Koulayev et al. 2012, see Rysman and Wright 2012 for an overview). Somewhat surprisingly, and despite its size and importance for both consumers and the economy, the literature on consumer demand for retail banks and their products is very sparse. Dick (2008) and Wang (2010) develop aggregate-level, structural models of consumer demand for retail banks. Dick (2007) and Hirtle (2007) investigate branching structures and Dick (2007) and Mólnar, Violi, and Zhou (2013) study competition in retail banking. Similar to Dick (2008) and Wang (2010), we estimate demand for retail banks, but in contrast to the before mentioned papers, our model describes consumer shopping and purchase behavior using consumer-level data.

## 3 Data

To conduct our analysis we combine several data sets. We describe these data sets below before turning to the presentation of our model and to the empirical results.

### 3.1 Consumer-Level Data

We benefit from access to survey data collected by a major marketing research company during March and April of 2010 for a representative sample of 4,280 respondents. Respondents were asked to refer to their bank shopping experiences during the previous 12 months. Given that we do not know the specific dates when the respondent was shopping for banks, the period studied refers to bank activities (across all respondents) from March 2009 to April 2010 (herein referred to as "reference period").

In this data, we observe a consumer's previous and current primary bank;<sup>2</sup> the majority of account types the consumer has with his primary and other banks; the banks the consumer considered during his search process; the accounts the consumer moved from his previous to his current primary bank or opened with another (non-primary) bank. In addition, we observe a nearly complete customer profile containing information on demographics and reasons for opening a new bank account (with their current primary bank or with a new bank) or for switching primary banks. We use the respondents' 5-digit zip code information to find their zip code centroid and calculate the distance to the different institutions in their neighborhood using branch-location data obtained from the Federal Deposit Insurance Corporation (FDIC).

 $<sup>^{2}</sup>$ There are many ways to define "primary financial institution" – by the assets held, number of accounts, types of accounts, frequency of transactions, or some combination of these. In our survey data, a definition of "primary bank" was not provided to respondents, but most respondents indicated that this was the bank they had their primary checking account with.

For tractability reasons, we focus on the 18 largest financial institutions in the United States which had a combined national market share of 56 percent (measured in total deposits) in 2010. The leftmost column in Table 1 shows the list of included banks. We drop all respondents that have at least one institution in their consideration sets that is not among the 18 institutions listed. Further, we also remove all respondents with invalid zip codes. This resulted in a final sample of 2,076 consumers. To ensure that dropping consumers did not introduce a selection problem, we compare the demographics of the initial and final set of respondents in Table 2. The descriptives show that the final data set contains consumers with similar demographics to those in the initial data.

Insert Table 1 about here
Insert Table 2 about here

Table 3 shows descriptive statistics for all respondents in our final sample as well as for the two subgroups of respondents: "shoppers" (1,832 consumers) and "non-shoppers" (244 consumers). Shoppers are consumers who shopped and opened one or more new accounts, and non-shoppers are consumers who neither shopped nor opened new accounts during the reference period. We see that 61 percent of respondents are female; 65 percent are between 30 and 59 years old; 78 percent are white; 33 percent are single/divorced and 64 percent are married/with partner. With respect to income, households are almost equally distributed among the three categories "Under \$49,999," "\$50,000 – \$99,999" and "\$100,000 and over" with the last category having a slightly smaller percentage of respondents than the other two. And, finally, regarding education, 7 percent of respondents have a high school degree or less, while the remaining 93 percent of respondents are evenly split among the "Some College," "College Graduate" and "Postgraduate" categories. Looking at shoppers and non-shoppers separately, we find non-shoppers to be older and to have lower income and less education.

We also observe the number and  $type(s)^3$  of bank account(s) the consumer opened during the reference period. Figure 1 shows the distribution of the number of account types shoppers opened

<sup>&</sup>lt;sup>3</sup>The types of accounts considered in the survey fall into 3 groups. "Deposit accounts" include Checking, Savings, CD and Money Market Accounts. "Borrowing accounts" include credit cards, mortgages, home equity loans or home equity lines of credit and personal loans (including auto loans and student loans). Lastly, "Investment accounts" include Mutual funds/annuities and Stocks/bonds.

within 2 months of switching. On average, shoppers opened 2.25 different types of accounts with a minimum of 1 and a maximum of 10 account types. Table 4 contains the percentages of shoppers that opened different types of accounts. The most common account types consumers shop for are checking accounts (85 percent of consumers) followed by savings accounts (55 percent) and credit cards (26 percent).

Insert Figure 1 about here
Insert Table 4 about here

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Table 1 displays the percentages of respondents who are aware of, consider or choose a bank. The percentage of consumers aware of a given bank ranges from around 90 percent for the largest banks such as Bank of America and Wells Fargo/ Wachovia to around 10 percent for the smaller banks in our data such as M&T, and Comerica Bank. Similarly, the percentage of consumers considering a given bank varies from around 40 percent for the larger banks to around 1–2 percent for the smaller banks. And finally, the rightmost column in Table 1 shows the percentage of consumers who chose to open an account with each of the banks listed in the table. The purchase shares range from less than 1 percent to more than 13 percent.

Figures 2 and 3 show histograms of the awareness and consideration set sizes, respectively. Consumers are aware, on average, of 6.8 banks and consider 2.5 banks. There is a large variation in the sizes of consumers' awareness and consideration sets which range from 2 to 15 and 2 to 9, respectively. Further, the relationship between the size of consumers' awareness and consideration sets is weak (see Figures 3 and 4). This suggests that there are distinct differences between how the sets are formed and that looking at one of the stages may not be enough to understand consumers' choices.

Insert Figure 3 about here

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The differences between the awareness and consideration stages are further reflected in the large variation across consumers in what concerns which specific banks enter consumers' awareness and consideration sets. There are also large differences in the conversion rates from awareness to consideration and from consideration to purchase across banks (see Table 1). For example, while Bank of America, Chase/WaMu, M&T and TD Bank can get about 40 to 50 percent of consumers who are aware of these banks to consider them, Capital One, Keybank and Sovereign Bank can only get 20 to 30 percent of consumers who are aware of these banks to consider them. Similarly, while U.S. Bank, Suntrust Bank and Citizens Bank have conversion rates between 60 and 75 percent from consideration to purchase, the conversion rates for Bank of America, Chase/WaMu, HSBC and WellsFargo/Wachovia lie between 30 to 40 percent. Interestingly, it is not true that banks with the largest conversion rates from awareness to consideration also have the largest conversion rates from consideration to purchase. For example, Bank of America has a very high convertion rate from awareness to consideration and a very low conversion rate from consideration to purchase. We see that the opposite is true for Comerica Bank and Keybank, for example. This holds true even when we compare banks with similar market shares. The market shares of HSBC, Keybank, M&T and Sovereign Bank all lie between 2 and 3 percent. But the awareness probabilities for this set of banks range from 8 to 23 percent indicating that predicting awareness from choice (and vice versa) is hard.

Finally, our data also show the crucial importance of local bank presence – i.e., bank branches location – in the consumer's decision process: given that a consumer decides to consider or purchase from a bank, we find that the probability that that bank has a local branch within 5 miles of the consumer's home lies between 42 and 90 percent or 47 and 93 percent, respectively (Table 5).

\_\_\_\_\_ Insert Table 5 about here

#### 3.1.1 Sample Representativeness

The focus of the shopping study conducted by the marketing research company were shoppers, i.e. consumers that opened new accounts. We correct for the over-sampling of shoppers by using weights in the model estimation so that the results are representative and accurately reflect the search and switching behavior of the overall U.S. population of retail banking consumers.

We re-weigh shoppers and non-shoppers in our data using information from another survey conducted by the marketing research company. This last survey does not contain the same level of detail as the data described in section 3.1 but has a much larger scale (around 100,000 respondents) and a sampling design that ensures population representativeness. This allows us to calculate the representative weights needed for the model estimation.

#### 3.2 Price Data

Previous papers (e.g. Dick 2008) have imputed price data from deposit revenues (in the case of checking accounts) and from deposit expenses (in the case of savings deposits) given that data

on actual interest rates is typically only available from small-sample surveys. We benefit from access to a comprehensive database with branch-level deposit product prices. These data, provided by RateWatch, track the rates and fees offered on various deposit products at the branch level. The data are in panel format,; i.e., for the same branch and account type there are multiple measurements over time. We focus on the data that were collected during the reference period.

We combine the price data with the individual-level data to obtain a measure of the interest rates that each consumer faced while shopping for a bank account. From the survey data we know which respondents have checking and savings accounts with each bank and which banks were part of the respondents' consideration sets. Since we do not observe what types of checking or savings accounts respondents have, we use information on the most popular type of 2.5K savings account<sup>4</sup> for each bank to calculate the median (over time) interest rate for each bank in each respondent's zip code.<sup>5</sup> We believe that the rates calculated using this method are a good proxy for the rates that each respondent obtained upon searching over the banks in his consideration set. Table 6 reports summary statistics for the interest rates associated with the most popular 2.5K savings account for each bank. We also use the RateWatch information to estimate the distribution of prices expected by the consumer prior to searching.

Insert Table 6 about here

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#### 3.3 Advertising Data

Advertising data were gathered from Kantar Media's "Ad\$pender" database. Kantar tracks advertising expenditures and number of advertisements (also called "units" or "placements"<sup>6</sup>) placed in national media (e.g., network TV and national newspapers) as well as in local media (e.g., spot TV and local newspapers) at the Designated Media Area (DMA) level. A DMA is a geographic region where the population can receive the same (or similar) television and radio station offerings.

We calculate total advertising expenditure and placements by institution and DMA over the period from March 2009 until April 2010 (the reference period). Respondents' locations are identified by zip code and not DMA, so we match each respondent's zip code to a specific DMA to find how much each bank spent on advertising in each respondent's DMA. We add the advertising spending at the national level to the DMA–level advertising for each bank. Table 7 reports average advertising expenditures and placements at the DMA level for each bank during the reference period. In the estimation we focus on placements as a measure of advertising intensity. This is so

 $<sup>^{4}</sup>$ A 2.5K savings account is a type of savings account that requires a minimum balance of \$2,500 average monthly to avoid any fees associated with the account.

<sup>&</sup>lt;sup>5</sup>Whenever zip code data for a specific bank in a respondent's consideration set were not available, we used data from branches located in adjacent zip codes.

<sup>&</sup>lt;sup>6</sup>According to Kantar, "units" are simply the number of advertisements placed. These data are reported by Kantar without any weighting (based on spot length, size, etc.).

that we have a measure of advertising that is independent of the cost of advertising and that thus can be more easily compared across DMAs and banks.

In Figures 7 and 8 we display the geographic distribution of DMA-level advertising expenditures and placements for all the banks in our sample in the reference period and across the 206 DMAs in the U.S. The maps clearly shows that there is significant variation in advertising spending across DMAs. This regional variation will be useful to identify the effects of advertising on bank awareness and choice.

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#### 3.4 Data Limitations

While our data are well suited to study consumers' shopping and purchase process for retail bank accounts because we observed (aided) awareness, consideration and choice, the data have a few limitations. First, our data are cross-sectional. As a consequence, our ability to control for consumer-level unobserved heterogeneity, beyond the factors that are observable and that we use in the estimation, is limited. Second, our data do not contain information on credit unions, which have a significant share of the retail banking sector in the U.S. Third, our data on interest rates/prices relies on assumptions regarding the consumer's account size, and the timing of the account opening. Hence our interest rate/price data is a proxy for the actual interest rate/price observed by the consumers.

## 4 Model

Our model describes the three stages of the purchase process: awareness, consideration, and choice. We view awareness as a passive occurrence; i.e., the consumer does not exert any costly effort to become aware of a bank. A consumer can become aware of a bank by, for example, seeing an ad or driving by a bank branch. We model awareness as a function of banks' advertising intensity, local bank presence, and consumers' demographic variables. Consideration is an active occurrence; i.e., the consumer exerts effort and incurs costs to learn about the interest rates and fees offered and charged by a bank, respectively. The consumer's consideration set is thus modeled as the outcome of a simultaneous search model given the consumer's awareness set. And finally, purchase is an active, but effortless occurrence in which the consumer chooses the bank which gives him the highest utility. The consumer's purchase decision is modeled as a choice model given the consumer's consideration set.

#### 4.1 Awareness

There are N consumers indexed by i = 1, ..., N who open (an) account(s) with one of J banks indexed by j = 1, ..., J. Consumer *i*'s awareness of bank *j* is a function of bank fixed effects  $\varsigma_{0j}$ , advertising  $adv_{ij}$ , demographic variables  $D_i$ , local bank branch presence  $b_{ij}$  and an error term  $\xi_{ij}$ and can be written as

$$A_{ij} = \varsigma_{0j} + \varsigma_{1j} a dv_{ij} + D_i \varsigma_2 + b_{ij} \varsigma_{3j} + \xi_{ij}, \qquad \forall j \neq j_{PB}, \tag{1}$$

 $adv_{ij}$  denotes consumer- and company-specific advertising because this variable is measured using DMA-level advertising (with the DMA being dependent on where the consumer resides) in addition to national-level advertising.  $D_i$  are observed demographic variables (age, gender, etc.) and  $b_{ij}$  are dummy variables indicating whether there is a branch of bank j within 5 miles of consumer i's zip code's centroid.  $\theta_1 = (\varsigma_0, \varsigma_{1j}, \varsigma_2, \varsigma_{3j})$  are the parameters to be estimated. We assume that the error term  $\xi_{ij}$  follows a multivariate Gumbel distribution thus allowing for correlations among the unobservables of the banks consumer i is aware of.

Note that we exclude the consumer's primary bank  $j_{PB}$  from the model since we assume that consumers are aware of their primary bank. By this logic we should also exclude any other banks the consumer has accounts with since the consumer should be aware of those banks as well. Unfortunately, although the survey data contain information on whether a consumer has other accounts other than those with his primary bank it does not have information on the identities of the banks the consumer has (an) account(s) with.

And, lastly, note that we are not including interest rates when modeling consumers' awareness sets. The reason is that a consumer logically cannot have interest rate beliefs for banks he is not aware of.

#### 4.2 Utility Function

Consumer i's indirect utility for company j is given by

$$u_{ij} = \alpha_j + \beta_1 p_{ij} + \beta_2 I_{ij_{PB}} + \beta_3 a dv_{ij} + \beta_{4j} b_{ij} + \epsilon_{ij} \tag{2}$$

where  $\epsilon_{ij}$  is observed by the consumer, but not by the researcher. We assume  $\epsilon_{ij}$  follows an EV Type I distribution.  $\alpha_j$  are company-specific brand intercepts and  $p_{ij}$  denotes prices. One of the challenges of modeling the consumers' shopping process for retail bank accounts stems from the definition of "price". In most retail settings, price is the posted amount the consumer has to pay to acquire a product. When it comes to retail banking, the definition of price is not as straightforward as price can have multiple components such as fees and interest rates and consumers can have multiple account types. For the purpose of this paper, we define "price" as the interest rate on 2.5K savings accounts.<sup>7</sup>  $I_{ijPB}$  is a dummy variable indicating whether bank j is consumer i's primary bank and  $b_{ij}$  is a dummy variable indicating whether there is a branch of bank j within 5 miles of consumer i's zip code's centroid.  $\theta_2 = (\alpha_j, \beta_1, \beta_2, \beta_3, \beta_{4j})$  are the parameters to be estimated.

#### 4.3 Consideration

We model consumers' search as in Honka (2014). Search is simultaneous, and interest rates follow an EV Type I distribution with location parameter  $\eta$  and scale parameter  $\mu$ . Consumers know the distribution of interest rates in the market, but search to learn the specific interest rate a bank will offer them. Given these assumptions, utility (from the consumer's perspective)  $u_{ij}$  is an EV Type I distributed random variable with location parameter  $a_{ij} = \alpha_j + \beta_1 \eta + \beta_2 I_{ij_{PB}} + \beta_3 a dv_{ij} + \beta_{4j} b_{ij} + \epsilon_{ij}$ and scale parameter  $g = \frac{\mu}{\beta_1}$ . A consumer's search decision under simultaneous search depends on the expected indirect utilities (EIU; Chade and Smith 2005). Consumer *i*'s EIU, where the expectation is taken with respect to price, is then given by

$$E[u_{ij}] = \alpha_j + \beta_1 E[p] + \beta_2 I_{ij_{PB}} + \beta_3 a dv_{ij} + \beta_{4j} b_{ij} + \epsilon_{ij} \qquad \forall j \in A_i.$$
(3)

Consumer *i* observes the EIUs for every brand he is aware of (including  $\epsilon_{ij}$ ). To decide which companies to search over, consumer *i* ranks all companies according to their EIUs (Chade and Smith 2005) and then picks the top *k* companies to search. The theory developed by Chade and Smith (2005) on the optimality of the ranking according to EIUs only holds under the assumption of first-order stochastic dominance among the interest rate distributions. Since we assume that interest rates follow a market-wide distribution, the assumption is automatically fulfilled. Further, we also need to impose a second restriction on the simultaneous search model to be able to use Chade and Smith (2005): search costs *cannot* be bank-specific.

To decide on the number of companies k for which to obtain interest rate information, the consumer calculates the net benefit of all possible search sets given the ranking of the EIUs. A consumer's benefit of a searched set  $S_i$  is then given by the expected maximum utility among the searched banks.  $R_{ik}$  denotes the set of top k banks consumer i ranked highest according to their EIUs. For example,  $R_{i1}$  contains the company with the highest expected utility for consumer i,  $R_{i2}$  contains the companies with the two highest expected utilities for consumer i, etc. The consumer picks the size of his searched set  $S_i$  which maximizes his net benefit of searching denoted by  $\Gamma_{ik}$ , i.e. expected maximum utility among the searched companies minus the cost of search

$$\Gamma_{ik} = E \left[ \max_{j \in R_{ik}} u_{ij} \right] - kc_i \tag{4}$$

<sup>&</sup>lt;sup>7</sup>Henceforth we will use the terms "price" and "interest rate" interchangeably.

where  $c_i$  denotes consumer *i*'s search costs. We model search costs  $c_i$  as a function of a constant  $c_0$ , demographics and the number of account types the consumer is planning to open.<sup>8</sup> The consumer picks the number of searches k which maximizes his net benefit of search.

#### 4.4 Choice

After a consumer has formed his consideration set and learned the interest rates of the considered banks, all uncertainty is resolved. At this stage, both the consumer and the researcher observe interest rates. The consumer then picks the company with the highest utility among the searched companies, i.e.

$$j = \underset{j \in S_i}{\arg\max} u_{ij} \tag{5}$$

where  $u_{ij}$  now contains the actual interest rate for consumer *i* by bank *j* and  $S_i$  is the set of searched banks.

## 5 Identification

The identification strategy of the search model parameters follows closely Honka (2014). The identification of the parameters capturing differences in brand intercepts, the effects of advertising, price and bank branches that vary across companies is standard as in a conditional choice model. These parameters also play a role in consumers' consideration set decisions.

The size of a consumer's consideration set helps pin down search costs. We can only identify a range of search costs as it is utility-maximizing for all consumers with search costs in that range to search a specific number of times. Beyond the fact that a consumer's search cost lies within a range which rationalizes searching a specific number of times, the variation in our data does not identify a point estimate for search costs. The search cost point estimate will be identified by the functional form of the utility function and the distributional assumption on the unobserved part of the utility.

The base brand intercept is identified from the consumer's decision to search or not to search. Intuitively speaking, the option not to search and not to open (an) account(s) is the outside option and allows us to identify the base brand intercept. So while the search cost estimate is pinned down by the average number of searches, the base brand intercept is identified by the consumer's decision to search or not.

## 6 Estimation

The unconditional purchase probability is given by

$$P_{ij} = P_{iA_i} \cdot P_{iS_i|A_i} \cdot P_{ij|S_i} \tag{6}$$

<sup>&</sup>lt;sup>8</sup>The results when search costs vary with observed heterogeneity will be added to the next version of this paper.

In the following three subsections, we discuss how each of these probabilities are estimated. Note that the awareness probability does not have any parameters or error terms in common with the conditional consideration and conditional purchase probabilities. Thus it can be estimated separately.

#### 6.1 Awareness

Given our assumption on the error term  $\xi_{ij}$ , we estimate Equation 1 as a multivariate logit regression using the approach suggested by Russell and Petersen (2000). The probability that consumer *i* is aware of bank *j* is given by

$$P_{iA_i} = \frac{\exp\left(\varsigma_{0j} + \varsigma_{1j}adv_{ij} + D_i\varsigma_2 + b_{ij}\varsigma_{3j}\right)}{1 + \exp\left(\varsigma_{0j} + \varsigma_{1j}adv_{ij} + D_i\varsigma_2 + b_{ij}\varsigma_{3j}\right)}$$
(7)

where  $A_i$  is a vector of indicator variables capturing whether consumer *i* is aware of bank *j*. Russell and Petersen (2000) have shown that a multivariate logic regression can be estimated by maximizing the sum of the loglikelihoods of separate univariate binary logit regressions where each univariate logit regression describes whether consumer *i* is aware of bank *j* for  $j = 1 \dots J$ . In order for this approach to be equivalent to the estimation of a multivariate logit regression, we must include consumer *i*'s awareness of all banks other than *j* as regressors in the univariate binary logit regressions.

### 6.2 Consideration Given Awareness

We start by pointing out the crucial differences between what the consumer observes and what the researcher observes:

- 1. While the consumer knows the distributions of prices in the market, the researcher does not.
- 2. While the consumer knows the sequence of searches, the researcher only partially observes the sequence of searches by observing which banks are being searched and which ones are not being searched.
- 3. In contrast to the consumer, the researcher does not observe  $\epsilon_{ij}$ .

Since the researcher does not observe the price distributions, these distributions need to be inferred from the data. In other words, the typical assumption of rational expectations (e.g. Mehta, Rajiv, and Srinivasan 2003, Hong and Shum 2006, Moraga-González and Wildenbeest 2008, Honka 2014, Honka and Chintagunta 2014) is that these distributions can be estimated from the prices observed in the data. Given that the parameters of the price distributions are estimated, we need to account for sampling error when estimating the other parameters of the model (see McFadden 1986).

To address the second issue, we point out that partially observing the sequence of searches contains information that allows us to estimate the composition of consideration sets. Honka (2014) has shown that the following condition has to hold for any searched set

$$\min_{j \in S_i} \left( E\left[ u_{ij} \right] \right) \ge \max_{j' \notin S_i} \left( E\left[ u_{ij'} \right] \right) \qquad \cap \qquad \Gamma_{ik} \ge \Gamma_{ik'} \qquad \forall k \neq k' \tag{8}$$

i.e. the minimum EIU among the searched brands is larger than the maximum EIU among the non-searched brands and the net benefit of the chosen searched set of size k is larger than the net benefit of any other search set of size k'.

We account for the fact that the researcher does not observe  $\epsilon_{ij}$  (point 3 above) by assuming that  $\epsilon_j$  has an EV Type I distribution with location parameter 0 and scale parameter 1 and integrating over its distribution to obtain the corresponding probabilities with which we can compute the likelihood function. Then the probability that a consumer picks a consideration set  $S_i = \Upsilon$  is

$$P_{iS_i|\epsilon} = \Pr\left(\min_{j\in S_i} \left(E\left[u_{ij}\right]\right) \ge \max_{j'\notin S_i} \left(E\left[u_{ij'}\right]\right) \quad \cap \quad \Gamma_{ik} \ge \Gamma_{ik'} \qquad \forall k \neq k'\right)$$
(9)

#### 6.3 Purchase Given Consideration

We now turn to the purchase decision stage given consideration. The consumer's choice probability conditional on his consideration set is

$$P_{ij|S_{i,\epsilon}} = \begin{pmatrix} u_{ij} \ge u_{ij'} & \forall j \neq j', \quad j, j' \in S_i \end{pmatrix}$$
(10)

where we now include the actual prices in the utility function. Note that there is a selection issue: given a consumer's search decision, the  $\epsilon_{ij}$  do not follow an EV Type I distribution and the conditional choice probabilities do not have a logit form. We solve this selection issue by using SMLE when we estimate the conditional purchase probabilities.

In summary, the researcher estimates the price distributions, observes only partially the utility rankings, and does neither observe  $\xi_{ij}$  in the consumer's awareness nor  $\epsilon_{ij}$  in the consumer's utility function. Given this, our estimable model has awareness probability given by Equation 7, conditional consideration set probability given by Equation 9, and conditional purchase probability given by Equation 10.

We maximize the joint likelihood of awareness set, consideration set, and purchase. The likelihood of our model is given by

$$L = \prod_{i=1}^{N} \left[ \prod_{h=1}^{H} P_{iA_{i}}^{\upsilon_{ih}} \right] \cdot \left[ \int_{-\infty}^{+\infty} \prod_{l=1}^{L} \prod_{j=1}^{J} P_{iS_{i}|A_{i},\epsilon}^{\vartheta_{il}} \cdot P_{ij|S_{i},\epsilon}^{\delta_{ij}} f(\epsilon) \,\mathrm{d}\epsilon \right]$$
(11)

where  $v_{ih}$  indicates the awareness set,  $\vartheta_{il}$  indicates the chosen consideration set, and  $\delta_{ij}$  the bank with which the consumer chooses to open an account with.  $\theta = \{\theta_1, \theta_2, c_i\}$  is the set of parameters to be estimated. Neither the consideration set probability as shown is equation (9) nor the purchase probability as shown in equation (10) have a closed-form solution. Honka (2014) describes how to estimate this simultaneous search model in detail, and we follow her estimation approach.

### 6.4 Advertising Endogeneity

One potential concern is advertising endogeneity. For example, banks may set advertising levels according to their branches' specific performance e.g. in terms of customer satisfaction. Since customer satisfaction is not observed by the researcher, but may be observed by bank management, this can give rise to advertising endogeneity concerns.

We collected data on the cost of advertisements at the DMA-level and will use these advertising costs as exogenous shifters of advertising placement decisions. Since our model is highly nonlinear, we are considering using the control function approach in the next version of the paper.

## 7 Results

#### 7.1 Awareness

We start by discussing our results on consumer awareness for retail banks. Table 8 shows the estimates from four multivariate logit regressions: Model (A1) includes bank fixed effects and demographics and Model (A2) also includes advertising intensity. In Model (A3), we subsequently control for bank branch presence. And, finally in Model (A4), we let the effects of advertising to be bank-specific.<sup>9</sup>

In all four models, all bank fixed effects other than Bank of America in Model (A4) are significant. As expected, the big-4 banks (Bank of America, Citi, Chase, Wells Fargo) have relatively higher brand awareness when compared to their more regional counterparts. In Model (A2), we find a small positive coefficient of advertising (measured in 1,000 units/placements) which decreases in magnitude (but still remains significant) once we control for local bank branch dummies in Model (A3). The effects of local branch presence are large and positive. In Model (A4), we see that even after allowing for bank-specific coefficients on advertising the effects of local bank branch dummies remain similar to the ones found in Model (A3). Further, we also see quite a bit of heterogeneity in the effects of advertising across banks. The effects of advertising vary considerably in magnitude ranging from 0.0113 for Capital One to 1.4796 for Comerica Bank. Most interestingly, the advertising coefficients for the big-4 banks (Bank of America, Citi, Chase, Wells Fargo) are all insignificant. At this point in time, we speculate that the insignificant effects of advertise more to have smaller coefficient estimates. We will test this hypothesis in the next version of the paper by also including squared advertising in the awareness function.

To quantify the effect of advertising, note that the average probability (across all banks and consumers) of a consumer being aware of a bank is 32.46 percent. When advertising (measured in 1,000 units/placements) is increased by 1 percent, the average probability (across all banks and consumers) of a consumer being aware of a bank increases by 32.51 percent, i.e. an increase of 5 basis

<sup>&</sup>lt;sup>9</sup>In Table 8, we show the estimation results for the awareness stage after shoppers and non-shoppers have been reweighted to our data to be representative of the population. We also estimated our model with the non-representative sample and our results are similar.

points. These estimates also allow us to quantify the "brand awareness" value of the banks in terms of advertising quantity. For example, in Model (A2), we find that Chase's brand fixed effect is 2.2458 points above Citibank's. Using the estimated advertising coefficient of 0.1624, this means the "brand value gap" between Citi and BofA consists of 13,829 advertisements (2.2458/0.1624 multiplied by 1,000). Moreover, note that the "branch presence" indicator coefficients are between 1 to 16 times the advertising coefficient (based on Model A4 estimates, focusing on significant coefficients), suggesting that the presence of a branch is worth around 1,000 to 16,000 advertisements (assuming, of course, that the advertising effect is linear throughout its domain).

Finally, we also control for consumer demographics and find that the more thoroughly we control for advertising and local bank presence, the fewer parameters associated with demographic variables are significant. In Model (A4), only three demographics are significant: Asians and Hispanics are aware of fewer banks than Whites and single/ divorced consumers have smaller awareness sets.

#### 7.2 Consideration and Purchase

Models (LI-1) and (LI-2) in Table 9 show the estimates for the consideration and purchase parts of the model. In Model (LI-2), we allow the effects of local bank branches to be bank-specific.<sup>10</sup> Similarly to the results on awareness, we find all brand intercepts and bank branch dummies to be significant. As expected, local bank presence increases consumers' utility for a bank with the effects ranging from 0.3839 for US Bank to 1.2999 for Keybank. Among the variables entering consumers' utility function, local bank presence is the second-largest utility shifter after interest rates. Also, the estimated coefficients for local bank presence are much larger in magnitude than the advertising coefficient and the coefficient on inertia (i.e. whether the consumer switches his primary bank). Being a consumer's utility for a bank, having high interest rates on savings accounts and local bank presence increase consumer's utility for a bank. While significant, the coefficient for advertising is small and advertising is by far the smallest utility shifter. Thus we conclude that advertising for retail banks only shifts consumer utility marginally.

Insert Table 9 about here

We find consumer search costs for retail banks (measured in interest-rate percentage points) to be 0.09 percentage points (9 basis points) per bank searched, which translates to about \$2.25 for a

<sup>&</sup>lt;sup>10</sup>In Table 9, we show the estimation results for the consideration and purchase stages after shoppers and non-shoppers have been re-weighted to our data to be representative of the population. We also estimated our model with the non-representative sample and our results are similar.

2.5K account. Interestingly, this amount of search cost is comparable to other search cost estimates in the financial products industry. For example, Hortaçsu and Syverson (2004) found median search costs to be between 7 and 21 basis points for S&P 500 index funds, which are typically purchased by more financially sophisticated and higher-income individuals.

Based on the estimated coefficient for the "Primary Bank" dummy variable, switching costs with regard to a consumer changing his primary bank appear to be an important factor of demand in this market. The coefficient estimate on Primary Bank is about half of the coefficient estimates for local bank presence which implies that branch closures have the potential to lead to consumers switching their primary bank.

## 7.3 Does Advertising have an "Informative" or a "Persuasive" Role?

To compare the magnitudes of the effects of advertising across the different stages in the purchase process, we calculate advertising elasticities for awareness and choice. Table 11 shows the results. The average advertising elasticities for awareness and choice are 0.89 and 0.27, respectively. This finding indicates that advertising rather affects consumer awareness than choice conditional on awareness and that the role of advertising in the U.S. retail banking industry is primarily informative. Our results are similar to those found by previous literature albeit in different categories. For example, Ackerberg (2001) and Ackerberg (2003) find that advertising has a primarily informative role in the Yogurt market and Clark, Doraszelski, and Draganska (2009) also show that advertising has stronger informative effects in a study of over 300 brands.

Insert Table 11 about here

Looking at the bank-specific advertising elasticities for awareness and choice, we find that the advertising elasticities for awareness vary from 0.02 to 7.89, while the advertising elasticities for choice conditional on awareness range from 0.00 to 1.15. For most banks, the advertising elasticity for awareness is larger than that for choice. One important exception is Bank of America. Its advertising elasticity for choice is about five times larger than that on awareness.<sup>11</sup> Thus, for Bank of America, the role of advertising is primarily persuasive.

#### 7.4 Comparison with a Model under Full Information

In the previous sections, we developed and estimated a complete three-stage model of the consumer's shopping and account opening process that accounts for a consumer's limited information. Doing so only makes sense when limited information is an important factor in the decision-making process and significantly influences results. To show the importance of accounting for limited information

<sup>&</sup>lt;sup>11</sup>For Keybank and Capital One, the advertising elasticity for choice is also larger than that for awareness. But the difference in magnitudes is much smaller: In both cases, the advertising elasticity for choice is about twice as large as the advertising elasticity for awareness.

in the retail banking sector, we compare our estimates to those obtained from a model under full information. In the full information model, we assume consumers are aware of and consider all banks when deciding on the bank with which they would like to open (an) account(s) with (we also allow for an outside option). Further, consumers know the actual interest rate any bank in the data will offer them. Under these assumptions, the full information model can be estimated as a multinomial logit model. The results are shown as Model (FI) in Table 9. Compared to the results from the model under limited information, the coefficient estimates for local bank presence are two to five times larger, the coefficient estimate for primary bank is negative and, most importantly, the coefficient estimate on interest rates is also negative, i.e. consumers prefer savings accounts with lower than higher interest rates, under the full information assumption.

The reason for the negative interest rate coefficient is the following: Recall that there are 18 banks in the retail banking sector and that consumers, on average, only consider 2.5 banks. When demand is estimated under the full information assumption, in many cases consumers do not pick the option with the highest or one of the highest interest rates among the 18 banks. Under full information, this behavior is attributed to the consumer being insensitive to interest rates or, in this specific case, even preferring lower to higher interest rates (holding everything else constant). Under limited information, the model can distinguish between the consumer not picking a bank with a high interest rate because he does not know about it (due to not being aware of or not considering the bank) and the consumer being insensitive to interest rates. We conclude that it is essential to account for consumers' limited information in the retail banking sector to get meaningful demand estimates.

#### 7.5 Interest Rate Elasticities

Table 10 shows the own-interest rate elasticities implied by our limited information model. The mean interest rate elasticity across all companies is 0.03 and the bank-specific interest rate elasticities vary from 0.00 to 0.09. A strong contrast is found when the interest rate elasticities calculated under limited information are compared to those estimated under full information. The average own-interest rate elasticity under full information is -0.01. The negative sign of the interest rate elasticity is counterintuitive and comes from the negative interest rate coefficient reported in Table 9 and discussed in the previous section.

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## 8 Counterfactuals

Note: We are currently working on the counterfactuals and results will be available in the next version of the paper.

Note that our model is a partial equilibrium model. Thus any counterfactuals only capture consequences on the demand side, i.e. we do not model interest rates or advertising spending adjustments on the supply side. The results can be interpreted as short-run market effects.

#### 8.1 Welfare Analysis

While informative advertising is viewed as "good," there is some debate about whether persuasive advertising actually provides consumers with any "real" utility. If persuasive advertising does not yield any real utility, then we may ask what the socially optimal amount of informative advertising is given that there are costs to advertising. In this counterfactual, we will study three scenarios: First, we investigate what happens to market shares if either persuasive and/or informative advertising is shut down and interest rates are fixed. Next, we allow interest rates to adjust in the same scenarios. And finally, assuming that persuasive advertising does not yield any real utility to consumers, we quantify the socially optimal amount of informative advertising. We then compare this with the observed amount of informative advertising in the U.S. retail banking industry.

#### 8.2 Free Interest Rates Comparison

Online price comparison sites such as pricegrabber.com or pricewatch.com where consumers can costlessly see and compare product prices from different sellers are common for many products such as groceries, appliances, electronics, toys, furniture and many more. Price comparison sites are less common for financial services due to their complexity. Nevertheless, some innovative and largely internet-based companies in other financial services areas such as Progressive and Esurance for auto insurance are showing potential customers competitive price quotes on their own website thus allowing them to costlessly see and compare prices. In this counterfactual, we investigate the effects of the only internet bank, Capital One, newly introducing free local interest rate comparisons to all potential customers visiting its website or bank branch, i.e. all customers who consider Capital One.<sup>12</sup>

We investigate three different scenarios. First, we study the effects of the interest rate comparison tool introduction by itself, i.e. without any changes to the other variables. Next, suppose Capital One accompanied the interest rate comparison tool introduction by doubling the number of advertisements they are showing. And finally, we investigate what the necessary increase in advertisements would be to triple Capital One's market share to 10 percent.

## 9 Robustness Checks

We conduct a variety of checks to test the robustness of our results. First, we change the radius for the local bank branch variable in the estimation. Currently, we control for local bank presence by including an indicator variable that reflects whether there is at least one bank branch within

 $<sup>^{12}</sup>$  Capital One only had 854 bank branches in the U.S. (in 2010), with over 70 percent of them being located in the states of New York, Texas and Louisiana.

5 miles of the consumer's zip code's centroid. We also estimated our model using an alternative radius of 10 miles from the consumer's zip code's centroid for local bank presence. The results are shown in Tables 12 for awareness and Table 13 for consideration and choice. For both awareness and consideration and choice, we find very similar and for most significant bank branch dummies slightly larger coefficients using the 10-miles radius compared to the 5-miles radius. The estimates for the other variables remain very similar. Thus we conclude that our results are robust to different definitions of local bank presence.

 Insert Table 12 about here

 Insert Table 13 about here

\_\_\_\_\_

Second, we also verified the robustness of our results to an alternative definition of interest rates. The current reported results are based on interest rate data calculated using information on the top 2.5K savings account for each bank. But we also experimented using data on all 2.5K savings accounts that each bank has, and the results did not change significantly.

And lastly, we check the robustness of our results with respect to a different measure of advertising. In our model, we operationalize advertising as the sum of national and DMA-level advertisements. In this robustness check, we only use the DMA-level advertising quantity in the estimation. We find that our results are qualitatively and largely also quantitatively robust to this alternative measure of advertising.

## 10 Limitations and Future Research

There are several limitations to our research. First, our model describes the consumer's shopping and account opening process given the consumer's decision on account types he is considering adding or moving, i.e. we do not model jointly the consumer's choice of account types and the search among banks. Our model assumes that consumers first decide which account types to add/move and then begin the shopping process. It is left for future research to develop a model where consumers choose several products and search at the same time that they evaluate those products. Second, we use the interest rates for 2.5K savings account as a proxy for price. While this is a reasonable assumption, a more precise price measure potentially self-reported by consumers would further advance our understanding of consumers' shopping process for bank accounts.

Third, we assume consumers have rational expectations about the distribution of interest rates for all banks that they are aware of. A model that has information on consumer expectations for interest rates or is able to recover them would enable researchers to test the hypothesis of rational expectations. And lastly, more work is needed to enhance our understanding of the effectiveness of price promotions versus advertising in the retail banking industry. Advertisements stating, for example, that consumers can get \$200 for opening a new checking account as advertised by Chase, are effectively price promotions and their effectiveness as compared to brand advertising is an open question. We leave it to future research to find the answer to this question.

# 11 Conclusion

In this paper, we utilize a unique data set with detailed info on consumers' shopping process for banking services. Using data on awareness and consideration sets and the purchase decision, we attempt to disentangle the informative and persuasive effects of advertising in the retail banking sector. We find advertising primarily informs consumers about the existence of banks and their products and does not shift consumers' utility for retail banking products. We also find that branch presence is a very effective driver of awareness and choice (upon consideration), reflecting the local nature of banking (consistent with the fact that banks that operate mostly through the internet have had very little penetration in the U.S.). Consumers face nontrivial search costs in this market, equivalent to 0.09 percentage points in interest rate terms. Switching costs away from the primary bank also appear to be an important factor of demand in this market, though with a similar order of magnitude to local bank presence – i.e. (multiple) branch closures would easily lead to switching to a different bank. We hope that our (still preliminary) results shed light on the drivers of demand in this very important sector of the economy, and we hope to seek further managerial and policy implications of our demand estimates in the near future.

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# Tables and Figures

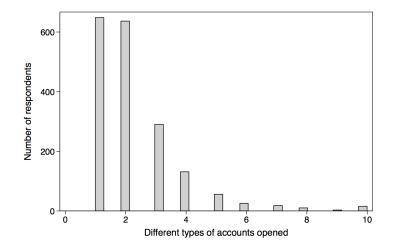


Figure 1: Number of Accounts Opened

Figure 2: Size of awareness sets

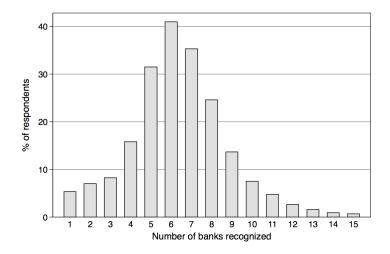


Figure 3: Size of shoppers' consideration sets

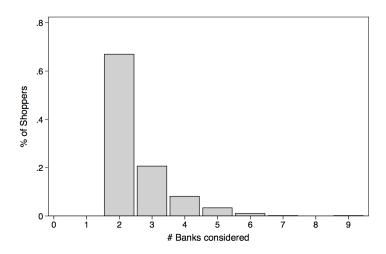
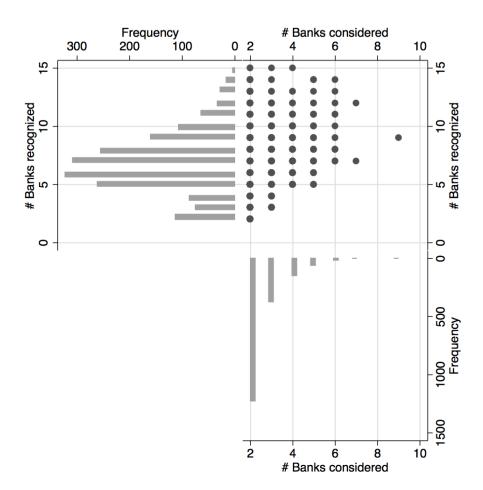


Figure 4: Awareness vs Consideration (Shoppers only)



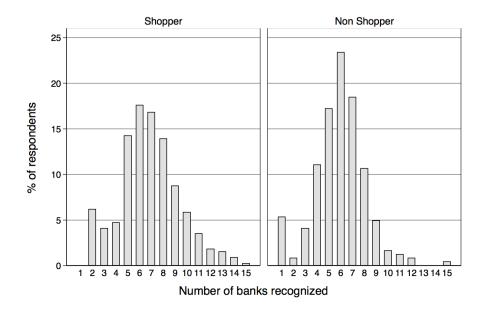
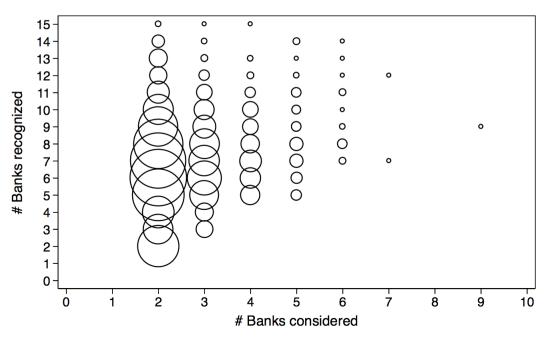


Figure 5: Size of awareness sets

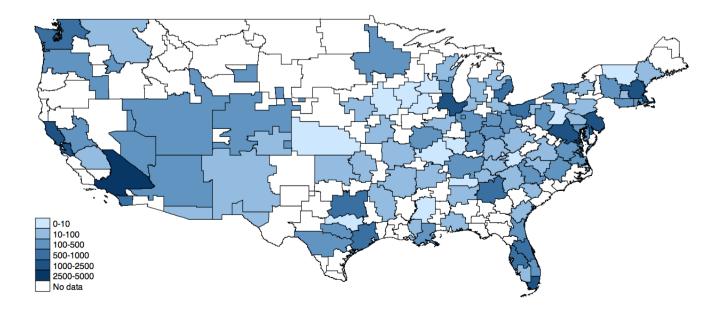
Figure 6: Awareness vs Consideration (Shoppers only)



Note: The area of each circle is proportional to the number of respondents for each combination of Awareness and Consideration Set sizes.

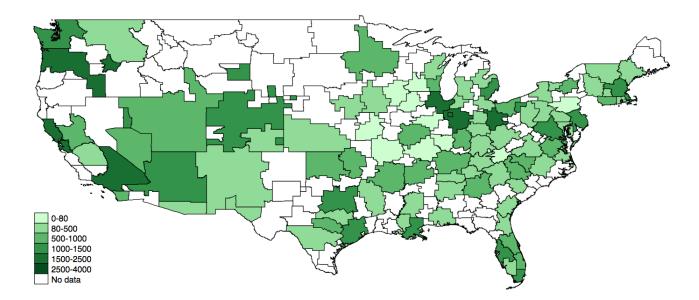
#### Figure 7: Geographic Distribution of Banks' DMA-level Advertising (Expenditures)

This map displays the spatial distribution of DMA-level advertising expenditure by banks in the 206 DMAs across the U.S. over the reference period. Areas in white correspond to DMAs for which Kantar Media does not collect data. Advertising numbers in the legend are represented in thousands.



#### Figure 8: Geographic Distribution of Banks' DMA-level Advertising (Placements)

This map displays the spatial distribution of DMA-level number of advertising placements by banks in the 206 DMAs across the U.S. over the reference period. Areas in white correspond to DMAs for which Kantar Media does not collect data.



# Table 1: Share of respondents that were Aware/Considered/Chose each Bank (%)

This table presents the percentage of respondents in the sample that were Aware, Considered or Chose each of the institutions listed.

Institution	Aware	Considered	Chose
BB&T	17.15	5.44	3.13
Bank Of America	95.18	44.27	12.52
Capital One	31.89	6.55	3.32
Chase/WaMu	73.94	32.18	12.62
Citibank	63.87	17.92	7.27
Citizens Bank	25.24	7.71	4.53
Comerica Bank	10.98	1.93	0.87
Fifth Third Bank	25.39	7.80	3.71
HSBC	21.53	7.56	3.03
Keybank	24.18	6.12	2.99
M&T	8.62	4.19	2.31
PNC/National City Bank	34.92	11.03	4.67
Regions Bank	21.10	5.97	3.08
Sovereign Bank	17.68	4.82	2.26
Suntrust Bank	31.12	11.66	7.61
TD Bank	21.48	8.96	4.05
U.S. Bank	31.21	13.01	8.33
Wells Fargo/Wachovia	87.24	34.39	13.68

#### Table 2: Demographics for full and selected samples

This table compares the demographics of the respondents in the selected sample with all of the survey respondents. Columns "All Respondents" and "Selected Sample" report the percentage of respondents in each of the demographic groups for all of the survey respondents and for the selected sample respectively.

	Data set			
	All Respondents	Selected Sample		
	(n = 4, 246)	(n = 2,076)		
	%	%		
Gender				
Female	60.0	60.8		
Male	40.0	39.2		
Age				
19-29	17.0	17.9		
30-44	30.4	32.3		
45-59	34.0	32.4		
60+	18.7	17.4		
Household Income				
Under \$49,999	36.5	35.5		
\$50,000-\$99,999	38.0	38.2		
\$100,000 and over	25.5	26.3		
Race				
White	81.3	78.1		
Black	5.0	5.6		
Asian	7.5	9.3		
Hispanic	3.9	5.0		
Other	2.3	2.0		
Education				
High school or less	8.5	7.2		
Some College	32.2	31.0		
College graduate	29.4	31.4		
Postgraduate	29.9	30.4		
Marital Status				
Single/Divorced	33.4	33.3		
Married/Partner	63.7	64.5		
Widowed	2.9	2.2		
Region				
New England	5.6	6.5		
MidAtlantic	22.9	28.3		
Midwest	10.5	6.7		
North Central	10.9	8.8		
Southeast	8.1	8.0		
South Central	4.1	3.1		
Texas	4.1	4.6		
Florida	8.8	10.8		
Southwest	6.3	5.9		
Northwest	4.3	4.5		
California	12.8	12.7		
Other	32  1.6	0.1		

### Table 3: Demographics by Respondent Type

This table reports descriptive statistics for all respondents in our final sample as well as for the two subgroups of respondents: "shoppers" (1,832 consumers) and "non-shoppers" (244 consumers). Shoppers are consumers who opened one or more new accounts and non-shoppers are consumers who did not open new accounts during the reference period.

	F		
	Shopper	Non Shopper	All
	%	%	%
Gender			
Female	60.9	59.8	60.8
Male	39.1	40.2	39.2
Age			
19-29	19.6	5.3	17.9
30-44	34.2	17.6	32.3
45-59	30.8	43.9	32.4
60+	15.3	33.2	17.4
Household Income			
Under \$49,999	34.0	47.1	35.5
\$50,000-\$99,999	38.9	32.8	38.2
\$100,000 and over	27.1	20.1	26.3
Race			
White	76.9	86.9	78.1
Black	5.8	3.7	5.6
Asian	10.0	3.7	9.3
Hispanic	5.4	2.0	5.0
Other	1.8	3.7	2.0
Education			
High school or less	6.4	12.7	7.2
Some College	30.5	35.2	31.0
College graduate	32.0	26.2	31.4
Postgraduate	31.1	25.8	30.4
Marital Status	0111		0011
Single/Divorced	33.7	30.7	33.3
Married/Partner	64.3	65.6	64.5
Widowed	2.0	3.7	2.2
Region			
Region			
New England	6.8	4.1	6.5
MidAtlantic	29.3	20.5	28.3
Midwest	5.6	15.6	6.7
North Central	8.2	12.7	8.8
Southeast	8.2	6.6	8.0
South Central	2.8	5.7	3.1
Texas	4.5	5.3	4.6
Florida	11.2	7.8	10.8
Southwest	5.8	6.6	5.9
Northwest	4.5	4.5	4.5
California	12. <b>9</b> 3	10.7	12.7
Other	0.2	0.0	0.1

# Table 4: Account types opened (Shoppers only)

This table shows, for the subsample of shoppers, the types of new accounts opened during the reference period.

%	Respondents		% Respondents
Account type	Opening	Account type	Opening
Deposit Accounts		Borrowing Accounts	
Checking	85.10	Credit Card	25.87
Savings	57.86	Mortgage	9.01
Certificate of Deposit	11.74	Home Equity Loan	6.28
Money Market Account	12.45	Personal Loan	8.02
Investment Accounts			
Mutual Funds	4.69		
Stocks/Bonds	4.26		

# Table 5: Respondents with bank branches within 5 miles of their home (Shoppers only)

This table reports the percentage of shoppers in the sample with bank branches within 5 miles of their home conditional on them having Considered/Chosen each of the institutions listed.

Institution	Considered	Chosen
BB&T	84.82	82.81
Bank Of America	85.52	86.26
Capital One	69.63	67.65
Chase/WaMu	88.08	90.58
Citibank	69.92	78.38
Citizens Bank	60.00	60.71
Comerica Bank	86.84	87.50
Fifth Third Bank	80.39	85.29
HSBC	42.38	47.37
Keybank	85.25	91.23
M&T	84.81	85.00
PNC/National City Bank	86.18	88.24
Regions Bank	88.33	91.67
Sovereign Bank	78.95	80.95
Suntrust Bank	86.02	87.50
TD Bank	90.76	92.68
U.S. Bank	82.00	88.24
Wells Fargo/Wachovia	88.65	91.44

#### Table 6: Interest Rates by Institution

This table reports summary statistics for the interest rates associated with the most popular 2.5K savings accounts for each bank. These rates proxy for the actual rates that each respondent obtained upon searching over the banks in his consideration set. Interest rates statistics are calculated using banks in respondents consideration sets and based on respondents' zip codes. N is the number of respondents that considered a given bank.

Institution	mean	$\mathbf{sd}$	min	max	Ν
BB&T	0.050	0.000	0.050	0.050	113
Bank Of America	0.100	0.000	0.100	0.100	919
Capital One	1.101	0.439	0.050	1.290	136
Chase/WaMu	0.010	0.000	0.010	0.010	668
Citibank	0.290	0.169	0.250	1.000	372
Citizens Bank	0.050	0.000	0.050	0.050	160
Comerica Bank	0.050	0.000	0.050	0.050	40
Fifth Third Bank	0.200	0.000	0.200	0.200	162
HSBC	0.050	0.000	0.050	0.050	157
Keybank	0.050	0.000	0.050	0.050	127
M&T	0.050	0.000	0.050	0.050	87
PNC/National City Bank	0.050	0.000	0.050	0.050	136
Regions Bank	0.100	0.000	0.100	0.100	124
Sovereign Bank	0.100	0.000	0.100	0.100	100
Suntrust Bank	0.050	0.000	0.050	0.050	242
TD Bank	0.100	0.000	0.100	0.100	186
U.S. Bank	0.100	0.000	0.100	0.100	270
Wells Fargo/Wachovia	0.046	0.007	0.030	0.050	345

# Table 7: DMA-Level Advertising Expenditures (dols000) and Placements by Bank

This table shows average advertising expenditures and average number of placements (also called "units") by bank. It includes Spot TV, Newspapers, National Spot Radio, Internet Display, Outdoor at DMA-level. The averages are taken by dividing the total advertising expenditures/placements at the DMA-level over the entire reference period by the number of DMAs in which each bank had some advertising activity.

Institution	Average per	· DMA	Number of DMAs
	Expenditure	Units	
BB&T	207.0	188.9	23
Bank Of America	424.0	1859.0	101
Capital One	432.2	895.9	97
Chase/WaMu	1039.7	1376.0	98
Citibank	654.4	333.2	99
Citizens Bank	258.2	234.5	99
Comerica Bank	336.2	271.2	16
Fifth Third Bank	797.7	1526.3	30
HSBC	209.5	286.0	97
Keybank	415.6	1464.2	29
M&T	390.2	615.4	14
PNC/National City Bank	525.6	770.6	99
Regions Bank	254.2	353.4	43
Sovereign Bank	117.0	154.4	65
Suntrust Bank	336.3	501.7	83
TD Bank	848.5	810.2	43
U.S. Bank	154.1	183.2	79
Wells Fargo/Wachovia	433.2	1084.7	101

#### Table 8: Results from Awareness Stage

This table reports the results from four different model specifications for the Awareness stage. Panel A reports the Brand, Branches and Advertising Parameters and Panel B reports the parameters associated with the demographic variables. All four models include bank-specific fixed effects. "Branch presence" is operationalized as a dummy variable that captures whether there is a branch of a given bank present within 5-miles of each respondent zip-code centroid. Advertising corresponds to the number of DMA placements. Advertising is not included in model (A1) and in Model (A4) is allowed to have coefficients that are bank-specific. The omitted demographic categories are Married/Partner, White, Income below 50k and High school or less for the variables Marital Status, Race, Income and Education, respectively. Standard-errors are reported in parentheses under coefficient estimates. (\*\*) and (\*) denote statistical significance for 5% and 10% levels respectively.

	(A1)	(A2)	(A	_		(A4)	
	Brand	Brand	Brand	Branch presence	Brand	Branch	Advert
Bank of America	-1.530**	-23.109**	-9.997**	0.385	-11.726	0.076	0.355
Dank of America	(0.257)	(1.201)	(1.005)	(0.301)	(7.216)	(0.055)	(0.315)
BB&T	-5.141**	-5.363**	-5.475**	1.149**	-5.424**	0.300	1.147**
DDQ1	(0.488)	(0.498)	(0.512)	(0.201)	(0.512)	(0.540)	(0.227)
Citibank	-2.399**	-7.171**	-4.709**	1.620**	-4.755**	0.064	1.615**
Onibalik	(0.249)	(0.364)	(0.340)	(0.165)	(1.244)	(0.040)	(0.175)
Citizens Bank	-3.806**	-6.846**	-5.687**	1.732**	-15.985**	0.666**	1.434**
UtilZelis Dalik	(0.350)	(0.398)	(0.403)	(0.215)	(2.295)	(0.132)	(0.225)
Comerica	-5.010**	-4.882**	-5.817**	2.472**	-6.821**	1.480**	1.522**
Comerica	(0.556)	(0.545)	(0.581)	(0.206)	(0.632)	(0.198)	(0.238)
Fifth Third	-3.640**	-4.130**	-5.031**	2.919**	-5.321**	0.453**	2.198**
r nun r nna	(0.339)	(0.349)	(0.399)	(0.213)	(0.413)	(0.433) $(0.078)$	(0.240)
HSBC	-4.028**	-9.118**	-6.022**	1.400**	-17.702**	0.392**	0.953**
IISDO	(0.380)	-9.118 (0.472)	(0.453)	(0.228)	(3.160)	(0.089)	(0.268)
Chase	-3.525**	-4.925**	-4.209**	0.602**	-4.078**	0.046	0.654**
Chase	(0.257)	(0.273)	(0.282)	(0.136)	(0.377)	(0.040)	(0.167)
Varbanl	-3.083**	-3.457**	-4.225**	(0.130) 2.742**	-4.389**	0.222**	2.429**
Keybank	(0.311)	(0.319)	(0.347)	(0.179)	(0.354)	$(0.222^{++})$	(0.202)
M&T	$-7.354^{**}$	-8.218**	-8.540**	(0.179) $0.841^{**}$	-9.246**	0.822**	0.677**
Ma 1	(0.711)	(0.753)	(0.785)	(0.260)	(0.827)	$(0.822^{++})$	(0.267)
DNC/N CH Davi				(0.200) $1.582^{**}$	. ,	. ,	
PNC/N. City Bank	-3.955**	-19.999**	-10.709**		-8.330**	0.039	$1.630^{**}$
Deviews	(0.295)	(0.930)	(0.774)	(0.147)	(2.677)	(0.027)	(0.153)
Regions	-4.266**	-5.041**	-5.516**	2.360**	-6.475**	$0.300^{**}$	1.554**
a •	(0.398)	(0.406)	(0.438)	(0.199)	(0.482)	(0.035)	(0.225)
Sovereign	-4.693**	-4.891**	-5.468**	1.912**	-5.529**	0.108*	1.832**
~ ~	(0.422)	(0.415)	(0.450)	(0.216)	(0.484)	(0.065)	(0.230)
SunTrust	-3.401**	-3.907**	-5.131**	4.048**	-6.484**	0.898**	2.613**
	(0.329)	(0.338)	(0.393)	(0.267)	(0.476)	(0.134)	(0.334)
TD	-4.662**	-5.809**	-6.556**	2.406**	-6.964**	0.131**	2.077**
	(0.406)	(0.408)	(0.467)	(0.236)	(0.554)	(0.038)	(0.283)
US Bank	-2.491**	-3.013**	-4.596**	2.871**	-5.525**	0.366**	2.819**
	(0.306)	(0.311)	(0.363)	(0.183)	(0.512)	(0.123)	(0.192)
Wells Fargo/Wachovia	-3.314**	-7.087**	-5.288**	0.933**	-5.707**	0.081**	0.918**
	(0.260)	(0.335)	(0.339)	(0.190)	(0.732)	(0.032)	(0.202)
Capital One	-3.694**	-10.427**	-6.839**	1.586**	-4.781**	0.011	2.446**
	(0.310)	(0.491)	(0.456)	(0.264)	(0.465)	(0.008)	(0.279)
Advertising		$0.162^{**}$	$0.063^{**}$				
		(0.009)	(0.007)				

Panel A: Brand, Branches and Advertising Parameters

Table 8:	Results from	n Awareness	Stage	$(\mathrm{cont.})$

I and L	. Demogra	apines 1 ai	ameters	
	(A1)	(A2)	(A3)	(A4)
Gender – Male	0.002	-0.004	-0.044	-0.045
	(0.038)	(0.038)	(0.041)	(0.041)
Age	-0.001	0.000	0.001	0.001
	(0.001)	(0.001)	(0.002)	(0.002)
Marital Status				
Single/ Divorced	0.004	-0.033	-0.090*	-0.094**
	(0.043)	(0.043)	(0.046)	(0.047)
Widow	-0.110	-0.167	-0.163	-0.154
	(0.123)	(0.126)	(0.133)	(0.135)
Race				
Black	-0.059	-0.063	-0.086	-0.103
	(0.080)	(0.081)	(0.087)	(0.088)
Asian	-0.101	-0.166**	-0.235**	-0.235**
	(0.067)	(0.069)	(0.073)	(0.074)
Hispanic	-0.140	-0.213**	-0.275**	-0.279**
	(0.088)	(0.091)	(0.097)	(0.097)
Other	-0.062	-0.096	-0.197	-0.188
	(0.130)	(0.133)	(0.141)	(0.142)
Income				
Income 50k - 100k	$0.110^{**}$	0.050	0.040	0.029
	(0.044)	(0.045)	(0.048)	(0.048)
Income above 100k	$0.163^{**}$	$0.093^{*}$	0.030	0.027
	(0.052)	(0.053)	(0.056)	(0.057)
Education				
Some College	0.072	0.082	0.033	0.059
	(0.075)	(0.076)	(0.080)	(0.081)
College Degree	$0.138^{*}$	0.141*	0.005	0.027
	(0.076)	(0.077)	(0.082)	(0.083)
Adv. Degree	$0.133^{*}$	$0.130^{*}$	-0.022	-0.002
	(0.077)	(0.078)	(0.083)	(0.083)
	* n < 0.10	$\cdot ** n < 0.05$		

Panel B: Demographics' Parameters

\* p < 0.10; \*\* p < 0.05

#### Table 9: Results from Consideration and Purchase Stages

This table reports the results from three different model specifications for the Consideration and Purchase stages. Specification (FI) corresponds to a Full Information Model, equivalent to a traditional multinomial logit model, in which consumers are assumed to be aware and consider all banks and know what are banks' actual interest rates without engaging in search. Specifications (LI) correspond to models that account for consumers' Limited Information. In model (LI-1) branch presence is operationalized as a dummy variable that captures whether there is a branch of a given bank present within 5-miles of each respondent zip-code centroid and in model (LI-2) branch coefficients are allowed to be bank-specific. Standard-errors are reported in parentheses under coefficient estimates. (\*\*) and (\*) denote statistical significance for 5% and 10% levels respectively.

	(F	Ί)	(LI-1)	(I	JI-2)
	Brand	Branches	Brand	Brand	Branches
Bank of America	-2.266**	1.661**	-3.259**	-3.668**	0.682**
	(0.583)	(0.212)	(0.121)	(0.056)	(0.169)
BB&T	-2.694**	$3.339^{**}$	-1.914**	-1.926**	0.920**
	(0.311)	(0.339)	(0.064)	(0.244)	(0.278)
Citibank	-1.793**	2.612**	-2.316**	-2.608**	1.133**
	(0.230)	(0.209)	(0.072)	(0.160)	(0.175)
Citizens Bank	-1.731**	2.271**	-1.801**	-1.826**	0.797**
	(0.197)	(0.236)	(0.070)	(0.197)	(0.246)
Comerica	-4.436**	4.091**	-2.712**	-3.191*	1.435
	(0.706)	(0.755)	(0.153)	(1.707)	(1.710)
Fifth Third	-2.760**	$3.494^{**}$	-2.209**	-2.034**	0.685**
	(0.329)	(0.349)	(0.083)	(0.265)	(0.284)
HSBC	-2.038**	2.115**	-1.848**	-1.781**	$0.462^{*}$
	(0.233)	(0.274)	(0.066)	(0.215)	(0.258)
Chase	-1.657**	2.503**	-1.951**	-2.261**	1.237**
	(0.234)	(0.237)	(0.061)	(0.189)	(0.191)
Keybank	-3.468**	4.001**	-2.215**	-2.563**	1.300**
110, 50111	(0.453)	(0.473)	(0.080)	(0.271)	(0.301)
M&T	-3.321**	3.685**	-1.567**	-1.475**	0.826
	(0.415)	(0.449)	(0.167)	(0.684)	(0.725)
PNC/N. City Bank	-3.373**	2.828**	-3.028**	-3.526**	0.976**
110/10 Olty Dalik	(0.475)	(0.342)	(0.060)	(0.198)	(0.230)
Regions	-3.509**	4.248**	-2.183**	-2.409**	1.110**
rtegions	(0.454)	(0.474)	(0.089)	(0.339)	(0.359)
Sovereign	-3.037**	3.329**	-2.101**	-1.819**	0.469
Sovereign	(0.362)	(0.400)	(0.084)	(0.370)	(0.392)
SunTrust	-2.177**	3.884**	-1.688**	-1.861**	1.126**
Sullilust	(0.241)	(0.256)	(0.096)	(0.397)	(0.404)
TD	-3.258**	3.859**	-1.819**	-1.687**	0.685*
1D	(0.416)	(0.429)	(0.111)	(0.349)	(0.358)
US Bank	-2.073**	3.039**	-1.910**	-1.445**	0.384
US Dalik	(0.250)	(0.259)	(0.086)	(0.265)	(0.384) (0.277)
Walls France /Weshards				-2.680**	
Wells Fargo/Wachovia	-1.803** (0.261)	2.439** (0.248)	-2.263** (0.069)	(0.184)	1.298**
0.1010					(0.188)
Capital One	-2.222**	2.706** (0.298)	-2.622**	-2.672** (0.201)	0.538**
Other parameters	(0.407)	(0.298)	(0.119)	(0.201)	(0.228)
Primary Bank	-0.763**		0.422**	0.415**	
i imaiy Dalik	(0.090)		(0.038)	(0.415) (0.060)	
Interest Rates			0.950**	0.982**	
interest nates	-0.107 (0.276)		(0.163)	$(0.982^{++})$ (0.230)	
Adventicing	(0.276) 0.009**			(0.230) $0.014^{**}$	
Advertising			0.009**		
Daula Duanal	(0.004)		(0.001)	(0.006)	
Bank Branches			0.924**		
			(0.045)	0 00144	
Search Cost Constant			0.001**	0.001**	
			(0.000)	(0.000)	

#### Table 10: Interest Rate Elasticities

This table reports the price (i.e. interest rate) elasticities that correspond to the model estimates reported in Table 9. Specification (FI) corresponds to a Full Information Model, equivalent to a traditional multinomial logit model, in which consumers are assumed to be aware and consider all banks and know what are banks' actual interest rates without engaging in search. Specification (LI-2) corresponds to a model that account for consumers' Limited Information in which branch presence is operationalized as a dummy variable that captures whether there is a branch of a given bank present within 5-miles of each respondent zip-code centroid. Elasticities are calculated for each respondent and bank and then averaged across respondents.

	$(\mathrm{FI})$	(LI-2)
Brand		
Bank of America	-0.01	0.06
BB&T	0.00	0.03
Citibank	-0.03	0.18
Citizens Bank	0.00	0.03
Comerica	-0.01	0.04
Fifth Third	-0.02	0.12
HSBC	-0.01	0.03
Chase	0.00	0.01
Keybank	0.00	0.03
M&T	0.00	0.03
PNC/N. City Bank	0.00	0.02
Regions	-0.01	0.06
Sovereign	-0.01	0.07
SunTrust	0.00	0.03
TD	-0.01	0.06
US Bank	-0.01	0.06
Wells Fargo/Wachovia	0.00	0.02
Capital One	-0.10	0.48
Average	-0.01	0.07

# Table 11: Advertising Elasticities

This table reports the advertising elasticities that correspond to the model estimates reported in Tables 8 and 9. Elasticities are calculated for each respondent and bank and then averaged across respondents.

	Awareness	Choice
	(4)	(LI-2)
Brand		
Bank of America	0.22	1.15
BB&T	0.02	0.00
Citibank	0.73	0.28
Citizens Bank	2.69	0.15
Comerica	0.14	0.02
Fifth Third	0.04	0.03
HSBC	7.89	0.34
Chase	0.14	0.08
Keybank	0.02	0.04
M&T	0.06	0.01
PNC/N. City Bank	0.85	0.84
Regions	0.27	0.08
Sovereign	0.10	0.04
SunTrust	0.52	0.03
TD	0.22	0.09
US Bank	1.45	0.03
Wells Fargo/Wachovia	0.23	0.20
Capital One	0.17	0.36
Average	0.89	0.27

#### Table 12: Results from Awareness Stage - Robustness

This table reports the results of robustness checks for two of the Awareness stage model results shown in table 8. Here "Branch presence" is operationalized as a dummy variable that captures whether there is a branch of a given bank present within 10-miles (as opposed to 5-miles) of each respondent zip-code centroid. Panel A reports the Brand, Branches and Advertising Parameters and Panel B reports the parameters associated with the demographic variables. Standard-errors are reported in parentheses under coefficient estimates. (\*\*) and (\*) denote statistical significance for 5% and 10% levels respectively.

Panel A: B	Panel A: Brand, Branches and Advertising Parameters				
	(A3- Brand	-R) Branch presence	Brand	(A4-R) Branch presence	Advert
Bank of America	-8.024**	0.150	-13.291*	0.068	0.090
Dalik of America	(0.998)	(0.328)	(7.169)	(0.341)	(0.090) (0.054)
BB&T	-5.560**	1.297**	-5.567**	(0.941) $1.304^{**}$	(0.054) 0.265
DD& I	(0.518)	(0.224)	(0.518)	(0.249)	(0.534)
Citibank	-4.464**	1.753**	-4.620**	1.731**	0.055
Onibalik	(0.341)	(0.161)	(1.203)	(0.169)	(0.039)
Citizens Bank	-5.588**	1.709**	-15.958**	1.398**	0.658**
Citizens Dank	(0.407)	(0.205)	(2.293)	(0.215)	(0.038) (0.132)
Comerica	-6.202**	2.575**	-6.929**	1.365**	1.492**
Comerica	-0.202 (0.594)	(0.224)	(0.629)	(0.273)	(0.214)
Fifth Third	-4.966**	2.812**	-5.310**	2.079**	0.476**
	-4.900 (0.394)	(0.200)	-0.310 (0.410)	(0.227)	(0.078)
HSBC	-5.685**	1.381**	-17.160**	0.991**	0.373**
11500	(0.453)	(0.212)	(3.174)	(0.248)	(0.089)
Chase	-4.143**	0.629**	-4.203**	0.609**	0.058*
Chase	(0.285)	(0.138)	(0.374)	(0.164)	(0.033)
Keybank	-4.414**	$2.541^{**}$	-4.557**	2.205**	0.218**
Reybank	(0.350)	(0.163)	(0.357)	(0.189)	(0.050)
M&T	-8.659**	0.995**	-9.533**	0.870**	0.873**
Max 1	(0.803)	(0.317)	(0.851)	(0.324)	(0.172)
PNC/N. City Bank	-9.666**	1.881**	-5.298**	1.990**	0.006
r NO/N. Ony Dalik	(0.764)	(0.158)	(2.395)	(0.166)	(0.024)
Regions	-5.846**	2.801**	-6.588**	1.943**	0.256**
Regions	(0.447)	(0.218)	(0.485)	(0.258)	(0.230) (0.037)
Sovereign	-5.701**	2.136**	-5.672**	2.134**	0.055
Sovereign	(0.457)	(0.223)	(0.488)	(0.247)	(0.055)
SunTrust	-5.337**	4.295**	-6.492**	2.959**	0.778**
Sull 11 uSt	(0.404)	(0.271)	(0.480)	(0.355)	(0.141)
TD	-6.549**	2.596**	-6.788**	2.335**	0.097**
1D	(0.471)	(0.247)	(0.546)	(0.314)	(0.097) (0.040)
US Bank	-5.078**	3.280**	-5.897**	3.220**	0.321**
US Dalik	(0.384)	(0.204)	(0.529)	(0.213)	(0.321) (0.126)
Wells Fargo/Wachovia	-5.128**	1.053**	-5.789**	1.029**	0.079**
wens rargo/ wachovia	(0.347)	(0.200)	(0.722)	(0.214)	(0.079) (0.031)
Capital One	-6.405**	(0.200)	-4.684**	2.618**	0.007
Capital Olle	(0.403)	(0.242)	(0.463)	(0.257)	(0.007)
Advortising	0.049**	(0.212)	(001.0)	(0.201)	(0.000)
Advertising	(0.049)				
	(0.007)				

Panel A: Brand, Branches and Advertising Parameters

Table 12:	Results from	n Awareness	Stage -	Robustness	(cont.)

	(A3-R)	(A4-R)
Gender – Male	-0.036	-0.037
	(0.041)	(0.041)
Age	0.001	0.000
	(0.002)	(0.002)
Marital Status		
Single/ Divorced	-0.095**	-0.101**
	(0.047)	(0.047)
Widow	-0.179	-0.162
	(0.136)	(0.137)
Race		
Black	-0.142	-0.155*
	(0.088)	(0.088)
Asian	-0.260**	-0.258**
	(0.073)	(0.074)
Hispanic	-0.334**	-0.326**
-	(0.097)	(0.098)
Other	-0.224	-0.207
	(0.141)	(0.142)
Income		
Income 50k - 100k	0.005	-0.002
	(0.048)	(0.048)
Income above 100k	0.020	0.024
	(0.057)	(0.057)
Education		
Some College	0.084	0.107
_	(0.081)	(0.082)
College Degree	0.069	0.088
	(0.083)	(0.083)
Adv. Degree	0.040	0.052
J	(0.083)	(0.084)

Panel B: Demographics' Parameters

\* p < 0.10; \*\* p < 0.05

#### Table 13: Results from Consideration and Purchase Stages - Robustness

This table reports the results of robustness checks for three of the Consideration and Purchase stages model results shown in table 9. Here, "Branch presence" is operationalized as a dummy variable that captures whether there is a branch of a given bank present within 10-miles (as opposed to 5-miles) of each respondent zip-code centroid. Standard-errors are reported in parentheses under coefficient estimates. (\*\*) and (\*) denote statistical significance for 5% and 10% levels respectively.

	(	(FI-R)	(LI-1-R)	(LI-2-R)		
	Brand	Branches	Brand	Brand	Branche	
Bank of America	-2.213**	$1.754^{**}$	-3.724**	$-3.107^{**}$	0.749**	
	(0.595)	(0.240)	(0.199)	(0.146)	(0.126)	
BB&T	-3.130**	$3.724^{**}$	-2.072**	-2.236**	1.171**	
	(0.385)	(0.406)	(0.198)	(0.158)	(0.184)	
Citibank	-1.849**	$2.489^{**}$	-2.470**	$-2.406^{**}$	$0.955^{**}$	
	(0.239)	(0.218)	(0.096)	(0.118)	(0.122)	
Citizens Bank	$-1.768^{**}$	$2.184^{**}$	$-1.997^{**}$	$-1.784^{**}$	$0.694^{**}$	
	(0.203)	(0.239)	(0.149)	(0.125)	(0.153)	
Comerica	-4.412**	$3.744^{**}$	-2.812**	$-2.474^{**}$	$0.579^{*}$	
	(0.711)	(0.759)	(0.135)	(0.304)	(0.342)	
Fifth Third	-3.454**	4.101**	-2.315**	-1.988**	0.584	
	(0.456)	(0.469)	(0.128)	(0.386)	(0.398)	
HSBC	-1.988**	1.712**	-2.085**	-1.619**	$0.352^{*}$	
	(0.235)	(0.272)	(0.158)	(0.164)	(0.208)	
Chase	-2.080**	2.849**	-2.075**	-2.355**	1.298**	
	(0.301)	(0.304)	(0.096)	(0.151)	(0.153)	
Keybank	-5.027**	5.385**	-2.355**	-3.247**	1.960**	
	(1.002)	(1.010)	(0.131)	(0.143)	(0.165)	
M&T	-5.082**	5.344**	-1.774**	-2.161*	1.456	
	(1.003)	(1.015)	(0.562)	(1.254)	(1.262)	
PNC/N. City Bank	-3.669**	3.209**	-3.394**	-3.029**	0.873**	
	(0.527)	(0.429)	(0.258)	(0.284)	(0.284)	
Regions	-15.837	16.500	-2.356**	-2.895**	1.540**	
8	(212.959)	(212.959)	(0.162)	(0.199)	(0.208)	
Sovereign	-3.997**	4.224**	-2.254**	-2.005**	0.589*	
~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	(0.582)	(0.603)	(0.095)	(0.298)	(0.306)	
SunTrust	-2.926**	4.680**	-1.810**	-2.205**	1.471**	
Sanna	(0.341)	(0.351)	(0.182)	(0.365)	(0.370)	
TD	-4.331**	4.877**	-1.917**	-1.616**	0.636	
10	(0.711)	(0.719)	(0.123)	(0.452)	(0.469)	
US Bank	-2.716**	3.599**	-2.023**	-1.581**	0.491**	
05 Dank	(0.343)	(0.349)	(0.086)	(0.236)	(0.237)	
Wells Fargo/Wachovia	-2.203**	2.804**	-2.405**	-2.917**	1.602**	
wens rargo/ waenovia	(0.327)	(0.316)	(0.113)	(0.152)	(0.154)	
Capital One	-2.592**	2.943**	-2.849**	-2.423**	0.571**	
Capital Olic	(0.418)	(0.315)	(0.101)	(0.146)	(0.195)	
Other parameters	(0.110)	(0.010)	(0.101)	(0.110)	(0.100)	
Primary Bank	-0.784**		0.460**	0.461**		
	(0.090)		(0.046)	(0.042)		
Interest Rates	0.047		0.872**	0.920**		
11101000 100000	(0.268)		(0.294)	(0.320 (0.194)		
Advertising	0.008*		0.012**	0.008**		
110 VEL UBILIS	(0.003)		(0.001)	(0.003		
Bank Branches	(0.004)		0.963**	(0.001)		
Dank Dranches			(0.082)			
Search Cost Constant			0.001**	0.001		
Search Cost Constant			$(0.001^{+++})$	0.001 (0.000)		

# Banning Foreign Pharmacies from Sponsored Search: The Online Consumer Response<sup>\*</sup>

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#### Abstract

Increased competition from the Internet has raised a concern of product quality for online prescription drugs. The Food and Drug Administration (FDA) prohibits the importation of unapproved drugs into the US and the National Association of Boards of Pharmacy (NABP) emphasizes their illegality and cites examples of unsafe drugs from rogue pharmacies. An investigation by the Department of Justice (DOJ) revealed that Google was allowing unapproved Canadian pharmacies to advertise on their search engine and target US consumers. Because of heightened concern to protect consumers, Google agreed to ban non-NABP-certified pharmacies from their sponsored search listings in February 2010 and settled with the DOJ in August 2011. We study how the ban on non-NABP-certified pharmacies from sponsored search listings affects consumer search on the Internet.

Using click-through data from comScore, we find that non-NABP-certified pharmacies receive fewer clicks after the ban, and this effect is heterogeneous. In particular, pharmacies not certified by the NABP, but certified by other sources (other-certified sites), experience a reduction in total clicks, and some of their lost paid clicks are replaced by organic clicks. These effects do not change significantly after the DOJ settlement. In contrast, pharmacies not certified by any of the four major certification agencies suffer a greater reduction in both paid and organic clicks, and the reduction was exacerbated after the DOJ settlement. These results suggest that the ban has increased the search cost for other-certified sites, but at least some consumers overcome the search cost by switching from paid to organic links. In addition to search cost, the ban may have increased concerns for uncertified sites and discouraged consumers from reaching them via both paid and organic links.

## JEL: D83, I18, K32, L81 Keywords: Online Prescription Drug, Internet Search, Foreign Pharmacy, Drug Safety

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# 1 Introduction

The Internet has led to a dramatic increase in the number of retailers available to consumers in many industries. The proliferation of competition may benefit consumers in several ways including lower prices. However, there is also the concern that the quality of the new product offerings may be lower, though difficult to discern by consumers. The concern is particularly acute for online prescription drugs, a market where poor product quality may lead to adverse health outcomes.

The high price of brand name prescription drugs has motivated US consumers to search for cheaper supplies from foreign pharmacies, despite the fact that personal importation is illegal. The Federal Food, Drug, and Cosmetic Act (FD&C Act) prohibits the importation of unapproved drugs into the US.<sup>1</sup> In particular, section 355(a) states: "No person shall introduce or deliver for introduction into interstate commerce any new drug, unless an approval of an application ... is effective with respect to such drug."<sup>2</sup> The FDA further states that interstate shipment includes importation and the FD&C Act applies to "any drugs, including foreign-made versions of U.S. approved drugs, that have not received FDA approval to demonstrate they meet the federal requirements for safety and effectiveness."<sup>3</sup>

Based on data from IMS Health, Skinner (2006) estimated that sales to US consumers from 278 confirmed or suspected Canadian-based Internet pharmacies reached CDN\$507 million in the 12 month periods ending June 2005.<sup>4</sup> More than half of the sales were on top-selling brand-name prescription drugs consumed primarily by seniors. According to Skinner (2005), Canadian prices for the 100 top-selling brand-name drugs were on average 43% below US prices for the same drugs. Consistently, Quon et al. (2005) compared 12 Canadian Internet pharmacies with 3 major online US drug chain pharmacies and found that Americans can save an average of approximately 24% per unit of drug if they purchase the 44 most-commonly purchased brand-name medications from Canada. The large price difference between US and Canada has motivated not only individual Americans to order brand name prescription drugs from foreign pharmacies but also a large number of bills introduced by state or federal legislators in favor of legalizing or facilitating the cross-border drug trade with Canada.<sup>5</sup> Recent articles in the press also argue against the ban on unapproved foreign drugs, but the FDA maintains that drugs sold via unapproved pharmacies are often not equivalent to those sold legally in the US.<sup>6</sup>

While drug sales from foreign pharmacies have been growing, the National Association of Boards

 $<sup>^{1}{</sup>m See}\ {
m http://www.fda.gov/RegulatoryInformation/Legislation/FederalFoodDrugandCosmeticActFDCAct.}$ 

<sup>&</sup>lt;sup>2</sup>See http://www.gpo.gov/fdsys/pkg/USCODE-2010-title21/pdf/USCODE-2010-title21-chap9-subchapV-partA-sec355.pdf.

 $<sup>{}^3</sup>See \ {\tt http://www.fda.gov/ForIndustry/ImportProgram/ucm173743.htm}.$ 

<sup>&</sup>lt;sup>4</sup>This number was measured in standardized manufacturer-level prices and did not include "foot traffic" sales to US consumers through regular "brick-and-mortar" border pharmacies in Canada. Sales measured by final retail prices to US customers was not available but is certainly higher than CDN\$507.

<sup>&</sup>lt;sup>5</sup>According to Skinner (2006), the number of state and federal bills on this topic increased from 3 in 2002 to 84 in 2005.

<sup>&</sup>lt;sup>6</sup>See a New York Times Opinion article: http://www.nytimes.com/2014/03/25/opinion/ scare-tactics-over-foreign-drugs.html and the FDA's response: http://www.nytimes.com/2014/04/03/ opinion/unsafe-foreign-drugs.html.

of Pharmacy (NABP) emphasizes the illegality of buying foreign drugs and highlights the danger of rogue pharmacies. In particular, NABP (2011) reviewed 7,430 Internet pharmacies as of December 2010 and found 96.02% of them operating out of compliance with US state and federal laws and/or NABP patient safety and pharmacy practice standards. Among these non-NABP-recommended pharmacies, 2,429 (34%) had server locations in a foreign country, 1,944 (27%) had a physical address out of US, 4,005 (56%) did not provide any physical address, 5,982 (84%) did not require a valid prescription, 4,397 (62%) issued prescriptions via online consultation, 3,210 (50%) offered foreign or non-FDA-approved drugs, 5,928 (83%) did not offer medical consultation, and 1,129 (16%) did not have secure sites. Independent research, mostly from medical researchers rather than economists, confirmed some of the NABP concerns, although the data gathered for these studies were often of a much smaller sample size. In particular, Orizio et al. (2011) reviewed 193 articles about Internet pharmacies, of which 76 were based on original data. The articles with original data suggested that geographic characteristics were concealed in many websites, at least some websites sold drugs without a prescription and an online questionnaire was a frequent tool used to replace a prescription. On drug quality, researchers often found inappropriate packaging and labeling, however, the chemical composition was found to differ from what is ordered in only a minority of studied samples.

Internet search engines, such as Google, are one avenue consumers use to reach Internet pharmacies. Upon submitting a query, a user is presented with two types of results. The first are organic results whose ranks are solely a function of search engine's relevance algorithm. The second type are called paid or sponsored links, which appear based on both the relevance of the link to the query and a monetary bid placed by the owner of the link. If the user clicks on a sponsored link, the link owner pays the search engine their bid. An example of a Google search results page is shown in Figure 1.

An investigation by the DOJ revealed that, as early as 2003, Google was allowing unapproved Canadian pharmacies to advertise on their search engine and target US consumers. While Canadian pharmacies face regulations within Canada, importation of drugs into the US is illegal because the FDA cannot ensure their safety and effectiveness. In addition, some pharmacies that claimed to be based in Canada were actually selling drugs from other foreign countries that may have lacked sufficient regulation. Because of heightened concern to protect consumers, Google agreed to ban non-NABP-certified pharmacies from their sponsored search listings in February 2010. Eighteen months later (August 24, 2011), Google settled with the DOJ by "forfeiting \$500 million generated by online ads & prescription sales by Canadian online pharmacies."<sup>7</sup>

At first glance, the ban is a form of a minimum quality standard. Both Leland (1979) and Shapiro (1986) showed that a minimum quality standard (and its variant forms such as occupational licensing) can eliminate poor quality products, encourage high quality sellers to enter the market, and expand consumer demand because consumers anticipate higher quality under the regulation. These effects tend to benefit consumers who appreciate high quality. However, a minimum quality standard

<sup>&</sup>lt;sup>7</sup>http://www.justice.gov/opa/pr/2011/August/11-dag-1078.html, retrieved December 28, 2013.

can also increase barriers to entry and reduce competition (Stigler 1971, Peltzman 1976). Even if the standard improves average quality on the market, it raises the market price and potentially hurts price-sensitive consumers by denying them access to low quality products. If the minimum quality standard is set by the industry, the harm can be even greater as the industry has incentives to set too high a standard in order to reduce competition (Leland 1979).

A number of empirical studies have attempted to test the theory of minimum quality standards by examining price, quantity, quality, and market structure, but all of them assumed that the standard is well enforced in reality.<sup>8</sup> This assumption does not hold for online pharmacies: after the ban, consumers can still access non-NABP-certified pharmacies through organic search. Moreover, the ban affected only one channel through which consumers can gather safety information about online pharmacies. Other channels of information includes consumer experience, word of mouth, and alternative certification agencies. Specifically, Google used a private certification agency – PharmacyChecker.com – to filter rogue pharmacies before the ban. This abandoned practice is more lenient than the ban because PharmacyChecker certifies both US and foreign pharmacies while NABP automatically disqualifies any foreign pharmacies.<sup>9</sup> Even after the ban, Google uses the Canadian Internet Pharmacy Association (CIPA) to screen sponsored ads that target Canadian consumers, but the CIPA-certified pharmacies are not NABP-certified for US customers because they are foreign.

According to Leland (1979) and Shapiro (1986), one welfare loss from a minimum quality standard is the denial of low quality products to price-sensitive consumers. With organic links and alternative information channels, this denial is likely incomplete for online pharmacies, which offers us an excellent opportunity to study how pharmacies compliant with the minimum quality standard (NABP-certified pharmacies) coexist or even compete with non-NABP-certified pharmacies.

How easy is it to switch to organic links when sponsored links of the same website are no longer available? A rising literature has shown that sponsored links accounted for 15% of all clicks (Jansen and Sprink 2009), consumers had a preference against sponsored links (Jansen and Resnick 2006), consumers appreciated sponsored links as advertisements if they were relevant (Jansen, Brown and Resnick 2007), and organic and sponsored links from the same website of a national retailer were complements in consumer clicks (Yang and Ghose 2010). Two studies released by Google painted a

<sup>&</sup>lt;sup>8</sup>Law and Kim (2005) explored the effects of occupational licensing in the Progressive Era and showed that the licensing regulation had improved markets when consumers faced increasing difficulty in judging the quality of professional services. Law and Marks (2009) examined the introduction of state-level licensing regulation during the late nineteenth and mid-twentieth centuries and found that licensing laws often helped female and black workers, particularly in occupations where worker quality was hard to ascertain. On the negative side, Pashigian (1979) reported that state-specific occupational licensing had a quantitatively large effect in reducing the interstate mobility of professionals; Shepard (1978) estimated that the price of dental services and mean dentist income were between 12 and 15 percent higher in non-reciprocity jurisdictions when other factors are accounted for; Adams et al. (2003) compared state-by-state regulation on midwifery licensing and found that more stringent licensing regulation led to fewer births by midwifery, which led them to conclude that licensing regulation had a detrimental effect by restricting entry and competition.

<sup>&</sup>lt;sup>9</sup>In this sense, Google adoption of the NABP standard is similar to a switch from certification to a minimum quality standard, on which Shapiro (1986) argued that certification can be more welfare-improving because it allows the whole spectrum of quality to be known and available to consumers.

somewhat different picture. Chan, et al. (2012) found that 81% of sponsored impressions and 66% of sponsored clicks occurred in the absence of an associated organic link on the first page of search results. This suggests that most sponsored links are from websites that are not easy to find in organic search. Chan, et al. (2011) examined 446 incidences between October 2010 to March 2011 where advertisers temporarily paused their sponsored ads to determine their effectiveness. From these incidences, they found that 89% of the traffic generated by sponsored ads was not replaced by organic clicks (leading to the same destination website) when the ads were paused. This suggests that organic and sponsored traffic are not necessarily substitutes. If many non-NABP-certified pharmacies do not appear in high ranked organic results, the ban of their appearance in sponsored listings could be an effective tool to minimize consumer clicks on them in organic search.

It is worth noting that the organic-sponsored substitution is not necessarily the only margin for the ban to take effect. The ban could have other market-wide effects depending on how consumers digest the information conveyed by the ban. One message conveyed to consumers by the ban may be that NABP-certified pharmacies are believed to be safer than non-NABP-certified pharmacies, and this message should be more salient after the Google-DOJ settlement. However, the ban may also send an indirect message about the overall danger of the online prescription drug market, or inform consumers that some alternative and potentially cheaper pharmacies exist although they are not allowed to advertise in sponsored search. Moreover, the ban groups all other-certified pharmacies with uncertified pharmacies, potentially making it more difficult for consumers to differentiate quality among the non-NABP-certified websites. These economic forces, as well as the technical difficulty of substituting sponsored clicks for organic clicks, may affect consumer search in different directions. This leaves the net effect and the source of the net effect an empirical question.

Overall, the goal of this paper is to examine how consumer search on the Internet changes after the ban of non-NABP-certified pharmacies from sponsored advertising. In particular, we classify pharmacy sites into three tiers: NABP-certified (tier-A), other-certified (tier-B), and uncertified (tier-C). NABP-certified sites refer to US pharmacies that receive approval from NABP or the NABP-endorsed certifier, LegitScript.<sup>10</sup> NABP-certified sites are free to advertise in sponsored search listings before and after the ban. Other-certified sites refer to foreign or domestic pharmacies that are certified by PharmacyChecker.com or CIPA, but not by NABP or LegitScript. All the rest are classified as uncertified sites. Although both other-certified and uncertified sites are banned from Google's sponsored search after February 2010, we distinguish them for two reasons: first, uncertified sites were prohibited from sponsored listings even before the ban, but the screening was imperfect. In comparison, other-certified websites were allowed to bid for sponsored ads until the ban. Second, other-certified sites may be subject to a higher safety standard in the eyes of consumers that purchase drugs online and therefore the ban could have different effects on them as compared to the other two types of pharmacy sites.

Using 2008-2012 comScore data, we find that the banned pharmacies experience a reduction in

<sup>&</sup>lt;sup>10</sup>As detailed in Section 2, NABP endorses LegitScript to act on its behalf in screening websites for search engines, so we treat approval from LegitScript the same as certification from NABP.

the number of total clicks after the ban but the effect is heterogeneous. In particular, tier-B sites experience a smaller reduction in total clicks with some of the lost paid click-throughs replaced by organic clicks. These effects do not change significantly after the Google-DOJ settlement. In contrast, tier-C sites receive fewer traffic in both paid and organic clicks, and the reduction is even greater after the DOJ settlement.<sup>11</sup> We also explore whether the effect of the ban depends on what drug names consumers search for on the Internet. Drug queries that led to more clicks on non-NABP-certified pharmacies before the ban are most affected by the ban, but chronic drug queries are less affected by the ban than non-chronic drugs. Overall, we conclude that the ban has increased search cost for tier-B sites but at least some consumers overcome the search cost by switching from paid to organic links. In addition to search cost, the ban may have increased health or safety concerns for tier-C sites, which may explain why consumers are discouraged from clicking those links.

The paper proceeds as follows. In section 2, we provide background on the online market for prescription drugs as well as changes to Google's policy regarding sponsored search ads from online pharmacies. We lay out our econometric framework in section 3 including a model we use to separate the effects of the ban on consumer beliefs and search costs. Section 4 describes the data provided by comScore and results are presented in section 5. Section 6 concludes.

# 2 Background

#### 2.1 The Online Market of Prescription Drugs

According to IMS, prescription drug sales in the US has grown from \$135 billion in 2001 to \$307 billion in 2010 (IMS 2011). A literature review by Orizio et al. (2011) found that the percent of general population using online pharmacies was often reported to be between 4% and 6%. Although the percentage is small, the total volume of sales can be huge. According to Skinner (2006), sales to US consumers from 278 Canadian or seemingly-Canadian pharmacies reached CDN\$507 million in the 12 month periods ending June 2005. The US\$500 million fine that Google agreed to pay in 2011 also indicates the size of the online prescription drug market, as the fine is calculated by the revenue received by Google for selling sponsored ads to Canadian pharmacies and the estimated revenue that Canadian pharmacies got from their sales to US consumers.<sup>12</sup>

One major concern of online purchase is drug safety. As described in NABP (2011) and Orizio et al. (2011), drug safety can be potentially compromised by a relaxed prescription requirement, insufficient medical consultation, incorrect packaging and labeling, wrong ingredients, or no delivery at all. Some rogue websites also aim to steal consumer credit card information for identity theft. Although the FD&C Act prohibits the importation of unapproved drugs, when determining the legality of personal shipments, "FDA personnel may use their discretion to allow entry of shipments

 $<sup>^{11}\</sup>mathrm{Paid}$  clicks on tier-C sites should be zero immediately following the ban, though a small number of paid clicks are still observed.

<sup>&</sup>lt;sup>12</sup>CNN report August 24, 2011, accessed at http://money.cnn.com/2011/08/24/technology/google\_settlement/index.htm.

of violative FDA regulated products when the quantity and purpose are clearly for personal use, and the product does not present an unreasonable risk to the user."<sup>13</sup> Therefore, a consumer who purchases a drug from a foreign pharmacy for personal use faces some uncertainty regarding the likely reaction by the FDA.

To address safety concerns, the FDA also publicizes anecdotes of unsafe pharmaceuticals on the Internet and warns consumers against rogue websites (which could be foreign or domestic). They also advise consumers to avoid any foreign websites and only make online purchases from the US websites certified by the NABP. The NABP certification ensures that a US website comply with laws in both the state of their business operation and the states to that they ship medications. As of February 29, 2012, NABP has certified 30 online pharmacies, 12 of which are run by large PBM companies (open to members only) and the rest include national chain pharmacies (such as cvs.com and walgreens.com) and large online-only pharmacies (such as drugstore.com).

Another private certification agency, LegitScript.com<sup>14</sup>, is similar to the NABP in terms of only approving US-based websites and endorsed by the NABP to screen pharmacy websites after the Google ban. As of March 5, 2012, the home page of LegitScript announced that they monitored 228,419 Internet pharmacies among which 40,233 were active. Within active websites, LegitScript found 221 legitimate (0.5%), 1,082 potentially legitimate (2.7%) and 38,929 not legitimate (96.8%). Their certification criterion includes a valid license with local US jurisdictions, valid registration with the US Drug Enforcement Administration (DEA) if dispensing controlled substances, valid contract information, valid domain name registration, requiring a valid prescription, only dispensing FDA approved drugs, and protecting user privacy according to the HIPAA Privacy Rule (45 CRF 164). There are more LegitScript-certified websites than NABP-certified websites, probably because the NABP requires interested website to apply and pay verification fees while LegitScript's approval is free and does not require website application. Because the NABP praises the work of LegitScript and endorses the use of LegitScript by domain name registrars to assist in identifying illegally operating websites, throughout this paper we treat LegitScript the same as NABP and label websites certified by either agency as NABP-certified.

The other two private certifiers – PharmacyChecker.com and the Canadian International Pharmacy Association (CIPA) – are fundamentally different from NABP/LegitScript. CIPA is a trade association of Canadian pharmacies and only certifies Canadian websites that comply with Canadian laws, while PharmacyChecker.com covers US, Canada, and many other countries. Upon voluntary application (with a fee), PharmacyChecker certifies that any approved website has a valid pharmacy license from its local pharmacy board, requires a prescription for US purchase if the FDA requires a prescription for the medication, protects consumer information, encrypts financial and personal information, and presents a valid mailing address and phone number for contact information. As of

<sup>&</sup>lt;sup>13</sup>See http://www.fda.gov/ICECI/ComplianceManuals/RegulatoryProceduresManual/ucm179266.htm. The FDA defines personal shipments as containing no more than 90-days supply for personal use and does not involve a controlled substance. A controlled substance is a drug that has a high potential for abuse, does not have an accepted medical use, and/or does not meet accepted safety requirements.

<sup>&</sup>lt;sup>14</sup>LegitScript was founded by a former White House aide named John Horton.

March 9, 2012, PharmacyChecker has approved 73 foreign websites and 51 US websites. Pharmacy-Checker also charges fees for an approved website to be listed on PharmacyChecker.com beyond a short period of initial approval. Consequently, those listed on PharmacyChecker's Pharmacy Ratings page are only a selected list of PharmacyChecker-approved websites. Because PharmacyChecker is unwilling to share their complete list of approvals, we are not able to conduct a full comparison between approvals by PharmacyChecker and those by the NABP, LegitScript or the CIPA. Of the 37 websites listed on the Pharmacy Ratings page of PharmacyChecker.com, only three are labeled US while all the others are either listed under one foreign country or a number of foreign countries plus US. This list is incompletely overlapped with the list of approval from the NABP, LegitScript and the CIPA. Among the four certification agencies, PharmacyChecker is the only one that provides head-to-head drug price comparison across online pharmacies.

As detailed in the next subsection, Google used to contract with PharmacyChecker to filter websites listed in its sponsored search page but switched to NABP/LegitScript after it agreed to ban non-NABP-certified pharmacies in February 2010.

Before we focus on the Google policy regarding online pharmacies, it is important to understand why US consumers buy prescription drugs online. According to Gurau (2005), the most frequent reasons quoted by interviewees for buying or intending to buy online were convenience and saving money, followed by information anonymity and choice. Skinner (2005) estimated that Canadian prices for the 100 top-selling brand-name drugs were on average 43% below US prices for the same drugs.<sup>15</sup> Quon et al. (2005) compared 12 Canadian Internet pharmacies with 3 major online US drug chain pharmacies and found that Americans can save an average of approximately 24% per unit of drug on the 44 most-commonly purchased brand-name medications from Canada. In an audit study, Bate, Jin and Mathur (2013) purchased samples of five popular brand-name prescription drugs from NABP/LegitScript-certified websites (tier-A), PharmacyChecker/CIPA-certified websites (tier-B), and websites that were not certified by any of the four certifiers (tier-C). After comparing the purchased samples with authentic versions, they found similar drug quality between tier-A and tier-B samples, but the cash price of tier-B samples were 49.2% cheaper than tier-A samples after controlling for other factors.<sup>16</sup> These findings suggest that a lower price for brand-name prescription drugs is an important incentive for US consumers to shop online.

As for what type of drugs are purchased online, Fox (2004) reported that the most frequently bought drugs were for chronic conditions (75%), followed by weight loss and sexual performance substances (25%). Consistently, Skinner (2006) found resemblance between the top five therapeutic categories used by US seniors and the top five therapeutic categories in the cross-border online sales from Canada to US. This suggests that seniors are an important source of demand for Canadian pharmacies. Bate, Jin and Mathur (2013) reported an online survey of RxRights members. Because

<sup>&</sup>lt;sup>15</sup>This number has adjusted for currency equivalency. Skinner (2005) also reported that the 100 top-selling generic drugs are on average priced 78% higher in Canada than in the US. This explains why most cross-border sales from Canada to US concentrated on brand-name drugs.

<sup>&</sup>lt;sup>16</sup>The price difference was mostly driven by non-Viagra drugs. There was no significant price difference across tiers for Viagra.

RxRights is a non-profit organization that pays attention to the cost of prescription drugs, their members are likely more price sensitive than the general population. Among 2,907 respondents who purchase prescription medication for either themselves or family members, 54.8% admitted to purchasing at least one category of the drugs online at some time in the past year, 72.4% of online shoppers purchased from foreign websites only, and an overwhelming majority (91.1%) cited cost savings to be one of the reasons for buying from foreign websites. Surprisingly, most respondents had medical insurance and/or some prescription drug coverage, and the percentage of being insured was not lower among online shoppers. Comments left by respondents suggested that incomplete coverage on prescription drugs, in the form of high deductible, high coinsurance rate, or the donut hole of the Medicare Part D coverage, was one of the factors that motivated the insured to shop online. The survey reported in Bate, Jin and Mathur (2013) also highlighted how respondents searched for pharmacies. Conditional on shopping online, 53.1% used Internet search, 40.4% checked with a credentialing agency such as PharmacyChecker, 22.4% used personal referrals, and only 12.7% looked for the cheapest deal. Consistently, most online shoppers restrict themselves to one primary website, sometimes with supplements from other websites.

#### 2.2 Google Policy on Online Pharmacies

As summarized in Table 1, Google used to contract with PharmacyChecker to ensure that every pharmacy website listed in Google's sponsored search page is legitimate according to Pharmacy-Checker's certification standard. Despite this policy, the FDA found in July 2009 that some online pharmacies advertising on Google had not been approved by PharmacyChecker.<sup>17</sup> Shortly after (November 2009), the FDA issued 22 warning letters to website operators.<sup>18</sup> At about the same time (August 2009), a study published by LegitScript.com and KnuhOn.com criticized Microsoft Bing for allowing rogue online pharmacy to advertise on its search engine. The study found that "89.7% (of the advertising websites) led to 'rogue' Internet pharmacies that do not require a prescription for prescription drugs, or are otherwise acting unlawfully or fraudulently."<sup>19</sup> While 89.7% is an impressive number, one should note that LegitScript will "not approve websites sourcing prescription drugs in a way that the FDA has indicated is contrary to US law (meaning, 'Canadian' or other foreign pharmacy websites)."<sup>20</sup> In contrast, PharmacyChecker certifies some foreign pharmacies that would not be certified by LegitScript.

Figure 1 presents a screen shot of Google search page following the query "Liptor" in 2008. On the left hand side are organic links featured by brand-name website (lipitor.com) and information oriented websites such as wikipedia.org. On the right hand side are sponsor links, the top two of

<sup>&</sup>lt;sup>17</sup>http://www.nytimes.com/2011/05/14/technology/14google.html?\_r=0.

<sup>&</sup>lt;sup>18</sup>http://www.fda.gov/NewsEvents/Newsroom/PressAnnouncements/ucm191330.htm. The current FDA website hosting safety information of online purchase of drugs: http://www.fda.gov/Drugs/ResourcesForYou/Consumers/BuyingUsingMedicineSafely/BuyingMedicinesOvertheInternet/default.htm.

<sup>&</sup>lt;sup>19</sup>The report http://www.cnn.com/2009/TECH/08/20/internet.drugs/index.html posts the link http://www. legitscript.com/BingRxReport.pdf, but it is unavailable to access on December 25, 2012. The report is also available here: http://www.legitscript.com/download/BingRxReport.pdf.

<sup>&</sup>lt;sup>20</sup>http://www.legitscript.com/services/certification.

them are clearly foreign pharmacies (canadapharmacy.com and canadadrugpharmacy.com). The manufacturer (Pfizer) also placed a sponsored link of lipitor.com at the top of the whole page.

In response to the highlighted concern of drug safety, on February 9, 2010, Google announced two changes regarding its pharmacy advertising policy. The first change is to only accept ads from US online pharmacy websites that are certified by the NABP and from Canadian websites that are certified by CIPA. The second change is that the NABP-certified websites can only target their ads to Google users in the US and the CIPA-certified websites can only target Google users in Canada. The new policy is only applicable to US and Canada.<sup>21</sup> Two months later (April 21, 2010), LegitScript announced assistance to Google in implementing Google's Internet pharmacy advertising policy in place of PharmacyChecker.<sup>22</sup> On June 10, 2010, both Microsoft and Yahoo! started to require NABP certification for online pharmacy advertisers.<sup>23</sup>

In May 2011, Google announced in its quarterly report that "in connection with ... an investigation by the United States Department of Justice into the use of Google advertising by certain advertisers, we accrued \$500 million for the three month period ended March 31, 2011."<sup>24</sup> On August 24, 2011, the DOJ made it official that "Google Forfeits \$500 Million Generated by Online Ads & Prescription Drug Sales by Canadian Online Pharmacies." The press release states that "Under the terms of an agreement signed by Google and the government, Google acknowledges that it improperly assisted Canadian online pharmacy advertisers to run advertisements that targeted the United States ..."<sup>25</sup>

Figure 2 presents a screen shot of Google search page following the query "lipitor" in 2013. In contrast to Figure 1, there are no sponsored links on the page except for lipitor.com at the top. The void of sponsored search on the right hand side is filled by a drug fact label of lipitor with links to official information about the drug's side effects, warnings and user guidance from the National Library of Medicine. The drug fact label started on June 22, 2010 under a partnership between Google and the National Institute of Health (NIH)<sup>26</sup>, and probably has diverted some click traffic following drug name queries after the ban.

In light of these events, we define three regimes for our empirical analysis as shown in Table 2. Regime 0 refers to a 17-month period up to January 2010, right before Google adopted the ban. Regime 1 ranges from March 2010 to July 2011, covering a period after the Google ban but before the Google-DOJ settlement. The 13-month period after the Google-DOJ settlement is referred to as Regime 2. Because our data are monthly but both the Google ban and the Google-DOJ settlement occurred in the middle of a month, our sample excludes the two event months (February 2010 and August 2011). As mentioned in Section 1, we classify pharmacy websites into three tiers: tier-A refers to NABP/LegitScript-certified US websites that are always allowed to advertise in Google sponsored search. Tier-B refers to the pharmacy websites that are not certified by NABP/LegitScript, but

<sup>&</sup>lt;sup>21</sup>http://adwords.blogspot.com/2010/02/update-to-pharmacy-policy-in-us-and.html.

<sup>&</sup>lt;sup>22</sup>http://blog.legitscript.com/2010/04/legitscript-to-help-google-implement-internet-pharmacy-ad-policy/.

<sup>&</sup>lt;sup>23</sup>https://www.nabp.net/news/microsoft-and-yahoo-now-require-vipps-accreditation-for-online-pharmacy-advertisers

<sup>&</sup>lt;sup>24</sup>http://sec.gov/Archives/edgar/data/1288776/000119312511134428/d10q.htm,.

<sup>&</sup>lt;sup>25</sup>http://www.justice.gov/opa/pr/2011/August/11-dag-1078.html.

<sup>&</sup>lt;sup>26</sup>http://venturebeat.com/2010/06/22/google-health-search-adds-drug-info-upping-pharma-ad-spend/.

certified by PharmacyChecker or CIPA. All the pharmacy websites that are not certified by any of the four certification agencies are referred to as tier-C. By definition, only tier-C websites were blocked (imperfectly) from sponsored listings in regime 0, whereas both tier-B and tier-C websites are blocked in regime 1 and regime 2. Throughout the paper, we use "NABP-certified" exchangeably with "tier-A", "other-certified" exchangeably with "tier-B", and "uncertified" exchangeably with "tier-C".

# **3** Conceptual and Econometric Framework

While consumers have many ways to reach drug-related websites, here we focus on searches through search engines due to data limitations. For simplicity, this section assumes that there is only one search engine available and therefore abstracts from substitution between search engines.<sup>27</sup> Conditional on a consumer using a search engine, her search consists of entering a query in the search box and clicking into website link(s) offered in the search results page.<sup>28</sup> As detailed below, most clicks into pharmacy sites come from queries related to pharmacies (e.g., canadapharmacy, pharmacychecker, or "cheap drug Canada"), queries containing a drug name (e.g., lipitor), or queries related to health conditions, drug manufacturers, drug regulators, etc. Organic and paid clicks are recorded separately in the comScore data. To examine how paid, organic or total clicks change after the ban, we assess the effects on both the extensive and intensive margins using a two-part model.<sup>29</sup> The extensive margin is whether a website receives any positive clicks in a given month,<sup>30</sup> while the intensive margin is the number of clicks a website receives, conditional on receiving some (non-censored) clicks.

Defining  $Y_{it}^{AllQueries}$  as paid/organic/total clicks that website *i* received in month *t*, we investigate the extensive margin using a probit regression:

$$Prob(Y_{it}^{AllQueries} > 0) = \Phi(\alpha + \sum_{k \in \{B,C\}} \beta_k * Tier_k + \sum_{r=1}^2 \gamma_r * Regime_r$$
(1)  
+ 
$$\sum_{k \in \{B,C\}} \sum_{r=1}^2 \theta_{kr} * Tier_k * Regime_r).$$

Tier and Regime are indicator variables for the type of pharmacy (tier A, B, or C) accessed at

<sup>&</sup>lt;sup>27</sup>Our data contain search and click volumes for each of the five largest search engines. According to comScore, Google has a 64-67% market share in organic search during our sample period. Because some comScore data on searchers are not engine specific, our empirical results pool all engines.

 $<sup>^{28}</sup>$ We use the term "query" to denote the actual text the user enters into the search box on the search engine and the term "click" to denote the subsequent clicks by the user on organic or paid links that result from the search. The data include the number of times a certain query was entered into a search engine and the number of clicks on each link, conditional on the query. A query with no subsequent clicks is recorded by comScore as one query and zero clicks.

<sup>&</sup>lt;sup>29</sup>The distribution of clicks per website is characterized by a spike at zero and a bell-shape positive distribution skewed to the right, and the two-part model with a log-normal positive distribution best captures the data pattern.

<sup>&</sup>lt;sup>30</sup>The number of clicks is coded as censored if the website receives too few clicks. We do not have specific information on the censoring rule, so we code the censored clicks as zero. In one specification, we analyze the extensive margin as whether a website receives any positive or censored clicks, and the results are similar.

website i and the time period to which month t belongs (regime 0, 1, or 2).

The intensive margin is assessed using a simple OLS model conditional on a website receiving positive clicks:

$$(ln(Y_{it}^{AllQueries})|Y_{it}^{AllQueries} > 0) = \alpha_i + \sum_{r=1}^{2} \gamma_r * Regime_r$$

$$+ \sum_{k \in \{B,C\}} \sum_{r=1}^{2} \theta_{kr} * Tier_k * Regime_r + \epsilon_{it},$$

$$(2)$$

where  $\alpha_i$  denotes website fixed effects. Because website fixed effects absorb the tier dummies,  $Tier_k$ only appears in the interaction with  $Regime_r$ . We do not include website fixed effects in equation (1) because a probit regression with fixed effects may introduce an incidental parameter problem. In both specifications (1) and (2),  $\theta_{kr}$  measures the conditional differential effect of regime 1 and regime 2 for tier-B and tier-C websites compared with the control group tier-A pharmacies in regime 0.

A priori, when total organic and paid clicks are the dependent variable, one may expect  $\theta_{kr}$  to be negative for tier-B and tier-C websites after the ban, either because the ban has sent a negative message about the safety of these websites or because the ban has made it more difficult to find tier-B and tier-C sites even if consumers' beliefs remain unchanged. The challenge is how to distinguish these two explanations. One strategy is to explore the timing difference: arguably, the massive media coverage on the Google-DOJ settlement (regime 2) may have increased the salience of the negative message about the safety of tier-B and tier-C websites, while the difficulty to find these websites should have increased in regime 1, right after Google started to ban these websites from sponsored search. Moving from regime 1 to regime 2, consumers' perceptions about the safety of tier-B and tier-C sites may have been affected by the settlement. This suggests that we can differentiate the above two explanations by comparing the effects of the ban in regime 1 and regime 2.

The second strategy is to compare the changes in total and organic clicks on tier-B and tier-C websites. Because tier-C websites were prohibited from sponsored listings even before the ban<sup>31</sup>, the ban should be a greater shock to clicks on tier-B websites than on tier-C websites, if the main effect of the ban is informing consumers of the danger of other-certified websites. This implies that the organic clicks on tier-B websites should drop more after the ban than those on tier-C websites. In contrast, if the main effect of the ban is adding consumer search cost in reaching non-NABP-certified websites, either because tier-B websites were on average easier to find in organic search (proxied by their organic clicks before the ban) or because tier-B websites were perceived safer than tier-C websites thanks to their non-NABP certification.

The above regressions summarize all search behaviors including what query to search for and

<sup>&</sup>lt;sup>31</sup>Paid clicks are observed on tier-C websites due to imperfect screening by the search engines.

what link to click into. Assuming the ban has different effects on tier-B and tier-C pharmacy sites (which turns out to be true in our data), we can further examine which consumer behavior leads to the difference: is it because the ban motivates differential search intensity on pharmacy queries that spell out the names of tier-B or tier-C sites, or because searchers are more or less likely to click into tier-B or tier-C sites conditional on the same pharmacy queries? Taking tier-A pharmacy name queries as the baseline, the effect on query intensity can be studied in the following specification:

$$ln(Y_{jt}^{Pharmacy}) = \alpha_j^P + \alpha_t^P + \beta_1^P \cdot X_j^P \cdot Regime_1 + \beta_2^P \cdot X_j^P \cdot Regime_2 + \epsilon_{jt}^P,$$
(3)

where  $Y_{jt}^{Pharmacy}$  denotes the number of searches for pharmacy query j in month t.<sup>32</sup>  $X_j$  is a set of dummies indicating the type of query j. The coefficients  $\{\beta_1^P, \beta_2^P\}$  denote the difference-in-differences estimates of how the two regimes affect various pharmacy queries as compared to the queries on tier-A pharmacy names.

As detailed in Section 4.2, we can distinguish pharmacy name queries (e.g. "cvs"), discount pharmacy queries (e.g. "cheap drug") and general pharmacy queries (e.g. "pharmacy at"). Different pharmacy query types may indicate different intentions to search and therefore we expect a different response to the ban. To capture the effect of the ban on clicks into website *i* conditional on pharmacy query type *j*, let  $X_j$  be the dummy variable for each pharmacy query type. We extend equations (1) and (2) to allow the key parameters,  $\{\gamma_r, \theta_{kr}\}$ , to vary by the type of query:

$$Prob(Y_{ijt}^{Pharmacy} > 0)) = \Phi\left(\sum_{j} \alpha_{j} X_{j} + \sum_{k \in \{B,C\}} Tier_{k} + \sum_{r=1}^{2} Regime_{r}\right) + \sum_{j} \sum_{k \in \{B,C\}} \beta_{kj} Tier_{k} * X_{j} + \sum_{j} \sum_{r=1}^{2} \gamma_{rj} Regime_{r} * X_{j} + \sum_{j} \sum_{k \in \{B,C\}} \sum_{r=1}^{2} \theta_{krj} * Tier_{k} * Regime_{r} * X_{j},$$

$$(4)$$

$$ln(Y_{ijt}^{Pharmacy}|Y_{ijt}^{Pharmacy} > 0) = \sum_{j} \alpha_{j} * X_{j} + \sum_{r=1}^{2} Regime_{r}$$

$$+ \sum_{j} \sum_{k \in \{B,C\}} \beta_{kj} Tier_{k} * X_{j} + \sum_{j} \sum_{r=1}^{2} \gamma_{rj} Regime_{r} * X_{j}$$

$$+ \sum_{j} \sum_{k \in \{B,C\}} \sum_{r=1}^{2} \theta_{krj} * Tier_{k} * Regime_{r} + \epsilon_{ijt}.$$

$$(5)$$

The relationship between a user's query and resulting click destinations sheds light on the economic effects of the ban. If a query for "discount pharmacy" directs more traffic away from both

<sup>&</sup>lt;sup>32</sup>We also estimate equation 3 using the number of searchers that submit query j in month t.

tier-B and tier-C websites after the ban, it suggests that consumers have heightened safety concerns for all non-NABP-certified websites. In comparison, if the query directs traffic away from tier-C sites but not from tier-B sites, it is probably because consumers are willing to tolerate the risk of tier-B sites and/or find a way to get around the ban of tier-B sites in sponsored search. Pharmacy name queries provide more direct evidence. If we find a tier-C pharmacy name query leads to fewer organic clicks on tier-C sites but a tier-B pharmacy name query does not lead to fewer organic clicks on tier-B sites, one explanation is that the ban has different effects in conveying the safety risk for these two types of pharmacy sites. Search cost is less able to explain this data pattern because both tier-B and tier-C sites are highly ranked in organic search results if we search for their pharmacy names directly.

We also explore how the effect of the ban differs by the types of drugs consumers search for on the Internet. Existing literature suggests that consumers that target chronic or privacy-oriented drugs will be affected the most by the ban because cost saving and privacy are dominant reasons for using online/foreign pharmacies before the ban. The Oxford English Dictionary defines a lifestyle drug as "a drug prescribed to treat a condition that is not necessarily serious or life-threatening but that has a significant impact on the quality of life."<sup>33</sup> While this definition does not explicitly identify a specific set of drugs, we evaluate how the ban's effect varies for drugs that usually treat less serious conditions (e.g., drugs that target erectile dysfunction and smoking cessation). The demand for these drugs may be more price-elastic than drugs that treat life-threatening conditions.<sup>34</sup> Non-NABP-certified websites may be more attractive for lifestyle drugs, either because users of these drugs appreciate privacy or because they do not have a formal prescription and prefer websites with a less rigid prescription requirement.

However, as the ban cannot prohibit consumers from reaching non-NABP-certified pharmacies via organic links, it is unclear whether the ban leads to more or less of a click reduction for these drug queries. To examine this question, we classify drug queries according to (1) whether drug query j attracted a high fraction of clicks into non-NABP-certified pharmacies before the ban, (2) whether drug query j targets lifestyle drugs or controlled substances, and (3) whether drug query jtargets chronic drugs.<sup>35</sup> Defining each classification variable as  $X_{g_j}$ , we estimate the differential effects of the ban on the extensive margin of clicks into pharmacy site i from drug query type  $g_j$  in

<sup>&</sup>lt;sup>33</sup>See http://www.oed.com/view/Entry/108129. In addition, one medical article by Gilbert, Wally and New in the *British Medical Journal*, describes a drug in this category as "one used for 'non-health' problems or for problems that lie at the margins of health and well being."

<sup>&</sup>lt;sup>34</sup>Of course, some lifestyle drugs are at times used to treat serious medical conditions.

 $<sup>^{35}</sup>$ For robustness, we also considered drugs for whom the searchers were more likely to be elderly or low-income before the ban.

month  $t(Y_{ijt})$ , by:

$$Prob(Y_{igt}^{Drug} > 0) = \Phi\left(\sum_{g} \alpha_{g} X_{g} + \sum_{k \in \{B,C\}} Tier_{k} + \sum_{r=1}^{2} Regime_{r}\right)$$

$$+ \sum_{g} \sum_{k \in \{B,C\}} \beta_{kg} Tier_{k} * X_{g} + \sum_{g} \sum_{r=1}^{2} \gamma_{rg} Regime_{r} * X_{g}$$

$$+ \sum_{g} \sum_{k \in \{B,C\}} \sum_{r=1}^{2} \theta_{krg} * Tier_{k} * Regime_{r} * X_{g},$$

$$(6)$$

$$ln(Y_{igt}^{Drug}|Y_{igt}^{Drug} > 0) = \sum_{g} \alpha_{g} * X_{g} + \sum_{r=1}^{2} Regime_{r}$$

$$+ \sum_{g} \sum_{k \in \{B,C\}} \beta_{kg} Tier_{k} * X_{g} + \sum_{g} \sum_{r=1}^{2} \gamma_{rg} Regime_{r} * X_{g}$$

$$+ \sum_{g} \sum_{k \in \{B,C\}} \sum_{r=1}^{2} \theta_{krg} * Tier_{k} * Regime_{r} + \epsilon_{igt}.$$

$$(7)$$

The coefficients of the interaction terms with  $X_{g_j}$ , denoted as  $\{\gamma_{rg}, \theta_{krg}\}$ , indicate whether the ban has differential effects on clicks by the type of drug query.

### 4 Data Summary

Our primary datasource is comScore.<sup>36</sup> ComScore tracks the online activity of over two million persons worldwide, one million of whom reside in the US. ComScore extrapolates the observed activity in the households it tracks and by using various demographic weights, it determines the aggregate activity of all US Internet users. We obtained access to click-through data from US households. ComScore data have been used to study internet search behavior by a number of economists including Chen and Waldfogel (2006), Chiou and Tucker (2011), and George and Hogendorn (2013).

#### 4.1 Click and Search Data

We use data from comScore's Search Planner suite of tools, which provides click-through data on queries submitted to five large search engines - Google, Yahoo!, Bing, Ask, and AOL. The click data (available on comScore's "term destinations" report) are organized by query-month-engine and include the number of queries (searches), searchers, and clicks in a given month. In addition, clicks are also broken down into organic versus paid and by destination URL.<sup>37</sup> At times, due to

<sup>&</sup>lt;sup>36</sup>http://www.comscore.com/.

 $<sup>^{37}</sup>$ A query is the actual text that a searcher enters on a search engine. Our data include click activity on websites following the exact query, but also clicks following queries where the text appears somewhere in the search box,

small sampling of some queries, click activity is censored because comScore is unable to reliably extrapolate the observed activity to the whole population.<sup>38</sup> We observe 49 months of data from September 2008 to September 2012.

In addition to click activity following each query, we also download from comScore a demographic profile (comScore's "term profile" report) of searchers who perform each query in each month. The profile includes a distribution of age, income, household size, the presence of children, and the geographic location of the searchers. We also observe the share of clicks following a query that are received by each of the five search engines.

Figure 3 shows an example of these reports for Lipitor in January 2012. The term destination report lists the total clicks, divided between organic and paid, following queries for Lipitor in January 2012. Because we selected "match all forms", the click counts include queries for Lipitor alone as well as Lipitor plus other keywords. This report shows clicks on all five search engines combined, but separate reports were also run on individual search engines. The click counts under the key metrics section is comScore's estimate of the total number of clicks by users in the US on all websites following the query. In addition, the clicks are broken down by specific entity.<sup>39</sup> Each entity name is also assigned to one or more categories, such as, health, government, or pharmacy. It is important to note that the clicks we observe on an entity all originate from a search engine. We do not know how many clicks a website receives via direct navigation, bookmarks, etc.

In addition, the term profile report provides information about searchers for Lipitor in January 2012. While the report is not engine-specific, it provides the total number of searches and searchers, irrespective of clicks following those searches. The report also provides demographic information on the households that searched for Lipitor in January 2012. A few examples are shown in the table, but demographics are provided for age, income, geographic region, location (home/work/school), household size, and the presence of children. Finally, the report tells us the share of searches on each of the five search engines.<sup>40</sup>

#### 4.2 Query List and Website Classification

A list of queries must be submitted to comScore in order to extract query-level data. To create a list of drug and pharmacy related terms, we use several resources. The first one is a list of brand names from the FDA's Orange Book of all approved drugs.<sup>41</sup> The second resource is a list of drug

potentially along with other words. Plural forms of the query are also included. comScore refers to this as "match-all-forms" queries as opposed to "exact" queries that return the clicks on the query text exactly as entered on the search engine.

<sup>&</sup>lt;sup>38</sup>Our data has a limitation in regard to censoring. When a click count is censored by comScore, the name of the website entity appears in the database with a click count of -1. This means there were positive clicks on the website during that month, but extrapolation to the population would not produce a reliable estimate. We treat these websites as having zero clicks in our analysis.

<sup>&</sup>lt;sup>39</sup>Usually an entity name is a URL, but comScore also aggregates clicks on websites with common ownership and lists them under a different entity level (e.g., property, media title, channel, etc). We collect click data at the finest level available to avoid double counting.

<sup>&</sup>lt;sup>40</sup>From the share, we can determine the number of searches that were performed on each engine, however the demographics are only available for searchers across all engines.

<sup>&</sup>lt;sup>41</sup>http://www.accessdata.fda.gov/scripts/cder/ob/default.cfm.

manufacturers from Kantar Media<sup>42</sup> We also include three government website names that provide drug information (FDA, NIH, and CDC), and four website names that certify online pharmacies (NABP, LegitScript, PharmacyChecker, and CIPA). The resulting list of queries is supplemented by the names of online pharmacies, which is based on comScore's own categorization of the websites in their data. Running our list of drug names on comScore, we can identify the top pharmacy website names in the comScore "Pharmacy" category.<sup>43</sup> This list, plus any pharmacy names that we can find on any of the four certifying websites, comprise our preliminary list of pharmacy websites.

To address the possibility that searchers may reach drug and pharmacy related websites by searching for a medical condition, symptom, or another non-drug and non-pharmacy term, we supplement the query list with data from Keywordspy.com. This website collects information on keywords that companies bid on for sponsored ads on a search engine. It also reports a list of keywords that more likely lead to organic clicks on a certain website.<sup>44</sup> This allows us to identify a list of organic keywords that are popular searches when the destination is ultimately an online pharmacy. We also add all keywords that the FDA bid on to appear in an engine's sponsored ads.

The combination of all these sources led to over 8,000 queries, far too many to download from comScore given time constraints. Therefore, we restricted the list of drugs to only those that were advertised (in the Kantar media data) and/or prescribed by a physician from 2006-2009.<sup>45</sup> We also ran the complete list of queries through comScore twice on two time windows in 2009 and 2012 and restricted our sample to queries that accounted for the top 90% of clicks in either window. This left us with 690 queries. Because comScore reports the clicks both for the query exactly as it appears and variations of the query (e.g., clicks following a search for "canada online pharmacy" are included in a search for "canada pharmacy"), we only use queries that are not variations of another to avoid double counting. This further restricts our sample to 528 queries. Each query was then submitted to comScore and monthly reports from each search engine were downloaded for the analysis.

Each of the 528 queries are then classified into different query types (see Table 3). Along with drug queries, pharmacy queries are further classified according to their certify-status (tier A, B, or C) as well as general and discount pharmacy keywords. Queries that are not drug or pharmacy related are classified as other.

Table 3 shows the total query count in each category of query. Within each broad group of queries (drug, pharmacy, and other), we further classify the queries by their intention to search for online pharmacies. We expect that the effect of the ban will be most significant on the searches and clicks of queries that are used to reach non-tier-A online pharmacies before the ban. In particular, for the pharmacy query group, we first separate out the queries that are the exact name of the online pharmacy websites and classify them according to the pharmacy tiers. Queries that target pharmacies that sell cheap or discount drugs, and those operate in foreign countries, which more

<sup>&</sup>lt;sup>42</sup>http://kantarmediana.com/intelligence.

<sup>&</sup>lt;sup>43</sup>The "Pharmacy" category ID on comScore is 778268. A website may have multiple classifications, but any site with this ID we classify as a pharmacy.

<sup>&</sup>lt;sup>44</sup>This is similar to the Keyword Tool in Google's Adwords.

<sup>&</sup>lt;sup>45</sup>The latter comes from the National Ambulatory Medical Care Survey (NAMCS).

likely lead to clicks on non-tier-A pharmacies, are classified into discount pharmacy search terms.<sup>46</sup> The remaining pharmacy queries are all general search terms for pharmacies.<sup>47</sup> As discussed in the previous section, the sample of queries in our study are chosen if they lead to a sufficient volume of traffic that can be captured by comScore. Among 528 queries, we choose to focus on drug and pharmacy queries because they are more likely to lead to online pharmacy websites and thus better reflect the changes in consumer search behavior.<sup>48</sup> Figure 4 shows that the number of searchers and searches evolve similarly by broad query groups. Pharmacy search queries experience a spike in the last few months of each year because some pharmacy queries include large retail stores (e.g., walmart and target) with seasonal demand. We control for seasonality in robustness checks of our results.

The last step in processing the data is to classify the destination websites in the database into various categories. We analyze the click data only for pharmacy websites so we classify online pharmacy websites according to their certify-status (tier A, B, or C).<sup>49</sup> The destination website classification is used in the results shown in the regression tables.

Because some of the comScore data are not engine specific, all empirical results present below pool data from all five search engines.

## 5 Empirical Results

#### 5.1 Descriptive Statistics

Table 4 summarizes the number of searches and clicks by query type. The ratio of online pharmacy clicks to searches (column 3) is associated with the search cost of finding a certain website. If the desired pharmacies do not appear in the paid links or high in the organic results, this may lead consumers to not click on any website and subsequently this would result in a low pharmacy clicks-to-searches ratio.

The ratio of pharmacy clicks to total clicks (column 4) show how paid and organic clicks vary on each type of pharmacies led from different query types. Pharmacy queries lead to many more clicks on pharmacy websites than drug queries. Tier-B names are very likely to lead to pharmacy websites

<sup>&</sup>lt;sup>46</sup>Among 46 discount pharmacy queries, 11 contain the words "canada", "international" and "europe", 5 contain word "online", and 17 contain words "cheap", "discount", "low cost", "free", "deal", and "coupon".

<sup>&</sup>lt;sup>47</sup>In the general pharmacy terms, there are three queries "pharmacy in", "pharmacy on" and "the pharmacy" carrying exactly the same observations, so we dropped the first two. To check if "the pharmacy" counts all clicks from the query that contains only the word "pharmacy", we calculate the total number of clicks by all queries with "pharmacy" in it except for "the pharmacy". We find that "the pharmacy" always records a larger number of clicks and conclude that "the pharmacy" includes all clicks for queries with "pharmacy" in it. We kept the query "the pharmacy", but subtract the from it the total number of clicks by queries containing the complete word "pharmacy".

 $<sup>^{48}</sup>$  In regime 0, only 2.3% of the clicks on pharmacy websites followed queries that were not drug or pharmacy queries, so we choose to not to focus on these queries.

<sup>&</sup>lt;sup>49</sup>Since the search engine ban only applies to online pharmacies that sell prescription drugs, our analysis is restricted to this set of pharmacies. We cannot directly infer whether a pharmacy sells prescription drugs from its site name or comScore classification, so we check by clicking into each pharmacy website to verify that prescription drugs are sold on the website at the time of our study.

(93-98%) followed by tier-A names (78-81%) and discount pharmacy keywords (59-67%).<sup>50</sup> Tier-C pharmacy names are associated with the lowest percentage of pharmacy clicks among all pharmacy name queries and this percentage drops sharply from 39.8% in regime 0 to 31.4% in regime 1 and 7.1% in regime 2. In contrast, the percentage of pharmacy clicks is stable or even increasing for Tier-B pharmacy names after the ban. Compared with pharmacy queries, drug queries have a much lower percentage of pharmacy clicks (22.1%) and that percentage plummets after the ban (to 2-4%). This is probably because many drug queries target information websites rather than pharmacies and the searchers targeting a pharmacy website using a drug query cannot find the pharmacy sites via sponsored links following the ban. The remaining columns of Table 4 report paid and organic clicks separately. The organic clicks to Tier-B and Tier-C sites have increased after the ban for almost all pharmacy and drug queries, suggesting substitution to organic results when sponsored links are no longer available.

Focusing on pharmacy websites, table 5 also summarizes the organic and paid click volume on pharmacy websites by tier and by regime. For tier-A pharmacies, the number of organic and paid clicks grows from regime 0 to regime 2. Tier-B pharmacies in regime 0 are accessed mostly via paid clicks, with an average of 6,338 monthly paid clicks and 1,795 monthly organic clicks. The ban results in almost 100% loss in paid clicks, but part of the loss is offset by a large increase in organic clicks, suggesting that searchers are substituting organic for paid links. For tier-C websites, the average number of paid clicks falls as expected and the average organic clicks rises in regime 1, but then falls in regime 2, consistent with substitution to organic links in regime 1 and more awareness of the risks associated with these sites in regime 2. The differential change in organic clicks on tier-B and tier-C websites is evident in Figure 5, where we plot the monthly trends of paid and organic clicks by tier. Part of the reduction in organic clicks on tier-C pharmacies may be attributable to fewer tier-C pharmacy queries after the ban, as shown in Figure 6.

The last three columns of Table 5 show the distribution of number of websites active in each regime. With the same set of queries in each regime, the number of online pharmacy websites that are recorded as having any clicks in comScore is relatively stable for tier-A and tier-B pharmacies, but declines 33% for tier-C from 138 to 92. This decline could be due to both health concerns and search costs. The decline in the number of tier-C websites may have several implications. For pharmacy competition, this may benefit the remaining tier-C pharmacies if consumers preferring tier-C pharmacies continue to buy from them. However, if consumers are shifting from tier-C to tier-B or tier-A pharmacies, we will observe clicks on tier-C websites decline as a whole.

The top panel of table A1 in the appendix lists examples of drug queries that led to a high proportion of clicks into tier-B and tier-C websites in the first 9 months of our sample (September 2008 to May 2009) before the ban. Five of the top 10 drug queries on list are controlled substances. The bottom panel lists drugs with a low proportion of clicks into tier-B and tier-C websites. Only one query in the tier-B list is controlled substance and it also includes more drugs that target

 $<sup>^{50}\</sup>mathrm{The}$  average clicks per search and the percent pharmacy clicks are first calculated at the query level and then averaged.

chronic diseases such as high blood pressure. These patterns are not surprising as tier-C sites are less likely to require prescriptions and controlled substances are subject to closer screening by the FDA at customs enforcement. In an unreported table, we also rank drug queries by the absolute count of total clicks into tier-B or tier-C sites. These alternative ranks are similar to the ranks presented in Table A1, except that some high-volume drug queries are ranked higher in the tier-B list if they target chronic conditions (e.g., lipitor and insulin) or ranked higher in the tier-C list if they target lifestyle drugs or controlled substances.

Overall, these statistics suggest a similar trend in searches across broad query groups, but different click patterns into tier-A, tier-B and tier-C websites. In general, we observe more paid and organic clicks on tier-A pharmacies, a greater substitution from paid clicks to organic clicks for tier-B pharmacies after the ban, a reduction in organic clicks for tier-C pharmacies as well as a reduction in search intensity for tier-C pharmacy names. The drug queries that led to tier-B and tier-C clicks before the ban are also different: tier-B sites were more likely to receive clicks from searches for chronic drugs, while tier-C sites were more likely to receive clicks from queries for lifestyle drugs or controlled substances.

#### 5.2 Regression Results

#### 5.2.1 Total Clicks from All Queries

Our first set of regressions focus on clicks received by pharmacy website i in month t from all queries. As detailed in Section 3, this is our broadest specification and it summarizes all search behavior leading to pharmacy websites.

Table 6 reports pharmacy website results for total and organic clicks. Within total clicks, column (1) examines whether website i received any clicks in month t; Column (2) examines whether website i received any positive clicks in month t, where positive clicks refers to non-censored click counts in the comScore data. Both columns (1) and (2) refer to the extensive margin, following the probit specification in equation (1). On the intensive margin, column (3) uses equation (2) to examine the log of the number of clicks, conditional on a website receiving positive clicks in the month. Because click traffic of many websites is too low to have non-censored positive clicks, the number of observations drops 72% from columns (1) and (2) to column (3). The results for "any click" and "any positive click" are similar, so for organic clicks we only report regressions for "any positive organic clicks" (column 4) and log positive organic clicks conditional on having positive organic clicks (column 5). All columns use tier-A sites as the excluded baseline group.

The first three columns suggest that, after the ban, tier-C sites suffer on the extensive margin while tier-B sites suffer on the intensive margin. In particular, the probability of a tier-C site receiving any positive clicks falls 6.69 percentage points in regime 1 and the net effect grows to 10.92 percentage points by regime 2. In comparison, there is no significant change in the probability of a tier-B site receiving any positive click. Conditional on receiving any positive clicks, the amount of total clicks received by a tier-B site falls 61.7% in regime 1 and by a similar magnitude (58.3%) in regime 2. Recall that the ban on sponsored search was effective in both regimes 1 and 2, but

the Google-DOJ settlement at the beginning of regime 2 had broader media coverage and likely heightened the health concerns of uncertified pharmacies. The larger drop in tier-C clicks in regime 2, together with the lack of a further drop of tier-B clicks in regime 2, suggests that consumers may have had more health concerns with tier-C sites than with tier-B sites after the Google-DOJ settlement. Another possible explanation is that tier-C websites were ranked low in organic results and their organic ranks became even lower in regime 2 as consumers had difficulty finding them in regime 1.

Focusing on organic clicks only, the last two columns of Table 6 show that tier-B sites enjoy an 88.2% increase of organic clicks in regime 1 from regime 0 and 113.6% increase in regime 2 relative to tier-A. Combined with the fall in total clicks on these sites, this suggests that the loss of paid clicks on tier-B sites was offset with an increase in organic clicks, although total clicks still fall. In contrast, tier-C sites suffer a reduction in traffic via both organic and total clicks, and the reduction is greater in regime 2 than in regime 1. These differential effects suggest that the ban generates search frustration and some, but not all, consumers switch from paid to organic links for tier-B sites. This does not rule out health concerns for tier-B sites, but the Google-DOJ settlement may have raised more health concerns for tier-C sites than for tier-B sites.

We also estimate auxiliary models to assess the robustness of these results. To control for the possibility of a pre-treatment trend in clicks, we include a trend term that was allowed to vary separately in each regime. We also checked for the impact of seasonality by including a dummy variable for the holiday months of November and December for tier-A sites. Neither of these specifications impacted the qualitative results.<sup>51</sup> Because the ban on tier-B and tier-C pharmacies from sponsored links was imperfect (as shown in figure 5), we also conducted robustness checks on the cut-off date of regime 1 (the date of the ban) in two ways. First, we used a new regime 1 cut-off corresponding to the actual month when paid clicks on non-NABP certified pharmacies fell to nearly zero (September 2010). Second, we performed a placebo check by placing the regime cut-off in June 2009, well before the ban. The first strategy does not affect the qualitative results and the second shows no change in organic and paid clicks in the hypothetical regime 1 treatment period before the actual ban. In the first strategy, we also tried cutting the regime 1 into two halves corresponding to before and after September 2010. We find the coefficients similar for these two periods, except that the reduction in total clicks on tier-C websites at the extensive margin is deepened relative to tier-A in the second half of regime 1.

#### 5.2.2 A Closer Look at Pharmacy Queries

We next investigate whether the click reduction on tier-B/tier-C sites is driven by consumers searching less intensively for tier-B/tier-C pharmacy names or a lower likelihood to click on tier-B/tier-C sites, conditional on a particular type of pharmacy query. To answer this question, Table 7 reports regressions of log (searchers) and log (searches) of pharmacy queries. Taking tier-A pharmacy queries as the baseline, we look into general pharmacy queries, discount queries, tier-B queries and

<sup>&</sup>lt;sup>51</sup>Estimates for all robustness checks are available from the authors upon request.

tier-C queries separately. The only significant effects in this table are the drop of searches and searchers in tier-C pharmacy queries. The similar magnitudes of the effect on searches and searchers suggest that fewer consumers search for tier-C pharmacy names after the ban and even fewer after the Google-DOJ settlement.

Table 8 examines how the ban changed total clicks into website i from a pharmacy query of type j. We report the extensive margin (total clicks > 0) and the intensive margin (log(total clicks), if positive) separately. Within each margin, we organize columns by destination:  $1 \times$  denotes the baseline destination (tier-A), tier-B× denotes additional effects into tier-B destinations, and tier-C× denotes additional effects into tier-C destinations. The rows are organized by pharmacy query types: general, discount, tier-B and tier-C relative to tier-A queries. The most noticeable result is that tier-B and discount queries more likely lead to tier-B destinations after the ban but a tier-C query is less likely to lead to a tier-C destination. One possible explanation is that tier-B websites appear high in organic ranks when consumers search for the tier-B names but tier-C websites are ranked lower when consumers search for the tier-C names. Although we do not know the exact organic ranks of each result in our sample period, we have searched tier-B and tier-C pharmacy names in Google in 2013 and found the pharmacy websites appear highly ranked in all cases. If the organic results in our sample period are similar to what we observe in 2013, this does not explain the differential effect on tier-B and tier-C queries from our regression. These results, combined with a lower search intensity for tier-C queries, suggest that consumers may shy away from tier-C websites due to health concerns but are persistent in searching for and clicking into tier-B websites despite potentially higher search costs.

#### 5.2.3 Heterogeneous Effects of Drug Queries

Pharmacy queries are often associated with clicks on pharmacy websites, however we do not observe which drug or condition the searchers are interested in once they click on the website. In contrast, each drug query focuses on a particular drug, which allows us to explore heterogeneous effects across different drugs or across different types of searchers.<sup>52</sup>

The existing literature suggests that consumers tend to use online pharmacies for chronic or privacy-sensitive conditions. Foreign online pharmacies can offer large cost savings if a brand name drug is expensive in the US and consumers need it frequently. Some foreign pharmacies, especially those in tier-C, offer online consultation and have less restrictive prescription requirements than pharmacies in other tiers. These features can be attractive to consumers who are reluctant to obtain a prescription because of privacy concerns or because of perceived stigmas associated with some lifestyle drugs. In light of this literature, we explore heterogeneous effects of the ban in four directions.

First, we characterize drugs according to the percentage of clicks before the ban on tier-B or

<sup>&</sup>lt;sup>52</sup>We are not able to explore heterogeneous effects across different types of searchers for pharmacy queries because the search volume on each pharmacy query is not large for comScore to provide searcher demographics both before and after the ban.

tier-C sites. For a particular drug that had non-censored total clicks in the first nine months of our data before the ban (September 2008 to May 2009, a total of 233 drugs), we compute the fraction of total clicks into tier-B and tier-C sites. The distribution of this fraction is very skewed, ranging from 100% (for two queries that only led to tier-C clicks) to 0% (for 110 queries that only led to tier-A clicks). A total of 79 drugs are defined as H-drugs if this fraction is greater than 3%, and 112 drugs are defined as L-drug if this fraction is below 0.1%.<sup>53</sup> In the regressions for both extensive and intensive margins, we take L-drug queries as the baseline and examine whether H-drug queries have a differential effect on the interactions between the destination tier and regime dummies. The regression sample excludes the first nine months of our data because they are used to define the H and L drugs.

Estimates of equations (6) and (7) are shown in table 9. The results show that H-drug queries are associated with a greater loss in clicks on tier-B or tier-C sites after the ban. Specifically, H-drug queries experience more of a reduction in tier-B and tier-C total clicks on the intensive margin. However, organic clicks for tier-B sites following H-drug queries are unaffected while they fall for tier-C sites.

In contrast to the substitution to organic links following pharmacy queries after the ban, the lack of substitution to organic clicks following H-drug queries is possibly because tier-B sites rarely show up as high-ranked organic links when one searches for a specific drug. In contrast, tier-B sites often appear on the first page of organic results if one enters pharmacy queries. These losses in total and organic clicks on tier-C sites are larger and more significant after the Google-DOJ settlement, which is consistent with the previous finding that consumers shy away from tier-C sites due to not only increased search cost after the ban but also heightened health concerns after the settlement.

Our second analysis of heterogeneous effects focuses on lifestyle drugs, which usually treat less serious or non-life threatening conditions. While this definition does not specify particular drugs or drug classes in this category, in our analysis we define lifestyle drugs as those that target ED (5 queries), birth control (11 queries), weight loss (3 queries), facial skin problems (11 queries), or smoking cessation (3 queries). We also include drugs that are designated as controlled substances by the US government (23 queries).<sup>54</sup> These drugs are by no means a definitive list of lifestyle drugs, but we believe the demand for these drugs may be more price elastic and therefore the effect of the ban may be greater compared to other types of drugs. In total, 50 drug queries are classified as lifestyle drugs.<sup>55</sup> As we expect, lifestyle drug queries are more likely to result in clicks into tier-C sites before the ban.<sup>56</sup> Taking non-lifestyle drug queries. In general, the differential effects of lifestyle drug queries.

 $<sup>^{53}</sup>$ The other 42 drugs had a fraction of total clicks into tier-B and tier-C sites ranging between 0.1% and 2.72%. We omit these queries in the regressions. Appendix Table A1 provides a list of the top 10 H-drug queries and top 10 L-drug queries, ranked by the total clicks on pharmacy websites.

<sup>&</sup>lt;sup>54</sup>Some, but not all, sleep aid, ADHD and muscle relaxant drugs are controlled substances.

<sup>&</sup>lt;sup>55</sup>Appendix Table A2 provides a list of top 10 lifestyle queries and top 10 non-lifestyle queries, ranked by the number of pharmacy-related clicks following each query.

 $<sup>^{56}</sup>$ The fraction of total clicks into tier-C sites in the first nine months of our data is 6.9% for lifestyle drug queries, and 2.81% for non-lifestyle drugs.

is insignificant, except for a greater reduction in total clicks from lifestyle queries into tier-B sites on the intensive margin and a greater reduction in total clicks into tier-C sites on the extensive margin, both after the Google-DOJ settlement.

A third type of heterogeneous effect could exist between chronic and non-chronic drug queries. A drug query is defined as chronic if the drug was on average prescribed five or more times a year per patient in the nationally representative 2010 Medical Expenditure Panel Survey (MEPS). A query is defined non-chronic if the average prescription frequency is below 3.5 per patient per year. In total, we have 73 chronic drug queries and 83 non-chronic drug queries.<sup>57</sup> Those with no representation in the MEPS data or with prescription frequency between 3.5 and 5 are dropped from regressions.

Taking non-chronic queries as the baseline, Table 11 shows that chronic queries suffer less of a reduction in total and organic clicks into tier-B and tier-C sites on the intensive margin. These effects are larger and more significant after the Google-DOJ settlement. In comparison, there is no significant differential effect between chronic and non-chronic queries on the extensive margin. Because the intensive margin captures larger websites by definition, this suggests that the ban has less (and in fact close to zero) effect on clicks from chronic queries to large tier-B and tier-C websites. These differential effects are impressive if we consider the facts that the banned pharmacies have a low chance to appear high in organic results following a drug query and the percent of clicks on pharmacy websites following drug queries has plummeted from 22% to 2-3% after the ban.<sup>58</sup>

Our results show that organic and paid clicks on tier-A pharmacies increase after the ban on non-NABP certified pharmacies. Total clicks on tier-B pharmacies fall after the ban, though consumers substitute to organic links to partially offset of the fall in paid clicks. Clicks on tier-C sites fall as well, and we find very little substitution to organic links after the ban. This is consistent with health concerns driving consumers away from non-tier-A pharmacies, though are still willing to click (potentially with higher search costs) on other-certified tier-B sites after their ban. it is also consistent with the possibility that tier-B sites are ranked higher than tier-C sites in organic results and therefore are easier to find when sponsored links disappear from the search page. Our analysis of heterogeneous impacts shows that the effects on tier-B and tier-C websites are larger for H-drugs, lifestyle drugs, and drugs that treat non-chronic conditions.

## 6 Conclusion

We have shown that following the ban on non-NABP-certified pharmacies from sponsored search, there is a reduction in total clicks into the banned pharmacies. However, this effect is differential in several dimensions.

First, the websites certified by non-NABP agencies – referred to as tier-B sites – experience a

<sup>&</sup>lt;sup>57</sup>Appendix Table A3 provides a list of the top 10 chronic queries and top 10 non-chronic queries ranked by the number of pharmacy-related clicks following each query.

<sup>&</sup>lt;sup>58</sup>Although we do not present the results here, we also investigated if the average demographics of each drug searcher had a heterogeneous impact on how the ban affected clicks on pharmacy websites. We find that the ban has no differential effect on queries that had on average older searchers or lower-income searchers. These tables are available upon request.

reduction in total clicks, and some of their lost paid clicks are replaced by organic clicks. These effects do not change significantly before or after the Google-DOJ settlement. In contrast, pharmacies not certified by any of the four major certification agencies – referred to as tier-C sites – suffer the greatest reduction in both paid and organic clicks, and the reduction is exacerbated after the Google-DOJ settlement.

Second, we explore whether the effect of the ban depends on what drug names consumers search for on the Internet. Drug queries that led to more clicks on non-NABP-certified pharmacies before the ban are most affected by the ban, but chronic drug queries are less affected by the ban than non-chronic drugs.

Overall, we conclude that the ban has increased search cost for tier-B sites, but at least some consumers overcome the search cost by switching from paid to organic links. In addition to search cost, our results suggest that the ban may have increased health concerns for tier-C sites and discouraged consumers from reaching them via both paid and organic links. It is also possible that tier-C sites are buried deeper in organic results than tier-A and tier-B sites, and the extra obscurity adds difficulty for consumers to switch to organic links for tier-C sites. Unfortunately, comScore data do not contain the rank information of search results following a specific query. Hence we cannot distinguish the effects of heightened health concerns from organic rank changes after the Google-DOJ settlement.

More generally, our study is limited to consumer search via search engines, as recorded in the comScore data. Due to the lack of individual click-through data, we do not know whether a consumer switches between drug, pharmacy and other queries after the ban of non-NABP-certified pharmacies from sponsored search. Nor do we know whether the banned pharmacies have engineered their organic results or the NABP-certified pharmacies have increased price or changed their advertising strategy after the ban. These supply side questions warrant further study.

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## **Figures and Tables**

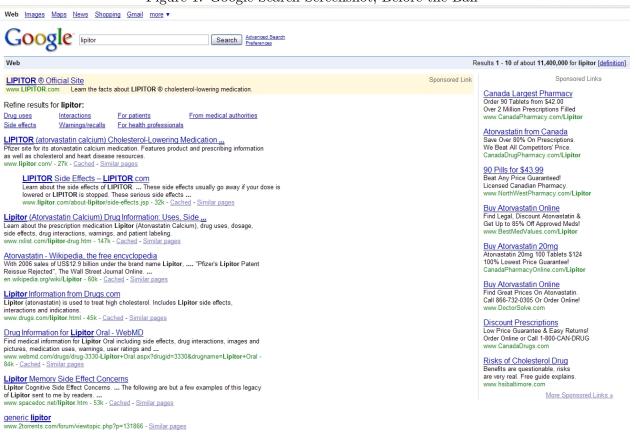


Figure 1: Google Search Screenshot, Before the Ban

## Figure 2: Google Search Screenshot, After the Ban

Google	lipitor	Q
	Web Images Maps Shopping More <del>-</del> Search tools	
	Ads related to lipitor ③	
	LIPITOR® Official Site	Atorvastatin (Lipitor)
	www.lipitor.com/	Prescription drug
	Learn About LIPITOR® (atorvastatin calcium). Visit the Official Site.	Consult a doctor if you have a medical concern.
	How Lipitor Works Lipitor Co-Pay Card	Lowers high cholesterol and triglyceride levels in the blood. Lowers the
	Benefits of Lipitor Dr. Discussion Guide	risk of chest pain, stroke, heart attack, or certain heart and blood vessel problems in people who have certain risk factors. This medicine is an HMG-CoA inhibitor. also called a statin.
	Lipitor Diabetes Lawyers	Side effects - Warnings - How to use
	www.youhavealawyer.com/Lipitor Diagnosed with Diabetes After Using Lipitor? Lawsuits Being Reviewed.	National Library of Medicine
	LIPITOR® (atorvastatin calcium)   Safety Info   Official Site	Brand name: Lipitor
	www.lipitor.com/ 💌	Possible side effects: Fever, Muscle weakness
	Find information on cholesterol-lowering medication and high cholesterol. Read about the risks and benefits of LIPITOR® (atorvastatin calcium).	May treat: High blood cholesterol level, High triglycerides, Hyperlipoproteinemias
	Cholesterol Medicine - Side Effects - Dosing - Works   Statins	Drug class: Statin
	Lipitor Information from Drugs.com	Other drugs in same class: Simvastatin, Rosuvastatin, Pravastatin, More
	www.drugs.com/lipitor.html ▼ Lipitor (atorvastatin) is used to treat high cholesterol. Includes Lipitor side effects, interactions and indications	May prevent: Coronary Artery Disease
	Lipitor Side Effects - Lipitor Drug Interactions - Lipitor Dosage - Lipitor	People also search for
	Lipitor (Atorvastatin Calcium) Drug Information: Description, User	Simvastatin (Zocor)
	www.rxlist.com > > lipitor (atorvastatin calcium) side effects drug center	Rosuvastatin
	Learn about the prescription medication Lipitor (Atorvastatin Calcium), drug uses, dosage, side effects, drug interactions, warnings, reviews and patient labeling.	Clopidogrel (Plavix)
	accego, one oncoro, and morecurre, namings, renere and panent incomig.	Pravastatin (Pravachol)
	Common and Rare Side Effects for Lipitor Oral - WebMD www.webmd.com/drugs/drug-3330-Lipitor+Oral.aspx?Lipitor •	Lovastatin (Mevacor)
	Find information about common, infrequent and rare side effects of Lipitor Oral.	Sources include: US FDA, US NLM, DailyMed, Micromedex Feedback / More info
	Lipitor (Drug) - Health - The New York Times topics.nytimes.com/topics/news/health//lipitor_drug/index.html - A free collection of articles about Lipitor (Drug) published in The New York Times.	

Report:	Term Des	stinations	]	Report:	Term	Profile	1	
Query:	Lip	itor		Query:	Lip	itor		
Date:	Januar	y 2012		Date:	Januar	y 2012		
Engine:	А	11		Engine:	n	/a		
Match Option:	Match A	ll Forms		Match Option:	Match A	ll Forms		
Key Metrics Total Clicks Paid Clicks Organic Clicks	169,156 38,670 130,486			Key Metrics Searches Searchers Searches per Searcher	293,240 219,414 1.34			
Site Clicks				Demographics				
Entity Name	lipitor.com	Wal-Mart	walmart.com	 Title	HoH Age	Income	Region	
Entity Level	Property	Property	Media Title	 Level	45-54	\$75k-99k	New England	
SubCategory	778218	778230	778230,778281	 Reach	40.15	15.65	2.21	
Organic Clicks	27,228	10,713	10,713	   <b>  </b>				
Paid Clicks	34,420	2,861	2,861					

## Figure 3: Example ComScore Data

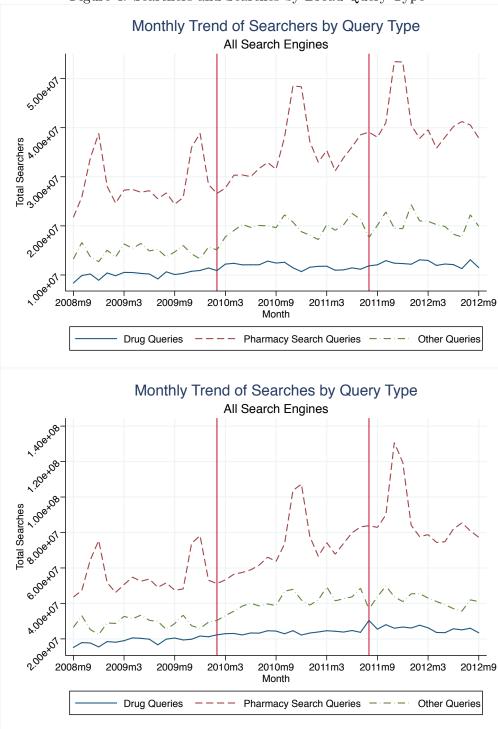
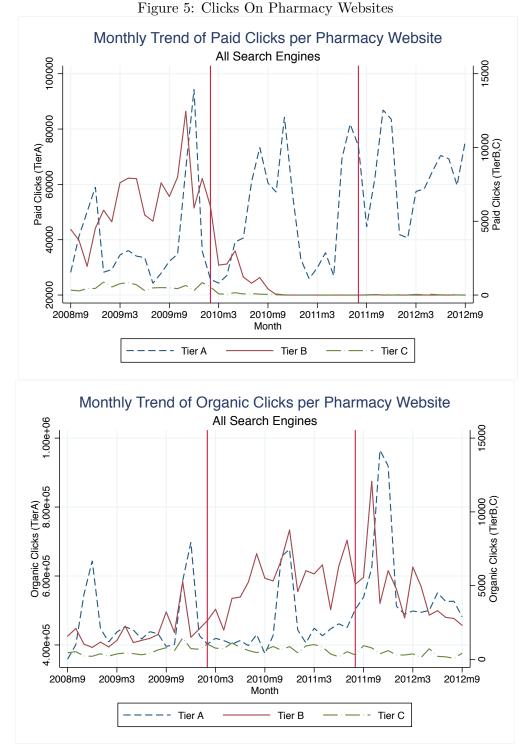


Figure 4: Searchers and Searches by Broad Query Type

Notes: The top figure plots the total number of searchers of each query type in each month. The bottom figure plots the total number of searches of each query type in each month.



Notes: 1. The figures plot the total monthly paid and organic clicks of each tier of online pharmacy website. The total clicks sum over all types of queries that lead to clicks on online pharmacies. 2. If the ban on sponsored links has been perfectly implemented, we should observe zero paid clicks from Tier-B and Tier-C websites in regime 2. The positive paid clicks on Tier-B websites are on "canadapharmacy.com" in November 2011, and on "northwestpharmacy.com" in August 2012. The positive paid clicks on Tier-C websites are from "freemedicine.com" and "albertsonssavonpharmacies.com".

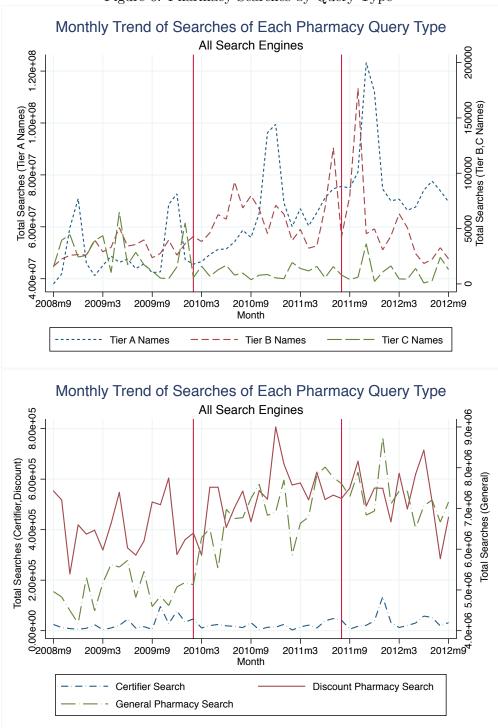


Figure 6: Pharmacy Searches by Query Type

Notes: The top figure plots the total number of searches for each pharmacy tier in each month. The bottom figure plots the total number of searches for other pharmacy-related queries in each month.

	Table 1: List of Events
Time	Event
before 2009	Google contracted with PharmacyChecker to filter out uncertified websites
July 2009	Some pharmacies advertising on Google were found to be uncertified by PharmacyChecker
August 2009	LegitScript.com and KnuhOn.com criticized Microsoft for allowing rogue pharmacies to advertise on Bing
November 2009	FDA issued 22 warning letters to website operators
February 9, 2010	Google began to ban non-NABP-certified pharmacies from sponsored ads for US consumers
April 21, 2010	Google contracted with LegitScript to implement the ban
June 10, 2010	Microsoft and Yahoo! started to ban non-NABP-certified pharmacies from sponsored ads for US consumers.
June 22, 2010	Google partnered with the National Institute of Health (NIH) and expanded its search tool to include drug facts with NIH links. This is only available to US consumers.
August 24, 2011	DOJ announced its settlement with Google

		Table 2: Regimes
Regime	Time	Policy
Regime 0	September 2008 - January 2010	Google used PharmacyChecker to filter online pharmacy ads
Regime 1	March 2010 - July 2011	Google required NABP-certification and switched to LegitScript in place of PharmacyChecker
Regime 2	September 2011 - September 2012	Google reached an official settlement with DOJ

Notes: February 2010 and August 2011 are excluded because the imposition of the ban and the announcement of the settlement occurred in these two months.

	Table	e 3: Quei	ry List	
Query Group	Query Type	Count	Examples	Source
Pharmacy	General Pharmacy Keywords	6	pharmacy at	Keywordspy.com
	Discount Pharmacy Keywords	46	cheap drugs	Keywordspy.com
	TierA Pharmacy Names	9	CVS	comScore, cert. websites
	TierB Pharmacy Names	13	jandrugs	comScore, cert. websites
	TierC Pharmacy Names	19	can adamedic in eshop	comScore, cert. websites
	Certifier Search	8	vipps	cert. websites
Drug	Prescription Drug Names	263	lipitor	FDA Orange Book, Keywordspy.com
Other	Drug Manufacturer	59	pfizer	Kantar Media
	Information/Gov.	5	fda	$\operatorname{comScore}$
	Information/Info Sites	17	webmd	$\operatorname{comScore}$
	Information/Health Terms	8	panic-anxiety	$\operatorname{comScore}$
	Other Drugs/Non-Online Rx	17	renvela	FDA Orange Book
	Other Drugs/OTC Related	58	prevacid	FDA Orange Book
	Total Count	528		

$s^{*}$ Search         Clicks         Tier-A         Tier-B         Tier-C         Tier-A           6 $8.3\%$ $39.7\%$ $72,707$ $2,483$ $1,390$ $259,70$ 7 $6.5\%$ $21.0\%$ $88,117$ $0$ $2222$ $268,32$ 7 $6.5\%$ $21.0\%$ $88,117$ $0$ $2222$ $268,32$ 33.4% $58.5\%$ $1,825$ $815$ $19$ $3,097$ 33.4% $58.5\%$ $1,825$ $815$ $19$ $3,097$ 33.4% $58.5\%$ $1,825$ $815$ $19$ $3,097$ 33.4% $58.5\%$ $1,512$ $1$ $0$ $26.333,107$ 26.3% $80.6\%$ $230,232$ $711$ $0$ $3,793,25$ 21.1% $78.2\%$ $283,555$ $0$ $0$ $2,794,8$ 21.1% $78.2\%$ $283,555$ $0$ $0$ $2,794,8$ 20.2% $93.0,9141$ $0$ $0$ $0$ $2,794,8$ <			Total	Total PharmClicks/ %Pharmacv of board Clicks	%Pharmacv		Paid Clicks		Oro;	Organic Clicks	v.
New Contract         Note of the form of the	Oliany Tyna	Rar	Searchec*	Soarch	Clicke		Tior_R		Tior_A	Tior_R	Tior
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Pharmacy Overies	501-				TT-TOT T			17-101T		
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Consul Dhomme and Construct	C	2000	0 6 07	00 40	20010	610 06	6 600	906 410	6919	19 709
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	General Filarmacy Search	2	0.260	9.070	01.8.12	94,020	20,040	0,092	000,419	210,0	10,192
2         1,208.7 $6.5%$ $21.0%$ $88,117$ $0$ $222$ $268,329$ $1$ $11.8$ $33.4%$ $58.5%$ $1,825$ $815$ $19$ $3,097$ $2$ $11.7$ $26.3%$ $55.5%$ $1,825$ $815$ $19$ $3,097$ $2$ $11.7$ $26.3%$ $65.546.1$ $49.8%$ $58.57$ $1,825$ $815$ $19$ $3,097$ $2$ $11.7$ $26.3%$ $65.24%$ $1,512$ $1$ $0$ $3,571$ $2$ $11.7$ $26.3%$ $65.3%$ $530,141$ $0$ $3,571$ $2$ $8,853.2$ $451.1%$ $78.2%$ $380,141$ $0$ $0$ $3,793,243$ $2$ $8,853.2$ $451.1%$ $78.2%$ $380,141$ $0$ $3,793,243$ $2$ $3,67$ $78.2%$ $380,141$ $0$ $0$ $3,793,243$ $2$ $3,17$ $78.2%$ $380,141$ $0$ $0$		1	1,156.6	8.3%	39.7%	72,707	2,483	1,390	259,706	16,445	18,972
0 $9.0$ $38.9%$ $66.5%$ $932$ $5,839$ $776$ $3.673$ $1$ $11.8$ $33.4%$ $58.5%$ $1,825$ $815$ $19$ $3.097$ $2$ $11.7$ $26.3%$ $62.4%$ $1,512$ $1$ $0$ $3,571$ $2$ $11.7$ $26.3%$ $65.4%$ $1,512$ $1$ $0$ $3,571$ $0$ $5,546.1$ $49.8%$ $80.6%$ $230,232$ $71$ $0$ $3,571$ $1$ $7,167.0$ $51.1%$ $78.2%$ $283,555$ $0$ $0$ $2,794,803$ $2$ $8,853.2$ $451.1%$ $78.2%$ $283,555$ $0$ $0$ $2,794,803$ $1$ $4.7$ $50.2%$ $92.9%$ $530,232$ $330,411$ $0$ $2,983,433$ $0$ $2.4$ $50.2%$ $93.0%$ $721$ $63$ $2,088$ $1$ $4.7$ $55.2.9%$ $93.0%$ $721$ $0$ $0$		<i>©</i> ?	1,208.7	6.5%	21.0%	88,117	0	222	268, 329	10,373	17,160
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Discount Pharmacy Search	0	9.0	38.9%	66.5%	932	5,889	776	3,673	2,900	3,815
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$		1	11.8	33.4%	58.5%	1,825	815	19	3,097	10,353	5,184
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$		Ø	11.7	26.3%	62.4%	1,512	1	0	3,571	10,370	3,166
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Tier-A Pharmacy Names	0	5,546.1	49.8%	80.6%	230, 232	71	20	2,883,102	55	183
$ \begin{array}{lcccccccccccccccccccccccccccccccccccc$		1	7,167.0	51.1%	78.2%	283,555	0	0	2,794,803	105	217
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$		Ø	8,853.2	45.1%	78.8%	380,141	0	0	3,793,243	794	568
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Tier-B Pharmacy Names	0	2.4	50.2%	92.9%	632	366	98	2,088	652	96
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$		1	4.7	52.9%	93.0%	721	64	0	1,695	3,319	0
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$		Ø	3.9	50.2%	97.9%	958	0	0	740	3,543	0
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Tier-C Pharmacy Names	0	1.4	47.2%	39.8%	0	0	160	0	0	250
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$		1	0.6	47.8%	31.4%	0	0	104	113	0	684
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$		Ø	0.6	0.0%	7.1%	0	0	0	0	0	15
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Certifier Search	0	2.8	117.0%	6.5%	59	0	0	77	0	0
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$		1	2.2	0.9%	1.3%	0	0	0	44	0	0
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		Ø	4.1	3.9%	1.5%	109	0	0	0	0	0
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	Drug Queries	0	71.9	14.1%	22.1%	273	1,039	1,092	6,348	63	578
97.6 $2.6%$ $3.5%$ $559$ $2$ $111$ $2,171$		1	89.9	2.2%	2.6%	329	238	121	1,750	535	1,439
		Ø	97.6	2.6%	3.5%	559	2	111	2,171	713	1,344

query. Columns for paid clicks and organic clicks show the number of monthly clicks that land on each tier of pharmacy. 2. The large number of searches on Tier-A pharmacy names is due to the discount chains that also sell general products besides drugs. 3. The pharmacy clicks to search ratio for Tier-C queries in regime 2 is led to any clicks on any pharmacy website. "Total Searches" is the average monthly searches per query. "PharmClicks/Search" is the average monthly (Pharmacy Website Clicks/Searches) ratio per query. "%Pharmacy Clicks" is the average monthly ratio of clicks on pharmacy websites relative to all clicks following each not precisely zero, but we cannot calculate the ratio due to censoring. ž

		W	Mean	M	Median	Stc	StdDev	25  pe	25 percentile	75 per	75 percentile	Z	Z	Z
	$\operatorname{Regime}$	paid	organic	paid	organic	paid	organic	paid	organic	paid	organic	active	(Paid>0)	(Organic>0)
$\mathbf{TierA}$	0	40,538	466,980	0	627	138,298	2,078,990	0	0	412	7,566	47	23	36
	1	48,571	452,544	0	680	206,487	2,075,955	0	0	132	8,071	50	19	39
	2	62,696	586,653	0	567	228, 356	2,820,957	0	0	175	5,119	48	19	34
$\operatorname{TierB}$	0	6,338	1,795	735	217	10,168	3,640	0	0	7,929	2,058	26	17	17
	μ	633	5,476	0	824	1,105	10,870	0	108	1,137	3,712	27	13	24
	2	2	4,652	0	1,078	x	7,376	0	0	0	5,201	25	2	17
TierC	0	544	522	0	0	2,593	1,495	0	0	0	189	138	28	74
	1	39	694	0	0	244	2,932	0	0	0	56	132	14	59
	2	18	417	0	0	223	1,787	0	0	0	0	92	2	40
Notes: 1. T	he click cou	ints in the	table are at	the mon	th×website	level and t	Notes: 1. The click counts in the table are at the month×website level and the statistics are calculated for each website type×regime. We keep the balanced	are calcu	lated for ea	ch website	e type×regi	ime. We l	seep the bala	nced
sample of w received eith	ensites, (57 er censored	uter-A wen or positive	sample of websites, (of ther-A websites, 26 ther-B websites, and received either censored or positive clicks from the set of queries	the set of	ces, and 101 queries in a	uer-C web our data. T	sample of websites, (of ther-A websites, 20 ther-D websites, and 101 ther-O websites) in calculating the statistics. 2. We define active websites as websites having received either censored or positive clicks from the set of queries in our data. The last three columns report the number of websites in each regime that are active,	columns	report the n	z. we de umber of	mebsites in	websites i each regir	us websites na ne that are a	tving ctive,

Table 5: Pharmacy Website Statistics

Notes: 1. The click counts in the table are at the month×website level and the statistics are calculated for each website type×regime. We keep the bal	sample of websites, (57 tier-A websites, 28 tier-B websites, and 181 tier-C websites) in calculating the statistics. 2. We define active websites as websites h	received either censored or positive clicks from the set of queries in our data. The last three columns report the number of websites in each regime that are	have positive (non-censored) paid clicks, and have positive (non-censored) organic clicks.
--------------------------------------------------------------------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------	---------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------

14510 01 10081	(1)	(2)	(3)	$\frac{\text{ebsites (from Aff}}{(4)}$	(5)
	I(AnyClicks)	I(TtlClicks>0)	Ln(TtlClicks)	I(OrgClicks>0)	Ln(OrgClicks)
TierB	0.128	0.0990		-0.0780	
	(0.231)	(0.253)		(0.250)	
TierC	-0.534***	-0.788***		-0.895***	
	(0.159)	(0.170)		(0.168)	
Regime1	0.0520	0.0158	0.176	0.0158	$0.199^{*}$
0	(0.0484)	(0.0450)	(0.104)	(0.0449)	(0.108)
TierB×Regime1	0.0960	-0.144	-0.617* <sup>*</sup> *	0.0114	0.882***
U	(0.160)	(0.134)	(0.253)	(0.122)	(0.245)
TierC×Regime1	-0.230***	-0.260***	-0.140	-0.172**	0.130
_	(0.0769)	(0.0897)	(0.198)	(0.0843)	(0.186)
Regime2	-0.0231	-0.0871	0.151	-0.0924	0.146
	(0.0747)	(0.0692)	(0.130)	(0.0685)	(0.121)
$TierB \times Regime2$	0.0668	-0.0384	-0.583**	0.149	1.136***
	(0.171)	(0.146)	(0.255)	(0.134)	(0.255)
$TierC \times Regime2$	-0.480***	-0.424***	-0.0197	-0.323***	0.247
	(0.111)	(0.127)	(0.230)	(0.119)	(0.222)
Constant	0.0790	-0.189	9.043***	-0.194	8.508***
	(0.141)	(0.146)	(0.0489)	(0.146)	(0.0484)
Marginal Effect					
$TierB \times Regime1$	0.0328	-0.037		0.0028	
	(0.0546)	(0.0345)		(0.0302)	
$TierC \times Regime1$	-0.0785***	-0.0669***		-0.0426**	
	(0.0251)	(0.0228)		(0.0206)	
$TierB \times Regime2$	0.0228	-0.0099		0.037	
	(0.0583)	(0.0376)		(0.0332)	
$TierC \times Regime2$	-0.164***	-0.1092***		-0.08***	
	(0.0378)	(0.0329)		(0.0297)	
Observations	12,502	12,502	$2,\!698$	12,502	2,552
$\mathrm{FE}$	-	-	Website	-	Website

Table 6: Regression Results: Clicks on Online Pharmacy Websites (from All Queries)

Notes: Standard errors in parentheses. \* p < 0.10, \*\* p < 0.05, \*\*\* p < 0.01.

1. Dummy variables for Tier-A pharmacies, regime 0, and their interactions are excluded from the regression. 2. This table examines the differential changes in total and organic clicks outcome in each regime. Dependent variable in column (1) is if a website had any clicks, paid or organic, *including censored clicks*, in a given month. Dependent variables in columns (2) and (4) are if a website has any *non-censored* positive total or organic clicks in a given month, respectively. Dependent variables in columns (3) and (5) are the number of non-censored positive total and organic clicks (respectively) on a website when the number of clicks is non-censored and positive. 3. Standard errors are clustered at the website level for all regressions. 4. In counting the total number of clicks into each website, we included clicks from all types of queries - pharmacy queries, drug queries and other queries.

	Ln(Searchers)	Ln(Searches)
Regime1×TierBQuery	-0.258	-0.260
	(0.585)	(0.598)
$Regime1 \times TierCQuery$	-1.487*	-1.550*
	(0.616)	(0.628)
$Regime1 \times Certifier$	-0.415	-0.426
	(0.482)	(0.485)
$Regime1 \times General$	-0.329	-0.252
	(0.555)	(0.573)
$Regime1 \times Discount$	-0.188	-0.151
	(0.498)	(0.504)
Regime1	0.612	0.624
	(0.468)	(0.472)
$Regime 2 \times Tier BQuery$	-0.687	-0.749
	(0.722)	(0.729)
$Regime 2 \times TierCQuery$	-1.916**	-2.085**
	(0.659)	(0.663)
$Regime 2 \times Certifier$	0.367	0.333
	(0.731)	(0.755)
${ m Regime} 2  imes { m General}$	0.129	0.0982
	(0.687)	(0.699)
$Regime 2 \times Discount$	-0.242	-0.281
	(0.619)	(0.623)
Regime2	0.418	0.475
	(0.583)	(0.585)
Constant	4.273***	4.456***
	(0.0758)	(0.0781)
Observations	4,794	4,794
Fixed Effects	Query	Query

Table 7: Regression Results: Searchers and Searches of Pharmacy Queries

Standard errors in parentheses. \* p < 0.10, \*\* p < 0.05, \*\*\* p < 0.01. Notes: 1. Tier-A pharmacy names and regime 0 are excluded. 2. An observation is at the query×month level, and outcome variable is the log level of the total searchers and searches for a query in a month. 3. Standard errors are clustered at the query level.

	I(	TotalClicks >		Li	n(TotalClick	
Covariates	$1 \times$	TierB $\times$	TierC $\times$	1×	TierB $\times$	TierC $\times$
Marginal Effect						
Regime1	0.0078	-0.0498***	-0.0215**	0.305	-0.108	-0.230
	(0.0063)	(0.0254)	(0.0146)	(0.170)	(0.311)	(0.395)
Regime2	-0.0017	-0.0451**	-0.0238	$0.466^{**}$	$1.925^{*}$	$0.799^{*}$
	(0.0069)	(0.029)	(0.0181)	(0.147)	(0.761)	(0.323)
TierB Query	-0.112***	$0.2005^{***}$	0.0709**	-6.382***	$7.578^{***}$	$6.809^{***}$
	(0.0085)	(0.0177)	(0.0168)	(0.779)	(0.842)	(0.923)
TierC Query	-0.5412***		$0.5608^{***}$	-6.981* <sup>**</sup>		7.741* <sup>**</sup>
	(0.0135)		(0.0063)	(0.776)		(0.679)
Discount	-0.0644***	$0.2385^{***}$	$0.1635^{***}$	-4.294***	$6.898^{***}$	$5.832^{***}$
	(0.0072)	(0.0165)	(0.0123)	(0.998)	(1.078)	(1.039)
General	$0.0375^{***}$	0.14***	0.0864***	-1.228	$2.585^{**}$	$1.639^{*}$
	(0.0062)	(0.0161)	(0.0116)	(0.725)	(0.775)	(0.783)
TierBQuery×Regime1	-0.0289***	$0.0675^{***}$	· · · ·	-0.312	0.942	× ,
• • •	(0.0124)	(0.0296)		(0.238)	(0.507)	
TierCQuery×Regime1	$0.2878^{***}$		$-0.2946^{***}$	0.475	· /	
• • •	(0.0329)		(0.0338)	(0.626)		
Discount×Regime1	-0.0136**	0.0315	0.0143	-0.000350	0.155	0.0803
0	(0.0103)	(0.028)	(0.0178)	(0.243)	(0.442)	(0.471)
General×Regime1	-0.0081	0.0187	0.0029	-0.181	-0.0185	0.484
0	(0.0087)	(0.0275)	(0.0167)	(0.184)	(0.380)	(0.422)
TierBQuery×Regime2	-0.0539***	0.0814***		0.123	-1.254	( /
• • •	(0.0165)	(0.0349)		(0.332)	(0.721)	
TierCQuery×Regime2	0.002***		-0.0689**			$-2.351^{***}$
	(0)		(0.0339)			(0.341)
Discount×Regime2	-0.0229**	$0.057^{**}$	0.0108	0.303	-2.456**	-1.434**
	(0.0116)	(0.0318)	(0.0216)	(0.387)	(0.766)	(0.496)
General×Regime2	-0.0071	0.003	-0.0291	-0.504**	-1.944**	0.104
	(0.0095)	(0.0312)	(0.0204)	(0.170)	(0.656)	(0.435)
Constant	(0.0000)	-0.1471***	-0.1947***	8.424***	(0.000)	(0.200)
		(0.013)	(0.0102)	(0.275)		
Observations	51,465	\ /	. /	6,700		
FE	_			Website		

Table 8: Regression Results: Total Clicks on Online Pharmacy Websites (from Pharmacy Queries)

Standard errors in parentheses. \* p < 0.10, \*\* p < 0.05, \*\*\* p < 0.01.

Notes: 1. We used a subsample of clicks on pharmacy websites following pharmacy-related queries. Dummy variables for query type "TierA Names", TierA pharmacies, regime 0, and their interactions are excluded in the regression. 2. The regressions examine the differential changes in the total clicks in each regime from different types of pharmacy queries. In the extensive margin specification, the dependent variable is whether a website recorded any non-censored clicks from one type of pharmacy query in a given month. In the intensive margin specification, the dependent variable is the number of clicks on a website from one type of pharmacy query at a given month, conditional on positive clicks. 3. Coefficients for the extensive margin regression are in the first three columns and the intensive margin regression are in the last three columns. The coefficients for the cross product with a TierB destination website are in columns (2) and (5) and the cross product with a TierC destination website are in columns (4) and (6). 4. Some coefficient estimates were not identified due to too few observations (e.g., comScore recorded no clicks on TierB pharmacies following a query for a TierC pharmacy name). 5. Standard errors are clustered at the website level for all regressions.

ne 5. Regression Results.	(1)	(2)	(3)	(4)
	I(Ttlclicks > 0)	Ln(TtlClicks)	I(OrgClicks>0)	Ln(OrgClicks
Regime1	0.0095	-0.990	0.0046	-1.336**
	(0.0077)	(0.617)	(0.0083)	(0.591)
Regime2	-0.0088	-0.990***	-0.0071	-0.908
	(0.0108)	(0.566)	(0.009)	(0.748)
H-Drug	$0.0593^{***}$	0.0287	$0.0437^{***}$	-0.00259
	(0.0194)	(0.397)	(0.0166)	(0.318)
H-Drug×Regime1	-0.0223***	1.204**	-0.009	1.091
	(0.0095)	(0.524)	(0.0081)	(0.690)
$\text{H-Drug} \times \text{Regime}2$	0.0025	$1.623^{*}$	0.0121	$1.017^{*}$
	(0.0167)	(0.301)	(0.0152)	(0.312)
TierB	-0.0104		-0.0957*	
	(0.0355)		(0.049)	
TierB×Regime1	-0.0526**	1.324	0.044	0.173
	(0.0249)	(0.895)	(0.0361)	(0.691)
$TierB \times Regime2$	-0.0634***	1.716	0.0392	-0.0910
-	(0.0263)	(1.095)	(0.0306)	(1.073)
H-Drug×TierB	0.0918***	1.464***	0.1206***	-1.622*
-	(0.0304)	(0.819)	(0.0425)	(0.389)
H-Drug×TierB×Regime1	-0.0207	-2.425**	-0.0624	0.734
	(0.0247)	(1.029)	(0.0388)	(0.817)
H-Drug×TierB×Regime2	-0.0377	$-3.554^{*}$	-0.0745**	0.620
	(0.0272)	(1.088)	(0.0358)	(0.842)
TierC	-0.0806**		-0.0797**	· · · ·
	(0.039)		(0.039)	
TierC×Regime1	-0.0348*	$2.330^{*}$	-0.009	$2.845^{*}$
-	(0.0182)	(0.859)	(0.0173)	(0.791)
TierC×Regime2	-0.0563*	$2.598^{*}$	-0.0412	$3.137^{*}$
	(0.0308)	(0.878)	(0.0311)	(0.936)
H-Drug×TierC	0.0776***	0.708	0.0816***	0.630
-	(0.0293)	(0.566)	(0.0296)	(0.531)
H-Drug×TierC×Regime1	0.0006	-2.727*	-0.0189	-2.517*
	(0.0203)	(0.819)	(0.0196)	(0.901)
H-Drug×TierC×Regime2	-0.0145	-3.452*	-0.0213	-3.320*
	(0.0323)	(0.799)	(0.0341)	(0.722)
Constant	× /	$7.668^{*}$	× /	$7.747^{*}$
		(0.269)		(0.245)
Observations	14,060	921	14,060	754
FE	_	Website	_	Website

Table 9: Regression Results: Online Pharmacy Clicks from H-Drug Vs. L-Drug Queries

Standard errors in parentheses. \* p < 0.10, \*\* p < 0.05, \*\*\* p < 0.01.

Notes: 1. Dummy variables for Tier-A pharmacies, regime 0, and their interactions are excluded from the regression. 2. This table examines the heterogeneous changes in total and organic clicks in each regime resulting from H-Drug and L-Drug queries. The dependent variables in columns (1) and (3) are indicators if a website had any non-censored total or organic clicks in a given month, and the columns report the marginal effects of a probit regression. The dependent variables in columns (2) and (4) are the number of non-censored total and organic clicks on a website when the number of clicks is non-censored and positive. 3. H-Drug and L-Drug are defined by their ratio of clicks into Tier-B and Tier-C websites in the first nine months of the sample (2008/09 - 2009/05). 4. We exclude the first 9 months of observations from the sample as clicks during that time were used to define H and L drugs queries. 5. Some coefficient estimates were not identified due to too few observations. 6. Standard errors are clustered at the website level for all regressions.

	(1)	(2)	(3)	(4)
	I(Ttlclicks > 0)	Ln(TtlClicks)	I(OrgClicks > 0)	Ln(OrgClicks)
Regime1	-0.0032	-0.207	0.0065	-0.713
	(0.0176)	(0.526)	(0.0128)	(0.555)
Regime2	-0.0173	0.00661	0.001	-0.515
	(0.0208)	(0.574)	(0.0163)	(0.596)
Lifestyle (LS)	-0.0359*	-0.308***	-0.0109	-0.320
	(0.019)	(0.171)	(0.0082)	(0.256)
LS×Regime1	$0.0257^{*}$	0.116	0.0066	0.174
	(0.0151)	(0.241)	(0.0065)	(0.319)
$LS \times Regime2$	$0.0537^{***}$	0.290	0.0231	0.376
	(0.0211)	(0.270)	(0.0158)	(0.253)
TierB	0.0955***	. ,	0.0149	
	(0.038)		(0.03)	
TierB×Regime1	-0.114***	-0.0200	-0.0278	$1.863^{*}$
0	(0.0317)	(0.621)	(0.0218)	(0.693)
$TierB \times Regime2$	-0.116***	-0.403	-0.0234	$1.765^{**}$
0	(0.0394)	(0.651)	(0.0289)	(0.791)
$LS \times TierB$	0.0041	0.557	0.0138	0.583
	(0.0324)	(0.366)	(0.0285)	(0.369)
LS×TierB×Regime1	0.0172	-0.681	0.0026	-0.646
0	(0.0305)	(0.541)	(0.0193)	(0.708)
LS×TierB×Regime2	-0.019	-0.860***	-0.0236	-0.704
	(0.0442)	(0.484)	(0.031)	(0.526)
TierC	-0.0436	(0.101)	-0.0332	(0.0_0)
	(0.0346)		(0.0293)	
TierC×Regime1	-0.0657***	0.713	-0.0439**	1.291**
1101 0 / 1100 0 1101	(0.0264)	(0.568)	(0.0197)	(0.584)
TierC×Regime2	-0.0588	0.474	-0.0512*	0.900
11010/010080002	(0.0362)	(0.644)	(0.0278)	(0.667)
LS×TierC	0.0733***	0.760*	0.0392*	0.613***
	(0.0274)	(0.283)	(0.02)	(0.349)
LS×TierC×Regime1	0.0035	-0.626	0.0171	-0.366
Lov Fiel OvineSille1	(0.0248)	(0.470)	(0.0189)	(0.490)
LS×TierC×Regime2	$-0.0656^{*}$	-0.708	-0.0257	(0.430) -0.437
Lov 1 to 0 v Regninez	(0.0354)	(0.592)	(0.0288)	(0.633)
Constant	(0.004)	(0.392) $7.901^*$	(0.0200)	(0.033) $7.390^{*}$
Constant		(0.141)		(0.179)
Observations	18330	(0.141) 1439	18330	1064
FE	10000	Website	19990	Website
Г Ľ	-	website	-	website

Table 10: Regression Results: Online Pharmacies Clicks from Lifestyle Vs. Non-lifestyle Drug Queries

Standard errors in parentheses. \* p < 0.10, \*\* p < 0.05, \*\*\* p < 0.01.

Notes: 1. Dummy variables for Tier-A pharmacies, regime 0, and their interactions are excluded from the regression. 2. This table examines the heterogeneous changes in total and organic clicks in each regime led by lifestyle and non-lifestyle drug queries. The dependent variables in columns (1) and (3) are if a website has any non-censored positive total or paid clicks in a given month, and the columns report the marginal effects of the probit regression. The dependent variables in columns (2) and (4) are the number of non-censored positive total and paid clicks on a website when the number of clicks is non-censored and positive. 3. Some coefficient estimates were not identified due to too few observations. 4. Standard errors are clustered at the website level for all regressions.

0	Ū			0
	(1)	(2)	(3)	(4)
	I(Ttlclicks > 0)	Ln(TtlClicks)	I(OrgClicks > 0)	Ln(OrgClicks)
Regime1	0.0142	-0.137	0.0178	-0.730
	(0.0205)	(0.746)	(0.0174)	(0.802)
Regime2	0.0259	0.178	0.0303	-0.544
	(0.0254)	(0.914)	(0.0195)	(0.901)
Chronic	-0.0183	0.264	-0.0156	0.0257
	(0.0156)	(0.191)	(0.0101)	(0.370)
$\operatorname{Chronic} \times \operatorname{Regime1}$	-0.0025	-0.857**	-0.0102	-0.553
	(0.0094)	(0.393)	(0.008)	(0.629)
m Chronic  imes  m Regime 2	-0.0187	-0.742*	-0.0169	-0.274
	(0.0197)	(0.278)	(0.0128)	(0.202)
TierB	0.0936***		0.0292	
	(0.0376)		(0.0333)	
TierB×Regime1	-0.1021***	-0.536	-0.0372	1.337
Ŭ	(0.0306)	(0.801)	(0.0235)	(0.896)
TierB×Regime2	-0.1339***	-1.079	-0.0563**	1.380
Ŭ	(0.0377)	(0.953)	(0.0258)	(0.948)
Chronic×TierB	-0.0118	-0.640	-0.0221	-0.409
	(0.0276)	(0.428)	(0.027)	(0.479)
Chronic×TierB×Regime1	-0.038	1.558**	0.0006	1.228
Ŭ	(0.0233)	(0.758)	(0.0199)	(0.900)
Chronic×TierB×Regime2	0.0134	1.373*	0.026	1.009***
Ŭ	(0.0364)	(0.516)	(0.0278)	(0.520)
TierC	0.0143		0.0092	
	(0.032)		(0.0276)	
TierC×Regime1	-0.0628***	0.452	-0.0415**	1.209
<u> </u>	(0.0265)	(0.801)	(0.0209)	(0.850)
TierC×Regime2	-0.1053***	0.181	-0.0789***	1.052
<u> </u>	(0.0327)	(0.948)	(0.0245)	(0.939)
Chronic×TierC	-0.0567***	-0.695*	-0.057***	-0.323
	(0.0239)	(0.239)	(0.0212)	(0.419)
Chronic×TierC×Regime1	-0.0012	1.325**	0.0196	0.791
0	(0.021)	(0.521)	(0.0176)	(0.730)
Chronic×TierC×Regime2	0.0295	1.877*	0.0283	1.158***
0	(0.0367)	(0.438)	(0.0265)	(0.596)
Constant	× /	8.035*	× /	7.639*
		(0.141)		(0.154)
Observations	16920	1171	16920	853
FE	-	Website	-	Website

Table 11: Regression Results: Online Pharmacy Clicks from Chronic Vs. Non-chronic Drugs Queries

Standard errors in parentheses. \* p < 0.10, \*\* p < 0.05, \*\*\* p < 0.01. Notes: 1. Dummy variables for Tier-A pharmacies, regime 0, and their interactions are excluded from the regression. 2. This table examines the heterogeneous changes in total and organic clicks in each regime led by chronic and non-chronic drug queries. The dependent variables in columns (1) and (3) are if a website has any non-censored positive total or paid clicks in a given month, and the columns report the marginal effects of the probit regression. The dependent variables in columns (2) and (4) are the number of non-censored positive total and paid clicks on a website when the number of clicks is non-censored and positive. 3. Some coefficient estimates were not identified due to too few observations. 4. Standard errors are clustered at the website level for all regressions.

# Appendix

	Table 11: Examples of H-Drugs and E-Drugs					
	Top 10 H-Drugs by Total Clicks					
Rank	Query	Total $Clicks^a$	Tier-BC Ratio <sup><math>b</math></sup>	May Treat		
1	viagra	$2,\!890,\!258$	88%	ED*		
2	phentermine	$2,\!140,\!199$	52%	over weight, controlled substance		
3	xanax	$1,\!866,\!525$	21%	depression, insomnia, controlled substance		
4	cialis	$1,\!056,\!012$	87%	ED*		
5	oxycodone	$829,\!212$	5%	pain, controlled substance		
6	insulin	744,736	15%	diabetes		
7	ambien	$697,\!907$	6%	sleep aid, controlled substance		
8	effexor	656,777	6%	depression		
9	$\operatorname{cymbalta}$	$648,\!823$	10%	depression		
10	oxycontin	553,726	16%	pain, controlled substance		
Top 10	) L-Drugs by T	Total Clicks				
Rank	Query	Total $Clicks^a$	Tier-BC Ratio <sup><math>b</math></sup>	May Treat		
1	coumadin	$729{,}570$	0%	blood clots		
2	metoprolol	$516,\!298$	0%	high blood pressure		
3	flexeril	409,765	0%	pain		
4	keflex	$307,\!195$	0%	bacterial infections		
5	skelaxin	$243,\!452$	0%	pain		
6	bystolic	224,755	0%	high blood pressure		
7	omnicef	$184,\!677$	0%	infections		
8	strattera	$138,\!808$	0%	attention-deficit/hyperactivity disorder		
9	zyprexa	$133,\!542$	0%	psychotic mental disorders		
10	lupron	$132,\!092$	0%	advanced prostate cancer		
* DD /	1 6	<b>6</b>				

Table A1: Examples of H-Drugs and L-Drugs

\* ED stands for erectile dysfunction.

Notes: <sup>a</sup> Total Clicks is the total number of clicks on online pharmacy websites following each search query from September 2008 to September 2011. The drugs in each category are ranked by this total number of clicks. <sup>b</sup> Tier-B,C ratio is the percentage of total clicks from each query that led to Tier-B and Tier-C sites in the first nine months of the sample (2008/09 - 2009/05). A drug query is defined as an H-Drug is the Tier-B,C ratio is greater than 3%, and is defined as L-Drug when the Tier-B,C ratio is smaller than 0.1%. In total, we have 79 H-Drug queries and 112 L-Drug queries.

Top 10	) Lifestyle Drug	gs		
Rank	Query	Total $Clicks^a$	Tier-BC Ratio <sup><math>b</math></sup>	May Treat
1	viagra	2,890,258	36.6%	ED*
2	phentermine	2,140,199	51.7%	over weight, controlled substance
3	xanax	$1,\!866,\!525$	20.3%	depression, insomnia, controlled substance
4	cialis	$1,\!056,\!012$	23.3%	$\mathrm{ED}^*$
5	oxycodone	829,212	5.1%	pain, controlled substance
6	ambien	$697,\!907$	6.4%	sleep aid, controlled substance
7	oxycontin	553,726	15.9%	pain, controlled substance
8	botox	420,769	0.7%	wrinkle, face lift
9	levitra	$367,\!965$	13.9%	$\mathrm{ED}^*$
10	soma	$327,\!303$	6.9%	pain and stiffness of muscle spasms
Top 10	) Non-Lifestyle	Drugs		
Rank	Query	Total $Clicks^a$	Tier-BC Ratio <sup><math>b</math></sup>	May Treat
1	lexapro	$1,\!053,\!639$	0.0%	depression
2	zoloft	$817,\!323$	0.1%	depression
3	suboxone	$811,\!330$	1.6%	chronic pain
4	insulin	744,736	1.0%	diabetes
5	coumadin	$729,\!570$	0.0%	blood clots
6	effexor	656,777	0.5%	depression
7	$\operatorname{cymbalta}$	$648,\!823$	0.3%	depression
8	prozac	$639,\!980$	1.5%	depression
9	synthroid	$529,\!037$	0.4%	hypothyroidism
10	metoprolol	$516,\!298$	0.0%	high blood pressure

Table A2: Examples of Lifestyle and Non-Lifestyle Drugs

\* ED stands for erectile dysfunction.

Notes: <sup>a</sup> Total Clicks is the total number of clicks on online pharmacy websites following each search query from September 2008 to September 2011. The drugs in each category are ranked by the total number of clicks. <sup>b</sup> Tier-BC Ratio is the percentage of total clicks from the query that landed on TierB and TierC sites in the first nine months of the sample.

Top 10 Chronic Drugs						
Rank	Query	Total $Clicks^a$	Tier-BC Ratio <sup><math>b</math></sup>	Prescription Freq. <sup><math>c</math></sup>	May Treat	
1	lexapro	$1,\!053,\!639$	0.0%	5.5	depression	
2	zoloft	$817,\!323$	0.1%	5.1	depression	
3	effexor	$656,\!777$	0.5%	5.3	depression	
4	$\operatorname{cymbalta}$	$648,\!823$	0.3%	6.3	depression	
5	oxycontin	553,726	15.9%	5.1	pain,	
					controlled substance	
6	$\operatorname{synthroid}$	$529,\!037$	0.4%	5.7	hypothyroidism	
7	metoprolol	$516,\!298$	0.0%	5.7	high blood pressure	
8	gabapentin	$507,\!686$	1.0%	5.6	seizures	
9	$\operatorname{pristiq}$	440,084	2.3%	5.0	depression	
10	seroquel	438846	0.8%	6.2	schizophrenia	
Top 10	) Non-Chronic D	0				
Rank	Query	Total $Clicks^a$	Tier-BC Ratio <sup><math>b</math></sup>	Prescription Freq. <sup><math>c</math></sup>	May Treat	
1	viagra	$2,\!890,\!258$	36.6%	3.2	$\mathrm{ED}^*$	
2	xanax	$1,\!866,\!525$	20.3%	2.5	depression, insomnia, controlled substance	
3	cialis	1,056,012	23.3%	2.6	ED*	
3 4	oxycodone	829,212	5.1%	3.4	pain,	
4	oxycouone	029,212	0.170	0.4	controlled substance	
5	celexa	459,163	0.2%	1.0	depression	
6	flexeril	409,765	0%	2.2	pain and stiffness of	
					muscle spasms	
7	levitra	$367,\!965$	13.9%	3.2	ED*	
8	metronidazole	340,345	14.5%	1.9	bacterial infections	
9	keflex	307, 195	0%	1.5	bacterial infections	
10	zithromax	295,800	45.6%	1.2	bacterial infections	
* ED -+						

Table A3: Examples of Chronic and Non-Chronic Drugs

\* ED stands for erectile dysfunction.

Notes: <sup>a</sup> Total Clicks is the total number of clicks on online pharmacy websites following the search query from September 2008 to September 2011. The drugs in each category are ranked by the total number of clicks. <sup>b</sup> Tier-B,C ratio is the percentage of total clicks from each query that led to Tier-B and Tier-C sites in the first nine months of the sample (2008/09 - 2009/05). <sup>c</sup> Prescriptions Freq.(frequency) is the average number of prescriptions for each patient in a given year. It is calculated from 2010 Medical Expenditure Panel Survey and is weighted to reflect the national representative statistics. When the average number of prescriptions is higher than 5, we define the drug as chronic, while if it is below 3.5, we define the drug as non-chronic.

# From Lemon Markets to Managed Markets: The Evolution of eBay's Reputation System<sup>\*</sup>

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#### Abstract

Asymmetric information potentially leads to adverse selections, market inefficiencies, and possibly market failure. To mitigate these problems, market designers rely on different policies. Some adopt reputation policies, in which they certify high-quality users and help them signal their quality; others provide marketplace warranty policies to prevent low-quality users from participating. We have a unique opportunity to investigate the interaction of these two policies and the possible efficiency gains in light of the introduction of the eBay Buyer Protection program. We first demonstrate eBay's reputation signal raises the average sales price and the fraction of successful sales for certified sellers by 4% and 3%, respectively. Subsequently, we show adding the buyer protection provides an efficiency gain through two mechanisms: a reduction in adverse selections and in moral hazard. These two effects lead to fewer bad outcomes. In addition, buyers' payoffs are higher in these cases, leading to higher prices for all seller groups. However, due to a higher increase in markups for low-reputation sellers, this policy has resulted in a decrease in markups for high-reputation sellers. Furthermore, the share of high-reputation sellers has risen, as dishonest behaviors are more costly with the buyer protection. Finally, our estimates suggest this policy increases the total welfare by 2.7% to 13.6% under different set-ups.

Keywords: Warranty, Reputation, Adverse Selection, e-Commerce

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## 1 Introduction

Asymmetric information potentially leads to adverse selections and market inefficiencies, as noted in the seminal paper by Akerlof [1970]. Many markets are prone to asymmetric information problems: online shopping websites, e.g., eBay and Amazon, online recommendation systems, e.g., Yelp and TripAdvisor, and online room and house rentals, e.g., AirBnB.<sup>1</sup> Most such markets adopt reputation policies, in which they provide users' past histories and certify outstanding users. Others provide warranty policies to prevent low-quality users from participating, e.g., Grossman [1981]. We have a unique opportunity to investigate the interaction of these two policies and the possible efficiency gains in light of the introduction of the eBay Buyer Protection program. Could adding this additional mechanism to a marketplace known for its reputation mechanism still increase efficiency, or would the added mechanism merely substitute for the previous mechanism?<sup>2</sup> If the added mechanism leads to an efficiency gain, what are the improvement channels? Who benefits from this policy? Only sellers with low reputation or also sellers with high reputation? Would this policy lead to unravelling for low-quality sellers?

In this paper, we first develop a descriptive model of reputation to help us interpret our results. In the model, sellers who have produced high-quality items in the previous period are certified with a badge. This badge acts as a reputation signal, which can potentially increase sellers' sales prices, thereby giving sellers an incentive to produce high-quality items despite higher costs. Subsequently, we introduce warranty to this system, in which sellers who produce low-quality items must pay a penalty if they are reported by buyers. This added warranty has three main effects: first, it increases the share of badged sellers; second, it increases the average sales price for both badged and non-badged sellers; third, the premium of becoming a badged seller can change in different directions depending on the prevalence of reputation, as well as the generosity of the warranty mechanism, both of which lead to a reduction in premiums.

Next, we examine the implications of the model using data from the eBay marketplace. In this paper, we consider the eBay Top Rated Seller (eTRS) program as the main reputation signal. This

<sup>&</sup>lt;sup>1</sup>Luca [2011] and Anderson and Magruder [2011] study the effect of star ratings on restaurant revenues on Yelp. Mayzlin et al. [2012] analyze users' behavior on TripAdvisor. Edelman and Luca [2011] investigate the effects of the hosts' reputation and provide reasons for price variations on Airbnb.

<sup>&</sup>lt;sup>2</sup>Previous research has shown that adding warranty may have no effect on the reputation mechanism and prices, Roberts [2011], or it might even have negative effects on trust and consequently on prices, Cai et al. [2013].

signal incorporates various quality measures and is awarded to the best sellers on eBay.<sup>3</sup> Our empirical approach is based on regression discontinuity designs, similar to Einav et al. [2011]. We first show that the above signal is a measure of reputation and has positive value for buyers and sellers. To control for item characteristics, we partition observations into groups of listings with the same Product ID–eBay's internal catalog system that is finely defined. Subsequently, we study the performance of sellers who become top-rated within a given period, controlling for different observable characteristics. We demonstrate the reputation system raises the average sales price and the sell-through rate for badged sellers by 4% and 3%, respectively.<sup>4</sup> We perform multiple checks to ensure robustness.

Having established the signaling value of the eTRS badge, the next thing to study is the effect of adding eBay Buyer Protection (eBP). Introduced in 2010, this program mandates that sellers must refund item prices plus shipping costs if items received are not as described, or if buyers have not received the items. We find that eBay Buyer Protection increases the buyers' willingness to pay in the eBay marketplace and also decreases in the average price premium that high-reputation sellers receive. These changes are due to lower risks of encountering bad outcomes and higher payoffs in those cases for buyers through three channels. The first channel is through a reduction in adverse selections in the market: the buyer protection leads to an increase in the exit rate of low-quality sellers and an increase in the share of high-reputation sellers. In our data, we observe that sellers with low performance exit the market with a higher probability due to the higher costs from buyer disputes, and that the number and share of eBay Top Rated Sellers increases by 30% in ten months after the policy introduction. Second, we observe a decrease in moral hazard, even among high-quality sellers: that is, the instance of negative feedback ratings decreases by an average of 10.6%.<sup>5</sup> Even among high-reputation sellers, the instances of low-quality outcomes decrease substantially due to higher penalties. This is evidenced by a 10.6% decrease in negative feedback ratings.<sup>6</sup> The above two effects result in lower frequency of bad outcomes for buyers and they are more significant for low-reputation sellers. Therefore, we observe a decline in the average

 $<sup>^{3}</sup>$ We have considered the feedback ratings and the number of feedbacks at the first stages of this research, but they have been proven to have very small or insignificant effects on prices when we control for top-rated Seller status. As will be explained in detail, sellers should maintain a high level of feedback ratings in order to become and remain eTRS.

<sup>&</sup>lt;sup>4</sup>Sales probability is defined as the ratio of successful listings to total listings. We use the word "successful" if a listing gets sold.

 $<sup>^{5}</sup>$ Sellers' feedback ratings reflect buyers' overall experience with their transactions. Buyers can leave positive, negative, or neutral feedback for sellers after each transaction.

<sup>&</sup>lt;sup>6</sup>Negative feedback reflects buyers' overall experience with their transactions.

price premium for the reputation badge. The last channel is through increasing buyer payoffs in cases of low outcomes, resulting in higher expected payoffs and willingness to pay. This increase in willingness to pay is apparent from an increase in the average highest bids for auction listings, controlling for products, time trends, and different value ranges. We further provide some rough estimates of the change in total welfare due to buyer protection. By assuming that the policy has not affected competition in the market, the total welfare goes up by 2.7% to 13.6%, depending on different modeling assumptions.

Two more effects of buyer protection are worth mentioning. First, the drop in the premium of reputation is the largest for the most expensive items, which is about 70%, but negligible for very cheap items.<sup>7</sup> A potential reason for this is that, even though buyers do not incur monetary costs if they decide to return the item through buyer protection, they still incur intangible costs. However, these costs do not vary much with the value of the items. Therefore, returning cheap items is relatively more costly for buyers. Second, before the introduction of buyer protection, experienced buyers on eBay used to value the Top Rated Sellers more, controlling for the value and condition of the items. Since the introduction of buyer protection, however, experienced buyers value eTRS less than novice buyers do. This difference can be explained by different costs related to filing disputes, as experienced buyers are more familiar with eBay rules and regulations.

Our work contributes to the reputation and e-Commerce literature in two respects. First, to the best of our knowledge, our paper is the first empirical work that identifies a robust complementarity in terms of the allocation efficiency between site-wide buyer protection and a seller reputation system, in that buyers rely on both mechanisms to make purchasing decisions. Two other papers on buyer protection are related to our work. Cai et al. [2013] show that buyer protection could decrease the level of trust in a marketplace. In their setup , buyer protection increases buyers' expected utility from trading and could increase the entrance of low-quality sellers, thereby reducing the equilibrium level of trust. A more closely related paper is Roberts [2011], which studies the interaction between website-wide buyer protection and a reputation system in an online marketplace for tractors. He finds the added buyer protection does not change the value of reputation, either in terms of final prices or sales probability, with the exception being for sellers with very high feedback ratings. However, with access to the data of a broader set of products on eBay, we find a robust pat-

<sup>&</sup>lt;sup>7</sup>We define the value for each product as the average sales price of the product in the posted price format.

tern that buyer protection affects the value of reputation badge across different item characteristics.

Second, our paper controbutes to the literature by being among the few research works that empirically identify reputation-based badge effects in terms of price premiums. A few other papers have taken similar approaches to estimating the values of reputation in online markets. Saeedi [2011] studies the effect of eBay Powerseller status and store status in the eBay marketplace.<sup>8</sup> She finds the reputation system significantly increases seller profit and consumer surplus. Fan et al. [2013] analyze the effect of badges on the leading e-Commerce platform Taobao.com in China. They find sellers offer price discounts to move up to the next reputation level. More recently, Elfenbein et al. [2013] look at the signaling effects of eTRS in the eBay UK marketplace. They find the reputation badge leads to more sales and higher probabilities of sales, even after controlling for better positioning of badged sellers in search results. They also find that the badge effect is higher in categories where the share of badged sellers is lower.

The remainder of this paper is organized as follows. Section 2 explains the related eTRS and eBP rules and regulations; Section 3 constructs the model; Section 4 describes our dataset; Section 5 provides benchmark analyses of the reputation badge in 2011 after the introduction of buyer protection; Section 6 analyzes the effects of adding buyer protection on the reputation badge; Section 7 provides welfare analysis; Section 8 reports various robustness checks; Section 9 concludes the paper.

# 2 Background

An important update for the eBay reputation system is the introduction of the eBay Top Rated Seller badge, which was announced in July 2009 and became effective in October 2009.<sup>9</sup> This status is awarded monthly to *PowerSellers* that have met some additional requirements:<sup>10</sup> make at least

<sup>&</sup>lt;sup>8</sup>Powerseller status was the previous signaling mechanism used by eBay before the introduction of the eTRS program in 2009.

<sup>&</sup>lt;sup>9</sup>The badging mechanism is common in online communities where contents are user-generated. For instance, Amazon adopts badges like "#1 reviewer", "Top 10 reviewer", and "Vine Voice" (members of an early preview program); these badges are often seen on product review pages. Epinions offers similar badges such as "Category Leads", "Top Reviewer", and "Advisor."

 $<sup>^{10}</sup>$  PowerSeller is one of the oldest reputation badges on eBay; however, it lost its importance after the introduction of the eTRS badge and removal of PowerSeller badge on the listing and search pages. To qualify for PowerSeller status, sellers need to sell at least 100 items or at least \$1,000 worth of items every month for three consecutive months. Sellers also need to maintain at least 98% positive feedback and 4.6/5.0 Detailed Seller Ratings.

100 transactions and \$3,000 in sales over the past 12 months; and maintain low dispute rates from buyers. The eTRS mechanism is comprehensive and combines various reputation signals for sellers: feedback ratings, Detailed Seller Ratings, and the number of disputes.<sup>11</sup> Some of these signals are observable to buyers, while others are only observable to eBay. Moreover, sellers' eTRS statuses reduce buyers' costs of identifying good sellers. In fact, the click data shows that less than 1% of buyers click on detailed information of sellers when buying from them. In our initial analysis, we include feedback measures and other reputation signals observed from listing pages, but these effects become insignificant once we control for the Top Rated Seller status.

The eBay Top Rated Seller status has potentially three benefits for sellers: First, they enjoy a 20% discount on the *final value fee* charged when items are sold. This fee has not changed through the duration of our study. The standard average final value fee is about 10% of the sales price; therefore eTRS sellers enjoy another 2% of the sales price. Note that this benefit of being a top-rated seller does not change the signaling value of the eTRS badge, so we do not include this benefit in our analysis. The second benefit is that eTRS listings are generally better exposed in buyers' search results under eBay's default sorting order *Best Match*; this "informational" advantage enhances buyers' visibility of eTRS listings.<sup>12</sup> Finally, the gold-colored Top Rated Seller badge appears on all of the listings from Top Rated Sellers to signal their quality.

The introduction of the eBay Buyer Protection (eBP) is another significant update related to the eBay reputation system.<sup>13</sup> In September 2010, eBay started the buyer protection to protect buyers' rights in cases where they may encounter purchase problems. This policy mandates sellers to fully refund buyers if the items received are not as described in the sellers' listings, or if the items have not been received at all. This added feature constitutes free buyer insurance in the unfortunate event of receiving lemons or encountering dishonest sellers.

<sup>&</sup>lt;sup>11</sup>The Detailed Seller Ratings (DSR) system is a rating mechanism from buyers to sellers in the following four categories: item as described, communication, shipping time, and shipping and handling charges. Buyers can mark 1 to 5 stars after their transactions.

 $<sup>^{12}</sup>$ We control for higher visibility in the robustness analysis in Section 8.

<sup>&</sup>lt;sup>13</sup>Before the introduction of this program, buyers could dispute transactions to eBay, but they had much lower chance of getting their money back.

# 3 Model

In this section, we propose a descriptive model to identify different economic forces that can increase allocative efficiencies in the presence of a reputation mechanism and a warranty mechanism. While this model is a stylized simplification of features in the eBay marketplace, it can capture important properties of the interaction of the reputation and warranty mechanisms. In particular, it can explain why the introduction of a warranty mechanism can lead to the following observations: 1) an increase in the share of high-reputation sellers; 2) an increase in prices for both high-reputation and low-reputation sellers; 3) the possibility of lower mark-ups for high-reputation sellers; and 4) an increase in welfare. Our model builds on Mailath and Samuelson [2001] and Holmström [1999] by modeling reputation as buyers' uncertainty about sellers' types and explicitly allowing for the existence of a warranty mechanism.<sup>14</sup>

In our model, the time period t is discrete and in  $(0, \infty)$ . There is a unit measure of buyers in the market. The buyers are short-lived and receive a utility of 0 from consuming a low-quality item, while they receive u units of utility from consuming a high-quality item. A crucial assumption for our analysis is that buyers can only observe the reputation badge and do not observe sellers' past behavior.<sup>15</sup> While this assumption is restrictive, it captures the idea that in eBay, buyers do not have access to certain information about sellers' previous sales. In particular, one explanatory factor that affects price dispersion is the number of past disputes for sellers, which is not directly observable to the consumers, but can be inferred from the Top Rated Seller status, given the requirements for this status.

There is a unit measure of sellers who produce a single item each time period, which can be of high or low quality,  $a_{jt} \in \{H, L\}$ . The cost of producing a low-quality item for all sellers at any time period is  $c(L, \epsilon_{jt}) = c_l$ ; the cost of producing a high-quality item for seller j at time period t is  $c_j(H, \epsilon_{jt}) = c_l + c_j + \epsilon_{jt}$ , where  $c_j, \epsilon_{jt} > 0$ ,  $\epsilon_{jt} \sim G(\epsilon)$ ; and the cost of producing a high-quality item is i.i.d. over time and across sellers,  $c_j \sim F(c)$ . The additional cost of producing a high-quality

 $<sup>^{14}</sup>$ The model shares some features with Cai et al. [2013]. The main difference is that we explicitly model the reputation mechanism which leads to different predictions.

<sup>&</sup>lt;sup>15</sup>The lack of recall assumption makes the model tractable. Additionally, it also provides a positive value for reputation in the long-run. Recent theoretical papers such as Liu [2011], Ekmekci [2011], and Jehiel and Samuelson [2012] demonstrate that the value of reputation can be positive in the long-run, if the market designer reveals only partial information on seller performance, or if buyers have limited memory; these results hold even when sellers' qualities are fully persistent. This is in contrast to the result in Mailath and Samuelson [2001] where with fully persistent types and full recall, reputation has no value in equilibrium.

item has two components: a fixed and persistent component,  $c_j$ , and a variable component,  $\epsilon_{jt}$ , that is i.i.d over time.<sup>16</sup> Sellers are privately informed about their cost and type of items they produce. The buyer realizes the type of item after consumption. Sellers choose the type of item they produce each period to maximize their expected profit given the price.

#### 3.1 Benchmark Model without Reputation and Warranty

When buyers receive no information about sellers' quality and past behavior (which can be thought of as the absence of a reputation mechanism and warranty), sellers find it optimal to always produce low-quality items in equilibrium. This is because the cost of producing a high-quality item is always higher for all sellers, and there is no short-term or long-term benefit that could compensate sellers to exert higher efforts and produce high-quality items. As a result, the buyers' belief is that the items are always of low quality, and hence the equilibrium price of items is zero.

#### 3.2 Reputation and Warranty

We capture a reputation mechanism by simply allowing the buyers to observe the outcome of a sale in the previous time period. We assume that buyers have limited recall, in that they can only observe the last period's outcome. We think that this assumption captures, to a great extent, key features of the eBay Top Rated Seller status. In particular, in order for a seller to become top-rated, only sale data from the last year is taken into account with special emphasis on observations in the past three months.<sup>17</sup>

There are two possible states for the level of reputation,  $\phi \in \{H, L\}$ . *H* sellers offered high-quality items in the previous period, whereas *L* sellers offered low-quality items. This is the only sellers' history that buyers observe. Buyers have a belief about the distribution of sellers' persistent levels

<sup>&</sup>lt;sup>16</sup>The higher cost of providing a good with high quality in the context of eBay can be interpreted as an increase in the cost of providing detailed descriptions of the item, communicating effectively with the buyers, shipping the item promptly, and using good packaging. These actions increase the cost of selling an item on eBay, while increasing the utility of buyers. Note that in the data sections we control for the item type, item condition, and the differences in quality; the differences in price are not a result of changes in item types.

<sup>&</sup>lt;sup>17</sup>On the eBay website, buyers can observe the feedback rating of a seller. We do not consider the feedback rating to be the main measure of the reputation, as the correlation of feedback percentage and price is not large. The feedback system works as a mechanism to prevent entry of the worst sellers into the market, Cabral and Hortacsu [2010]. Even though buyers can get more detailed information about the seller by going through their past feedback ratings and reviewing descriptions of feedback left for them, using the click data on eBay shows less than 1% of buyers use this data, probably since the extra cost does not generate much value over the information about the seller already available on the listing page. Also as a theoretical note, if the full history of the sellers was available, the value of reputation would go to zero, Mailath and Samuelson [2001].

of cost, conditional on sellers' reputation status,  $\mu(\phi)$ . The difference in the belief can potentially lead to different prices for sellers with different reputation statuses,  $p(\phi)$ .

We assume that the price is determined as an outcome of a second-price auction or equivalently a Bertrand competition among buyers. Both yield a price equal to buyers' expected utility from purchasing the good from each type of sellers, as there is no heterogeneity in the buyers' taste. We will also get the same basic results if we assume that the outcome is determined as an outcome of a Nash bargaining game. However, we should also assume that the bargaining weights do not change for the sellers after adding warranty. In this scenario, the price will be a value between the buyers willingness to pay and the sellers' cost, and the exact number will be a function of their respective Nash bargaining weight. In some respects, we assume the sellers' Nash bargaining weight is much larger than that of buyers. Note that our assumptions do not change the directional effects for prices or share of high-reputation sellers, but will affect the magnitude.

After mandatory warranty on the system, buyers can report bad outcomes to eBay and receive a compensation of  $\gamma$  units of utility, which combines various effects: the probability that buyers will report the seller, the probability that they are successful in proving the item quality is low, the monetary compensation they receive, and the cost of filing a dispute.<sup>18</sup> For simplicity, we assume buyers are truthful and do not misreport an item's quality. Sellers pay a one-time penalty of  $\tau$  if they offer low-quality items.  $\tau$  can also be interpreted as combining various effects: the probability that buyers report the bad outcome, the one-time monetary penalty the seller must pay, the intangible cost of going through the disputing process, and also the dynamic effect on reputation.<sup>19</sup>  $\tau$ and  $\gamma$  do not need to be the same, first because the sellers should pay for the shipping cost both ways, and also because they include the average cost of going through the dispute process which can be different for buyers and sellers.

In equilibrium, buyers' belief about sellers' type,  $\mu(\phi)$ , is consistent with sellers' actions, and the equilibrium price clears the market given the buyers' belief. We additionally assume the equilibrium is stationary; hence, price is only a function of the sellers' reputation level. The maximization

<sup>&</sup>lt;sup>18</sup>We can explicitly model this stage by assuming buyers incur different costs in filing a dispute.

<sup>&</sup>lt;sup>19</sup>Strictly speaking, even sellers who produce high-quality items could incur higher cost from the buyer protection through fraudulent behaviors from buyers. However, eBay checks for these behaviors frequently; these users will be removed and are forbidden to register on eBay again; therefore, the share of these buyers is very small and negligible.

problem of sellers in this case is:

$$V(c_j, \phi) = \int \max_{a_j} \{ p(\phi) - c(a_j, \epsilon) + \beta V(c_j, \phi') \} dG(\epsilon)$$

where  $\phi' = a_j \in \{H, L\}$ , the action of seller j. Note that  $\tau = 0, \gamma = 0$  represent the special case with reputation mechanism, but no warranty mechanism in the market. In the absence of warranty, the only force that gives incentive to sellers to offer a high-quality item is receiving higher prices in the next period. However, adding warranty will increase sellers' static cost of producing a low-quality item by adding the fine  $\tau$ . In each period sellers decide on the type of good to produce. Their reputation determines the price they receive but this price is not directly a function of the quality of item produced this period, as it is not observable to the buyers. The sellers problem can be simplified as producing high-quality item iff:

$$\begin{aligned} -c_j - \epsilon_{jt} + \beta V(c_j, H) &\geq -\tau + \beta V(c_j, L) \\ \Rightarrow \epsilon_{jt} &\leq \beta (V(c_j, H) - V(c_j, L)) + \tau - c_j \end{aligned}$$

In addition, consider the problem of a seller with type  $c_j$  and different levels of reputation, her choice of the item type to produce for each  $\epsilon_{jt}$  will be not a function of  $\phi$ . Therefore:  $V(c_j, H) - V(c_j, L) = p(H) - p(L)$ . We can simplify sellers action further to:

$$\epsilon_{jt} \le \beta(p(H) - p(L)) + \tau - c_j$$

Let us define the new parameter b as the sum of the two incentives for the sellers to produce high-quality items:

$$b = \beta(p(H) - p(L)) + \tau$$

the first term is the dynamic benefit, higher prices in the next period; and the second term,  $\tau$ , is the static benefit of not paying the penalty at the current period due to warranty. Re-writing the problem in terms of *b* makes it more tractable. Sellers produce H iff:

$$\epsilon_{jt} \le b - c_j \Rightarrow Pr(a_{jt} = H|c_j) = G(b - c_j)$$

Furthermore, in the equilibrium buyers' belief on sellers cost distribution as a function of their reputation status is consistent with sellers action:

$$\mu(c_j|H) = \frac{G(b-c_j)}{\int G(b-c_j)dF(c_j)}$$

The above and our assumption on the price mechanism will characterize the equilibrium as a function of b as it comes in the following theorem.

**Theorem 1** In equilibrium,  $\frac{b-\tau}{\beta(u-\gamma)} = K(b)$ , where

$$K(b) := Pr(a = H|\phi = H) - Pr(a = H|\phi = L) = \int G(b - c_j) \{ \frac{G(b - c_j)}{\int G(b - c_j)dF} - \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} \} dF(b) = \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} \} dF(b) = \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} \} dF(b) = \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} \} dF(b) = \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} \} dF(b) = \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} \} dF(b) = \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} \} dF(b) = \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}{1 - \int G(b - c_j)dF} + \frac{1 - G(b - c_j)}$$

**Proof.** Given that buyers' believes are consistent with sellers' actions, p(H) and p(L) can be written as:

$$p(H) = u * Pr(a = H|\phi = H) + \gamma * Pr(a = L|\phi = H)$$
$$= (u - \gamma)Pr(a = H|\phi = H) + \gamma$$
$$= (u - \gamma)\int Pr(a = H|c_j)\mu(c_j|H)dF(c_j) + \gamma$$
$$= (u - \gamma)\frac{\int G(b - c_j)^2 dF(c_j)}{\int G(b - c_j)dF(c_j)} + \gamma$$

$$p(L) = u * Pr(a_{jt} = H | a_{jt-1} = L) + \gamma * Pr(a_{jt} = L | a_{jt-1} = L)$$
  
=  $(u - \gamma)Pr(a_{jt} = H | \phi = L) + \gamma$   
=  $(u - \gamma) \int Pr(a_{jt} = H | c_j)(\mu_j(c_j | L))dF(c_j) + \gamma$   
=  $(u - \gamma) \frac{\int G(b - c_j)(1 - G(b - c_j))dF(c_j)}{\int (1 - G(b - c_j))dF(c_j)} + \gamma$ 

Recall that u is buyers' utility from consuming a high-quality item, and  $\gamma$  is the utility of consuming a low-quality item in presence of warranty. Using definition of b and subtracting the above two equations give us the result.

Solving the above theorem in terms of b will give us the equilibrium. Let  $b_w$  denote the equilibrium value of b in presence of warranty and  $b_{nw}$  denote the equilibrium value of b without warranty. After finding the equilibrium level of b, we can find the value for  $p(\phi)$  using the above two equations. We can solve the above equation for various functional assumptions on G and F. Assuming that G and F are uniform distribution between 0 and 1, Figure 1 shows K(b). We have

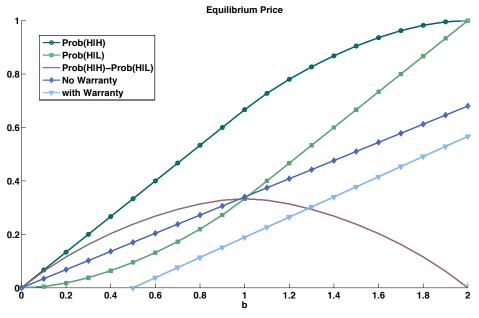


Figure 1: Equilibrium Price

Notes: The x-axis shows benefit that sellers get from producing H in a period. The u-shaped curve shows the function K(b). For  $\beta = 0.98$  and u = 3, and no warranty, equilibrium level of b is the intersection of line noted as "No Warranty" and the u-shaped curve. For warranty case, we use parameter values  $\gamma = 0.5$  and  $\tau = 0.5$ .

checked multiple distribution functions, e.g., Normal, extreme value, and uniform with different supports, and in all of these cases the function K(b) is a u-shaped function similar to the case of Figure 1. The intuition is that when the benefit is zero, b = 0, no seller produces high quality items, and when benefit goes to infinity, all the sellers will produce high quality items at all the times. Therefore the difference in price at the two extreme is always zero. The nice feature of the K function is that it is independent of  $\tau$  and  $\gamma$  after controlling for b. Therefore, with or without warranty the K function do not change. The equilibrium level of b is found as the intersection of k and  $(b - \tau)/(\beta(u - \gamma))$ . When there is no warranty,  $\tau$  and  $\gamma$  are zero.

Let  $0 \leq \gamma \leq u$ , buyers' utility is lower when the item is of low quality even in presence of warranty. In addition to the above assumption, a necessary condition for  $b_{nw} < b_w$  is:  $\gamma < \tau$ .<sup>20</sup> The intuition behind the condition is that warranty mechanism should be designed so that the cost to the seller is at least as big as benefit the buyer gets. Otherwise, we might get to a situation such that  $b_w < b_{nw}$ . This condition will lead to fewer sellers producing high quality good, recall that the probability

<sup>&</sup>lt;sup>20</sup>The necessary condition ensures that the intersection of the two lines, with and without warranty, lies outside of the K(b) cure which will be for sure less than 1.

that a seller of type j produce high-quality item is  $G(b - c_j)$ .

Therefore, if the necessary condition holds,  $\gamma < \tau$ , we further have: more of H and L sellers will produce high-quality items, which leads to higher prices for both groups and higher share of H-type sellers. But the difference in the price of the two group, or the premium or reputation, will depend on the value of K(b) function, which is not monotone with respect to b. Note that  $p(H) - p(L) = K(b)(u - \gamma)$ ; by adding warranty, K(b) can go up or down. If  $\gamma$  is big enough we can always get to lower gap in prices regardless of the change in K.

For the parameter values used in Figure 1, adding warranty increases the equilibrium value of band decreases the equilibrium of K(b). Higher value for b corresponds to higher values for p(H|H)and p(H|L), and lower value for K(b) corresponds to lower difference between p(H) and p(L). Additionally, higher values for p(H|H) and p(H|L) results in higher percentage of high reputation sellers in the economy and also higher levels of price.

## 4 Data and Empirical Approaches

Our dataset consists of posted price and auction listings, whose Product IDs are defined, and accounts for about 10% of total listings between 2009 and 2012 on the eBay U.S. marketplace. We observe several listing attributes, such as listing titles with their conditions, the dates that listings are posted, the number of page views on listings, and sellers' eTRS status. We have information on whether the listings result in sales and what their sale prices are, as well as buyer characteristics. Our analyses are mainly based on single-item listings data.<sup>21</sup> We choose 2011 as the benchmark year to estimate the badge effect of eTRS, as no reputation policy change took place in this year, and it is the earliest year from which item conditions data are available to us.

Sales prices in our data vary from less than \$0.1 to more than \$10,000. Among different listing formats, Buy It Now (BIN) and auction formats account for more than 80% of the total sales, which justifies the focus on these two formats in the literature.<sup>22</sup> We include auction listings because their

 $<sup>^{21}</sup>$ Our early analyses were done with single-item listings. We later incorporated multi-item listings in Section 5, but found no qualitative differences in the estimates. Therefore, we keep samples of single-item listings in Section 6.

 $<sup>^{22}</sup>$ Buy It Now is eBay's term for the posted price mechanism. eBay uses a proxy bidding system for auctions: a bidder enters his/her maximum willingness to pay on the listing page, and eBay will automatically bid a small and

outcomes reflect buyers' perceptions of items more closely and are not affected by sellers' variable costs, given that most items have very low starting bids and very few have secret reserve prices. We also study BIN prices as they reflect sellers' pricing strategies more closely. In addition, we study sales probabilities to analyze buyers' reaction to BIN prices. In our dataset, auction listings enjoy higher sales probability, but on average yield lower sales prices, which is consistent with previous literature. Furthermore, about 3% of sellers are badged, but they make approximately 50% of the sales in the marketplace.

We are interested in estimating the badge effect of the eTRS status on seller performance, both in terms of increases in average sales price and sales probability. Our key regression specification is given as

$$Y_{ij} = \beta ETRS_{ij} + \eta_i + \epsilon_{ij},\tag{1}$$

where  $Y_{ij}$  is the outcome variable of item *i* from seller *j*, such as sales price, relative price, and sales probability;  $ETRS_{ij}$  is a dummy variable that equals to 1 if seller *j* is badged when item *i* is sold;  $\eta_i$  is a product-specific unobservable effect; lastly,  $\epsilon_{ij}$  is a conventional error term that captures any additional variations in  $Y_{ij}$ .

It is important to note that the estimated  $\beta$  contains not only the signaling value of the badge, but also other factors that affect sales prices. However, we show in Section 8 that the positive effects of eTRS are persistent even after including additional observable characteristics and seller fixed effects. Specifically, regression 1 yields qualitatively the same results as those from the following regression:

$$Y_{ij} = \beta_1 ETRS_{ij} + \beta_2 X_{ij} + \beta_3 X_{ij} * ETRS_{ij} + \beta_4 t + \eta_i + \nu_j + \epsilon_{ij},$$

where  $X_{ij}$  represents the observable characteristics of item *i* listed by seller *j*, such as item conditions and page views of this item;  $\eta_i$  and  $\nu_j$  represent product and seller fixed effects, respectively; t is a linear time trend. We use regression 1 as our key regression, since we are more interested in directional effects of the badge effect after different policy changes have been made. Another reason for this adoption is that, besides estimating the eTRS signaling values, we are also interested in how Top Rated Sellers were affected by the eBP in general, and the key regression specifica-

exogenous amount, so that he/she remains the highest bidder, up to his/her maximum willingness to pay, which sellers and other bidders do not know. In the literature, eBay auctions are commonly modeled as second-price auctions with sealed bids.

tion allows for a comprehensive comparison of seller performance before and after the policy change.

In Section 6, to study the effect of eBay Buyer Protection, we first perform regression 1 separately on sales in ten months before and ten months after the eBP introduction, and compare these two estimates. Another approach is to use sales from the entire 20-month period and perform the following regression:

$$Y_{ij} = \beta_1 ETRS_{ij} + \beta_2 EBP + \beta_3 ETRS_{ij} * EBP + \beta_4 X_{ij} * EBP + \beta_5 t + \eta_i + \nu_j + \epsilon_{ij},$$

where EBP is the dummy variable for whether the buyer protection is introduced.

Our analysis exploits the variations in sellers' eTRS status and their performance variables in different item groups. In particular, we group items by their Product IDs.<sup>23</sup> In recent years, eBay has improved its catalog, and many more items are assigned with Product IDs on the website. Product IDs are very finely defined and two items with the same Product ID are usually the same. For example, a 4GB Silver 3rd-generation iPod Nano has a unique Product ID that is different from iPods with different generations, colors, or memories; for books or CDs, these IDs represent their ISBN codes.<sup>24</sup> This method of control is adopted in Sections 5 and 6.

eBay merchants sell a wide variety of products with different item conditions and values. Items listed on eBay could be new, refurbished, or used. Refurbished items are further divided into manufacturer-refurbished and seller-refurbished conditions, while used items include conditions ranging from "like new" to "for parts/not working." Following Einav et al. [2011], we defined the value of a product to be the average successful Buy It Now price of this product within each time frame and we will use this particular definition of product value throughout the paper. We also tried alternative definitions of value, such as the average successful price across both formats, or monthly fitted values to adjust for monthly depreciation in product values. Our results are robust to changes in the definition of values; these robustness checks will be discussed in Section 8.

<sup>&</sup>lt;sup>23</sup>There is a small chance that items with the same Product ID will be different, as reported in a recent working paper by Dinerstein et al. [2013]. They study consumers' price search behaviors on eBay and find there are some mis-specifications within a Product ID. This is not a big problem for our study because these errors seem to be independent of the sellers' eTRS status and therefore do not systematically bias our results.

<sup>&</sup>lt;sup>24</sup>The drawback of using Product IDs is that products that are too heterogeneous, such as collectibles or apparel, do not have Product IDs; therefore, these samples are not considered in our study.

We adopt a couple of methods to control for item conditions and values. First, full samples are divided into subsamples with different conditions and value ranges, and the key regression is performed on these subsamples. Additionally, different combinations of condition dummies, value dummies, and their interactions with sellers' eTRS statuses are included in the regression analyses for robustness checks. We find that controlling for item conditions and values by either method yields the same results. Furthermore, to control for unobservable seller characteristics, such as picture quality and descriptions in a listing, we analyze sellers who have lost and later re-gain the badge. The results are reported in Section 8.

### 5 Value of the Reputation Badge: Year 2011 as the Benchmark

The year 2011 serves as the benchmark year where the badge effect is estimated using multiple specifications and various robustness checks. This year is chosen due to the absence of any eTRS-related policy changes and the availability of item condition data. In addition, more items were categorized into eBay's catalog in 2011 compared to prior years, which helps us measure product values more accurately. Furthermore, this year is after the eBay Buyer Protection is introduced; therefore, we show that the value of eTRS remains positive. In this section, we begin by analyzing the summary statistics among different seller groups and across different listing formats, followed by the key regression analysis to identify the badge value in our subsamples. Next, we incorporate more regressors and extra controls to show that our key regression 1 was able to capture most of the badge value.

### 5.1 Summary Statistics in 2011

We begin by taking the average of sales prices and probabilities for different seller groups and listing formats.<sup>25</sup> It is important to emphasize a profound difference between auction and Buy It Now formats: item prices in BIN format are set by sellers, and buyers face a take-it-or-leave-it option at the posted price; on the other hand, final prices in auction format are demand-driven and determined by the second highest valuation among the participating bidders. Therefore, final

<sup>&</sup>lt;sup>25</sup>In this paper only auction and Buy It Now (BIN) listings are studied, as they account for more than 80% of the sales on eBay. The conventional listing format used to be auction on eBay, but in recent years, Buy It Now has become more popular. (Einav et al. [2013] studies possible reasons behind this change.)

Table 1:	Summary	Statistics:	2011
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	Top Rate	d Seller	Non-To	p Rated Seller
	Auction	BIN	Auction	BIN
Price	49.31	41.79	65.87	49.80
Relative Price	0.87	1.02	0.78	0.98
Sales Probability	0.38	0.14	0.36	0.08

*Notes*: This table uses BIN and auction listings with Product IDs in 2011 in the eBay U.S. marketplace. Products that are sold by only Top Rated Sellers or only non-Top Rated Sellers are not included. Relative price is defined to be the sales the price over the product value, where this value is the average successful BIN price. Sales probability is defined as the ratio of the successful listing to total listings.

prices from auction listings resemble the buyers' willingness to pay more closely, as the price cannot be directly controlled by sellers.<sup>26</sup>

Table 1 shows the overall performances of badged sellers and non-badged sellers, using listings with Product IDs. Somewhat counter-intuitive, the average sales price received by badged sellers is lower, compared to that of non-badged sellers. However, we should be cautious about interpreting this result, since item values are not controlled and the composition of items sold by different sellers could be different. We define the value of an item as the average sold BIN price of the product sold within the same Product ID. Subsequently, we define the value-normalized sales price, or relative price, as the price over the product value. In our dataset, we find consumers are willing to pay 9% more above the product value to badged sellers in auctions; additionally, badged sellers are able to receive on average 4% larger markups in BIN listings.

Our dataset shows badged sellers also have an advantage on sales probabilities in both listing formats. They sell 38% of their auction listings, compared to 36% from non-badged sellers. The gap in the sales probability is as big as 6% for BIN listings, even though badged sellers charge 4% more. These results suggest that the badge has some signaling value. The results are also consistent with two patterns on eBay: auction listings sell with higher probabilities, but at lower prices.

The above analysis indicates that Top Rated Sellers receive price and sales probability premiums, compared to non-Top Rated Sellers. However, these differentials might stem from discrepancies in seller quality between badged sellers and non-badged sellers, instead of the signaling value of the

 $<sup>^{26}</sup>$ As documented by Einav et al. [2011], most starting prices are very low on eBay and most sellers do not use secret reserve prices.

badge. In other words, badged sellers would have received these premiums, given their superior products and services. To disentangle these two effects, we study the changes in average (relative) sales prices in the vicinity of the sellers' badge certification date. In particular, we identify sellers who become top-rated in 2011 and analyze the daily average (relative) sales price trends of 60-day intervals, centered on their badged dates.

Figure 2a plots the daily average sales prices of new items with Product IDs by sellers who become top-rated in 2011 in our dataset. Negative (positive) numbers on the x-axis represent the numbers of days before (after) sellers become badged. Sellers receive higher average sales prices after they become top-rated, but this could be due to listing more expensive items after their badge certification. To investigate possible changes in sellers' behaviors after they become top-rated, we look at the average value of items they listed before and after becoming top-rated. As shown in Figure 2b, sellers start listing more expensive items, as expected, in the day after they become top-rated, and the jump of the value of items listed can be as high as 30%. Note that one subtle but crucial difference between Figure 2b and Figure 2a is that the dates in Figure 2a indicate when the items are sold, whereas the dates in Figure 2b represent when the items are listed.

Figure 2c plots the analogue of the above behavior for sellers who lose their signaling badge. These sellers tend to start listing less valuable items, even though the drop is only around 15%, and as not significant. We control for this change in listed item values by using relative prices. To further control for change in the quality of items, we examine only *new* items in Figure 2d. Consistent with Figure 2a, the average relative sales price received by these sellers also increases after they become top-rated. In Appendix A, Figure A.1a and FigureA.1b are analogously produced with only auction listings. We also plot similar graphs for sellers who lose their badges and find that the average (relative) sales price decreases after the loss.

This graph shows another notable feature, that the average relative price of items sold has a drop in the last two weeks from the day sellers become badged. On eBay, sellers are (re-)examined for the eTRS badge on the 20th of each month and they get notified if they are in the vicinity of becoming top-rated but have not met all of the requirements yet. We do not observe which sellers have received these notices, but we can control for it by investigating sellers who are close to the eTRS requirements when they become badged. We call the sellers who are within 10% of the eTRS

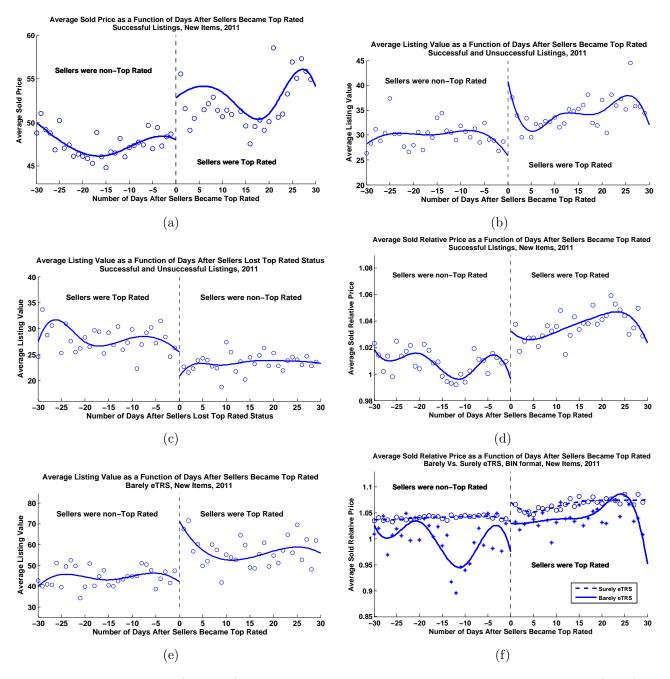


Figure 2: Average Sales (Listings) Variable as a Function of Days After Sellers Become (Lose) eTRS

*Notes*: These figures use listings of new items with Product IDs in 2011. Positive (Negative) integers on the x-axis represent the number of days after (before) sellers' status change. Integers on the y-axis represent the variables of interest, which are averaged across all sellers who become (or lost) eTRS for the corresponding number of days after/before they become (or lose) eTRS. In Figure (a), (d), and (f), only sold listings are used to compute the average (relative) prices. In Figure (b), (c), and (e), all listings are used to compute the average (relative) prices. In Figure (b), (c), and (e), all listings are used to compute the average listing values. The value of a product is defined to be the average sold BIN price. In Figure (e) and (f), we define barely eTRS to be the Top Rated Sellers whose annual GMV and sales quantity were no more than 10% of the minimum eTRS annual GMV and sales quantity on the certification date. Surely eTRS are those who are at least 20% above the minimum eTRS requirements in GMV and sales quantity.

requirements "barely eTRS." We first look at the average value of items they sold before and after becoming eTRS, as shown in Figure 2e. This graph is similar to 2b, with different averages before and after, as the population of sellers is different between the two. Even though the value of items sold by sellers who are in the vicinity of the eTRS requirements has not changed, the average price they set for these items in the fixed-price format reveals that sellers indeed provide discounts on their items-sometimes as big as 10% of the item value-to sell more items before the certification deadline. Figure 2f shows the above fact by comparing the relative price of items sold by "barely eTRS" and "Surely eTRS," defined as sellers who are at least 20% above the eTRS certification threshold. Both groups receive an increase in the average price after becoming top-rated. However, "Barely eTRS" experience a significant decline in BIN formats during their last two weeks before their status changes, while "Surely eTRS" do not encounter this decrease. In Section 8, we analyze these two groups separately. Our finding here is consistent with Fan et al. [2013]'s finding, suggesting that sellers consider the badge to be valuable and are willing to give up some profits to become top-rated in the future.

#### 5.2 Regression Results in 2011

In this section, we apply the key regression specification 1 to successful BIN and auction sales with Product IDs in 2011 in the eBay U.S. marketplace. The aim is to identify the badge effect of the eTRS badge for sellers in terms of receiving higher sales prices and relative sales prices. Table 2 reports the estimated value  $\hat{\beta}$ , the coefficient on the effect of eTRS, for different data subsamples. Panel A shows the estimates of the badge effect by using our complete subsample of transactions in 2011, controlling for product or seller characteristics. In the key specification case, the badge effect is positive and significant in terms of receiving higher (relative) prices across both listing formats. In our dataset, badged sellers receive a 15% higher average markup in both formats and 10% in auction listings. In the variation case, Seller ID fixed effects is in lieu of Product ID fixed effects. By using relative prices, we indirectly control for product characteristics by normalizing a product's sales price by its value. The estimates suggest the signaling badge effect is 3% for BIN and auction listings and 2% for auction sub-samples in terms of relative prices.

Buyer valuations of the eTRS badge may vary with item conditions. Purchasing used items involves

Panel A. BIN and Au	ction Sales with Pa	roduct ID		
Dependent Variable	BIN+Auction	Auctions Only		Controls
Price	$3.93^{***}$	0.35***		Product
	(0.02)	(0.03)		Characteristics
$R^2$	0.91	0.91		
Rel. Price	$0.15^{***}$	$0.10^{***}$		Product
	(0.00)	(0.00)		Characteristics
$R^2$	0.62	0.81		
Observations	28,279,096	16,783,646		
Rel. Price	0.03***	0.02***		Seller
	(0.00)	(0.00)		Fixed Effect
$R^2$	0.50	0.54		
Observations	28,279,096	16,783,646		
Panel B. Different Co	nditions			
Dependent Variable	New Items	Refurb Items	Used Items	Controls
Price	4.06***	6.77***	0.77***	Product
	(0.02)	(0.13)	(0.03)	Characteristics
$R^2$	0.95	0.95	0.92	
Rel. Price	0.09***	$0.06^{***}$	$0.13^{***}$	Product
	(0.00)	(0.00)	(0.00)	Characteristics
$R^2$	0.84	0.90	0.60	
Observations	10,223,129	620,057	$13,\!068,\!809$	
Panel C. Items with I	Different Value Ran	iges		
Dependent Variable	Low Value	Med Value	High Value	Controls
Price	$1.13^{***}$	3.55***	$10.22^{***}$	Product
	(0.01)	(0.01)	(0.08)	Characteristics
$R^2$	0.93	0.62	0.70	
Rel. Price	$0.22^{***}$	0.13***	$0.05^{***}$	Product
	(0.00)	(0.00)	(0.00)	Characteristics
$\mathbb{R}^2$	0.70	0.22	0.21	
Observations	$10,\!853,\!792$	12,294,778	$4,\!174,\!947$	
	1.0			1 (77)

*Notes*: Coefficients are estimated from regression 1 on different sub-samples. The regressions are based on successful BIN and auction listings with Product IDs in 2011 on the eBay U.S. site. The reported coefficients are estimated from regressing the dependent variables on the eTRS dummy with different controls. The numbers in parenthese represent the standard errors . Refurbished items include both manufacturer-refurbished and seller-refurbished items. Used items include conditions ranging from "like new" condition to "for parts/not working" condition. Low, medium, and high value ranges run from \$0.01 to \$10, from \$10 to \$100, and from \$100 to

\$500, respectively. The result for \$500 to \$1000 value is as expected and therefore omitted.

\*\*\*Significant at the 1 percent level.

\*\*Significant at the 5 percent level.

\*Significant at the 10 percent level.

more risk, since a used item may have major flaws that sellers do not report. Therefore, we expect to see higher reputation effects for such items. Similar arguments hold for items with different valuations: when buyers try to purchase an expensive items on eBay, they face the possibility of losing a large sum of money; this concern should lead to a higher effect for the reputation badge for more expensive items.

To test the above hypotheses, the key regression has been performed on subsamples of items with different conditions and value ranges. Refurbished items could be both manufacturer-refurbished and seller-refurbished; used items include conditions ranging from "like new" to "for parts/not working". The estimates for different conditions are reported in Table 2, Panel B, and they indeed show that the badge effect in terms of relative prices is the highest for used items and lowest for refurbished items. The reason for the latter result is that most refurbished items in our dataset are expensive, and expensive items are generally sold at a relative price close to 1, due to the large value base. The badge effect on price is a bit counter-intuitive, which can be driven from a different item value composition. Panel C displays the results for different product value ranges. Low, medium, and high value ranges run from \$0.01 to \$10, from \$10 to \$100, and from \$100 to \$500, respectively.<sup>27</sup> For items with higher values, the badge value is higher in terms of sales prices but lower in terms of relative prices. Intuitively, items with high values are expensive so the markup from carrying the badge is higher in the absolute sense; but when we normalize these absolute markups with high item values, the effects in terms of relative price become lower.<sup>28</sup>

# 6 eBay Buyer Protection

In September 2010, eBay introduced a new website-wide buyer protection for most items listed on the website. Its website states:

eBay Buyer Protection covers items purchased on eBay with eligible payment methods that are not received (INR) or not as described (SNAD) in the listing. Our internal research shows that a very significant portion of listings on eBay is covered by eBay Buyer Protection. Some purchases aren't covered, such as items eligible for protection

<sup>&</sup>lt;sup>27</sup>The estimates for the value range from \$500 to \$1000 are omitted as they follow the observed pattern perfectly. <sup>28</sup>Note that the median value for MED and HIGH value groups are 55 and 300, respectively. Therefore, a 5% markup in relative price for high value items is in fact higher in dollars than a 13% markup for medium value items.

under eBay's Business Equipment Purchase Protection, items listed or that should be listed in the Motors (except for Parts and Accessories) and Real Estate categories, and most prohibited or restricted items. Most Business and Industrial categories are covered by eBay Buyer Protection.

eBay Buyer Protection (eBP) covers the vast majority of the transactions in the marketplace, regardless of the sellers' statuses and experience on the website. This program affects buyers' welfare through three main channels: first through a reduction in moral hazard by giving incentives to sellers to exert more effort; second through a reduction in adverse selections by increasing the exit rate of low-quality sellers and by increasing the market share of high-quality sellers; and third through a reduction in risk for buyers, as their losses decrease for unsatisfactory transactions and as the probability of low outcomes is reduced, as a result of the first two effects. Note that even after the introduction of the buyer protection, the eTRS badge has a positive value for buyers, as established in the previous section. The reason is that the process of filing eBP claims is time consuming and buyers prefer not to encounter any problems in the first place.

#### 6.1 Overall Effects of eBay Buyer Protection

We begin by analyzing the summary statistics of our dataset for the period consisting of ten months before and ten months after the introduction of the eBay Buyer Protection program.<sup>29</sup> Table 3 utilizes single-item BIN and auction listings in the eBay U.S. marketplace for the 20-month period. In our dataset, the number of listings has increased by 19% after the introduction of the buyer protection, but the probability of sales has declined by 9%. The percentage of eTRS and and percentage of items sold by badged sellers both have gone up by about 30%. This increase is not completely driven by the new policy, but is a result of an upward trend on the number of top-rated sellers on eBay, which is mostly driven by the entry of young sellers who have been on eBay for less than one year, but more than three months. When we detrend the growth rate of the number of eTRS sellers on eBay, the effect of eBP on the number of badged sellers is roughly reduced to 10%, which is significant. The reason behind this increase seems to be driven by an increase in the cost of sellers' dishonest behavior .

<sup>&</sup>lt;sup>29</sup>The eBay Buyer Protection program was introduced in September 2010; the ten months before the eBP run from November 2009 to August 2010 and the ten months after the buyer protection run from October 2010 to July 2011. The reason we look at a ten-month period is that eTRS was not introduced until October 2010 and the longer time period enables us to control for seasonal effects.

To study the effects of eBP on the performance of different seller groups, we examine changes in conventional reputation measures on eBay, namely feedback ratings and Detailed Seller Ratings. Detailed Seller Ratings, as mentioned before, is a rating mechanism from buyers to sellers in the following four categories: 1) Item as described; 2) Communication; 3) Shipping time; and 4) Shipping and handling charges. eBay has implemented another policy around the introduction of eBay Buyer Protection that affects the last two DSRs directly; therefore we do not report these DSRs.<sup>30</sup> As shown in Table 3, the share of negative feedback has decreased for both Top Rated Sellers and non Top Rated Sellers by 46% and 6%, respectively. This decrease is evidence for improvement in moral hazard for all seller groups. The number of feedback ratings left for sellers has increased, so the results are not consequences of fewer feedback ratings. To study eBP's effect on DSRs, we report the change in proportions of the ratings of 1 and 2 for sellers. For Top Rated Sellers in the first and second DSRs, we find a drop in low DSRs by 40% and 45%, respectively. These numbers have increased for non Top Rated Sellers, which can be driven from buyers' incentive to use the buyer protection mechanism. It is worth mentioning that the composition of new badged sellers in terms of their time spent on eBay does not vary much across the entire 20-month period. Therefore, our results are not driven by change in the composition of new Top Rated Sellers.

Another main effect of adding the buyer protection is through a reduction in adverse selections. As established in regression results in the bottom portion of Table 3, sellers' future size decreases in the number of complaints from buyers. A complaint from buyers is a dummy for each transaction to equal 1 if a non-positive feedback, a low Detailed Seller Rating, or a dispute is received. The number of complaints is the total number of transactions for a seller with a complaint dummy equal to one. Our result shows that prior to the introduction of eBay Buyer Protection, having a complaint one month reduces seller sizes in the next month by about 2 units; after the eBP introduction, there is an additional reduction in size of 0.03 units. This result suggests that eBP adds a cost for sellers in the cases of unsatisfactory transactions and reduces future sales from lower-quality sellers. It is also consistent with the findings of Cabral and Hortacsu [2010] that negative feedback increases seller exit rates.

 $<sup>^{30}</sup>$ In August 2010, eBay implemented a policy that if sellers offer free shipping, they get 5 stars for the fourth DSR automatically. Later in October 2010, a similar policy was implemented that if an item is shipped within two business days and tracking information is uploaded, then sellers automatically receive 5 stars for the third DSR.

Table 3:	Adding	Buyer	Protection
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Single-Item E	BIN and Au	uction Listings	on eBay U.S. Marke	tplace with	h Product IDs			
			% Change: 10M Before to 10M After					
Number of Li	stings		18.71%					
Number of Su	iccessful L	istings		8.33	3%			
Sales Probabi	lity			-8.7	5%			
Number of A	ctive Buye	rs			$3.1_{-}$	4%		
Percentage of	eTRS				30.4	9%		
Percentage of	Quantity	Sold by eTRS			30.9	4%		
		ft for non-eTR	S		-4.0	2%		
Number of Fe	edback Le	ft for eTRS			24.5	7%		
Percentage of	Negative	Feedback for no	on-eTRS		-6.0	6%		
Percentage of	Negative	Feedback for eff	ΓRS		-46.1	18%		
Number of Ite	em as Dese	cribed Score Le	ft for non-eTRS		-0.0	1%		
Number of It	em as Dese	cribed Score Le	ft for eTRS		0.29	9%		
Percentage of	Low Item	as Described S	Score for non-eTRS		8.39	9%		
Percentage of	Low Item	as Described S	Score for eTRS		-45.0	)7%		
Number of Co	ommunicat	tion Score Left	for non-eTRS		-0.0	1%		
Number of Co	ommunicat	tion Score Left	for eTRS	0.29%				
Percentage of	Low Com	munication Sco	ore for non-eTRS	0.81%				
Percentage of	Low Com	munication Sco	ore for eTRS	-40.49%				
<u> </u>	11							
Top Rated Se	llers	D 14 1	NT		Auct	·•		
	Price	Buy It I Rel. Price	Conv. Rate	Price	Rel. Price	Conv. Rate		
10M Before	37.22	1.30	0.2051	45.58	1.04	0.4473		
10M Before 10M After	37.22 37.75	$1.30 \\ 1.28$	0.2051 0.1892	$\frac{45.58}{50.56}$	$1.04 \\ 1.03$	0.4475		
	1.42%	-1.54%	-7.75%	10.92%	-0.96%	-5.97%		
Pct. Change	1.4270	-1.0470	-1.1370	10.9270	-0.90%	-3.9770		
Non-Top Rat	ed Sellers							
		Buy It I	Now		Auct	tion		
	Price	Rel. Price	Conv. Rated	Price	Rel. Price	Conv. Rated		
10M Before	41.73	1.12	0.1730	54.95	0.91	0.4742		
10M After	64.16	1.13	0.1438	66.85	0.92	0.4025		
Pct. Change	53.76%	0.89%	-16.88%	21.65%	1.10%	-12%		
Seller's Futur	re Size							
FUT_SIZE	SIZE	#CMPLNT	#CMPLNT*EBP	$R^2$				
1 ( 1 -01212	0.78***	$-2.12^{***}$	-0.03***	0.93				
	(0.00)	(0.00)	(0.00)	0.30				
-	( )	(0.00)						

*Notes*: This table uses single-item BIN and auction listings with Product ID on the eBay U.S. marketplace. The time intervals for these two samples are from November 2009 to July 2011, excluding September 2010, which is the month when eBP was introduced. In the table, 10M before refers to the period from November 2009 to August 2010 and 10M after refers to the period from October 2010 to July 2011. We do not report the changes in shipping DSRs because eBay started to auto-fill these DSRs under some circumstances around September 2010 and this raises the number of these two DSRs left, which is not due to the eBP. Relative prices are the final prices divided by item values. Sales probability is defined to be the share of successful listings on eBay. eTRS and eBP are dummies for sellers' eTRS status and whether eBay Buyer Protection was implemented, respectively. In the last regression, sellers' sizes in the following month are regressed upon their sizes this month, the number of complaints they have received this month, and the interaction of this number with whether buyer protection is implemented. A complaint from buyers is either a non-positive feedback, a low detailed seller rating, or a dispute.

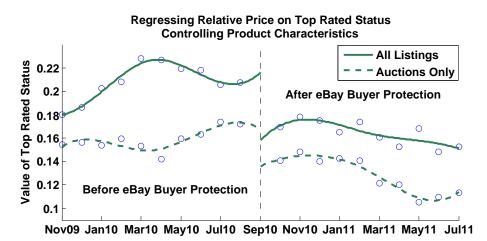


Figure 3: Monthly Badge Effect of Being Top-Rated

The second part of Table 3 shows that non-badged sellers on average receive a higher average sales price than do badged sellers, similar to the pattern we have seen earlier. However, once we control for the value of the products, badged sellers on average receive a higher average relative sales price. Average sales probability decreases for both types of sellers, but the decline is larger for non-badged sellers. Finally, the average relative sales price decreases slightly for badged sellers, but goes up for non-badged sellers after the introduction of buyer protection. This information suggests that the buyer protection increases the reliability of non-badged sellers. We will study the effect of the buyer protection on the eTRS badge value in more detail in Section 6.2.

#### 6.2 Regression Analysis on the Effects of Buyer Protection

Adding eBay Buyer Protection has affected the premiums that top-rated sellers receive after becoming badged. Figure 3 illustrates this change. In each month, we identify sellers who gain the badge and sample their transactions 30 days before and 30 days after their certification dates. Then for each month, we perform regression 1 by regressing relative prices for these sellers on their eTRS status, controlling for Product IDs. Figure 3 shows a sudden decline in badge effect after buyer protection has been introduced, and this value remains at lower levels for the entire ten months after this introduction.

*Notes*: This figure uses single-item BIN and auction sales with Product IDs from sellers who earned the badge at some point during the ten months before and the ten months after the introduction of the buyer protection. Each circle in the graph represents the badge value in a given month. These monthly values are the estimated coefficients from regressing the relative price on its seller's eTRS dummy after controlling for product fixed effects.

To further investigate the overall average change in the badge effect for different item values, we perform regression 1 on the transaction within ten months before and ten months after the introduction of eBP. Panel A in Table 4 reports the results with all single-item listings with Product IDs on the eBay U.S. marketplace. Consistent with earlier discussions, being a badged seller raises both prices and relative prices that sellers have received. In addition, the estimated badge effect in terms of relative price decreases by 19% after adding buyer protection. Essentially, the buyer protection reduces buyers' costs of encountering bad experience, and from their perspective decreases the badge effect. In auctions, the estimated coefficient from the price regression decreases much more than that from the relative price regression. This indicates the composition of items sold might have changed.

To control for composition changes, we control for different product value ranges. The regression results with subsamples for different value ranges are reported in Panel B, C, and D in Table 4. In both pre- and post- buyer protection periods, the badge effect was smaller for cheaper items in terms of price, but larger in terms of relative price, consistent with our results from Section 5. Most of the estimated values decrease after the introduction of buyer protection; the drop for inexpensive items is very small, whereas it is as large as 70% for items with high values . The reason is that, even though buyers do not incur monetary costs if they decide to return items through the buyer protection, they still have to pay other intangible costs, such as communicating with sellers, comprehending regulations, filing disputes, or bringing the item to the post office. However, these costs are fairly fixed and do not depend on item values. Therefore, returning cheap items is relatively more costly for buyers, and they may not dispute unsatisfactory transactions even if they were guaranteed refunds through buyer protection, as the benefits they received in this case may be very close to the fixed cost. The story is reversed for returning items with high values.

The regression results in Table 4 demonstrate a decline in the average badge effect after adding buyer protection in our dataset. However, this measure does not necessarily imply that buyer protection is the trigger for the decrease. It may be that the average badge effect dropped linearly over time and is not directly impacted by the policy. However, Figure 3 shows that the above concern is not valid.

			With Product .			
Panel A. Single-Item	BIN and Auc	tion Listings	on eBay U.S. M	Marketplace wit	th Product $\overline{ID}$	s
		BIN+Auction			Auctions On	ly
Dependent Variable	10M Before	10M After	Pct. Change	10M Before	10M After	Pct. Change
Price	$4.34^{***}$	$2.80^{***}$	-35.70%	$3.54^{***}$	$1.23^{***}$	-65.40%
	(0.02)	(0.02)		(0.03)	(0.03)	
$\mathbb{R}^2$	0.91	0.90		0.91	0.90	
Rel. Price	$0.21^{***}$	$0.17^{***}$	-19.04%	$0.16^{***}$	$0.13^{***}$	-18.76%
	(0.00)	(0.00)		(0.00)	(0.00)	
$\mathbb{R}^2$	0.56	0.61		0.71	0.76	
Observations	14,771,765			$15,\!983,\!708$		
Panel B. Low Value 1	Ranges					
Price	1.32***	$1.35^{***}$	2.27%	$0.68^{***}$	$0.64^{***}$	-5.47%
	(0.00)	(0.00)		(0.00)	(0.00)	
$R^2$	0.35	$0.33^{-1}$		0.56	0.58	
Relative Price	$0.28^{***}$	0.28***	-1.34%	$0.11^{***}$	0.11***	-4.61%
	(0.00)	(0.00)		(0.00)	(0.00)	
$\mathbb{R}^2$	0.57	0.45		0.64	0.66	
Observations	$5,\!884,\!725$	$5,\!310,\!539$		$3,\!857,\!839$	$4,\!036,\!924$	
Panel C. Medium Val	lue Ranges					
Price	4.34***	$2.85^{***}$	-34.33%	$3.62^{***}$	$1.88^{***}$	-48.11%
	(0.02)	(0.02)		(0.02)	(0.02)	
$R^2$	0.64	0.58		0.66	0.59	
Relative Price	$0.16^{***}$	$0.12^{***}$	-24.37%	$0.12^{***}$	$0.09^{***}$	-28.26%
	(0.00)	(0.00)		(0.12)	(0.00)	
$\mathbb{R}^2$	0.15	0.20		0.24	0.29	
Observations	$6,\!186,\!406$	$6,\!695,\!011$		4,793,189	$5,\!401,\!471$	
Panel D. High Value	Ranges					
Price	16.91***	4.97***	-70.61%	11.29***	$1.44^{***}$	-87.26%
	(0.16)	(0.13)		(0.18)	(0.14)	
$\mathbb{R}^2$	0.65	0.66		0.67	0.68	
Relative Price	$0.09^{***}$	$0.02^{***}$	-74.84%	$0.07^{***}$	$0.01^{***}$	-88.84%
	(0.00)	(0.00)		(0.00)	(0.00)	
$R^2$	0.16	0.15		0.22	0.21	
Observations	1,905,666	12,647,997		$1,\!590,\!369$	2,224,076	

Table 4:	Regression	Results,	Adding	Buyer	Protection

Price Regressions	With	Product	Fixed	Effects

*Notes*: Coefficients are estimated from regression 1 on different sub-samples. This table uses successful single-item listings with Product IDs within the eBay U.S. site from November 2009 to July 2011, excluding September 2010, when buyer protection was introduced. In addition, we only use products that are sold at least twice before and also after the September policy change. 10M before refers to the period from November 2009 to August 2010, and 10M after refers to the period from October 2010 to July 2011. Relative price is defined to be price over value, where the value of an item is the average successful BIN price. The coefficients are estimated from regressing (relative) prices on the eTRS dummy after controlling for product characteristics. Standard errors are the numbers in parentheses. The low value range is from \$0.01 to \$10; the medium price range is from \$10 to \$100; the high price range if from \$100 to \$500. The result for the value higher than \$500 is as expected and therefore omitted.

\*\*\*Significant at the 1 percent level.

\*\*Significant at the 5 percent level.

\*Significant at the 10 percent level.

	10 Months Be	efore	10 Months	s After
Explanatory Variable	$\log(1+QTY_SOLD)$	SUCCESS	$\log(1+QTY\_SOLD)$	SUCCESS
ETRS	0.027***	0.035***	0.022***	0.027***
	(0.000)	(0.000)	(0.000)	(0.000)
LOG_PRICE	-0.064***	-0.073***	-0.066***	-0.073***
	(0.000)	(0.000)	(0.000)	(0.000)
ETRS*LOG_PRICE	-0.001***	-0.001***	0.001***	-0.001***
	(0.000)	(0.000)	(0.000)	(0.000)
QTY_AVAIL_IN_2_10	$0.076^{***}$	0.040***	0.105***	$0.057^{***}$
	(0.000)	(0.000)	(0.000)	(0.000)
QTY_AVAIL_IN_11_100	0.153***	0.078***	0.153***	0.053***
	(0.000)	(0.000)	(0.000)	(0.000)
QTY_AVAIL_IN_101_UP	0.182***	0.078***	0.152***	0.047***
	(0.001)	(0.001)	(0.001)	(0.001)
PROD-SELLER FE	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
$R^2$	0.74	0.72	0.80	0.79
Observations	50,051,383	$50,\!051,\!383$	$54,\!905,\!995$	$54,\!905,\!995$

Table 5: Quantity Regressions, Adding Buyer Protection

*Notes*: This table uses all Buy It Now sales with Product IDs within the eBay U.S. site from November 2009 to July 2011, excluding September 2010 where eBay Buyer Protection was introduced. 10 months before refers to the period from November 2009 to August 2010, and 10 months after refers to from October 2010 to July 2011. SUCCESS is a dummy variable that equals to 1 if the listing results in at least one sale. QTY\_AVAIL\_IN\_2\_10 is an indicator function for listings with product availability between 2 and 10 units; QTY\_AVAIL\_IN\_11\_100 and QTY\_AVAIL\_IN\_101\_UP are similarly defined. The regressions are performed with product-seller fixed effects controls. Different robustness checks from Section 5 show consistent results and are not reported here.

\*\*\*Significant at the 1 percent level.

\*\*Significant at the 5 percent level.

\*Significant at the 10 percent level.

The benefits of becoming badged are multi-dimensional. Having analyzed the benefits sellers get in terms of price, the next natural question is whether the buyer protection affects the badge effect in terms of sales and sales probabilities. To study this question, we regress the logarithm of one plus quantity sold and the sales indicator in a listing on the sellers' badge statuses with proper controls. In this exercise, our sample contains single-item and multi-item listings. We do not include auction listings, since the quantity sold in any eBay auction necessarily equals to 1. In the regressions, we also include dummy variables for the number of quantities available in different listings, since the total amount sold, if there exists any, obviously cannot exceed the available units in each listing.<sup>31</sup> In Table 5, QTY\_SOLD is the total quantity sold in a listing; SUCCESS is a dummy variable that

 $<sup>^{31}</sup>$ On the listing page, potential buyers can see the total quantity available in this listing and decide to buy one or more units from it.

	10 Moi	nths Before	10 Mc	onths After
	Price	Relative Price	Price	Relative Price
ETRS*EXPERIENCED	$2.57^{***}$	$0.03^{***}$	-0.57***	-0.02***
	(0.08)	(0.00)	(0.08)	(0.00)
ETRS*LOW	0.80***	$0.25^{***}$	$1.35^{***}$	$0.25^{***}$
	(0.06)	(0.00)	(0.07)	(0.00)
ETRS*MED	$4.10^{***}$	$0.15^{*}$	$3.81^{***}$	$0.14^{***}$
	(0.06)	(0.00)	(0.06)	(0.00)
ETRS*HIGH	$23.75^{***}$	$0.12^{***}$	$10.26^{***}$	$0.06^{***}$
	(0.12)	(0.00)	(0.12)	(0.00)
PRODUCT FE	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
$R^2$	0.85	0.59	0.83	0.51
Observations	$23,\!965,\!507$	$23,\!965,\!507$	$23,\!965,\!507$	$23,\!965,\!507$

Table 6: Effects of Buyer Protection for Buyers with Different Experience

*Notes*: This table uses BIN and auction sales with Product IDs on the eBay U.S. marketplace from November 2009 to July 2011, excluding September 2010, when eBay Buyer Protection was introduced. 10 months before refers to the period from November 2009 to August 2010, and 10 months after refers to from October 2010 to July 2011. ETRS is the dummy variable for seller's eTRS status. FREQUENT equals to 1 if a seller has spent more than \$2500 in the year prior to her purchase. LOW, MED, and HIGH are dummies for item value ranges from \$0.01 to \$10, from \$10 to \$100, and from \$100 to \$500, respectively.

\*\*\*Significant at the 1 percent level.

\*\*Significant at the 5 percent level.

\*Significant at the 10 percent level.

equals to 1 if there was at least one sale in a listing; QTY\_AVAIL\_IN\_i\_j is an indicator that is turned on if the total available items in a listing are between i and j units. Prior to introducing buyer protection, the badge raises the percentage of quantity sold in listings by 2.7%, but this number drops slightly to 2.2% afterwards; the badge increases the sales probability by 3.5%, but decreases to 2.7% afterwards. Indeed, the decline in the badge effect of eTRS is also found in quantities sold and sales probabilities after the introduction of the buyer protection. The above results are consistent with the findings in Elfenbein et al. [2013], which are based on data from eBay's UK site.

### 6.3 Different Buyer Experience

Buyers on the eBay marketplace differ in their levels of experience and the amount they spend on eBay. Buyers with different spending amounts differ in their familiarity with eBay's rules and regulations. Therefore, they may conceive the value of reputation differently and may be affected by the buyer protection differently. We partition buyers based on their spending in the past year prior to the observed purchases. In particular, we define EXPEERIENCED as the dummy variable for sellers who have spent at least \$2500 in the past year. We then perform regression analysis on our dataset, which contains BIN and auction sales with Product ID from November 2009 to July 2011, excluding September 2010 when eBP was introduced.

Table 6 reports estimation results for buyers with different levels of experience on eBay and for different value ranges. LOW, MED, and HIGH are dummies for item value ranges from \$0.01 to \$10, from \$10 to \$100, and from \$100 to \$500, respectively. Consistent with our previous findings, the badge effect weakly decreases for all experience-value range combinations in terms of relative price.

Experienced buyers usually are deal seekers on eBay. However, the first two columns of Table 6 show that more experienced buyers were willing to pay higher prices, relative to novice buyers, to buy from high-reputation sellers. After the introduction of eBP, their willingness to pay for buying from Top Rated Sellers has become lower than that of novice buyers, indicated by a negative coefficient on the interaction term between ETRS and EXPERIENCED in columns 3 and 4. Note that this effect is not driven by changes in the composition of items bought before and after the introduction of eBP or the composition of buyers with different levels of experience. This observation indicates that experienced buyers understand the marketplace mechanism better: before the buyer protection, they place a larger value on the badge for higher valued items, since they understand that their costs in the case of a lemon would be large; after the introduction of eBP, the valuation decreases, since frequent buyers know that poor transactions would be covered by the buyer protection. Novice buyers are, in contrast, not as responsive to changes in market rules, since they may be skeptical about the new rules or completely unaware of them.

# 7 Welfare Analysis: Adding Buyer Protection

As mentioned earlier, adding buyer protection can improve market efficiency. In this section, we attempt to find a rough estimate for the change in welfare. To do this, we need to make additional assumptions on the market structure and changes in cost parameters for sellers. We use data on sales prices and highest bids for auctions, together with sales prices for Buy It Now transactions in the month before and the month after adding the buyer protection. We focus on the time period around this policy change for various reasons: first, there are no other important changes in the eBay marketplace policies during this period; second, the market values of items listed on eBay do not change significantly; third, we do not observe large entries or exits among sellers or buyers, which can lead to different market structures.<sup>32</sup>

Total welfare equals to total buyers' willingness to pay, minus total sellers' cost. We do not directly observe buyers' willingness to pay, but we can observe highest bids for all auction transactions. eBay auctions are hybrids of second-price and first-price auctions, in which the bidder with the highest valuation should pay either the second highest bid plus an exogenous increment (proxy), or his own bid, whichever is smaller. The proxy can potentially lead buyers to bid values that are different from their willingness to pay.<sup>33</sup> We assume the bid function remains the same and can be approximated by a linear function:

## $bid = a + b * willingness\_to\_pay,$

where a and b are functions of the market structure, bidders' expectations of other bidders' valuations and strategies, and the number of bidders per auction. We assume these two parameters have not changed as a result of the policy change.<sup>34</sup> Therefore, any percentage change in the highest bids will translate to the same percentage change in the buyers' willingness to pay. Table 7 uses the transaction data in the month before and after the introduction of eBP and shows the results of regressing the relative highest bids, i.e., the highest bids over product values, on the eBP dummy in (1) and (2). In these regressions, we control for a weekly time trend to capture exogenous changes in the value of products. Values of each Product ID are defined as the average Buy It Now sales prices of items in each group in the two-month period considered in this study; the relative highest bid of an auction is defined as the highest bid over the product value of the auctioned item. Auction listings in which the highest bids are 100 times larger than the final sales prices (0.3% of all auctions) have been removed from our dataset, as they may be mistakenly recorded.

Regression (1) shows a 14.4% increase in the average relative highest bid for non-eTRS sellers

 $<sup>^{32}</sup>$ Even though we control for weekly price changes with a linear time trend, large changes in price may not be captured linearly.

<sup>&</sup>lt;sup>33</sup>In the literature, eBay auctions are commonly assumed to be second-price auctions, in which bidders' weakly dominant strategy is to bid their willingness to pay.

<sup>&</sup>lt;sup>34</sup>We observe the number of bidders ,and bids for each auction and these parameters do not vary before and after the policy, nor does the number of active sellers and buyers.

	Au	$\operatorname{ction}$	Auction	ı	В	IN	Aucti	on+BIN
	Rel. Hi	ghest Bid	Rel. Pri	ce	Rel.	Price	Rel	Price
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
ETRS	$0.062^{*}$	$0.062^{*}$	$0.074^{*}$	$0.075^{*}$	$0.095^{***}$	$0.094^{***}$	$0.099^{***}$	$0.099^{***}$
	(0.036)	(0.036)	(0.041)	(0.041)	(0.003)	(0.003)	(0.035)	(0.035)
$\operatorname{EBP}$	0.144	0.035	$0.239^{**}$	0.134	$0.033^{***}$	0.001	0.119	0.060
	(0.093)	(0.094)	(0.107)	(0.108)	(0.008)	(0.008)	(0.094)	(0.094)
ETRS*EBP	-0.024	-0.026	-0.023	-0.025	$0.029^{***}$	0.030***	-0.089*	-0.089*
	(0.050)	(0.050)	(0.058)	(0.058)	(0.004)	(0.004)	(0.048)	(0.048)
LOW		$2.639^{***}$		2.422***		$0.921^{***}$		1.539***
		(0.522)		(0.599)		(0.056)		(0.583)
MED		$1.635^{***}$		$1.612^{***}$		$0.904^{***}$		1.268***
		(0.452)		(0.518)		(0.052)		(0.527)
HIGH		0.101		0.135		$0.274^{***}$		0.257
		(0.413)		(0.474)		(0.049)		(0.491)
Week	-0.002	-0.003	-0.013	-0.013	0.000	0.000	-0.002	-0.002
	(0.009)	(0.009)	(0.010)	(0.010)	(0.001)	(0.001)	(0.009)	(0.009)
Product FE	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
$R^2$	0.951	0.951	0.926	0.926	0.706	0.708	0.706	0.706
Observations	308,570	308,570	308,570 308,570	346,587	346,587	655, 157	655, 157	

Table 7: Welfare Changes: Adding Buyer Protection

*Notes*: This table uses single-item listings with Product IDs that have the keyword "new" in their listing titles. Transactions in the month before the introduction of eBay Buyer Protection and the month after are included in the sample. Relative prices are the final transaction prices divided by product values; relative highest bids are the highest bids of transactions divided by product values. ETRS and EBP are dummies for sellers' eTRS statuses and whether eBay Buyer Protection was implemented, respectively. LOW, MED, and HIGH are dummies for item value ranges from \$0.01 to \$10, from \$10 to \$100, and from \$100 to \$500, respectively. In the estimation of welfare changes, we control for a linear trend for weeks of sales and Product IDs.

\*\*\*Significant at the 1 percent level.

\*\*Significant at the 5 percent level.

\*Significant at the 10 percent level.

and a 12% increase for eTRS sellers, which equals to a 13.6% increase in the weighted average relative highest bid received. In regression (2), we control for different value ranges, which gives us an increase in the average relative highest bid by 2.7%. The reason for including dummies for value ranges is to take care of potential changes in item composition. Regressions (1) and (2) show that buyers' willingness to pay has increased by 2.7% to 13.6%, depending on the regression specifications.

The Buy It Now prices are set by sellers on eBay. We assume that we can model sellers' pricing strategy by a revenue sharing model, namely choosing prices that maximize the following weighted welfare function:

$$\max_{p} (u-p)^{\alpha} (p-c)^{\beta}, \tag{2}$$

where  $\alpha$  and  $\beta$  are buyers' and sellers' welfare weight. Note that this model is a more general case of the one in Section 3.<sup>35</sup> This maximization problem leads to the following pricing strategy:

$$p = \frac{\beta u + \alpha c}{\alpha + \beta},\tag{3}$$

which implies

$$c = \frac{\beta}{\alpha}(p-u) + p. \tag{4}$$

Assuming the change in u is the average change in highest relative bids from auction listings, and the change in p is the average change in Buy It Now prices, we obtain an upper bound for changes in sellers' marginal cost. Column (5) and (6) show a lower increase in the average relative sales price of Buy It Now transactions relative to buyers' willingness to pay; therefore, the change in p-u is negative, which implies that the change in sale prices is an upper bound for changes in the marginal cost.

We can find a lower bound on the changes in welfare by estimating the change in u - c. As noted above, the change in c is bounded above by the change in p. Therefore, we can find a lower bound on the change in welfare based on the change in u-p. In our dataset, u has gone up by 13.6% - 2.7% and p has increased by 4.1% - 1.0%. Therefore, a lower bound on the increase in welfare, namely u - p, is 13.6% - 2.7%, depending on whether we control for change in item compositions.

## 8 Robustness Analysis

In this section, we perform various robustness checks to verify the validity of our key regression design. In particular, we show that Top Rated Sellers receive price premiums, which mainly are not consequences of unobservable parameters, i.e., change in listing visibility, better listing descriptions, or change in the composition of items sold. We have tried alternative definitions for product value and added more regressors: page views, start prices, interactions between eTRS and condition/value dummies, and controls for the product-seller pair fixed effects. Additionally, we have studied the effects of eTRS for the group of sellers who have lost and later re-gain the badge in 2011 to eliminate the possibility of learning. Finally, we looked at sellers who are very close to the thresholds of the eTRS requirements and compare sellers who are just below or just above the

<sup>&</sup>lt;sup>35</sup>In our model, we implicitly assume  $\beta = 0$  and  $\alpha = 1$ , which will be the same as the weights for the Bertrand model. In the Cournot Model with N sellers, we have  $\alpha = \frac{N}{N+1}$  and  $\beta = \frac{1}{N+1}$ .

threshold.

Recall that we define the value of a product to be the average successful BIN price of this product in 2011. We have also tried an alternative definition that calculates the average price from both listing formats, and found no qualitatively different estimates. A somewhat bigger concern is that if product values change significantly within a year, our estimates of the badge effect would be biased. We therefore define monthly fitted values for different products to account for possible depreciation in product values. For tractability, we assume linear depreciation in values, and the monthly fitted values for each product are fitted by a category-level depreciation rate.<sup>36</sup> All except for two categories have depreciation rates that are less than 1% of their estimated intercepts: Computer & Network which has a monthly depreciation rate of \$5.06 and an intercept of \$296.89; Cell Phones & PDA which has a \$3.00 monthly depreciation with an intercept of \$198.28. For these two exceptions, we define the adjusted relative price to be the price over the depreciation-adjusted monthly fitted value for the products in these two categories and perform our key regression. The results are shown in columns (1) and (2) in Table 8. The badge effects in terms of relative prices are 0.04 and 0.06 for the above-mentioned exceptions, comparing to 0.03 and 0.04 if we do not incorporate monthly value depreciations. This shows that we may underestimate the badge effect of eTRS when we do not account for depreciations in product values, and this badge effect will be even greater if we control for monthly item values. The reason is that even though we consider all sellers with status changes, in our dataset more sellers gain, than lose the eTRS badge.<sup>37</sup>

eBay's default search ranking is *Best Match*. Being a badged seller increases the probability that sellers' listings appear on the first page in buyers' query search results. If we do not account for this factor, our estimated parameters will not only capture the signaling effect of the badge, but also its "informational effect." Another concern is that lower starting prices in auction listings might attract more bidders, and increased competitions could lead to higher final prices. Therefore, we include the number of page views of a listing and the start prices in our key regression. Column

<sup>&</sup>lt;sup>36</sup>We have more than three million distinct products in our dataset; and given that we have very few observations for some of the groups, the estimates for the time trend become very noisy. In contrast, we only have 30 categories for these products. The top five most popular categories in our data are DVDs & Movies, Books, Video Games, Cell Phones & PDA, and Consumer electronics.

<sup>&</sup>lt;sup>37</sup>In cases where sellers lose their eTRS status, not including a decreasing trend in product values overestimates the eTRS value. Conversely, in cases where sellers gain the status, not including such a trend underestimates the eTRS value. In our dataset, the number of sellers who gain eTRS exceeds those who lose the status over time. Therefore, our estimate on the eTRS value is lower, compared to if we had controlled for the time trend in product values.

(3) utilizes sales in BIN formats and column (4) looks at auction listings only. We find, somewhat surprisingly, that the effect of both variables are statistically significant, though very small; and the badge effect is still positive. Next, we verify that changes in composition of the items listed do not drive the differences in sales prices. To do this, we include different interaction terms between eTRS status, item conditions, and items' value range, controlling for seller ID fixed effect. Overall, the statistical powers here are not as big and magnitudes of the estimates are smaller. Results under this specification are displayed in column (7): the positive effects of eTRS still exist for almost all of the following condition-value combinations.

Our earlier analyses show sellers may list cheap (expensive) items in the two weeks before (after) they become badged. Therefore, we examine whether the badge effect of eTRS is driven by sellers' extreme behaviors close to the certification date. In particular, we consider the subsample of transactions from sellers whose statuses have changed in 2011 and remove transactions within two weeks before and after they gain (lose) their badges. The key regression 1 is then performed on this subsample with and without the removal of transactions in those two weeks, and the estimated results are 7.1% and 7.3% increase in price, respectively. Therefore, it seems that the badge effect in terms of increase in relative price is not largely driven by the inclusion of these extreme behaviors.

To eliminate the possibility of omitted variables in terms of seller experience or learning, we perform a few robustness checks. We first employ the regression discontinuity design that investigates sellers in our dataset who are "almost" eTRS and those who are "barely" eTRS, in terms of the annual Gross Merchandise Value requirement (\$3000) and the annual quantity requirement (100 items). In particular, these sellers qualify for the quality requirements for badge certification and they differ only in meeting the minimum GMV or quantity requirements. Essentially, we assume that seller qualities are the same around the GMV and quantity threshold for badge certification, after controlling for sellers' quality measures. In columns (5) and (6) in Table 8, the 10% band includes "almost" eTRS sellers whose annual GMV is between \$2700 and \$2999.99 or whose annual sales quantities are between 90 and 99; "barely" eTRS who were sellers whose annual GMV is between \$3000 and \$3299.99 with annual sales quantities between 100 and 109. The 20% band is similarly defined. The coefficients are estimated by applying regression 1 to this sub-sample. With this approach, the results from our dataset indicate that the badge effect is around 0.04 in terms of the relative price.

Panel A: Multiple R	obustness Regressio	ns					
Ĩ	Cellphone	Computer	BIN Only	Auctions Only	10% Band		
	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	Adj_Rel_Price	Adj_Rel_Price		Rel_Price	Rel_Price	Rel_Price	Rel_Price
ETRS	$0.06^{***}$	$0.04^{***}$	$0.14^{***}$	$0.12^{***}$	$0.04^{***}$	$0.05^{***}$	$0.10^{***}$
	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)	(0.01)
VIEW_COUNT			$0.4E-3^{***}$	$5.2E-3^{***}$			-6.7E-7***
			(0.1E-4)	(0.3E-3)			(1.2E-7)
START_PRICE				0.0020***			
				(0.0000)			a a coloriolo
ETRS*NEW							-0.01***
							(1.5E-3))
ETRS*REFURB							$-0.01^{**}$
ETRS*LOW							(3.9E-3) -0.07***
LINSLOW							(5.6E-3)
ETRS*MED							(0.0 <u>0</u> +3) -0.09***
EIRO MED							(5.6E-3)
ETRS*HIGH							-0.04***
							(5.5E-3)
PRODUCT FE	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	(0.02.0)
SELLER FE							$\checkmark$
Observations	2,327,469	979,775	11,495,450	16,783,646	415,240	839,995	27,705,329
$R^2$	0.88	0.89	0.51	0.81	0.92	0.88	0.498
Panel B: Performan	ces of Sellers Who	Have Lost and L		0			
	Sellers Are eTRS		Sellers Lost eTRS		Sellers Re-Gain eTRS		
		Auction	BIN	Auction	BIN	Auction	BIN
Price		38.30	28.00	36.17	19.61	49.36	30.65
Relative Price		1.02	1.07	0.87	1.03	1.02	1.03
Sales Probability		0.41	0.15	0.38	0.11	0.32	0.18

Table 8: Robustness Check, 2011

Notes: Regressions in Panel A are based on successful BIN and auction listings with Product IDs in 2011 on the eBay U.S. site. ETRS is a dummy variable indicating the seller's eTRS status. In regressionss (1) and (2), Adj\_Rel\_Price is the adjusted relative price defined as price over monthly depreciation-adjusted values for a product, which is obtained by fitting a line through monthly average successful BIN prices for each product at the category level. We include only cell phone and computer categories in the table because the percentage depreciations in dollar values for these two categories are the largest (\$3 and \$5 decrease per month) among all categories. In regressions (3) and (4), VIEW\_COUNT is the number of page views for a product; START\_PRICE is the auction starting (reservation) price. Low, medium, high, and highest value ranges run from \$0.01 to \$10, from \$10 to \$100, from \$100 to \$500, and from \$500 to \$1000, respectively, where the value of a product is defined to be the average successful BIN price. In regression (5) and (6), the sample being used contains transactions from sellers who are "almost" top-rated and those who are "barely" top-rated, in terms of the annual Gross Merchandise Value requirement (\$3000) and the annual quantity requirement (100 items) for eTRS. In particular, all of these sellers qualify for the eTRS quality requirements and they differ only in meeting the minimum GMV or quantity requirements. The 10% band includes "almost" eTRS sellers whose annual GMV was between \$2700 and \$2999 or whose annual sales quantities were between 90 and 99, and "barely" eTRS sellers were those whose annual GMV was between \$3000 and \$3299 with annual sales quantity between 100 and 109. In regression 7, we control for conditions and value dummy variables. The statistics in Panel B are based on successful BIN and auction sales with Product IDs in 2011 from sellers who have lost their badge for some time but later re-gain it in 2011. We have about 5000 such sellers.

\*\*\*Significant at the 1 percent level.

\*\*Significant at the 5 percent level.

\*Significant at the 10 percent level.

In addition to the above check for seller learning, we investigate actions of sellers in our dataset who lost and re-gained their eTRS badges. If sellers receive higher prices just as they become more experienced, the subsequent changes in status should not have much effect on price premiums. However, results in Panel B from Table 8 suggests sellers who lost and later re-gain their status have enjoyed higher prices for the second time they become top-rated as well. In particular, the average relative price that sellers receive in auctions decreases from 1.02 to 0.87 after they lose the eTRS status, but increases back to 1.02 after they re-gain this status. In another exercise, we look at sellers who have lost and re-gained the eTRS status only once, 2-3 times, or more than 4 times, who enjoy an 8%, 6%, and 8% increase in price, respectively, when they are eTRS and this change does not shrink for their consecutive re-gaining of the badge.

The next robustness check we perform is to consider the effect of adding the buyer protection Policy on other measures of reputation to make sure our findings are not constrained to a particular definition of reputation signals. We construct new reputation signals based on sellers' feedback scores.<sup>38</sup> In particular, we consider sellers who meet eBay's minimum selling standard and have feedback scores of at least x, where  $x \in 100, 500, 1000, 2000, 5000$ . Panel A in Table 9 shows the effect of belonging in each feedback score group. The price premiums that sellers in most of these groups receive drop after the change in policy, which is consistent with our results on changes in the eTRS value. Panel B and C in Table 9 report the welfare results based on alternative reputation signals estimated using the method in Table 7. It turns out that the lower bounds on the change in welfare are between 7% and 8% for all reputation signals. These results suggest our previous results do not depend so heavily on the exact definition of reputation and can therefore be applied to more general cases.

<sup>&</sup>lt;sup>38</sup>Seller's feedback score is a cumulative score, which changes by 1, 0, and -1 if the seller receives a positive, neutral, and negative feedback, respectively. Since the number of negative feedback on eBay is small, the feedback score is essentially the number of feedback sellers received. Given that the feedback score changes gradually over time for sellers, it is not very easy to identify the signaling effect and the effect of unobservable characteristics of the sellers separately, i.e., better descriptions and higher photo quality. We do not take a stand on what share of the effect of this parameter is the signaling effect and what share is the unobservable quality effect.

Table 9: Alternative Reputation Signals

s TRS 100Fdbk 1*** 0.09*** 7*** 0.07*** 04% -26.79% tive Reputation 100Fdbk 0.002 (0.033) 0.083 (0.096)	0.12*** 0.10*** -15.91% Signals: Aud	1000Fdbk 0.019 (0.028) 0.087	2000Fdbk 0.023 (0.028)) 0.086	$5000Fdbk0.07^{***}0.08^{***}18.20\%5000Fdbk0.039(0.031)0.086$
$ \begin{array}{cccc} 1^{***} & 0.09^{***} \\ 7^{***} & 0.07^{***} \\ 04\% & -26.79\% \\ tive \ Reputation \\ 100 Fdbk \\ 0.002 \\ (0.033) \\ 0.083 \end{array} $	0.12*** 0.10*** -15.91% Signals: Aud 500Fdbk 0.013 (0.028) 0.086	0.12*** 0.10*** -11.94% etion Listings 1000Fdbk 0.019 (0.028) 0.087	0.11*** 0.10*** -1.66% 2000Fdbk 0.023 (0.028)) 0.086	$\begin{array}{c} 0.07^{***} \\ 0.08^{***} \\ 18.20\% \end{array}$ $\begin{array}{c} 5000 \text{Fdbk} \\ 0.039 \\ (0.031) \\ 0.086 \end{array}$
$7^{***}$ 0.07 $^{***}$ 04% -26.79% tive Reputation 100Fdbk 0.002 (0.033) 0.083	0.10*** -15.91% Signals: Aud 500Fdbk 0.013 (0.028) 0.086	0.10*** -11.94% ction Listings 1000Fdbk 0.019 (0.028) 0.087	0.10*** -1.66% 2000Fdbk 0.023 (0.028)) 0.086	$\begin{array}{c} 0.08^{***} \\ 18.20\% \end{array}$ 5000Fdbk 0.039 (0.031) 0.086
04% -26.79% tive Reputation 100Fdbk 0.002 (0.033) 0.083	-15.91% Signals: Aud 500Fdbk 0.013 (0.028) 0.086	-11.94% etion Listings 1000Fdbk 0.019 (0.028) 0.087	-1.66% 2000Fdbk 0.023 (0.028)) 0.086	18.20% 5000Fdbk 0.039 (0.031) 0.086
tive Reputation 100Fdbk 0.002 (0.033) 0.083	Signals: Aud 500Fdbk 0.013 (0.028) 0.086	tion Listings 1000Fdbk 0.019 (0.028) 0.087	2000Fdbk 0.023 (0.028)) 0.086	5000 Fdbk 0.039 (0.031) 0.086
100Fdbk 0.002 (0.033) 0.083	500Fdbk 0.013 (0.028) 0.086	1000Fdbk 0.019 (0.028) 0.087	2000Fdbk 0.023 (0.028)) 0.086	$\begin{array}{c} 0.039 \\ (0.031) \\ 0.086 \end{array}$
100Fdbk 0.002 (0.033) 0.083	500Fdbk 0.013 (0.028) 0.086	1000Fdbk 0.019 (0.028) 0.087	2000Fdbk 0.023 (0.028)) 0.086	$\begin{array}{c} 0.039 \\ (0.031) \\ 0.086 \end{array}$
$(0.033) \\ 0.083$	$(0.028) \\ 0.086$	$(0.028) \\ 0.087$	$(0.028)) \\ 0.086$	$(0.031) \\ 0.086$
0.083	0.086	0.087	0.086	0.086
	0.086	0.087	0.086	0.086
(0.096)	(0, 0.06)	(0,000)	(0,005)	(0.00)
	(0.030)	(0.096)	(0.095)	(0.095)
0.075	$0.070^{*}$	$0.068^{*}$	$0.069^{*}$	$0.068^{*}$
(0.048)				(0.037)
$\checkmark$	$\checkmark$	ĺ √ ĺ	$\checkmark$	
time Population	Signale: BI	V Listings		
-	0	0	2000Fdbk	$5000 \mathrm{Fdbk}$
				0.25***
				(0.23)
				(0.003) $0.015^{**}$
				(0.013)
	· /	· /	· /	(0.008) $0.063^{***}$
(0.005)				(0.003)
$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
	$(0.048)$ $\checkmark$ tive Reputation	$\begin{array}{cccc} (0.048) & (0.040) \\ \checkmark & \checkmark \\ tive \ Reputation \ Signals: \ BIN \\ 100Fdbk & 500Fdbk \\ 0.060^{***} & 0.041^{***} \\ (0.004) & (0.003) \\ 0.054^{***} & 0.033^{***} \\ (0.008) & (0.008) \\ 0.019^{***} & 0.043^{***} \end{array}$	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$

*Notes*: In Panel A, coefficients are estimated from regressing relative sales prices on eTRS or other reputation signals based on feedback scores, controlling for product fixed effects. Dummy variable #Fdbk equals to 1 if the total number of seller feedback is bigger than # and the seller is not below eBay's selling standard at the time when transactions took place; this dummy equals to 0 otherwise. 10M before refers to the period from November 2009 to August 2010, and 10M after refers to from October 2010 to July 2011. In Panel B and C, we replicate our welfare analyses in Table 7 by using other reputation signals based on feedback scores. Relative prices are the final transaction prices divided by product values; relative highest bids are the highest bids of transactions divided by product values. FDBK are dummy variables for the corresponding #Fdbk groups; for example, FDBK=1 in the 1000Fdbk group if the number of feedback for a seller is at least 1000. EBP is the dummy for whether eBay Buyer Protection has been implemented. LOW, MED, and HIGH are dummies for item value ranges from \$0.01 to \$10, from \$10 to \$100, and from \$100 to \$500, respectively. In the estimation of welfare changes, we control for a linear trend for weeks of sales, as well as the Product IDs.

\*\*\*Significant at the 1 percent level.

\*\*Significant at the 5 percent level.

\*Significant at the 10 percent level.

## 9 Conclusion

In online marketplaces, asymmetric information can lead to adverse selections and market inefficiencies. Market designers commonly develop seller reputation systems and buyer warranties to solve this problem. Significant theoretical work has focused on both mechanisms, and some empirical work has identified the badge effect of seller reputation systems. However, only a couple of empirical papers have analyzed the interactions between the two mechanisms.

Our unique dataset incorporates both mechanisms, the eBay Top Rated Seller (eTRS) program and the eBay Buyer Protection (eBP) from the eBay U.S. marketplace. This unique dataset enables us to estimate the badge effect and to analyze its change after the introduction of buyer protection. This study indicates that the reputation system raises the average sales price and the sales probabilities for badged sellers by 4% and 3%, respectively. The signaling value of the badge is positive even after we control for item conditions, item values, page views, starting prices, and product and seller fixed effects. Various robustness checks are performed to ensure the validity of our results. In addition, the badge effect is larger for used items and high-priced items.

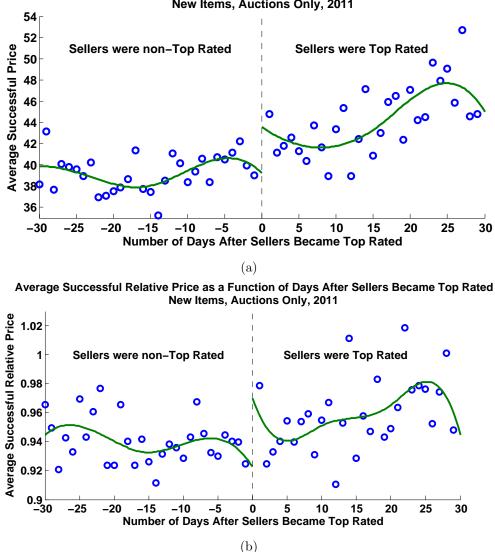
Subsequently, we observe three main mechanisms that lead to an increase in the overall buyers' willingness to pay and a decrease in the average price premium that high-reputation sellers receive. The first channel is through a reduction in adverse selections in the market: the buyer protection leads to an increase in the exit rate of low-quality sellers and an increase in the share of high-reputation sellers. In our data, we observe a 30% increase in the number and share of eBay Top Rated Sellers. Second, we observe a decrease in moral hazard, even among high-quality sellers: the instance of negative feedback ratings decreases by an average of 10.6%. The above two effects result in a lower frequency of bad outcomes for buyers. Moreover, buyers can get reimbursed in these undesirable cases, which increases their willingness to pay even further. The above effects are more significant for low-reputation sellers than for high-reputation ones; therefore, we observe a decline in the average price premium for the reputation badge, which is by 19% in terms of valuenormalized sales prices and by 21% in terms of sales probabilities. This increase in willingness to pay is apparent from an increase in the average highest bid for auction listings, controlling for products, time trends in price, and different value ranges. We further provide some rough estimates of the change in total welfare due to the buyer protection. By assuming that the policy has not changed competition in the market, the total welfare increases by 2.7% to 13.6%, depending on different modeling assumptions.

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# A Additional Figures



Average Successful Price as a Function of Days After Sellers Became Top Rated New Items, Auctions Only, 2011

Figure A.1: Average Auction (Relative) Price as a Function of Days After Sellers Became eTRS

*Notes*: These figures use successful auction listings of new items with Product IDs in 2011. Positive/negative integers on the x-axis represent the number of days after/before sellers became top-rated. Integers on the y-axis represent (relative) prices that are averaged across all sellers who become eTRS for the corresponding number of days before and after they became top-rated.

# Match Quality, Search, and the Internet Market for Used $$\rm Books^1$$

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#### Abstract

The paper examines Internet-related changes in the used book market. A model in which sellers wait for high-value consumers brings out two expected effects: improvements in the match-quality between buyers and sellers raise welfare (and may lead to higher raise prices); meanwhile increased competition brings down prices especially at the lower end of the distribution. The paper examines differences between offline and online prices in 2009 and between online prices in 2009 and 2013 and finds several features consistent with the model predictions. Most notably, online prices are higher than offline prices, suggesting a substantial match-quality effect. The paper develops a framework for structural estimation using the available price and quantity data. Structural estimates suggest that the shift to Internet sales substantially increased both seller profits and consumer surplus.

The Internet is a nearly perfect market because information is instantaneous and buyers can compare the offerings of sellers worldwide. The result is fierce price competition, dwindling product differentiation, and vanishing brand loyalty. Robert Kuttner, Business Week, May 11, 1998.

The explosive growth of the Internet promises a new age of perfectly competitive markets. With perfect information about prices and products at their fingertips, consumers can quickly and easily find the best deals. In this brave new world, retailers' profit margins will be competed away, as they are all forced to price at cost. The Economist, November 20, 1999

## 1 Introduction

The empirical literature on Internet pricing has found from the beginning that online prices did not have the dramatic price-lowering and law-of-one-price-reinforcing effects that some had forecast. Brynjolfsson and Smith (2000), for example, found that online book and CD prices were just 9-16% lower than offline prices (and price dispersion was actually greater online), and Baye, Morgan and Sholten (2004) found an average range of over \$100 for certain consumer electronics products and noted that the more refined law-of-oneprice prediction that at least the two lowest prices in a market should be identical fails spectacularly in their dataset.<sup>1</sup> We note here that the used book market appears to be an extreme example on this dimension – online prices are in fact typically higher than offline prices.<sup>2</sup> The failure of the Internet to bring about low and homogeneous prices has often been seen (including in Ellison and Ellison (2009)) as an indication that Internet retail markets are not working as well as one might have expected. The absence of a price decline, however, can also have a much more agreeable cause: if the Internet allows consumers to find goods that are better matched to their tastes, then there is effectively an increase in demand, which would lead to higher prices in many monopolistic and competitive models. In this paper, we explore this improvement-in-match-quality idea in the context of the Internet market for used books. We develop some simple models of how reduced search costs would affect price distributions in a model with competition and match-quality effects, note that several predictions of the model seem to be borne out in our data, discuss how a

<sup>&</sup>lt;sup>1</sup>We borrowed the quotes at the start of our paper from these two papers.

<sup>&</sup>lt;sup>2</sup>The first online vs. offline comparison paper we have found, Bailey (1998), reported that online prices for CDs were higher than offline prices, but have not seen such a finding in any later papers.

version of the model can be structurally estimated, and present estimates suggesting that Internet sales of used books may be providing substantial profit and welfare benefits.

It seems natural that many used book dealers were early adopters of Internet sales in the early to mid 1990's. First, many potential purchases of used or out-of-print books were presumably never consummated due to time cost of finding books in physical bookstores in the pre-Internet era. The Internet promised a solution to this inefficiency through search technologies. In addition, books were particularly amenable to these search technologies and remote sales because they are both easily describable and easy to ship. In the second half of the 1990's, web sites such as Bibliofind, AbeBooks, Bookfinder, and Alibris developed web sites that aggregated listings from multiple bookstores, helping savvy consumers find the books they wanted and compare prices. AbeBooks, which initially just aggregated listings of physical stores in Victoria B.C., grew to be the largest aggregator (in part by acquiring Bookfinder) with 20 million listings by 2000 and 100 million by 2007. Alibris is of comparable size. In the late 2000's there was a second substantial change after Amazon acquired AbeBooks. The 2008 acquisition had little immediate impact – Amazon initially left AbeBooks to operate as it had. But in 2010 they launched a program to allow used book dealers to have their AbeBooks listings also appear on Amazon. The addition of "buy used" links on Amazon could potentially have had a large effect on the number of consumers who viewed aggregated used book listings.

To help understand how the shift to online sales might affect price distributions and sales patterns in a market like that for used books, Section 2 presents some simple models which cast the selling of unique items as a waiting-time problem: the firm sets a price p for its item, and consumers with valuations drawn from a distribution F arrive at a known Poisson rate  $\gamma$ . In a monopoly model we note that prices increase when the arrival rate is higher and when the distribution has a thicker upper tail. In a complete-information oligopoly model we note that a second important force, price competition, pulls prices down, especially in the lower tail. And then we discuss a hybrid model along the lines of Baye and Morgan (2001) in which some "shoppers" see all prices and some "nonshoppers" only visit a single firm. We note that there can be a pure-strategy dispersed-price equilibrium if firms have heterogeneous nonshopper arrival rates and discuss the form of the first-order condition. We note that a shift to online sales may have different effects at different parts of the price distribution – competition can pull down prices at the bottom end of the distribution even as match quality effects increase prices at the high end. The model also suggests a number of additional patterns that would be expected when comparing price distributions for different types of books and as the use of price comparison services grew.

Section 3 discusses the dataset. The data include information on 335 titles which we first found at physical used book stores in 2009. The set of titles was chosen to allow us to separately analyze three distinct types of books. In addition to the "standard" set of mostly out-of-print titles that fill most of the shelves at the stores we visited, we oversampled books that are of "local interest" to the area where the store is located, and we label a number of books found at a large number of Internet retailers as "popular." We collected offline prices and conditions for these books in 2009. And we collected prices and conditions for copies of the same books listed online via AbeBooks.com in 2009, 2012, and 2013. The 2009 online data collection lets us compare contemporaneous online and offline prices. The 2012 data collection lets us examine how prices compare before and after Amazon's incorporation of the AbeBooks listings increased the size of the searcher population. The 2013 data collection provides something akin to demand data (which we infer by looking at whether copies listed in November 2012 are no longer listed for sale two months later.)

Section 4 presents descriptive evidence on online and offline prices. Our most basic observation is that online prices are typically higher than offline prices. Indeed this holds in a very strong sense: for more than half of our "standard" titles, the one offline price that we found was below the single lowest online price even when one does not count the true cost of shipping in the online price. We then present a number of more detailed findings examining additional predictions of the theory and find a number of striking facts that support the model's applicability. Among these are that the online price distribution for standard titles has a much thicker upper tail than the offline version, that offline and online prices are more similar for "local interest" titles (as if the Internet is making the market for all titles look more like the market for local interest titles), and that between 2009 and 2012 there has been growth in the number of sellers listing very low prices with strikingly little change in the upper tail. We note also that demand appears to be low and fairly price sensitive: the single lowest-priced listing has a substantial chance of being sold in less than two months, but the average title will not sell for years.

Observed price differences between offline and online books can be thought of as reflecting the net of two effects: a match-quality effect increases the effective demand for books and a competition effect pulls prices down. Estimating profit and/or social welfare requires separately estimating the magnitudes of the two gross effects. In section 5 we develop a structural approach to provide such estimates. We begin by describing an econometric model along the lines of the theoretical model of section 2: shoppers and nonshoppers arrive at a Poisson rates, firms are heterogeneous in the arrival processes they face, and products are sufficiently differentiated so that pure strategy equilibria exist. In a parsimonious model we note that there is a one-to-one correspondence between prices and arrival rates. This makes it possible to back out firm-specific arrival rates from observed prices, which makes the model relatively easy to estimate via simulated maximum likelihood and lets us avoid some difficulties associated with endogeneity while using our demand data. The structural estimates indicate that arrival rates are substantially higher at online stores than offline stores (although arrival rates are still very low for some titles), that demand includes a very price-sensitive "shopper" segment, and that firms also receive a (very small) inflow of much less price sensitive nonshoppers. Our profit and welfare calculations indicate that both book dealers and consumers are benefitting from the shift to online sales: profits and consumer surplus are estimated to be substantially higher in the online environment than in the 2009 offline world. Per-listing profit levels do, however, appear to have declined by about 25% between 2009 and 2012, perhaps due to the increased use of price comparison tools.

Our paper is related to a number of other literatures, both theoretical and empirical. One related empirical literature explores facts similar to those that motivate our analysis – comparing online and offline prices for various products and documenting the degree of online price dispersion. One early study, Bailey (1998), collected prices from samples of online and offline retailers in 1997 and reported that online prices for software, books, and CDs were 3% to 13% higher on average than offline prices. Later studies like Brynjolfsson and Smith (2000), Clay, Krishnan, and Wolff (2001), Baye, Morgan, and Scholten (2004), and Ellison and Ellison (2009), however, report that online prices are lower than offline prices. All of these studies note that there is substantial dispersion in online prices. Another (much smaller) related literature is that providing reduced-form evidence that price distributions appear consistent with models of heterogeneous search. Two noteworthy papers here are Bave, Morgan, and Scholten (2004), which discusses the implications of several theoretical models and notes that dispersion is empirically smaller when the number of firms is larger, and Tang, Smith, and Montgomery (2010), which documents that prices and dispersion are lower for more frequently searched books. A number of other papers explore other issues in the book market including Chevalier and Goolsbee (2003), Brynjolfsson, Hu, and Smith (2003), Ghose, Smith, and Telang (2006), and Chevalier and Goolsbee (2009). The focus of Brynjolfsson, Hu, and Smith (2003) is most similar in that it also estimates welfare gains from Internet book sales. In their case, the consumer surplus improvement results from Amazon making books available to consumers that they would have been unable to purchase at traditional brick and mortar stores.

On the theory side, although the model can be thought of as the simplest special case of the dynamic inventory model of Arrow, Harris, and Marschak (1951), and similar stopping time problems for the case where consumers make the price offers can be found going back at least to Karlin (1962) amd McCall (1970), and there are substantial literatures covering more complex dynamic monopoly problems with inventory costs, finite time horizons, learning about demand, etc., we have not been able to find a reference for our simple initial analysis of monopoly pricing with Poisson arrivals. Our subsequent consideration of oligopoly pricing is influenced by the the literture on pricing and price dispersion with consumer search including Salop and Stiglitz (1977), Reinganum (1979), Varian (1980), Burdett and Judd (1983), Stahl (1989), and Baye and Morgan (2001).<sup>3</sup> Relative to many of these papers, we simplify our model by focusing exclusively on the firm pricing problem without rationalizing the consumer search. Our approach of focusing on pure-strategy equilibria with heterogeneous firms harkens back to Reinganum (1979), although the structure of the population is more similar to that of Baye and Morgan (2001).

Another active recent literature demonstrates how one can back out estimates of search costs from data on price distributions under rational search models. An early paper was Sorensen (2001), which performed such an estimation in the context of prescription drug prices. Hortacsu and Syverson (2004) examine index mutual funds. Hong and Shum (2006) discuss both a nonparametric methodology and an application involving used book prices. Subsequent papers extending the methodology and examining other applications include Moraga Gonzalez and Wildenbeest (2008), Kim, Albuquerque, and Bronnenberg (2010), Brynjolfsson, Dick, and Smith (2010), De los Santos, Hortacsu, and Wildenbeest (2012) (which also studies consumers shopping for books), Moraga Gonzalez, Sandor, and Wildenbeest (2013), and Koulayev (2013). Relative to this literature, we will not try to estimate search costs to rationalize demand – instead we focus just on estimating a consumer arrival process from price distributions (and some quantity data) in a model that allows for substantial firm-level heterogeneity, in contrast to much of this literature which assumes firms are identically situated. Broadly speaking, our motivation is also quite different: these papers focus on estimating the distribution of search costs which rationalizes price distributions whereas we are most interested in what we can learn about consumer demand and welfare from those price distributions (and some quantity data).

<sup>&</sup>lt;sup>3</sup>See Baye, Morgan, and Scholten (2006) for a survey that brings together many of these models.

# 2 A Model

In this section we will discuss simple monopoly and duopoly models that can be used to think about the problems faced by traditional and online used book dealers. The models provide some predictions about offline and online prices that will be tested in section 4 and motivate the structural model that we will estimate in section 5.

#### 2.1 A monopoly model

We begin with a simple dynamic monopoly model. One can think of it as a model of a brick-and-mortar bookstore or an Internet store serving customers who are browsing on its particular website. It will also serve as a starting point for our subsequent analysis of an oligopoly model in which some consumers also search across stores.

Suppose that a monopolist has a single unit of a good to sell. Consumers randomly arrive at the monopolist's store according to a Poisson process with rate  $\gamma$ . The value vof the each arriving consumer is an independent draw from a distribution with CDF F(v). Consumers buy if and only if their value exceeds the firm's price so the probability that the consumer will buy is D(p) = 1 - F(p). We assume that  $\lim_{p\to\infty} pD(p) = 0$  to ensure that optimal prices will be finite.

One can think about the dynamic optimal monopoly price in two different ways. One is simply to compute the discounted expected profit  $\pi(p)$  obtained from any fixed price p. Intuitively, expected profit is simply  $E(pe^{-r\tilde{t}})$  where  $\tilde{t}$  is the random variable giving the time at which the good is sold and r is a discount rate. Consumers willing to pay at least p arrive at Poisson rate  $\gamma D(p)$ , which we will call the "net arrival rate."<sup>4</sup> The density of the time of sale is then  $f(t|p) = \gamma D(p)e^{-\gamma D(p)t}$  and the expected profit is

$$\pi(p) = \int_0^\infty p e^{-rt} f(t|p) dt$$
$$= \int_0^\infty p e^{-rt} \gamma D(p) e^{-\gamma D(p)t} dt$$
$$= \frac{\gamma p D(p)}{r + \gamma D(p)}$$

Hence, one way to think of the dynamic optimal monopoly price  $p^m$  is as the maximizer of this expression:

$$p^m = \operatorname*{argmax}_p \pi(p) = \operatorname*{argmax}_p \frac{\gamma p D(p)}{r + \gamma D(p)}.$$

 $<sup>^{4}</sup>$ We will use the term "net arrival" to refer to the arrival of potential customers who *actually* purchase whereas we will still use the non-modified term "arrival" to refer to the arrival of potential customers regardless of their willingness to pay.

Note that expected profits are zero in both the  $p \to 0$  and  $p \to \infty$  limits, so an interior optimum exists if D(p) is continuous. The monopoly price will satisfy the first-order condition obtained from differentiating the above expression if D(p) is differentiable. Note also that  $\pi(p)$  only depends on  $\gamma$  and r through the ratio  $\gamma/r$ . This is natural because the scaling of time is only meaningful relative to these two parameters, arrival rate and discount rate.

The second way to think about the dynamic profit maximization problem is as a dynamic programming problem. Let  $\pi^*$  (which depends on  $\gamma, r$ , and D()) be the maximized value of  $\pi(p)$ . This is the opportunity cost that a monopolist incurs if it sells the good to a consumer who has arrived at its shop. Hence, the dynamic optimal monopoly price is also the solution to

$$p^m = \operatorname*{argmax}_p (p - \pi^*) D(p)$$

Looking at the problem from these two perspectives gives two expressions relating the dynamic monopoly price to the elasticity of demand:

**Proposition 1** Suppose D(p) is differentiable. The dynamic monopoly price  $p^m$  and the elasticity of demand  $\epsilon$  at this price are related by

$$\frac{p^m-\pi^*}{p^m}=-\frac{1}{\epsilon},$$

and

$$\epsilon = -\left(1 + \frac{\gamma}{r}D(p^m)\right).$$

#### Proof

The first expression is the standard Lerner index formula for the optimal monopoly markup. The second can be derived from the first by substituting  $\frac{\gamma p^m D(p^m)}{r+\gamma D(p^m)}$  for  $\pi^*$  and solving for  $\epsilon$ . It also follows directly from the first order condition for maximizing  $\pi(p)$ :

$$rp^{m}D'(p^{m}) + rD(p^{m}) + \gamma D(p^{m})^{2} = 0.$$

QED

#### Remarks:

1. In contrast to the static monopoly pricing problem with zero costs where a monopolist chooses p so that  $\epsilon = -1$ , the monopolist in this problem prices on the elastic portion of the demand curve to reflect the opportunity cost of selling the good.

2. The expressions in Proposition 1 are first-order conditions that one can solve to obtain expressions for the monopoly price given a particular D(p). For example, if values are uniform on [0,1] so D(p) = 1 - p, they can be solved to find  $p^m = \frac{\sqrt{1+(\gamma/r)}}{1+\sqrt{1+(\gamma/r)}}$ . Another fairly tractable example is a truncated constant elasticity demand curve:  $D(p) = \min\{1, hp^{-\eta}\}$ . Here the monopoly price is

$$p^{m} = \begin{cases} \left(\frac{h}{\eta-1}\right)^{1/\eta} \left(\frac{\gamma}{r}\right)^{1/\eta} & \text{if } \frac{\gamma}{r} > \eta - 1\\ h^{1/\eta} & \text{otherwise} \end{cases}$$

One may be interested in comparative statics results on this dynamic monopoly price. If, for instance, one thinks that a difference between offline and online used bookstores is that more consumers may visit online stores, it would be interesting to know how the monopoly price varied with arrival rate.

**Proposition 2** The monopoly price  $p^m$  is weakly increasing in  $\frac{\gamma}{r}$ .

#### Proof

As noted above, the monopoly price can be defined by

$$p^{m} = \operatorname*{argmax}_{p} (p - \pi^{*}(\gamma/r)) D(p).$$

The function  $\pi^*(\gamma/r)$  is increasing because  $\pi(p, \gamma/r)$  is increasing in  $\gamma/r$  for all p. Hence, the function  $(p - \pi^*(\gamma/r))D(p)$  has increasing differences in  $\gamma/r$  and p and the largest maximizer is increasing in  $\gamma/r$ . QED Remarks:

- 1. When the arrival rate  $\gamma$  is small, the monopolist's problem is approximately that of a standard monopolist with zero costs, so the monopoly price approaches the maximizer of pD(p).
- 2. The behavior of the monopoly price in the  $\gamma/r \to \infty$  limit depends on the support of the consumer value distribution. When the value distribution has an upper bound, the monopoly price will approach the upper bound. When there is no upper bound on consumer valuations, the monopoly price will go to infinity as  $\gamma/r \to \infty$ . To see this, note that for any fixed p and  $\epsilon$ ,  $\pi(p + \epsilon, \gamma/r) = \frac{p+\epsilon}{1+r/(\gamma D(p+\epsilon))} \to p + \epsilon$  as  $\gamma/r \to \infty$ . Hence, the monopoly price must be larger than p for  $\gamma/r$  sufficiently large.

3. The rate at which  $p^m$  increases in  $\gamma/r$  depends on the thickness of the upper tail of the distribution of consumer valuations. In the uniform example, the monopoly price increases rapidly when  $\gamma/r$  is small, but the effect also diminishes rapidly:  $p^m$ remains bounded above by one as  $\gamma/r \to \infty$  and converges to this upper bound at just a  $1/\sqrt{\gamma/r}$  rate. In the truncated constant elasticity example the monopoly price is proportional to  $(\gamma/r)^{1/\eta}$ . In the extremely thick-tailed version of this distribution with  $\eta$  slightly larger than 1, the monopoly price is almost proportional to the arrival rate. But when the tail is thinner, i.e., when  $\eta$  larger, the monopoly price increases more slowly. When demand is exponential,  $D(p) = e^{-\gamma p}$ , the monopoly price is bounded above by a constant times  $\log(\gamma/r)$ .

In addition to different arrival rates of potential consumers, online and offline used book dealers may also differ in the distribution of consumer values. For example, the probability that a consumer searches for a particular book online may be increasing in the consumer's valuation for the book, whereas consumers who are browsing in a physical bookstore will be equally likely to come across titles for which they have relatively low and high valuations. One way to capture such an effect would be to assume that offline searchers' valuations are random draws from the full population f(v) whereas online searchers are more likely to have valuations drawn for the upper part of the distribution. In particular, the likelihood that a consumer with value v searches online for a title is an increasing function q(v) of his or her valuation for that title. The density of valuations in the online searcher population will then be g(v) = af(v)q(v) for some constant a. Note that g is higher than f both in the sense of first-order stochastic dominance and in having a thicker upper tail:  $\frac{1-G(x)}{1-F(x)}$  is increasing in x. The following proposition shows that shifts in the distribution satisfying the latter condition increase the monopoly price holding the arrival rate constant.

**Proposition 3** Let  $p^m(\gamma/r, F)$  be the monopoly price when the distribution of valuations is F(x). Let G(x) be a distribution with  $\frac{1-G(x)}{1-F(x)}$  increasing in x. Then  $p^m(\gamma/r, G) \ge p^m(\gamma/r, F)$ .

#### Proof

Let  $k = \frac{1-F(p^m(\gamma/r,F))}{1-G(p^m(\gamma/r,F))}$  be the ratio of demands under the two distributions when the firm charges  $p^m(\gamma/r,F)$ . The desired result follows from a simple two-step argument:

$$p^m(\gamma/r, G) \ge p^m(k\gamma/r, G) \ge p^m(\gamma/r, F).$$

The first inequality follows from Proposition 2 because  $k \leq 1$ . (This follows because  $k \leq \frac{1-F(0)}{1-G(0)} = 1$ .) The second holds because  $\pi(p; k\gamma/r, G)$  and  $\pi(p; \gamma/r, F)$  are identical at  $p^m(\gamma/r, F)$  and their ratio is increasing in p. Hence for any  $p < p^m(\gamma/r, F)$  we have  $\pi(p; k\gamma/r, G) \leq \pi(p; \gamma/r, F) \leq \pi(p^m(\gamma/r, F); \gamma/r, F) \leq \pi(p^m(\gamma/r, F); k\gamma/r, G)$ . QED

The monopoly model with constant elasticity demand also has an interesting welfare property that will come up in our empirical implementation. Given the formula we saw earlier,  $p^m = \left(\frac{h}{\eta-1}\right)^{1/\eta} \left(\frac{\gamma}{r}\right)^{1/\eta}$ , any observed price can be rationalized by a variety of  $(\gamma, h, \eta)$  combinations, e.g. a high price could indicate that demand is very elastic and arrival rates are high or that demand is less elastic but arrival rates are low. It turns out, however, that welfare is identical across all such combinations.

**Proposition 4** Suppose that the distribution of consumer valuations is such that demand has the truncated constant elasticity form and that the monopolist's price is not at the kink in the demand curve. Then expected social welfare in the model is given by  $E(W) = p^m$ .

#### Proof

With constant elasticity demand,  $E(v - p|v > p) = \frac{p}{\eta - 1}$ . Hence,

$$E(W) = \int_0^\infty \left( p^m + \frac{p^m}{\eta - 1} \right) p^m e^{-rt} \gamma D(p^m) e^{-\gamma D(p^m)t} dt = \frac{\gamma D(p^m)}{r + \gamma D(p^m)} p^m \left( 1 + \frac{1}{\eta - 1} \right).$$

The FOC for profit maximization,  $rp^m D'(p^m) + rD(p^m) + \gamma D(p^m)^2 = 0$ , can be manipulated to show that  $r + \gamma D(p^m) = r\eta$  and  $\gamma D(p^m) = r\eta - r$ . The result then follows from simplifying the formula for welfare given above. QED

On the positive side, the result can be seen as a powerful tool for estimating social welfare: if we are willing to assume that firms are profit maximizing and demand has the constant elasticity form, then we can immediately infer expected social welfare just from observing a firm's price. Obviously, these are both strong assumptions. In particular, welfare would not be parameter-independent if demand belonged to a different family. Here, the result can also be thought of as providing the cautionary observation that estimated welfare will be approximately equal to the price of the good unless demand estimation is sufficiently flexible so that  $E(v - p^m | v > p^m)$  is not approximately equal to what it would be with a constant elasticity demand curve that matched the estimated demand elasticity at the observed price.

#### 2.2 An oligopoly model

We now discuss related oligopoly models. We begin with a simple symmetric full-information model which serves as a building block. And we then discuss an asymmetric oligopoly model in which firms serve both comparison shoppers and a local market.

Suppose that there are N firms in the market. Suppose there is a flow with arrival rate  $\gamma_0$  of shoppers who visit all N firms. Assume that shoppers buy from firm *i* with probability  $D(p_i, p_{-i})$  and that this demand function is symmetric, twice-differentiable, weakly decreasing in  $p_i$ , and weakly increasing in  $p_{-i}$ . Assume also that the set of feasible prices is a compact interval so  $\operatorname{argmax}_p pD(p, p_{-i})$  always exists. As in the monopoly model, we are interested in modeling a firm endowed with a single unit of the good to sell that faces a dynamic waiting-time problem. In the oligopoly case it is natural that the dynamic problem would have a time-varying component: a firm should anticipate that competition could suddenly become more or less intense as additional sellers enter or current sellers sell their goods. Optimal pricing in such a setting could be an interesting topic to explore, but in this paper we will explore a simpler stationary model: we assume that whenever one of a firm's rivals makes a sale, the rival is instantaneously replaced by an identical entrant. Profits in the dynamic model then relate to those of the static model as in the monopoly case:

$$\pi(p_i, p_{-i}) = \frac{\gamma_0 p_i D(p_i, p_{-i})}{r + \gamma_0 D(p_i, p_{-i})}.$$

In the static version of this model with a nonzero marginal cost c, it is common to assume that demand is such that  $\pi^{s}(p) = (p_{i} - c)D(p_{i}, p_{-i})$  has increasing differences in  $p_{i}$ and  $p_{-i}$ . The game is then one with strategic complements: best response correspondences  $BR_{i}(p_{-i})$  are increasing, and results on supermodular games imply that a symmetric pure strategy Nash equilibrium always exists (Milgrom and Roberts, 1990). These results would carry over to our dynamic model.

**Proposition 5** Suppose  $\pi^{s}(p) = (p_{i} - c)D(p_{i}, p_{-i})$  has increasing differences in  $p_{i}$  and  $p_{-i}$ when  $p_{i} > c$ . Then, best response correspondences in the the dynamic oligopoly model are weakly increasing, and a symmetric pure strategy Nash equilibrium exists.

#### Proof

Let  $\overline{V}(p_{-i}) \equiv \max_p \pi(p_i, p_{-i})$  be firm *i*'s profit when it plays a best response to  $p_{-i}$ . The best response correspondences satisfy

$$BR_i(p_{-i}) = \operatorname*{argmax}_{p_i}(p_i - \overline{V}(p_{-i}))D(p_i, p_{-i}).$$

This will be montone increasing if the function on the RHS has increasing differences in  $p_i$ and  $p_{-i}$ . Writing  $\tilde{\pi}(p_i, p_{-i})$  for the function and differentiating twice we see

$$\frac{\partial^2}{\partial p_i \partial p_{-i}} \tilde{\pi}(p_i, p_{-i}) = \frac{\partial^2}{\partial p_i \partial p_{-i}} \left( (p_i - c) D(p_i, p_{-i})) \right|_{c = \overline{V}(p_{-i})} - \frac{\partial \overline{V}}{\partial p_{-i}} \frac{\partial D}{\partial p_i} \frac{\partial D}{\partial p_i} = \frac{\partial \overline{V}}{\partial p_i} \frac{\partial D}{\partial p_i} \frac{\partial D}{\partial p_i} \frac{\partial \overline{V}}{\partial p_i} \frac{\partial D}{\partial p_i} \frac{\partial \overline{V}}{\partial p_i} \frac{\partial \overline{V}}{\partial p_i} \frac{\partial D}{\partial p_i} \frac{\partial \overline{V}}{\partial p_i}$$

The first term on the right is nonnegative by the assumption about the static profit function because we only need to consider prices above  $\overline{V}(p_{-i})$  (because demand is a probability and hence less than one). The second is positive because firm *i*'s demand is decreasing in  $p_i$ and the value function are increasing in  $p_{-i}$ . As in Milgrom and Roberts (1990), this also suffices to guarantee equilibrium existence. QED

#### <u>Remarks:</u>

1. The first-order condition for the equilibrium in the full information oligopoly model is similar to that for the monopoly price in the monopoly model:

$$rp^*\frac{\partial D_i}{\partial p_i}(p^*, p^*) + rD_i(p^*, p^*) + \gamma_0 D_i(p^*, p^*)^2 = 0.$$

- 2. As in the monopoly model, equilibrium prices in the full information oligopoly model are increasing in the arrival rate  $\gamma_0$ . Each individual best response is increasing in  $\gamma_0$ by the same argument as in the monopoly case. And then the comparison of equilibria follows as in Milgrom and Roberts (1990). The static oligopoly model corresponds to  $\gamma_0 = 0$ , so this implies that prices in the dynamic oligopoly model are higher than those in the static model.
- 3. A more precise statement of the previous remark on comparative statics is that the set of Nash equilibrium prices increases in γ<sub>0</sub> in the strong set order. This is relevant because the dynamic oligopoly model may have multiple equilibria even when the static model has an unique Nash equilibrium. For example, in a duopoly model with D<sub>i</sub>(p<sub>1</sub>, p<sub>2</sub>) = <sup>1</sup>/<sub>9</sub>(1 p<sub>i</sub> + <sup>3</sup>/<sub>2</sub>p<sub>-i</sub>), the static (γ<sub>0</sub> = 0) model has p<sup>\*</sup> = 2 as its unique symmetric PSNE, whereas the dynamic model with γ<sub>0</sub>/r = 1 has both p<sup>\*</sup> = 4 and p<sup>\*</sup> = 10 as symmetric PSNE. Intuitively, the dynamic effect creates an additional complementarity between the firms' prices: when firm 2's price increases, firm 1's opportunity cost of selling the good increases, which provides an additional motivation for increasing p<sub>1</sub>.
- 4. Although it is common to assume that demand is such that  $(p c)D(p_i, p_{-i})$  has increasing differences, it is implausible that the assumption would hold at all price

levels. For example, the assumption is globally satisfied in the linear demand case  $D_i(p_i, p_{-i}) = 1 - p_i + ap_{-i}$ , but assuming that this formula holds everywhere involves assuming that demand is negative for some prices.<sup>5</sup> In such static models it is common to modify the demand function in some cases, for example assuming demand is zero whenever the formula gives a negative answer. The modifications only affect cases that are unimportant so the equilibrium set is unchanged and best responses remain upward sloping. Similar modifications should also typically produce a more plausible dynamic oligopoly model without affecting the equilibrium or the best response functions. But it should be noted that the modified models will not globally have the increasing differences property.

In practice, we know that there is a great deal of price dispersion in online used book prices. The most common approach to explain such dispersion in the IO theory literature is to assume that some consumers are not fully informed about prices.<sup>6</sup> A simple way to incorporate a similar mechanism in the above framework is to consider a hybrid of the monopoly and full-information oligopoly models above and the gatekeeper model of Baye and Morgan (2001). In particular, let us assume that there are N + 1 populations of consumers. There is a flow with arrival rate  $\gamma_0$  of shoppers who visit all N online firms. And for each  $i \in \{1, 2, \ldots, N\}$ , assume there is a flow with arrival rate  $\gamma_i$  of nonshoppers who visit only firm *i*. Assume that nonshoppers again buy from firm *i* with probability  $D^m(p_i) \equiv 1 - F(p_i)$  as in the monopoly model. Assume that shoppers buy from firm *i* with probability  $D(p_i, p_{-i})$  as in the full information oligopoly model. So, in other words, online stores have a flow of consumers for whom they are effectively monopolists, the nonshoppers, and a flow of consumers for whom they are effectively oligopolists competing with other stores carrying the same title, the shoppers. We treat offline stores as only having a flow of nonshoppers.

Again, we assume each firm that makes a sale is immediately replaced by an identical entrant. Expected firm profits can then be calculated just as in the monopoly model:

$$\pi_i(p_i, p_{-i}) = \frac{p_i(\gamma_i D^m(p_i) + \gamma_0 D(p_i, p_{-i}))}{r + \gamma_i D^m(p_i) + \gamma_0 D(p_i, p_{-i})}$$

For the reason noted in the final remark after Proposition 5, this objective function would not be expected to satisfy increasing differences at all prices. And here the departures are

<sup>&</sup>lt;sup>5</sup>Prices for which demand is greater than one are also inconvenient for our interpretation of demand as a probability of purchase, but this can often be dealt with by scaling demand down by a constant and increasing all arrival rates by the same constant.

<sup>&</sup>lt;sup>6</sup>Among the classic papers in this literature are Salop and Stiglitz (1977), Reinganum (1979), Varian (1980), Burdett and Judd (1983), Stahl (1989).

consequential: the model will not have a pure strategy Nash equilibrium for some parameter values. Intuitively, if the oligopoly demand function is very price sensitive and two firms have nearly identical  $\gamma_i$ , then there cannot be an equilibrium where both firms set nearly identical high prices because each would then like to undercut the other. There also cannot be an equilibrium with nearly identical low prices because the firms would then gain from jumping up to the monopoly price to exploit their nonshoppers. For other parameters, however, there will be a pure strategy equilibrium in which firms with more nonshoppers set a higher price. This will occur when the oligopoly demand is less price sensitive, the shopper population is relatively small, and/or when arrival rates  $\gamma_i$  of nonshoppers are farther apart.

When a pure strategy Nash equilibrium exists, the equilibrium prices  $p_i^*$  will satisfy the first-order conditions which can be written as:

$$0 = rp_{i}^{*}\gamma_{i}D^{m'}(p_{i}^{*}) + r\gamma_{i}D^{m}(p_{i}^{*}) + \gamma_{i}^{2}D^{m}(p_{i}^{*})^{2} + rp_{i}^{*}\gamma_{0}\frac{\partial D}{\partial p_{i}}(p_{i}^{*}, p_{-i}^{*}) + r\gamma_{0}D(p_{i}^{*}, p_{-i}^{*}) + \gamma_{0}^{2}D(p_{i}^{*}, p_{-i}^{*})^{2} + 2\gamma_{0}\gamma_{i}D^{m}(p_{i}^{*})D(p_{i}^{*}, p_{-i}^{*}).$$

Note that the first line of this expression is  $\gamma_i$ , the nonshopper arrival rate, times the expression from the monopoly first-order condition. If the monopoly demand function is single peaked, it is positive for  $p < p^m$  and negative for  $p > p^m$ . The second line of the FOC is  $\gamma_0$ , the shopper arrival rate, times the first-order condition from the oligopoly model in which all consumers are shoppers. When the shoppers-only oligopoly game has single-peaked profit functions and increasing best responses, this term will be positive for the player *i* setting the lowest price  $p_i$  if  $p_i$  is less than the lowest equilibrium price of the full-information oligopoly game. The third term is everywhere positive. Hence, when the monopoly price  $p^m$  is above the equilibrium price in the shoppers-only oligopoly model, all solutions to this N + 1 population model will have firms setting prices above the shoppers-only oligopoly level.

Roughly, one can think of the solution as being that firms with  $\gamma_i$  large relative to  $\gamma_0$ , a lot of nonshoppers relative to shoppers, will set prices close to  $p^m(\gamma_i)$ .<sup>7</sup> Meanwhile, firms with  $\gamma_i$  small will set prices somewhat above shoppers-only oligopoly level both because of the third term in the FOC and because some of their rivals are mostly ignoring the shopper population and pricing close to  $p^m(\gamma_{-i})$ .

<sup>&</sup>lt;sup>7</sup>Prices may be lower than  $p^m(\gamma_i)$  because of the oligopoly demand, but may also be higher because the shoppers also constitute an increase in the arrival rate.

Note that the mechanism behind the price dispersion is somewhat different from that of Baye and Morgan's (2001) gatekeeper model. In Baye and Morgan's model price dispersion is a mixed strategy outcome made possible by the fact that there is a positive probability that no other firms will be listed with the clearinghouse. We have modified the model in two ways to get dispersion as a pure strategy phenomenon: we add product differentiation in the shopper segment to eliminate the discontinuity in demand; and we add exogenous firm heterogeneity (in the consumer arrival rates) to make asymmetric pricing natural. Given that arrival rates can be thought of as creating different opportunity costs of selling the good, the model can be thought of as more akin to that of Reinganum (1979) which first generated dispersed price equilibria via heterogeneous costs.

Figure 1 illustrates how one might think of the difference between offline and online prices in light of this model. We think of prices as differing because of two effects. First, differences in the searcher population would be expected to make online *monopoly* prices higher than offline monopoly prices. (Selection into searching may result in the distibution of searchers' values being higher and the customer arrival rate may be greater.) Second, online prices will be reduced below the monopoly level as firms (especially those with low arrival rates of nonshoppers) compete to attract customers from the shopper population.

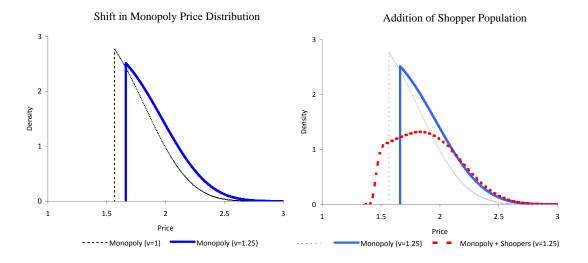


Figure 1: Numerical example: Effects of increasing valuations and adding shoppers

The left panel of Figure 1 illustrates the first effect. The thinner dashed line graphs the distribution of offline monopoly prices for one specification of the demand/arrival process. Each consumer j arriving at firm i is assumed to get utility  $1 - p_i + \epsilon_{ij}$  if he purchases from firm i and  $\epsilon_{0j}$  if he does not purchase, where the  $\epsilon_{ij}$  are independent type 1 extreme

value random variables. The heterogeneous arrival rates  $\gamma_i$ , which lead firms to set different prices, are assumed to be exponentially distributed with mean 1. The thicker solid line is the distribution of monopoly prices that results if we shift the distribution of consumer valuations upward: we assume the utility of purchasing is now  $1.25 - p_i + \epsilon_{ij}$ . We think of this as the online monopoly price distribution. The gap between the two distribution illustrates how the higher valuations in the online population would lead to higher prices if retailers retained their monopoly power.

The right panel illustrates the competitive effect. The thick solid line is the online monopoly distribution from the left panel. The thick dashed line is the distribution of equilibrium prices in a nine-firm oligopoly model. Each firm in this model faces a nonshopper arrival process identical to the online monopoly process. But in addition there is also a population of shoppers who arrive at Poisson rate  $\gamma_0 = 2$ , see the prices of all firms, and buy from the firm that provides the highest utility if it is greater than the utility of the outside good (with random utilities as in the online monopoly model). Note that the oligopoly model ends up displaying *more* dispersion than the monopoly models, in contrast to the naive intuition that competition will force firms to charge the same prices. At the high end of the distribution we see that the firms with high nonshopper arrival rates essentially ignore the shopper population. Indeed their prices are slightly higher than they would set in the online monopoly model due to the extra shopper demand. At the opposite end of the distribution, prices are substantially below the online monopoly level as firms with low nonshopper arrival rates compete more aggressively for shoppers. Here the competition effect is sufficiently powerful so that the online oligopoly distribution has more low prices than even the offline monopoly distribution (the light gray line). This lower tail comparison is parameter dependent, however: when the competitive effects dominate, the online price distribution will feature more low prices; and when shopper population effect dominates, there will be more low prices offline.

### 3 Data

Our dataset construction began with a sample of books found at physical used book stores in the spring and summer of 2009. One of the authors and a research assistant visited several physical used book stores in the Boston area, one store in Atlanta, and one store in Lebanon, Indiana, and recorded information on a quasi-randomly selected set of titles. The information recorded was title, author, condition, type of binding, and the presence of any special attribute, such as author's signature.

We then collected online prices and shipping charges for the same set of titles from www.AbeBooks.com at three points in time: first in the fall of 2009, then in November of 2012, and again in January of 2013.<sup>8</sup> AbeBooks' default sort is on the shipping-inclusive price, which makes sense due to the heterogeneity in how sellers use shipping charges – some sellers offer free shipping, others have shipping fees in line with costs, and others have very high shipping fees. In most of our analyses we will use a price variable defined as listed price plus shipping charges minus two dollars. This price is designed to reflect the money received by the seller from the sale (assuming shipping minus \$2 is a rough estimate of the excess of the shipping fees over actual shipping costs). The online collection was restricted to books with the same type of binding, but includes books in a variety of conditions. We collected information on the condition of each online copy and control for condition differences in some analyses. For most of the titles the online data include the complete set of listings on www.AbeBooks.com.<sup>9</sup> But for some titles with a large number of listings we only collected a subset of the listings. In the 2009 data collection we collected every nth listing if a title had more than 100 listings, with n chosen so that the number of listings collected would be at least 50. In the 2012 and 2013 collections we collected all listings if a title had at most 300 listings, but otherwise just collected the 50 listings with the lowest shipping-inclusive prices plus every 5th or 10th listing.

Most of our analyses will be run on the set of 335 titles that satisfy three conditions: the copy found in a physical bookstore was not a signed copy, at least one online listing was found in 2009, and at least one online listing was found in November of 2012.

The quasi-random set of books selected was influenced by a desire to have enough books of different types to make it feasible to explore how online and offline prices varied with the type of book. First, we intentionally oversampled books of "local interest." We defined this category to include histories of a local area, novels set in the local area, and books by authors with local reputations. For example, this category included Celestine Sibley's short story collection *Christmas in Georgia*, the guidebook *Mountain Flowers of New England*, and Indiana native Booth Tarkington's novel *The Turmoil*. Most local interest books were selected by oversampling from shelves in the bookstore's location, but that it not always the case: some are what we call dispaced local interest books which were randomly swept up in our

<sup>&</sup>lt;sup>8</sup>The latter two data collections were primarily conducted on November 3, 2012 and January 5, 2013, respectively.

<sup>&</sup>lt;sup>9</sup>In 2012 new copies of some formerly out-of-print books have again become available via print-on-demand technologies. We remove any listings for new print-on-demand copies from our 2012 and 2013 data.

general collection but are of local interest to some other location. Prices for these displaced books are potentially informative, so for all local interest books we constructed a measure of distance between the locus of interest and the particular bookstore. For example, if a history of the State of Maine were being sold in a Cambridge, Massachusetts, bookstore, the distance measure would take on the value of the number of miles between Cambridge and Maine's most populous city, Portland.

Second, we collected data on a number of "popular" books. We define this subsample formally in terms of the number of copies of the book we found in our 2009 online search: we classify a book as popular if we found more than 50 copies online in 2009. Some examples of popular books in our sample are Jeff Smith's cookbook *The Frugal Gourmet*, Ron Chernow's 2004 best-selling biography *Alexander Hamilton*, and Michael Didbin's detective novel *Dead Lagoon*. Informally, we think of the popular subsample as a set of common books for which there is unlikely to be much of an upper tail of the consumer valuation distribution for two reasons: many can be purchased new in paperback on Amazon, which puts an upper bound on valuations<sup>10</sup>; and many potential consumers may be happy to substitute to some other popular book in the same category.

Table 1 reports summary statistics for title-level variables. The average offline price (in 2009) for the books in our sample is \$11.29 One half of the titles were deemed to be of local interest to some location. The mean of the *Close* variable indicates that in a little more than three quarters of those with local interest, the location of interest is within 100 miles of the bookstore location. About 23% of titles are classified as *Popular*.

The table also provides some summary statistics on the online price distributions. In the contemporaneous 2009 data the median online price for a title is on average well above the offline price we had found: the average across titles of the median online price is \$17.80 or a little more than 50% above the average offline price. But there is also a great deal of within-title price dispersion. The average minimum online price is just \$9.27 and range between the maximum and minimum online price averages almost \$100. To give more of a sense of how online and offline prices compare, the *PlaceinDist* variable reports where in the empirical CDF of online prices the offline price would lie. The average of 0.26 says that on average it would be in the 26th percentile of the online distribution. Median online prices have not changed much between 2009 and 2012. There is, however, a moderate but noticeable decline in the lowest available online price and a substantial increase in the online

 $<sup>^{10}</sup>$ Of the books mentioned above, Chernow and Dibdin's books are in print in paperback, whereas *The Frugal Gourmet* is not.

price range.

Variable	Mean	St Dev	Min	Max
OfflinePrice09	11.29	21.11	1.00	250.00
LocalInterest	0.50	0.50	0	1
Close	0.74	0.44	0	1
Popular	0.23	0.41	0	1
MinOnlinePrice09	9.27	22.84	1.89	351.50
MedOnlinePrice09	17.80	23.87	2.95	351.50
MaxOnlinePrice09	108.16	488.38	5.00	8252
Place in Dist 09	0.26	0.28	0	1
NumList09(Max50)	23.55	17.72	1	50
MinOnlinePrice12	8.63	21.34	1.01	302.00
MedOnlinePrice12	17.67	25.46	1.95	302.00
MaxOnlinePrice12	184.23	1059.92	2.05	$17,\!498$
NumList 12 (Max 50)	23.53	18.31	1	50

Note: Most variables each have 335 observations. *Close* is defined only for the 168 local interest titles.

#### Table 1: Summary statistics

## 4 Used Book Prices

In this section we present evidence on online and offline used book prices. The first three subsections compare offline and online prices from 2009. Our most basic finding is that online prices are on average higher than offline prices. The shapes of the distributions are consistent with our model's prediction that "increased search" and "competition" effects will have different impacts at the high and low ends of the price distribution. We then examine how online prices have changed between 2009 and 2013 as Amazon has (presumably) come to play a much more important role. Finally, we use our data on listing withdrawals to present some evidence on demand.

#### 4.1 Offline and online prices in 2009: standard titles

As we noted in the introduction one of the most basic facts about online and offline used book prices is that online prices are on average higher. In this section we note that this fact is particularly striking for "standard" titles, which we define to be titles that have no particular local interest and are not offered by sufficiently many merchants to meet our threshold for being deemed "popular."

We have 100 standard titles in our sample. Most are out of print. The mean number of 2009 online listings for these books was 15.3. One very simple way to illustrate the difference

between offline and online prices is to compare average prices. The average offline price for the standard titles in our sample is \$4.27. The average across titles of the average online price is \$17.74.

Figure 2 provides a more detailed look at online vs. offline prices. The left panel contains the distribution of prices at which we found these titles at offline bookstores. Twenty of the books sell for less than \$2.50. Another 74 are between \$2.50 and \$7.50. There is essentially no upper tail: only 6 of the 100 books are priced at \$7.50 or more with the highest being just \$20.

The right panel presents a comparable histogram of online prices.<sup>11</sup> The upper tail of the online distribution appears is dramatically thicker: on average 27% of the listings are priced at \$20 or higher including 6% at \$50 or more.<sup>12</sup>

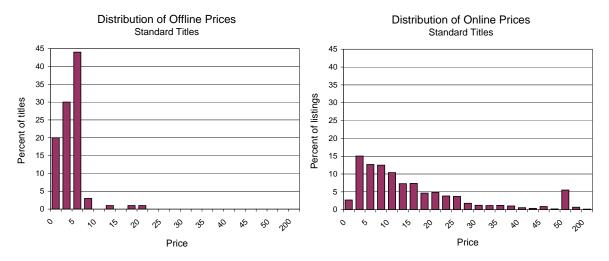


Figure 2: Offline and online prices for standard titles in 2009

The contrast between the upper tails is consistent with our model's prediction for how offline and online prices would compare if online consumers arrive at a higher rate and/or have higher valuations. At the low end of the price distribution we do not see much evidence of a thick lower tail that might be produced by a strong competition effect.

To provide a clearer picture of the lower-tail comparison the left panel of figure 3 presents a histogram of the *PlaceInDist* variable. (Recall that this variable is defined as the fraction of online prices that are below the offline price for each title.) The most striking feature is

<sup>&</sup>lt;sup>11</sup>To keep the sample composition the same the figure presents an unweighted average across titles of histograms of the prices at which each title is offered.

 $<sup>^{12}</sup>$ To show the full extent of the distribution we have added three extra categories – \$50-\$100, \$100-\$200, and over \$200 – at the right side of the histogram. The apparent bump in the distribution is a consequence of the different scaling.

a very large mass point at 0: for 54% of the titles, the price at which the book was found in a physical bookstore was lower than every single online price! (This occurs despite the fact that we had found on average 15.3 online prices for each standard title.) Beyond this the pattern looks roughly like another quarter of offline books are offered at a price around the 20th percentile of the online price distribution and the remaining 20% spread fairly evenly over the the upper 70 percentiles of the online distribution. Overall, the patterns suggests that the increased search rate/higher valuation effect is much more important than the competition effect for these titles.

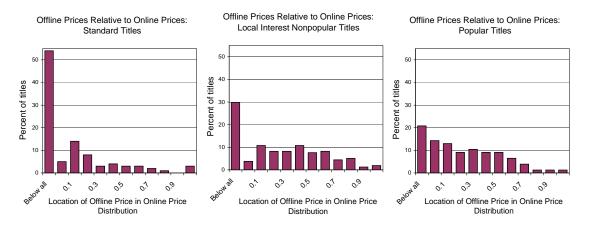


Figure 3: Offline prices relative to online prices for the same title

#### 4.2 Offline and online prices for local interest titles in 2009

We now turn our attention to local interest books and note that there are substantial differences in price distributions, and the differences seem consistent with a match-quality model. Our presumption on match quality was that the incremental benefits of selling used books online may be much less important for "local interest" books. Indeed, one could imagine that the highest-value match for a titles like *The Mount Vernon Street Warrens:* A Boston Story, 1860-1910, New England Rediscovered (a collection of photographs), and Boston Catholics: A History of the Church and Its People might be a tourist who has just walked into a Boston used bookstore looking for something to read that evening. Consistent with this presumption, we will show here that offline prices for local interest titles look more like the online prices we saw in the previous section.

Our sample contains 158 titles which we classified as being of "local interest" and which did not meet our threshold for being labeled as "popular." The mean offline price for these titles is \$18.86. Average online prices are again higher, but the difference is much smaller: the mean across titles of the mean online price is \$28.40.

Figure 4 provides more details on the offline and online price distributions. The left panel reveals that the distribution of offline prices for local interest titles shares some features with the distribution of online prices for standard titles: the largest number of prices fall in the \$7.50-\$9.99 bin; and there is a substantial upper tail of prices including 26 books with prices from \$20 to \$49.99, and 9 books with prices above \$50. The distribution of online prices for these titles does again appear to have a thicker upper tail, but the online-offline difference is not nearly as large. The online distribution also has a slightly higher percentage of listings at prices below \$5, but there is nothing to suggest that the competition effect is very strong.

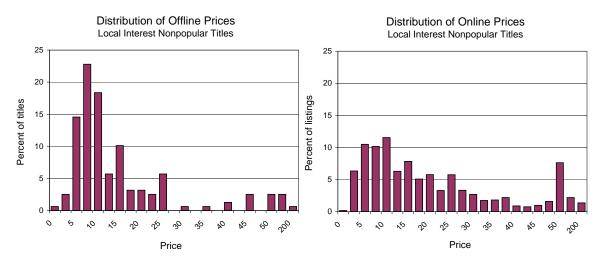


Figure 4: Offline and online prices for nonpopular local interest titles in 2009

The middle panel of figure 3 included a histogram showing where in the online price distribution for each title the offline copy falls. Here we see that about 30% of the offline copies are cheaper than any online copy. For the other 70% of titles the offline prices look a lot like random draws from the online distribution although the highest prices are a bit underrepresented.

#### 4.3 Offline and online prices for popular titles in 2009

We now turn to the final subsample: popular books. Again, we will note that onlineoffline differences and comparisons to the earlier data on standard titles generally appear consistent with a match-quality model.

Recall that we labeled 77 books as "popular" on the basis of there being at least 50 copies offered through AbeBooks. Our prior was that two differences between these books

and standard titles would be most salient. First, the greater number of shoppers (and sellers) might make the competition effect more important. Second, the distribution of consumer valuations might have less of an upper tail because consumers may be quite willing to switch from one detective novel and also sometimes have the option of simply buying a new copy of the book in paperback. Popular book prices are fairly similar to standard book prices at offline bookstores: the mean price is \$4.89. The left panel of figure 5 shows that 14% of these books are selling for below \$2.50 with the vast majority (70%) being between \$2.50-\$7.49. None is priced above \$18.

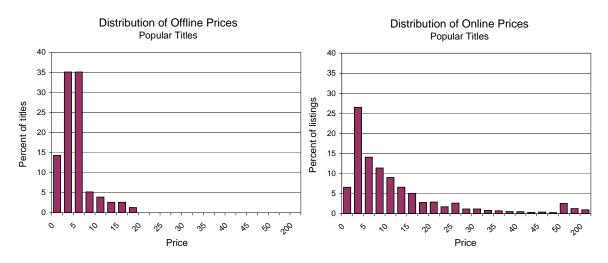


Figure 5: Offline and online prices for standard titles in 2009

When we shift to examining online prices, we once again note that our basic finding is present: online prices tend to be higher than offline prices. The mean across titles of the mean of the online prices for each title is once again much higher at \$21.23. Although the prediction that the online-offline gap should be smaller for popular titles does not hold up in this comparison of means, the mean for popular titles is heavily influenced by a few outliers, and the online-offline gap would be substantially smaller for popular titles if we dropped the extremely high-priced listings from both subsamples. For example, dropping prices of \$600 and above removes sixteen listings for popular titles and no listings for standard titles. The average of the mean online price for a popular title would then drop to \$10.85 whereas the comparable figure for a standard title would remain at \$17.74.

The price histograms illustrate that the online data again have a thicker upper tail than the offline data. This thickness is somewhat less pronounced here than it was for standard titles: on average 18% of listings are priced above \$20 whereas the comparable figure for standard titles was 27%. One other difference between popular and standard titles is that the online distribution for popular books has a larger concentration of low prices: about one-third of the listings are priced below \$5. The more pronounced lower tail is consistent with the hypothesis that the competition effect may be more powerful for these titles.

The right panel of figure 3 shows that for about 20% of titles, the offline price we found was below *all* online prices. This is a strikingly large number given that each title had at least 50 online listings. Meanwhile the remaining prices look like they are mostly drawn from the bottom two-thirds of the online price distribution for the corresponding title. A comparison of the left and right panels provides another illustration that the online-offline gap is narrower here than it was for standard titles.

#### 4.4 Regression analysis of offline-online price differences

In the preceding sections we used a set of figures to illustrate the online-offline price gap for standard, popular, and local interest books and noted apparent differences across the different groups of books. In this section we verify the significance of some of these patterns by regressing the *PlaceInDist* variable on book characteristics.

The first column of Table 2 presents coefficient estimates from an OLS regression. The second column presents estimates from a Tobit regression which treats values of zero and one as censored observations. We noted earlier that the distribution of consumer valuations for "popular" books might be thinner because potential purchasers can buy many of these books new in paperback and/or substitute to similar books. The effect of an increase in the consumer arrival rate is greater when the distribution of valuations has a thick upper tail, so the arrival effect that bolsters online prices should be smaller for popular books. The coefficient estimate of 0.11 in the first column indicates that offline prices are indeed higher in the online price distribution – by 11 percentiles on average – for the popular books. The estimate from the Tobit model is larger at 0.21 and even more highly significant.

	Dependent variable: <i>PlaceInDist</i>					
	OLS		Tobit			
Variable	Coef.	SE	Coef.	SE		
Popular	0.11	(0.04)	0.21	(0.06)		
$LocalInt \times Close$	0.17	(0.04)	0.27	(0.06)		
$LocalInt \times Far$	0.08	(0.05)	0.17	(0.08)		
Constant	0.16	(0.03)	-0.01	(0.04)		
Num. Obs.	335		335			
$R^2$ (or pseudo $R^2$ )	0.06		0.06			

Table 2: Variation in offline-online prices with book characteristics

Local interest books located in physical bookstores close to their area of interest may have both a relatively high arrival rate of interested consumers and a relatively high distribution of consumer valuations. Again, this should lead to relatively high offline prices. The 0.17 coefficient estimate on the *LocalInterest* × *Close* variable indicates that this is true for local interest books in used bookstores within 100 miles of the location of interest. The tobit estimate, 0.27, is again larger and more highly significant.

One would not expect misplaced local interest books to benefit in the same way. Here, the regression results are less in line with the model. In the OLS estimation the coefficient on *LocalInterest* × *Far* is about half of the coefficient on *LocalInterest* × *Close*, and the standard error is such that we can neither reject that the effect is zero, nor that it is as large as that for local interest books sold close to their area of interest. In the Tobit model, however, the estimate a bit more than 60% of the size of the estimated coefficient on *LocalInterest* × *Close* and is significant at the 5% level. This suggests that a portion of the differences between local interest and other books noted earlier may be due to unobserved book characteristics.

#### 4.5 Within-title price distributions

The previous section illustrated how prices and price distributions differ between online and offline book dealers by presenting price histograms of hundreds of distinct titles (as well as some regression evidence). The averaging illuminates some general trends, but washes out information on the within-title variation in prices. In this section, we illustrate these changes by presenting prices distributions for three "typical" titles.

To identify "typical" price distributions, we first performed a cluster analysis which divides the titles into three groups in such a way so that a set of characteristics of each title is closer to the mean for its group than to the mean for any other group. We then chose the title that was closest to the mean for each group as our "typical" title. We wanted to cluster titles by the basic shape characteristics of their price distributions, so we chose the following variables as the characteristics to cluster on: the log of the lowest, 10th, 20th, ..., 90th, and maximum prices, and the ratios of the 10th, 20th, and 30th percentile prices to the minimum price.<sup>13</sup> The cluster analysis divided the titles into three groups containing 125, 109, and 69 titles.

<sup>&</sup>lt;sup>13</sup>The estimation uses Stata's "cluster kmeans" command which is a random algorithm not a deterministic one. The number of elements in each cluster varied somewhat on different runs, but the identity of the "typical" element of each cluster appears to be fairly stable. We included the ratios in addition to the percentiles to increase the focus of the clustering on the shape of the lower tail. Only titles with at least four online prices were included.

The left panel of figure 6 is a histogram of prices for the typical title in the largest cluster, An Introduction to Massachusetts Birds, a 32 page paperback published by the Massachusetts Audobon Society in 1975 that has long been out of print. There are ten online listings for this title. Most are fairly close to the lowest price – the distribution starts \$3.50, \$4, \$5, \$6, and \$6.75 – but there is not a huge spike at the lower end. The upper tail is fairly thin with a single listing at \$22.70 being more than twice as high as the second-highest price of \$11.30.

The center panel of figure 6 is a histogram of prices for the typical title in the second cluster, the hardcover version of *Alexander Hamilton* by Ron Chernow.<sup>14</sup> For this title there is a fairly tight group of six listings around the lowest price: the first bin in the figure consists of copies offered at \$2.95, \$2.95, \$4.14, \$4.24, \$4.24, and \$4.48. But beyond these, the distribution is more spread out with the largest number of offers falling in the \$10 to \$12.49 bin. There is also an upper tail of prices including six between \$20 and \$30 and four between \$30 and \$45. There is some correlation between price and condition: the four most expensive copies are all in "fine" or "as new" condition. But most of the upper tail does not seem to be attributable to differences in the conditions of the books. For example, the six copies between \$20 and \$30 include two copies in "poor" condition, two in "very good", one in "fine", and one in "as new", whereas five of the six copies offered at less than \$5 are "very good" copies.

The right panel of figure 6 presents a histogram for a typical title in our third cluster, *The Reign of George III, 1760 - 1815*, a hardcover first published by the Oxford University Press in 1960 as part of its Oxford History of England series.<sup>15</sup> Here again we see a cluster of listings close to the lowest price: one in very good condition at \$10.99, a good copy at \$12.03, and two poor copies at \$12.09. But the lowest price is not nearly as low as it is for the typical books in the other clusters, and the rest of the distribution is also more spread out. There is a clear correlation between price and condition – the eight most expensive listings are all in very good condition or better. None are signed copies, but some might be distinguished by other unobserved characteristics such as being a first edition or having an intact dust jacket.

The fact that the price distributions for typical titles in the more spread-out clusters

 $<sup>^{14}</sup>$ This book was a best-seller when released in 2004 and a paperback version was released in 2005. Both are still in print with list prices of \$35 and \$20, respectively.

 $<sup>^{15}</sup>$ In 2013 it is again available new – presumably via a print-on-demand technology – at a very high list price of \$175, but is currently offered by Amazon.com and BN.com at just \$45. The rise of print-on-demand is a recent phenomenon and we assume few, if any, of the books in our sample were available via print-on-demand in 2009.

still include a small group of sellers with prices very close to the lowest price suggests that some firms are competing to attract a segment of shoppers. The variation in condition among the low-priced listings suggests that book condition may not be very important to these consumers. The upper tail has some relation to condition, but mostly appears to be another example of price dispersion on the Internet for fairly homogeneous products.

Although the three typical books we have examined here are of different types – the first is a nonpopular local interest book, the second is a popular book, and the third is a standard book – the clusters are not closely aligned with title types. For example, cluster 1 includes 42 standard titles, 41 nonpopular local interest titles, and 42 popular titles.

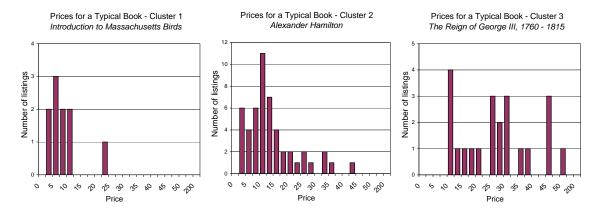


Figure 6: Online prices for three "typical" titles in 2009

#### 4.6 Online prices: 2009 and 2012

Amazon's integration of AbeBooks listings may have substantially increased the number of shoppers who viewed them. In this section, we compare online prices from 2009 and 2012 and note changes in the price distribution in line with the predicted effects of such an increase.

Recall that in our theory section (e.g. Figure 1), we noted that an increase in the proportion of shoppers will have an impact that is different in different parts of the price distribution. At the lower end it pulls down prices and may lead several firms to price below the former lower bound of the price distribution. But in the upper part of the distribution it should have almost no impact (as firms setting high prices are mostly ignoring the shopper segment). The upper left panel of figure 7 illustrates how prices of standard titles changed between 2009 and 2012. The gray histogram is the histogram of 2009 prices we saw previously in figure 2. The outlined bars superimposed on top of this distribution

are a corresponding histogram of prices from November of 2012. At the low end of the distribution we see a striking change in the distribution of the predicted type: there is a dramatic increase in the proportion of listings below \$2.50. Meanwhile (and perhaps even more striking), the upper tail of the distribution appears to have changed hardly at all. We find this consistency somewhat amazing given that there is a three-year gap between the collection of these two data sets. The other two histograms in the figure illustrate the changes in the price distributions for local interest and popular books. In each case we again see an increase in the proportion of listings priced below \$2.50. The absolute increase is a bit smaller in the local interest case, although it is large in percentage terms given that almost no local interest books were listed at such a low price in 2009. In both cases we also again see little change in the upper part of the distribution. This observation is particularly true for the popular histogram in which almost all of the growth in prices below \$2.50 seems to come out of the \$2.50-to-\$5 bin. We conclude that the pattern of the lower tail having been pulled down while the upper part of the distribution changes less is fairly consistent across the different sets of titles. This is very much in line with what we would expect if Amazon's integration of used book listings increased the size of the shopper population.

#### 4.7 Online demand

Recall that our model posited two types of consumers, shoppers who compared prices and nonshoppers who visited a store and decided whether to purchase. This model goes a fair distance towards rationalizing the price distributions that we have seen and, indeed, rationalizing both the differences in price distributions between online and offline book dealers and changes in those distributions for online book dealers over a three-year period. In this section we investigate more directly the applicability of this model to the market for used books by looking at whether the demand patterns seem consistent with it. We are able to provide some evidence on demand by looking at whether listings present in November of 2012 were removed by the merchants by the time of our January 2013 data collection.<sup>16</sup>

In 2012-2013 large professional sellers play a big role on AbeBooks.com. The majority of the 2067 online retailers in our November 2012 dataset have listings for just one or two of our 318 titles, but these small-scale sellers only account for 15% of the total listings.<sup>17</sup>

<sup>&</sup>lt;sup>16</sup>We are not aware of empirical work that has tried to infer demand by looking at the removal of listings but feel that this technique might be useful in other situations where quantity data are not available.

<sup>&</sup>lt;sup>17</sup>These statistics are for only 318 of the millions of published titles so even sellers that appear to be small-scale merchants in our data may have many, many listings on AbeBooks. We examine a smaller set of titles here than in previous sections because we omit very popular titles (those with more than 300 listings) for which we did not collect complete listings data.

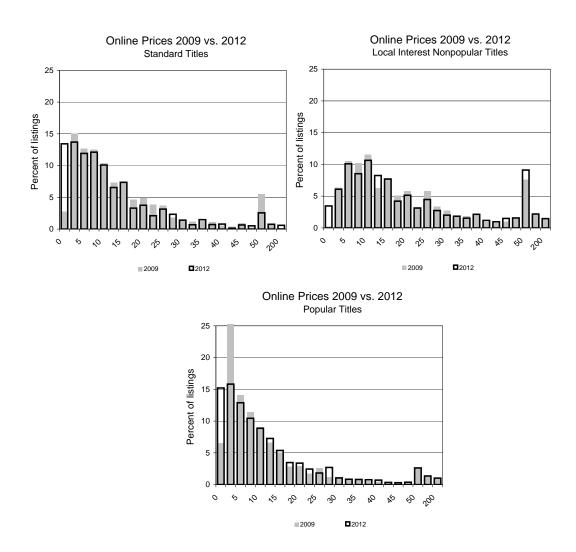


Figure 7: Comparison of 2009 and 2012 online prices

At the other extreme, 45 firms we will refer to as "power sellers" have listings for more than 25 of the titles, including 16 firms that have listings for more than 50. The power sellers play a particularly big role at the top (i.e., lowest prices) of AbeBooks.com's lists. In our November 2012 data, 55% of the titles have a power seller in the top position and the proportion of power sellers remains above 30% in each of the top 25 slots.

Although we do not have any sales data, we are able to see a proxy: whether a listing in our November 2012 sample is removed by January of 2013.<sup>18</sup> We presume that most books that disappear do so either because the book was sold (through AbeBooks or otherwise) or because the seller decided to withdraw from listing on AbeBooks. The latter is hard for us to detect when sellers have just one or two listings, but fortunately this is just a small fraction of listings, and sales rates are such that we can identify fairly well whether larger sellers exited simply by looking at whether all of their November 2012 listings have disappeared by January of 2013. For example, of the 203 sellers with exactly three listings in our November 2012 dataset, 168 have none of their copies disappear, 19 have one disappear, 2 have two disappear, and 14 have all three disappear.<sup>19</sup> Given that only 2 firms sold two of their three listings, we presume that all or almost all of the 14 firms that had all listings disappear left the AbeBooks platform (or changed their name). We drop all listings by the 32 firms with three or more listings who have all of their listings disappear. Summary statistics indicate that our disappearance rates for very small-scale sellers probably reflect a similar exit rate which we have not been able to clean out. Mean disappearance rates for listings by sellers with just one or two listings in our sample are 10% and 12%, whereas the disappearance rate for listings by sellers with three to ten listings is about 6%. Power sellers sell books at a substantially higher rate – over 30% of their listings disappear – but in part this reflects that they sell many popular books and set low prices.

We presume that listings that are very far down on AbeBooks lists (i.e., have very high prices) are unlikely to sell through the website, and hence restrict our statistical analyses to a dataset of listings that were among the 50 lowest-priced listings on AbeBooks in 2012. This leaves a final estimation sample of 5282 listings for 318 titles.

Figure 8 presents histograms illustrating the relationship between listing-removal and

<sup>&</sup>lt;sup>18</sup>Listings do not have a permanent identifier, so what we observe more precisely is whether the seller no longer lists a copy of the same title in the same condition. Given this matching strategy, we drop from this analysis all instances in which the same seller had multiple copies in a title-condition cell in November 2012, all print-on demand listings, all signed copies, and the very popular titles for which we did not collect all listings in our 2012 & 2013 data collections.

<sup>&</sup>lt;sup>19</sup>Similarly, 11 firms with four or five listings have all of their listings disappear, whereas only one firm with four or five listings has all but one listing disappear.

order in which listings would appear when one sorts on shipping-inclusive price.<sup>20</sup> The left panel illustrates the relationship between listing-removal and item prices for standard titles. The x-axis gives the rank within the title of the shipping-inclusive price. The height of the bars indicates the average rate of disappearance for listings at that rank.<sup>21</sup> The figure suggests that sales rates are substantial for the lowest-price listings and that sales rates are quite price/rank sensitive. Listings in the top two positions disappear in the two-month span about one-third of the time. Listings in positions 3-5 disappear about 25% of the time. Disappearance rates fall to about 15% in the lower part of the top 10, and then appear to be 5-10% for titles in the second 10, although the rank-specific means are quite noisy by this point. Recall that the slope of this curve should be less than the structural demand curve. Disappearances reflect both sales through the search engine and outside of it, and firms would be expected to choose relatively high prices when they have a high outside sales.

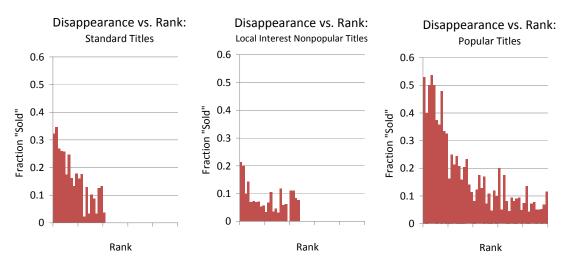


Figure 8: A demand proxy: removals of online price listings

The middle panel presents a similar histogram for nonpopular local interest titles. Sales rates are somewhat lower for these titles. Disappearance rates are about 20% at the top two ranks, about 10-15% at the next two ranks, and then fall to 5-10% in the lower part of the top 10. The right panel presents results for popular titles. Here, disappearance rates are substantially higher. They start at close to 50% for listings in the top 5 positions. Beyond

<sup>&</sup>lt;sup>20</sup>This is the default ordering on AbeBooks, but others are possible as well. Our orderings may not match what a consumer would have seen when prices (in dollars and cents) are identical.

 $<sup>^{21}</sup>$ We have cut off the figures where the sample size falls below 25 because the estimates of the (small) disappearance probabilities become very noisy by that point. In this case, the figure presents data for ranks 1 through 21.

this point they drop off fairly sharply: they are around 30-40% in ranks 6-10, a little over 20% in the next 10, and a little over 10% for listings with ranks in the 21-30 range. Sample sizes do not drop off as rapidly here, so we have extended this figure out through rank 50. The somewhat odd shape of the leftmost part of the graph – being roughly flat for the first few ranks and then dropping off rapidly – may reflect the difference between our ranks and what the typical consumer saw. We do not know how listings with identical prices were sorted by AbeBooks, and there also may be a great deal of churning in the price order among the top-ranked titles (which typically have prices differing by just a few cents).<sup>22</sup>

Table 3 presents statistical analyses that provide additional detail on the patterns. The first column presents estimates of a logit model in which the probability that a listing will disappear is a function of the listing's rank and condition. (It also includes two title-level controls and one seller-level covariate, the number of distinct titles in our full dataset for which the seller has at least one listing.) The coefficient on  $\log(Rank)$  is highly significant. Its magnitude implies that increasing  $\log(Rank)$  by one unit, e.g. moving from rank 1 to rank 2.7 or rank 2.7 to rank 7.3, is associated with a 58% decrease in the probability of disappearance. This result suggests that demand is highly elastic when prices are tightly bunched. In the second column we include both the rank of the listing and the shipping-inclusive price. The two are fairly collinear, but, nonetheless, each is highly significant in this regression. The magnitude of the rank effect is somewhat smaller – increasing  $\log(Rank)$  by one unit is now associated with a 39% decrease in the disappearance rate. But this is augmented by the (fairly modest) price effect – a 10% increase in price is associated with a 4.6% decrease in the disappearance rate.

The *Condition* variable is also significant in both versions. It indicates that a listing that is one condition better, e.g. from "good" to "very good," will have a about a 10% higher disappearance rate. The coefficient on log(*Storetitles*) is also significant, reflecting that power sellers appear to sell many more copies even after we control for rank/price differences and the title popularity. These specifications use just two controls for popularity: the number of listings for the title in the full dataset and the log of the lowest price at which the title is offered.

The third and fourth columns present estimates from models which instead use title fixed effects to control for differences across titles.<sup>23</sup> The estimated coefficients on the price effects are similar, with the point estimate on the price effect a little larger and that on the

<sup>&</sup>lt;sup>22</sup>Another potential bias is that disappearances could underestimate sales if a seller replaces a sold copy of a book with another copy in the same condition.

 $<sup>^{23}</sup>$ 121 of the 318 titles in the previous regression are dropped because none or all of the listings disappear.

rank effect a little smaller.

The final three columns reestimate this model on three subsamples: standard, nonpopular local interest, and popular titles. In the smaller samples it is harder to separately identify the price and rank effects, and not all coefficients are significant. The disappearance-price rank relationship seems to be somewhat weaker, and book condition appears to matter less for standard titles. Power sellers do better in all three samples, but the coefficient on log(Storetitles) is no longer significant in the local interest subsample.

Importantly, these demand patterns are broadly consistent with our priors and intuition about this market as well as predictions of our model. In particular, a market with two types of consumers, such as described in our model, would likely display a high degree of price sensitivity at low ranks, where shoppers operate, and a sharply decreased degree of price sensitivity at higher ranks, where nonshoppers would often operate.

		Dependent Variable: Disappear					
Variable	(1)	(2)	(3)	(4)	(5)	(6)	(7)
log(Rank)	-0.67	-0.44	-0.77	-0.32	-0.10	-0.51	-0.27
	(0.05)	(0.06)	(0.05)	(0.09)	(0.17)	(0.21)	(0.12)
log(Price)		-0.53		-0.92	-0.74	-0.55	-1.54
		(0.10)		(0.15)	(0.23)	(0.31)	(0.25)
Condition	0.10	0.13	0.12	0.17	0.01	0.17	0.29
	(0.04)	(0.04)	(0.04)	(0.04)	(0.07)	(0.10)	(0.07)
log(StoreTitles)	0.39	0.31	0.34	0.25	0.30	0.13	0.22
	(0.04)	(0.04)	(0.04)	(0.04)	(0.08)	(0.09)	(0.07)
Constant	-2.90	-2.10					
	(0.34)	(0.37)					
log(MinPrice)	-0.40	0.02					
	(0.09)	(0.12)					
log(TitleListings)	0.43	0.25					
	(0.06)	(0.07)					
Title fixed effects	No	No	Yes	Yes	Yes	Yes	Yes
Titles included	All	All	All	All	Stnd.	Local	Popular
Number of obs.	5282	5282	4330	4330	1119	1137	2074
Pseudo R2	0.135	0.142	0.143	0.157	0.133	0.122	0.203

The table reports coefficient estimates and standard errors from logit regressions with an indicator for whether a listing was removed between November 3, 2012 and January 5, 2013 as the dependent variable. The sample includes the (up to 50) lowest priced listings for 318 titles.

Table 3: Logit estimates of the listing disappearance process

# 5 A Structural Model of the Market

In the model we discussed earlier, online prices differ from offline prices for two offsetting reasons: increases in consumer arrival rates and distributions of valuations tend to increase online prices; and increased competition brings online prices down. The welfare effects of online sales depend on the magnitudes of the underlying gross effects: the increase in consumer arrival rates; the increase in consumer valuations; the equilibrium delay before sales occur; etc. In this section we develop and estimate a structural model which includes all of these effects. We note that features of the model make it amenable to estimation via simulated maximum likelihood. Our estimates indicate that customer arrival rates were substantially higher online than offline by 2009 and suggest that Internet sales led to substantial increases in both profits and consumer surplus.

### 5.1 A structural framework

In this section we discuss an empirical model closely related to that discussed in our theory section and note that aspects of the model facilitate estimation.

Consider a model similar to that of section 2 in which I + 1 populations of consumers shop for each title k at stores i = 1, 2, ..., I.<sup>24</sup> One of these is a population of shoppers who arrive at Poisson rate  $\gamma_{0k}$ . Shoppers observe all prices and purchase from store i at the instant at which they arrive with probability  $D_k^o(p_{ik}, p_{-ik}; X_{ik}, \Lambda, \beta_{ik})$ , where  $X_{ik}$  is a vector of characteristics of store i and title k,  $\Lambda$  is a vector of parameters to be estimated, and  $\beta_{ik}$  is a vector of unobserved random coefficients. Assume that the arrival rate  $\gamma_{0k}$ and random coefficient vector  $\beta_{ik}$  are draws from distributions that may depend on the parameter vector  $\Lambda$ .

The other I populations are nonshoppers who do not compare prices across sellers: nonshoppers from population i arrive at store i at Poisson rate  $\gamma_{ik}$ . Suppose that they purchase upon arrival with probability  $D_{ik}^m(p_i; X_{ik}, \Lambda, \beta_{ik})$ . Again, the  $\gamma_{ik}$  and  $\beta_{ik}$  are random variables with a distribution that may depend on  $\Lambda$ .

Assume that stores choose the prices that would maximize expected profits in a stationary dynamic model like that of section 2, i.e. assume that  $p_{ik}$  is chosen to maximize

$$\pi_i(p_{ik}, p_{-ik}) \equiv \frac{p_{ik}(\gamma_{ik}D_k^m(p_i) + \gamma_{0k}D_k^o(p_{ik}, p_{-ik}))}{r + \gamma_{ik}D_k^m(p_{ik}) + \gamma_{0k}D_k^o(p_{ik}, p_{-ik})},$$

where we have omitted the characteristics and parameters from the arguments for readability.

<sup>&</sup>lt;sup>24</sup>The number of sellers varies by title, but we omit the k subscript on I in this description for simplicity.

Suppose that we are given data on a set of titles k = 1, 2, ..., K. These data will take two distinct forms. For some titles we observe just the vector of prices  $(p_{1k}, p_{2k}, ..., p_{Ik})$ . For other titles we observe both prices and an indicator for whether the title sells in a given time period:  $(p_{1k}, q_{1k}, ..., p_{Ik}, q_{Ik})$ . We wish to estimate the parameter vector  $\Lambda$ .

One observation about this model that will facilitate estimation is that the first order condition for store i's title k price to be optimal,

$$0 = r p_{ik} \gamma_{ik} D^{m'}(p_{ik}) + r \gamma_{ik} D^{m}(p_{ik}) + \gamma_{ik}^{2} D^{m}(p_{ik})^{2} + r p_{ik} \gamma_{0k} \frac{\partial D^{o}}{\partial p_{i}}(p_{ik}, p_{-ik}) + r \gamma_{0k} D^{o}(p_{ik}, p_{-ik}) + \gamma_{0k}^{2} D^{o}(p_{ik}, p_{-ik})^{2} + 2 \gamma_{0k} \gamma_{ik} D^{m}(p_{ik}) D^{o}(p_{ik}, p_{-ik}),$$

is a quadratic function of  $\gamma_{ik}$  once one fixes  $\gamma_{0k}$ , the parameters affecting  $D^m(p_{ik})$ , and  $D^o(p_{ik}, p_{-ik})$ , and values for the random coefficients. Specifically, this FOC is of the form  $a\gamma_{ik}^2 + b\gamma_{ik} + c = 0$  for

$$\begin{aligned} a(p_{ik}, X_{ik}; \Lambda, \beta_{ik}) &= D^m (p_{ik})^2 \\ b(p_{ik}, X_{ik}; \Lambda, \beta_{ik}) &= r p_{ik} D^m' (p_{ik}) + r D^m (p_{ik}) + 2 \gamma_{0k} D^m (p_{ik}) D^o (p_{ik}, p_{-ik}) \\ c(p_{ik}, X_{ik}; \Lambda, \beta_{ik}) &= r p_{ik} \gamma_{0k} \frac{\partial D^o}{\partial p_i} (p_{ik}, p_{-ik}) + r \gamma_{0k} D^o (p_{ik}, p_{-ik}) + \gamma_{0k}^2 D^o (p_{ik}, p_{-ik})^2 \end{aligned}$$

Under some conditions (b > 0, c < 0), only the larger root of this quadratic will be positive. When this occurs, we can calculate the conditional likelihood of each price observation  $p_{ik}$ (conditional on the parameters,  $X_{ik}$ , and random coefficients) by backing out the unique  $\gamma_{ik}$  which makes  $p_{ik}$  optimal and then computing the likelihood via

$$L(p_{ik}|\gamma_{0k}, X_{ik}, \Lambda, \beta_{ik}) = L(\gamma_{ik}|\gamma_{0k}, X_{ik}, \Lambda, \beta_{ik}) \frac{1}{\frac{\partial g}{\partial \gamma}(\gamma_{ik})},$$

where g is the best-response pricing function with  $g(\gamma_{ik}) = p_{ik}$ . By implicitly differentiating the FOC we find that

$$\frac{\partial g}{\partial \gamma_{ik}}(\gamma_{ik}) = -\frac{2\gamma_{ik}a(p_{ik}) + b(p_{ik})}{\frac{\partial a}{\partial p_{ik}}\gamma_{ik}^2 + \frac{\partial b}{\partial p_{ik}}\gamma_{ik} + \frac{\partial c}{\partial p_{ik}}}$$

Another aspect of our model that facilitates estimation is that the one-to-one correspondence between the observed  $p_{ik}$  and unobserved  $\gamma_{ik}$  also makes it easy to account for endogeneity when using the demand data. Given the observed  $p_{ik}$  and an inferred  $\gamma_{ik}$ , the "net" arrival rate of consumers who would buy book k from store i is

$$d_{ik} \equiv \gamma_{0k} D^o(p_{ik}, p_{-ik}) + \gamma_{ik} D^m(p_{ik})$$

Hence the probability that the book will be sold in a  $\Delta t$  time interval is

$$E(q_{ik}|p_{ik}, p_{-ik}, \gamma_{0k}, \Lambda, \beta_{ik}) = 1 - e^{d_{ik}\Delta t}.$$

The joint likelihood of observed pairs  $(p_{ik}, q_{ik})$  is simply the product of this expression and our earlier expression for the likelihood of  $p_{ik}$ .

Together these two observations suggest a simple procedure for simulated maximum likelihood estimation. Given any potential parameter vector  $\Lambda$ , we take random draws for any random coefficients (which may vary by title or by listing). Given these random coefficients, we compute the joint likelihood of each observed price vector  $(p_{1k}, \ldots, p_{Ik})$ and of each observed price/quantity vector  $(p_{1k}, q_{1k}, \ldots, p_{Ik}, q_{Ik})$  using the above formulae. Summing across the draws of the random coefficients gives the unconditional likelihood. Parameter estimates are obtained by maximizing this likelihood over the parameter space.

### 5.2 Empirical specification

To estimate arrival rates and demand in the used book market and explore how they have changed with the shift to online sales, we implement a parsimonious version of the model including only as many parameters and random coefficients as was necessary to estimate quantities of interest and match the main features of the data.

We assume that the arrival rate of shoppers varies only with the "popularity" of a title and the year (2009 versus 2012):

$$\gamma_{0k} = \gamma_0 Popularity_k^{\gamma_0^N} \Delta \gamma_0^{2012 \ I(t=2012)}.$$

The  $Popularity_k$  variable is the ratio between the count of listings for title k in the 2012 online data and the mean of this count across listings. We assume that shoppers have logit-style preferences: consumer j is gets utility

$$u_{ijk} = \begin{cases} X_k \Lambda - \alpha \delta_k p_{ik} + \epsilon_{ijk} & \text{if } j \text{ purchases title } k \text{ from store } i \\ X_k \Lambda + \beta_{0k} + \epsilon_{ijk} & \text{if } j \text{ does not purchase title } k \end{cases}$$

where the  $\epsilon_{ijk}$  are independent random variables with a type 1 extreme value distribution. The demand for firm *i*'s offering is then

$$D_k^o(p_{ik}; p_{-ik}) = \frac{e^{-\alpha \delta_k p_{ik}}}{e^{\beta_{0k}} + \sum_{\ell} e^{-\alpha \delta_k p_{\ell k}}}.$$

The parameters  $\delta_k$  let the price-sensitivity vary across titles, which will help the model fit data in which price levels vary substantially across titles. We will adopt a random coefficients specification which allows the unobserved outside good utilities  $\beta_{0k}$  to be normally distributed across titles. This feature helps to fit data in which the fraction of listings that sell varies substantially across titles and also helps the model explain why one store sometimes substantially undercuts all other stores.

The arrival rate of nonshoppers is similarly allowed to vary with popularity, year, and whether a store is online/offine. We assume that it also varies randomly across store-titles – a store's price is an increasing function of the rate at which it is visited by nonshoppers, and it is through the random variation in  $\gamma_{ik}$  that the model can account for each observed price as a best response. Formally, the arrival rate is

$$\gamma_{ik} = z_{ik} Popularity_k^{\gamma_i^N} \Delta \gamma_i^{2012 \ I(t=2012)} \Delta \gamma_i^{\text{off } I(\text{offline})},$$

where the  $z_{ik}$  are *i.i.d.* gamma-distributed random variables with mean  $\mu_{\gamma_i}$  and standard deviation  $\sigma_{\gamma_i}$ . We assume that nonshopper demand curves have the constant elasticity form. In utility terms, this amounts to assuming that a nonshopper *j* considering buying book *k* from store *i* gets utility

$$u_{ikj} = \begin{cases} v_j - \delta_k p_{ik} & \text{if he buys.} \\ 0 & \text{if he does not} \end{cases},$$

where the  $v_j$  are heterogeneous across consumers with density  $f(v_j) = h\eta v^{-\eta-1}$  on  $[h^{1/\eta}, \infty]$ . We assume that  $\eta > 1$  (otherwise the monopoly price is infinite) and that h > 0 is sufficiently small so that all observed prices are in the support of the value distribution. With this assumption the probability that a shopper purchases at the observed price is

$$D^m(p_{ik}) = h(\delta_{ik}p_{ik})^{-\eta}.$$

The model description above has more parameters than we are able to estimate. There are two issues of identification: the arrival rate  $\gamma_{ik}$  of nonshoppers cannot be separately identified from the multiplicative constant h in nonshopper demand; and all profit functions only depend on ratios  $\gamma/r$ . Also, as a practical matter, we are unable to estimate the large number of title fixed effects  $\delta_k$  that shift the level of equilibrium prices for each title. Accordingly, we have chosen to fix some parameters in our estimation. We fix r = 0.05 so that arrival rates should be thought of as arrivals over a period of one year. We set the constant h in the shopper demand equation to one.<sup>25</sup> And, finally, we implicitly fix the  $\delta_k$ 

<sup>&</sup>lt;sup>25</sup>We treat demand as being  $p^{-\eta}$  even when this expression is greater than one and hence inconsistent with the demand being a probability of purchase given arrival. Note, however, that the same equations could always have be made consistent with the probability interpretation simply by choosing a smaller value of h and scaling up the consumer arrival rate while keeping their product constant.

at a different value for each book by scaling the prices for each book so that the lowest 2009 online price is equal to one and then setting each  $\delta_k$  to one.

These assumptions produce a model with twelve parameters to be estimated:  $(\gamma_0, \Delta \gamma_0^{2012} \gamma_0^N, \alpha, \mu_\beta, \sigma_\beta, \mu_{\gamma_i}, \sigma_{\gamma_i}, \Delta \gamma_i^{2012}, \gamma_i^N, \eta, \Delta \gamma_i^{\text{off}})$ . We estimate these parameters on a dataset containing 313 books which had valid listings in all four of our data collection waves: they were found in an offline store in 2009 and had listings successfully scraped from Abe-Books.com in all three online collections.<sup>26</sup> The demand data  $q_{ik}$  are inferred by comparing the November 2012 and January 2013 listings, and are used only for books for which our 2013 data collection was complete. The estimation follows the procedure noted above with the "outside options"  $\beta_{0k}$  as the only random coefficients.<sup>27</sup>

### 5.3 Estimates of arrival rates and demand

Table 4 presents estimates of the parameters of our structural model. The left half of the table reports estimates related to the nonshoppers. The most basic finding is that the "net" arrival rate of nonshoppers (arrival rate of a nonshopper who actually purchases) at online stores appears to be quite low. The  $\hat{\mu}_{\gamma_i} = 0.054$  estimate indicates a firm with a typical listing should expect that a nonshopper willing to purchase the good at the lowest price in 2009 online data for that title will arrive approximately once every 18.5 years. The  $\hat{\sigma}_{\gamma_i} = 0.04$  estimate indicates that there is variation across stores, with some having essentially no nonshoppers and others having substantially more. The  $\hat{\gamma}_i^N=0.14$  estimate indicates that arrival rates are higher for more popular titles, but it is not a very big effect. For example, a title that has twice as many listings as average has about a ten percent higher (per listing) arrival rate of nonshoppers. The year dummy indicates that nonshopper arrival rates did not change between 2009 and 2012. All of these estimates are fairly precise. Intuitively, the 2012 quantity observations for high-priced firms provide a lot of information about nonshopper arrival rates, and the fact that the upper parts of the price distributions are so similar in 2009 and 2012 drives the estimate that nonshopper arrival rates must be similar in the two years.

 $<sup>^{26} {\</sup>rm For}$  our structural analysis we also drop all listings priced above \$50 and any title that does not have at least two listings.

<sup>&</sup>lt;sup>27</sup>With just one random coefficient relevant to each title, the "simulated" maximum likelihood becomes just a numerical integration over the unknown coefficient. We perform this integration by evaluating the likelihood for 50 values of the random coefficient spaced evenly in CDF space. For some parameters the model cannot rationalize some observations (in which one firm sets a price substantially below the second lowest price) using any positive  $\gamma_{ik}$ ). When this happens we use a penalty function,  $L(p_{ik}|X_{ik}, \Lambda) = e^{-10+10|\gamma_{ik}|}$ that increases in the distance between the (negative)  $\gamma_{ik}$  that would make the first-order condition for profit-maximization satisfied and the nearest value that is in the support of the distribution (which is zero).

Parameter	Coef.Est.	SE	Parameter	Coef.Est.	SE
Nons	hopper arriv	val	Shopper arrival		
$\mu_{\gamma_i}$	0.054	(0.003)	$\ln(\gamma_0)$	3.70	(2.68)
$\sigma_{-}$	0.04	(0.003)	$\Delta \gamma_0^{2012}$	1.06	(0.49)
$\Delta \gamma_i^{2012}$	1.02	(0.04)	$\gamma_0^N$	1.23	(0.20)
$\begin{bmatrix} \partial \gamma_i \\ \Delta \gamma_i^{2012} \\ \gamma_i^N \end{bmatrix}$	0.14	(0.02)			
Offlin	e arrival 20	09	Sho	pper utility	
$\Delta \gamma_i^{\text{off}}$	0.36	(0.03)	$\mu_{eta}$	-8.21	(2.31)
Nonshopper utility			$\sigma_{eta}$	3.80	(0.34)
$\eta$	1.15	(0.01)	$\alpha$	13.34	(1.42)

Table 4: Estimates of structural model parameters

Although nonshopper arrival rates at online stores are modest, the coefficient directly below this indicates that they are still substantially higher than arrival rates at offline stores. The 0.36 estimate for  $\hat{\Delta \gamma_i}^{\text{off}}$  indicates that 2009 offline arrival rates were only about 36% of online arrival rates, or about 0.02 consumers per year for the typical listing.<sup>28</sup> Such a difference in arrival rates would lead to substantial differences in the expected welfare gains produced by an eventual sale. Of course, it should be kept in mind that, unlike in the online world, these arrival rates are estimated without any quantity data and instead reflect just that lower offline prices can be rationalized in our model only by a lower consumer arrival rate. Despite that caveat, we do not find it at all implausible that a lot of used books sat on the shelves of used book dealers for years waiting for an interested buyer to happen by.

The final estimate on the left side is an estimate of the elasticity of demand of the nonshoppers. The estimated elasticity of demand is -1.15. A constant elasticity demand curve with this elasticity has a very thick upper tail. Such a situation will lead to estimates that each sale to a nonshopper generates a great deal of consumer surplus.

The right half of the table reports estimates related to the population of online shoppers. When interpreting arrival rates, keep in mind that "net arrival rates" will be lower than the arrival rate coefficient because some consumers prefer the outside good. We have allowed for unobserved heterogeneity across titles in the net shopper arrival rate by introducing heterogeneity in the utility of the outside option. The estimated mean outside good utility turns out to be substantially higher than the mean utility provided by the lowest-priced listing for each title, so for the median title, only a little over 1% of arriving shoppers will

<sup>&</sup>lt;sup>28</sup>Note, however, that prices and demand are scaled so that a potential consumer buys with probability one if he sees a price equal to the lowest 2009 online price. Offline firms that set lower prices will sell at a somewhat higher probability.

actually purchase from anyone. The estimated variance of the outside good utility indicates that there is a great deal of unobserved heterogeneity across titles. About 9% of titles have outside good utilities that are below the mean utility provided by the lowest-priced listing, in which case most shoppers will purchase. At the other extreme, a large number of titles have essentially no shoppers willing to purchase at the observed prices.

The estimated shopper arrival coefficient ( $e^{3.70} \approx 40$ ) indicates that some titles of will have a net arrival rate of nearly 40 consumers per year.<sup>29</sup> This is dramatically higher than the rate at which nonshoppers are estimated to arrive. As noted earlier, however, it is only a few titles that have such shopper net arrival rates. The median title is estimated to have a shopper net arrival rate that is comparable to each firm's nonshopper arrival rate, and other titles are estimated to have very few shoppers at all. These estimates reflect a basic fact about demand noted earlier: we observe many sales of some titles, but zero sales over a two-month period for about one-third of the titles in our sample. Note also that the standard error on the estimate of  $\ln(\gamma_0)$  is very large. This reflects a collinearity between the arrival rate and the outside good utility – it is hard to tell whether there is a large arrival rate of consumers who are each unlikely to purchase or a lower arrival rate of consumers who are each likely to purchase.

The  $\hat{\gamma_0}^N = 1.23$  estimate indicates that the number of shoppers increases more than proportionately to a title's popularity. Note that the fraction of consumers who are shoppers is roughly independent of popularity because the coefficient estimate for nonshoppers is for a single store, whereas the coefficient estimate for shoppers is for the whole population. The estimates do imply, though, that the potential benefit of attracting shoppers is a more important consideration for stores selling popular titles.

Unfortunately, we are unable to say much about how Amazon's incorporation of Abe-Books's listings affected the shopper arrival rate. The imprecise estimate of  $\Delta \gamma_0^{2012}$  indicates an increase of arrivals of 6%±49%. Hence, the 95% confidence interval includes both a doubling of the shopper arrival rate and substantial decreases. We can reject larger increases in the shopper arrival rate.

The price coefficient  $\hat{\alpha} = 13.34$  indicates that online shoppers are very price sensitive. In most cases (excluding, for example, when the "outside option" is unusually bad), this estimate implies that a firm with a price close to the lowest listed price will see its demand go down by about 13% if it raises its price by 1%. A consequence of this price sensitivity

<sup>&</sup>lt;sup>29</sup>In this paragraph we use "net arrival rate" to refer to the arrival rate of shoppers willing to purchase from a store offering the lowest price observed in the data for that title.

coupled with our logit functional form assumption is that a standard welfare calculation will indicate that shoppers who purchase the book do not get a great deal of consumer surplus. In principle, one could avoid this implication by putting heterogeneity directly into the the shopper arrival rate and estimating a more flexible demand function that allowed consumers to have different price sensitivities among inside goods versus the outside good. But in practice, our data do not make it possible to estimate such a flexible specification.

### 5.4 Estimating welfare gains

In this section we examine both welfare gains from a shift from offline to online used book sales and the division of these gains between consumers and stores. Welfare gains occur when books are sold to consumers with higher valuations and/or books are sold more quickly. Online retailers must be better off if the number of nonshoppers (and the distribution of their valuations) increases, but the magnitude of the gain will be affected by the size of these increases and the relative sizes of the shopper and nonshopper populations.

Given an estimated parameter vector  $\hat{\Lambda}$ , the average per-listing welfare generated by the listings for title k can be calculated by integrating over the posterior distribution of the unobserved random coefficient  $\beta_{0k}$ :

$$E(W_k|\hat{\Lambda}) = \frac{1}{I_k} \int_{\beta} \left( E(CS_k|\hat{\Lambda},\beta) + \sum_i E(\pi(p_{ik},p_{-ik})|\hat{\Lambda},\beta) \right) f(\beta|p_{1k},\dots,q_{nk}\} d\beta,$$

where  $I_k$  is the number of listings for title k,  $CS_k$ , is the total discounted consumer surplus generated by the eventual sales of all the listings and  $\pi$  is the discounted expected profit that the firm listing copy i will earn.

The profit term can be computed using the same profit functions we use in estimating the model. Given the price  $p_{ik}$ , a value  $\beta_{0k}$  for the outside good utility, and the other estimated parameters, we back out a value for  $\gamma_{ik}$ . Expected profits are then simply

$$E(\pi(p_{ik}, p_{-ik} | \hat{\Lambda}, \beta) = \frac{p_{ik}(\gamma_{ik} D^m(p_{ik}) + \gamma_{0k} D^o(p_{ik}, p_{-ik}))}{r + \gamma_{ik} D^m(p_{ik}) + \gamma_{0k} D^o(p_{ik}, p_{-ik})}$$

Consumer surplus is a little more complicated. It is a sum of consumer surplus from sales to nonshoppers and sales to shoppers. The two are most naturally calculated in different ways. Expected total consumer surplus from sales to nonshoppers can be calculated similarly to how we calculated profits:

$$E(CS_k^{ns}) = \sum_{i} E(e^{-rt_i}) \operatorname{Prob}\{i \text{ sells to a nonshopper}\} E(v - p_{ik}|v > p_{ik}) \\ = \sum_{i} \frac{\gamma_{ik} D^m(p_{ik}) + \gamma_{0k} D^o(p_{ik}, p_{-ik})}{r + \gamma_{ik} D^m(p_{ik}) + \gamma_{0k} D^o(p_{ik}, p_{-ik})} \frac{\gamma_{ik} D^m(p_{ik})}{\gamma_{ik} D^m(p_{ik}) + \gamma_{0k} D^o(p_{ik}, p_{-ik})} \frac{p_{ik}}{\eta - 1}.$$

The consumer surplus that accrues to shoppers, on the other hand, is easier to calculate by thinking about the present value of the flow consumer surplus that accrues as shoppers arrive because consumers prefer choosing among the  $I_k$  goods at the observed prices to being forced to buy the outside good:

$$E(CS_k^s) = \int_0^\infty \gamma_{0k} (E(CS(p_{1k}, \dots, p_{I_kk}) - E(CS(\infty, \dots, \infty))e^{-rt}dt)$$
$$= \frac{\gamma_{0k}}{r} \frac{1}{\alpha} \left( \log(e^\beta + \sum_i e^{-\alpha p_{ik}}) - \beta \right).$$

The final step here takes advantage of the well known formula for the logit inclusive value to calculate how the expected consumer surplus of each shopper increases due to the presence of the inside goods.

Recall that in the case of isoelastic demand and no shoppers, expected welfare will simply be the price, but these formulae tell us how this welfare is divided. They are also more general, applying the cases with arbitrary demand and shoppers.

### 5.5 Welfare gains from Internet sales

In this section we present profit and welfare estimates calculated using the above methodology. Among our main findings are that profits and consumer surplus resulting from online sales are quite large and represent a substantial gain to market participants relative to the offline market for used books. An increase in the number of listings between 2009 and 2012 may have lead to an additional welfare increase, although per-listing profits are estimated to have declined somewhat from the 2009 level.

The first row of Table 5 presents estimates of the expected gross profit per listing. More precisely, it is the average across titles of the average across listings of the estimated gross profit given the listing's price and our estimated demand parameters. We use the 313 titles that have valid listing in both 2009 and 2012. (These are "gross" profits in that they do not account for the acquisition cost of the books being sold.) A first finding, visible in the first column, is that average per-listing profits are estimated to have been fairly low in the offline world, just \$1.32 per listing. This is the product of the mean price for the titles, \$10.21, and a discount factor of  $E(e^{-0.05t})$ , reflecting the fact that sales occur probabilistically in the future. In particular, the estimated discount factor of 0.13 reflects our estimates that many books would take decades to sell: offline arrival rates are about 0.02 customers per year. The second column gives comparable figures for the 2009 online listings. It illustrates the dramatic increase in profits from moving online: per listing gross profits are estimated to be over twice as large at \$3.11. The higher gross profits reflect both higher average prices and a higher estimated sales rate, which reduces the extent to which the eventual sales are discounted. Note, however, that the three-times higher arrival rate does not reduce the effective discount factor as much as a naive calculation would indicate: firms react to the higher arrival rate by increasing prices, and high-priced listings take longer to sell. The final column presents estimates for the 2012 listings. The estimates indicate that per-listing profits are still well above the 2009 offline profit level, although not as high as the 2009 online profits. This reflects both that average prices and price-weighted waiting times to sell are intermediate. The waiting time effect reflects the model's prediction that for many titles, high priced firms are now very unlikely to sell to a shopper.

Average value	2009 offline	2009 online	2012 online
per listing	listings	listings	listings
Gross profit	\$1.32	\$3.11	\$2.29
	(0.07)	(0.10)	(0.10)
D	¢10.01	Ф15 04	¢19.00
Price ×	\$10.21	\$15.04	\$13.80
Discounting	$\times 0.13$	$\times 0.21$	$\times 0.17$
Consumer surplus	\$8.90	\$16.61	\$13.63
	(0.09)	(0.85)	(0.50)
Nonshoppers +	\$8.85	\$16.01	\$13.36
Shoppers		+ \$0.60	+ \$0.27
Welfare	\$10.21	\$19.73	\$15.91
	()	(0.87)	(0.49)

Table 5: Profit and welfare estimates

In thinking about the reliability of these estimates, it should be noted that the 2012 figures are estimated from better data – it is only in 2012 that we have a proxy for the rate at which listings are sold. The 2009 vs. 2012 online comparison reflects both the observed fact that average online prices were higher (recall that price distributions were otherwise similar but 2012 had more low-priced listings), and the structural model's inferences about demand: the similar upper tails suggest that nonshopper arrival rates were similar in 2009, and the demand model infers that the growth of low-priced listings would have reduced the number of sales that high-priced firms make to shoppers. Also, the 2009 offline profit estimates are made without the sales proxy as well. We know prices were lower but are

relying on the model's inference that firms set lower prices because they were facing lower demand.

The second row of the table presents estimates of consumer surplus. Here, the estimates indicate that consumers also benefitted substantially from the shift to online sales. In 2009 online listings are estimated to generate, on average, almost twice the consumer surplus (per listing) as offline listings. As noted in the introduction, the naive intuition that higher online prices suggest that consumers are not benefitting from online sales misses the basic point that profits and consumer surplus can both be higher if Internet sales result in higher match quality and faster sales. The estimates indicate that this is true to an extreme: consumers are estimated to capture most of the total surplus generated by both online and offline sales, and in 2009 consumer surplus per listing is estimated to be almost twice as high for online sales.

The estimates that consumer surplus is so much higher than profits reflects the distribution of prices. The model rationalizes the coexistence of low and high prices via a demand curve with a very thick upper tail, which then makes the average valuation of consumers who purchase very high. The thickness of the uppermost part of the tail, of course, relies on functional form assumptions, and one could also worry that some high prices are not actually profit-maximizing. For this reason, the precise magnitudes here should be taken with a grain of salt. Another limitation of our model, mentioned earlier, however, works in the other direction. In assuming a simple logit specification for demand, we have assumed that consumers who are very price-sensitive when comparing online listings are equally price sensitive in comparing listings to the outside option of not purchasing. This feature biases us towards a finding of relatively little consumer surplus. Although it would be preferable to estimate a model with more flexible substitution patterns, such as a nested logit model with the outside good in a separate nest if it were feasible, we are perhaps fortunate that these biases work in opposite directions.

The third row of the table presents estimates of total welfare. Our model of 2009 offline sales is a version of the monopoly-constant elasticity model discussed in section 2.1. As a result, the estimated welfare is simply the average price (and is independent of the estimated parameters). Our empirical models for the 2009 and 2012 online markets are not just monopoly models, so the welfare estimates will depend on the estimated parameters. The estimates are that per-listing welfare was almost twice as high in the 2009 online market as in the 2009 offline market. Welfare is somewhat lower in 2012 than 2009 reflecting the increased sales to nonshoppers and the somewhat lower prices.

# 6 Conclusion

A number of previous studies have noted that the Internet has not transformed retail markets as some forecast: price declines have been more moderate than revolutionary, and the "law of one price" has not come to pass. We began this paper by noting that the Internet market for used books shows these effects in the extreme: prices increased in a strong sense and there is tremendous price dispersion. We feel that these facts make the Internet market for used books a nice environment in which to try to gain insight into the mechanisms through which the Internet affects retail markets. Crucially, we emphasized that these basic facts do not necessarily indicate that the Internet has failed to live up to its promise. If Internet search allows consumers to find products that are much better matched to their tastes, then it leads to an increase in demand which can lead to higher prices in a variety of models (particularly for goods like out-of-print books for which supply is fairly inelastic).

The match-quality-increased-demand theory is very simple, so to provide evidence in its favor we devoted a substantial part of our paper to developing less obvious implications that could be examined to help assess its relevance. We examined these implications using three sources of variation. First, we examined how price distributions – rather than just price levels – differ between the online and offline markets. Here, our primary supporting observation was that the online price distribution for standard titles has a thick upper tail where the offline distribution had none. Second, we examined how price distributions differed for different types of used books. Here, we noted that price increases were smaller for popular books (which one would expect if the valuation distribution had less of an upper tail and there is more competition) and that there was already an upper tail of prices for local interest books in physical bookstores. One of our favorite characterizations of the latter result is that it appears as if the Internet has made all books of local interest. Third, we examined how online price distributions changed between 2009 and 2012. Here, we noted that the Amazon-induced increase in viewing of aggregated listings would be expected to increase the number of sellers offering very low prices but have little impact on the upper part of the price distribution, and found that this was strikingly true in the data. Our demand analysis also revealed patterns that seem consistent with the assumptions of our model: there is a concentration of demand among the top-ranked firms as one would expect from a price-sensitive shopper segment; but firms with much higher prices also appear to have some probability of making a sale.

The structure of our model – in particular the use of one-dimensional unobserved heterogeneity and the assumption that firms maximize relative to steady-state beliefs – makes it relatively easy to estimate structurally. The one-to-one mapping between unobserved consumer arrival rates and observed prices makes it easy to control for endogeneity in demand and to estimate the model via simulated maximum likelihood. And consumer surplus and welfare are easily calculated from the estimated parameters by computing some things on a title-by-title basis and others on a consumer-by-consumer basis. Our implementation of the model suggests that there were substantial increases in both profits and consumer surplus from the move to online sales of used books. Amazon's subsequent incorporation of used-book listings seems to have reduced book dealer profits somewhat, but they are still much higher than they were in the offline world.

Our analysis has a number of limitations that could provide opportunities for future research. On the theory side it would be interesting to analyze a similar dynamic pricing problem without the steady-state beliefs we have imposed in the model: there could be interesting swings in pricing as duopolists hold off on selling in hopes of becoming a monopolist and then lower prices substantially when entry occurs and makes this less likely. On the empirical side we think that the combination of assumptions we have used could make other analyses tractable as well, but think that it would also be worth exploring generalizing our model in other ways and allowing for multidimensional heterogeneity among firms. With regard to used books, we think that among the most important elements we have not incorporated is a relation between market prices and the flow of used books into used book dealers. Building out the model in this direction would also be useful for understanding differences in how different retail markets have been affected by the Internet growth.

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# Superbowl Ads\*

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#### Abstract

We explore the effects of television advertising in the setting of the NFL's Super Bowl telecast. The Super Bowl is the largest advertising event of the year and is well suited for measurement. The event has the potential to create significant increases in "brand capital" because ratings average over 40 percent of households and ads are a focal point of the broadcast. Furthermore, variation in exposures is exogenous because a brand cannot choose how many impressions it receives in each market. Viewership is determined based on local preferences for watching the two competing teams. With this significant and exogenous variation in Super Bowl advertising exposures we test whether advertisers' sales are affected accordingly. We run our analysis using Nielsen ratings and store level sales data in the beer and soda categories. We find that Super Bowl ads generate significant increases in revenue and volume per household. However, when two major brands both advertise, they erode most of the gain. The largest effects occur during weeks with spikes in other sports events suggesting that placing an advertisement in the most watched sporting event of the year generates associations with sports more broadly. We test this using local viewership data of NCAA basketball in the second month after the Super Bowl and find strong evidence that advertising can generate or augment complementarities between a brand and the ways potential consumers spend their time.

Keywords: advertising, television, complements.

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# 1 Introduction

The Super Bowl is the premier advertising event of the year. Four of the five most watched telecasts ever were Super Bowls. The 2012 broadcast was the most watched telecast in history at 54% of US households. Costs of airing a thirty second spot during the game have grown to more than \$3 million. Two of the biggest Super Bowl spenders have been Anheuser-Busch (Budweiser) and Pepsi<sup>1</sup>: both well-known brands whose existence and tastes presumably do not need to be communicated. This highlights one of the most puzzling questions in advertising: Can continued heavy advertising by established brands pay off, and if so why?

The effectiveness of most television advertising is difficult to gauge because media planners try to concentrate exposures to the best potential targets. This creates an obvious correlation between advertising and sales that confounds attempts to infer causality. The Super Bowl presents a very interesting "laboratory" to study TV ad effectiveness because brands cannot control how many exposures they receive in a given market. It is driven by preferences to watch the two competing teams. For example, when the Green Bay Packers returned to the Super Bowl after 13 years in 2011, ratings increased by 14 points in Milwaukee. That exposed more Wisconsinites and Packers fans elsewhere to perennial advertisers. If those ads are effective, we should see perennial Super Bowl advertisers exhibit a corresponding increase in their sales. We find exactly this. Analyzing weekly market level sales of beer and soda over the 2006-2011 time period, a ten point increase in Super Bowl viewership increases advertisers' revenue by 1 to 3.5 percent in the two months following the game.

We also find Super Bowl advertising to increase consumption during other sporting events. In the soda category, the effect of Coke and Pepsi Super Bowl ads spikes up during events such as the beginning of the NCAA basketball tournament, its Final Four, the Major League Baseball season, and the NBA Playoffs and Finals. To test the validity of this link, we collect market-week level viewership data for the NCAA basketball tournament and interact it with the Super Bowl ad viewership. We find that the Super Bowl advertiser outperforms its competitor the most when local viewership of both the Super Bowl and the NCAA basketball tournament is highest. This effect is also strong in the beer category, but is insignificant. We suspect this is because Budweiser's 20 years as the exclusive advertiser

 $<sup>^{1} \</sup>rm http://sports.espn.go.com/nfl/news/story?id{=}4751415$ 

may have already established its links with sports. This is evident in that Budweiser outperforms its competitors when consumers purchase beer in the week leading up to the Super Bowl.

These findings suggest that advertising can create a complementarity between a brand and potential consumption occasions. It is useful to contrast this with the current view of complements in advertising. Becker and Murphy (1993) propose advertisements themselves complement consumption. Their notion is consistent with psychological views that the personality or cultural references in a brand's ads can enhance the utility of consumption for people trying to embody those traits (e.g. Aaker, 1997). Our finding is that the advertising establishes a complementarity with something else. The volume of sports viewership in our society clearly suggests itself as a valuable complement. But other brands may differentiate by choosing other complements. For example, Corona beer associates itself with relaxation and romance through imagery of a couple on a beach. This suggests that the same person may want a Bud when watching a game with friends, but a Corona when with a (potential) partner. In fact, the most recent ads for Budweiser emphasize "Grabbing some Buds" within many social contexts, perhaps competing to be the beer of choice whenever a guy is with his buddies.

An interesting feature of this complementarity is that we find it in the soda category where the "creative" of the advertising rarely emphasizes sports. This suggests that the context in which the ad aired can play an important role in generating this complementarity between the brand and the various ways potential consumers spend their time. This has important implications for media companies because a link between effectiveness and the context of the program or website can justify premium pricing for advertising.

The soda category also allows us to explore the impact of two brands advertising head-to-head in the Super Bowl. We observe both Coke and Pepsi advertise in some years. We find that a direct competitor wipes out nearly the entire benefit associated with the ad. Thus, Super Bowl advertising appears to have no effect when two major competitors advertise head to head. This suggests an incentive to keep the competitors out, which could explain why Budweiser purchases exclusive rights to advertise beer.

It is useful to consider our findings in the context of other studies of advertising and the Super Bowl. The challenges of measuring advertising effects is nicely described in a series of papers beginning with Lewis and Reiley (2013). Considering field experiments for internet advertising, their primary point is that effective advertising can involve very small changes in sales. But, detection of small effects can requires a very large sample size if there is considerable variance in sales. They point out that this same "power" issued led TV ad effectiveness studies to report findings at the 80 percent confidence level (e.g. Lodish et.al. 1995). These challenges have been overcome by recent experimental studies on direct mail advertising (Bertrand et.al. (2010) and internet advertising (Sahni, 2013), but there is still a dearth of studies analyzing TV advertising with credible sources of exogenous variation. We address these concerns by considering a market level analysis where millions of households' choices are included and brand performance has been shown to exhibit little variance over time within markets (Bronnenberg et.al., 2009).

There are also a couple papers that explore Super Bowl advertising specifically. Lewis and Reiley (2013) studies the effect of Super Bowl ads on search behavior and finds a significant spike within seconds of the airing. Such immediate search effects do not necessarily imply sales effects and would include viewers' desires to either see the commercial again or follow up on something from the ad. The only other paper tying exogenous variation in Super Bowl ad exposures to sales is Stephens-Davidowitz et.al. (2013). They apply a modified version of our identification approach to the case of movies.<sup>2</sup> They find significant positive effects for movies released well after the Super Bowl. Effects in movies likely represent a strong informative component in advertising which is consistent with past findings such as Ackerberg (2001), whereas our focus is on the effects and mechanism of advertising by familiar brands with established advertising stocks (as in Dube, Hitsch and Manchanda, 2005, Doganoglu and Klapper, 2006, or Doraszelski and Markovich, 2007).

The remainder of the paper proceeds as follows. The next section describes the data sources. Section 3 presents the estimates and section 4 concludes.

# 2 Data

We analyze the relationship between within market variation in Super Bowl ratings and within market variation in Super Bowl advertisers' sales. The ratings data for the top 55 Designated Market Areas (DMAs) is publicly released in some years, but was purchased from Nielsen. We also obtained access

<sup>&</sup>lt;sup>2</sup>Given the lack of year over year performance measures in this category, and in light of the potential selection issues described above, they match each advertised movie with a movie that is nearly identical in various reported dimensions.

to the AdViews database to collect weekly advertising exposures for brands as well as market-level exposures to ads during NFL broadcasts leading up to the Super Bowl. Data on store level revenue and volume, as well as trade data (feature and display), come from the Kilts Center's Nielsen Retail Scanner Data.<sup>3</sup> The timeline for our analysis is therefore restricted to the 2006-2011 time frame for which the store-level data is available.

### 2.1 Super Bowl Advertising and Ratings

We focus on the Super Bowl advertising by beer and soda brands. Anheuser Busch has been the exclusive beer advertiser in the Super Bowl for the entire time span of our data. Pepsi ran an advertisement in every Super Bowl in our data except 2007 and 2010. In 2007 they sponsored the half-time show instead.<sup>4</sup> The withdrawal from 2010 was based on a widely publicized refocus of their advertising efforts toward a social media campaign. Coca-Cola advertised every year from 2007 to 2011, but prior to that had not advertised since 1998. We later discuss potential concerns about selectivity in the advertising decisions in the carbonated beverage category.

While there is little to no variation in our data regarding who advertises during a Super Bowl, Figure 1 depicts substantial variation both across and within the top 56 DMAs<sup>5</sup> in the exposures to the Super Bowl ads. The bars at the bottom represent the average ratings for each DMA as measured on the axis to the right. The average is 45.3 percent of a market viewing the Super Bowl, with crossmarket variation from 36.4 to 53.4 percent. The dots above represent the year by year deviations from the DMA mean ratings as measured on the axis to the left. The DMAs are ordered left to right with increasing variance in the ratings such that the DMA with the smallest variation across years sees movement of roughly plus or minus 2.5 percent around its average ratings of 47.7 percent. Many DMAs experience ratings dispersion of ten points or more, while the most variable DMAs experience ratings dispersion of 17 points. Overall, this paints a picture of large swings in terms of how many people are watching the Super Bowl and getting exposed to the ads.

 $<sup>^{3}</sup>$ A previous version of this paper was circulated using the IRI Marketing data set described in Bronnenberg, Kruger and Mela (2008). We switched to the Nielsen data because of an exact match in the definition of the geographic region and the ability to increase the number of DMAs in our analysis from roughly 33 to 56. The Nielsen data also allows us to include the smaller DMAs where statistical power is stretched.

<sup>&</sup>lt;sup>4</sup>We've run our analysis also coding this up as an advertisement and while the coefficients change some, the substantive conclusion remains the same.

<sup>&</sup>lt;sup>5</sup>We report 56 as opposed to 55 because of movement in and out of the top 55.

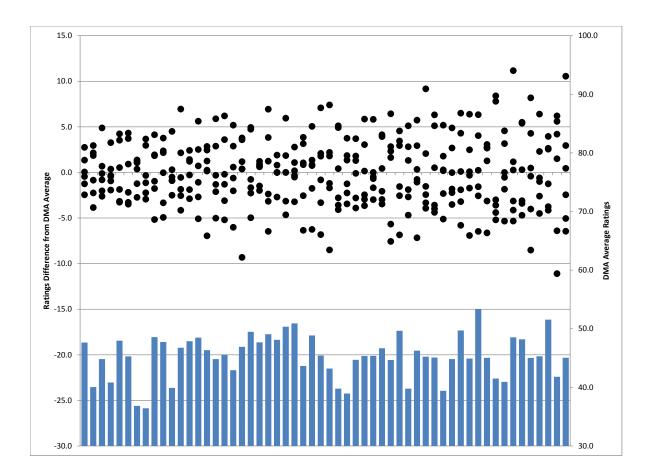


Figure 1: Super Bowl Ratings by DMA: Average and Year-Specific Deviations

From the advertisers' perspective, this variation in exposure is out of their control. It is based on local variation in the preferences for watching the Super Bowl. While it is impossible to decompose all of the factors generating viewership swings for the Super Bowl, we have tried to identify some of the most significant elements. Figure 2 illustrates the role of local preferences for the teams in the Super Bowl in generating ratings. The horizontal axis represents the percentage of the people in the DMA who "liked" the two teams in the Super Bowl on Facebook as of April 2013.<sup>6</sup> The vertical axis plots the associated ratings for the Super Bowl. The relationship is clearly non-linear with more than 45 percent of the population watching whenever at least 5 percent of the market likes the teams. Among

<sup>&</sup>lt;sup>6</sup>While a better measure would include how many local people liked the teams before the respective Super Bowl, we are unaware of a historical source of such information that can date back to 2006.

those observations with less than 5 percent liking the team, there is still a correlation of 0.33 with the observed ratings.

This certainly does not explain all of the variation in ratings, as Facebook is not demographically representative and we should ideally have these preference measures at the beginning of our data. To quantify the explanatory power, we ran a simple regression of log ratings on the log of the percent of the DMA liking the team. The R-squared is 0.24. Including both DMA and year fixed effects, we find that the percent liking the team explains 20 percent of the within-DMA variation in ratings. The remainder of the variation may arise from other unobserved components of the local preferences for the game. Some of that variation occurs because we often measure likability of the teams well after the game was actually played. For these reasons, we choose not to use the likeability measure as an instrument for ratings. It is a weak instrument such that we find the standard errors on results to increase substantially. The instrument could have been valuable to account for measurement errors<sup>7</sup>, but is not necessary for inference as the remaining variation is unlikely to be driven by local variation in the relative preferences of say Bud vs. Miller or Coke vs. Pepsi.

<sup>&</sup>lt;sup>7</sup>We tested for measurement errors by allowing coefficients to be interacted with number of households in the market. Smaller markets in the data should exhibit more measurement error as there are fewer local Nielsen panelists to form the share of household viewership numbers. We did not find this to effect the results.

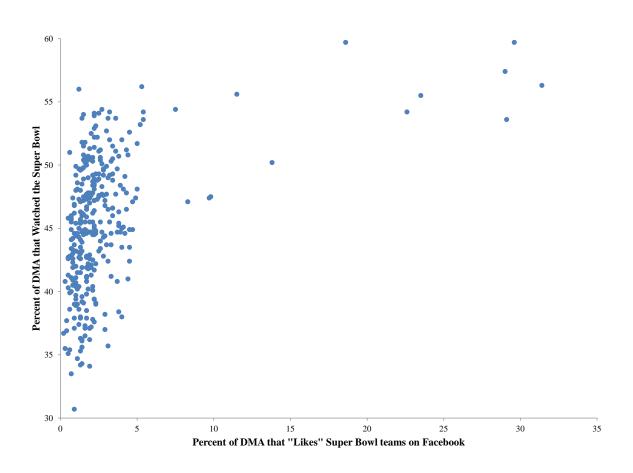


Figure 2: Super Bowl Ratings by DMA: Average and Year-Specific Deviations

# 2.2 Retail Scanner Data

Nielsen's retail scanner data provides unit sales, prices, display and feature information at the UPC level for each store and week. While the UPCs can be aggregated at many levels (e.g. diet/light vs. regular, sub-brand or pack size), we report our analysis aggregating sales to the brand level as we expect that to internalize all of the effects of advertising.

We consider the top four brands (based on volume) in each category while aggregating the remaining brands in a composite named "Other."<sup>8</sup> In beer, the focal brands are Budweiser, Miller, Coors and

<sup>&</sup>lt;sup>8</sup>To avoid over-weighting large markets in selecting the top brands, we first ranked brands within market and week and then selected those whose modal ranks were highest.

Corona. These brands also purchased the most NFL impressions prior to the Super Bowl.<sup>9</sup> In soda, the focal brands are Coke, Pepsi, Dr. Pepper and Mountain Dew. These four brands also represent the top four purchasers of NFL impressions in weeks prior to the Super Bowl. Only Budweiser, Coke, Pepsi and Dr. Pepper ever purchased Super Bowl ads during our time frame. Dr. Pepper's ads were only in 2010. Due to its smaller size and the possibility for an opportunistic 2010 entry, we run some analysis in the soda category with only Coke and Pepsi.

We aggregate the store-level data to the geographic level at which we observe ratings, i.e. the DMA. We consider up to twenty weeks after the Super Bowl, as well as the first five to six of weeks of the year leading up to the game on the first Sunday in February. The first week after the Super Bowl includes Super Bowl Sunday. For each week in the data, we have included the DMA level gross rating points (GRPs) as reported by Nielsen's AdViews. We also consider the cumulative GRPs during NFL games leading up to the Super Bowl. This accounts for brand impressions that would be correlated with Super Bowl ratings because the Super Bowl competitors also drew large audiences in previous rounds of the playoffs. We begin by considering summary statistics for the week before the game and then consider the post-Super Bowl observations. We only report the cumulative NFL GRPs with the week before statistics because these numbers are held fixed through the analysis of all subsequent weeks as the NFL season would have ended by then.

# 2.2.1 Super Bowl Week Data

Table 1 reports the outcomes and marketing decisions in the week leading up to the Super Bowl. We will use this data primarily to assess how anticipated Super Bowl viewership drives consumption. Budweiser clearly dominates the market with a revenue and volume per household that is comparable to the combination of all brands outside of the top four. The number of households is calculated and held fixed over time based on the median value reported by Nielsen for the DMA across all six years. The revenue and volume numbers however represent only those households that might be covered by the Nielsen sales data and thus translate into a number smaller than the actual revenue and volume per household. The data is not necessarily representative as some store, such as Walmart, choose not to

<sup>&</sup>lt;sup>9</sup>Actually, Michelob, another Anheuser Busch brand, purchased slightly more NFL impressions than did Corona.

offer their data to Nielsen. Prices are comparable across the brands with the exception of Corona, an imported beer priced nearly four cents per ounce more. The beers are featured roughly seven percent of the time (volume weighted), except for the Other category which includes smaller brands that may be unlikely to promote themselves in stores circulars. All brands are on display slightly less than they are featured. Budweiser's advertising in the week leading up to the Super Bowl was more than ten times greater than that of Miller, its closest competitor. Budweiser also purchased the most advertising impressions in NFL games leading up to the Super Bowl. Coors comes in second at just over half of what Budweiser purchased.

Table 1:	Summary	Statistics:	Week Prior	to Super Bowl
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		Beer			
Variable	Budweiser	Miller	Coors	Corona	Other
Revenue per HH	0.426	0.180	0.123	0.084	0.492
volume 6 pk	0.102	0.045	0.029	0.013	0.107
price per oz	0.058	0.057	0.060	0.096	0.065
feature	0.073	0.062	0.073	0.067	0.029
display	0.058	0.059	0.069	0.064	0.028
GRPs	3.375	0.325	0.129	0.183	0.626
Pre-SB NFL GRPs	30.515	11.123	17.673	1.644	4.655
1.450 obs. for 50 DN	IAs and 6 yea	rs. Some	DMA-years mi	ssing.	

1,450 obs. for 50 DMAs and 6 years. Some DMA-years missing. DMAs in MD, MN, OK, PA, RI excluded due to alcohol restrictions

		Soda			
Variable	Coke	Pepsi	Dr Pepper	Mtn Dew	Other
Revenue per HH	0.624	0.433	0.150	0.187	0.822
volume 6 pk	0.361	0.280	0.087	0.113	0.454
price per oz	0.025	0.022	0.025	0.025	0.026
feature	0.095	0.113	0.081	0.095	0.053
display	0.102	0.129	0.017	0.049	0.035
GRPs	1.722	1.404	0.378	0.107	0.332
Pre-SB NFL GRPs	1.145	4.387	2.253	0.106	0.122

1,645 obs. for 56 DMAs and 6 years. Some DMA-years missing.

In the soda category, Coke and Pepsi are the market leaders, but as opposed to beer, the Other category is still substantially larger than either of these brands in terms of both revenue and volume per household. Pricing in soda is comparable across all brands. Major brands are featured 8 to 11 percent of the time, while the Other brands are featured about 5 percent of the time. Displays are however more concentrated among the top two brands with both Dr Pepper and Mountain Dew at roughly half or less display. Coke is the leader in terms of advertising purchased during the week leading up to the game, but it falls behind Pepsi and Dr Pepper in terms of its advertising during previous rounds of the NFL playoffs. Pepsi leads this bunch with roughly twice the NFL advertising of the next closest

brand, Dr. Pepper.

## 2.2.2 Post-Super Bowl Data

Table 2 reports the same statistics for the eight weeks following the Super Bowl. The numbers are quite comparable except Budweiser typically advertises less than in the week before the Super Bowl. Miller on the other hand advertises more after the Super Bowl. It appears Budweiser places a particularly high emphasis on advertising during the NFL season and playoffs, although it is still the leader in advertising post-Super Bowl. In the soda category, advertising is not substantially different before and after the Super Bowl. Revenue and volume in both the beer and soda categories are greater the week before the Super Bowl.

Table 2: Summary Statistics: Post-Super Bowl

Beer

		Deer			
Variable	Budweiser	Miller	Coors	Corona	Other
Revenue per HH	0.417	0.172	0.115	0.084	0.486
volume 6 pk	0.098	0.042	0.026	0.012	0.104
price per oz	0.060	0.058	0.062	0.098	0.066
feature	0.060	0.050	0.053	0.054	0.027
display	0.046	0.045	0.048	0.036	0.022
GRPs	1.490	0.736	0.095	0.199	0.527
			1 0 -		

11,600 obs. for 50 DMAs, 6 years and 8 weeks. Some DMA-years missing. DMAs in MD, MN, OK, PA, RI excluded due to alcohol restrictions

		Soda			
Variable	Coke	Pepsi	Dr Pepper	Mtn Dew	Other
Revenue per HH	0.587	0.363	0.142	0.166	0.805
volume 6 pk	0.319	0.214	0.076	0.090	0.423
price per oz	0.026	0.025	0.027	0.028	0.028
feature	0.091	0.093	0.072	0.076	0.048
display	0.093	0.100	0.017	0.033	0.031
GRPs	1.834	1.091	0.289	0.347	0.553
12 160 obs. for 56 D			mooles Como	DMA yoorg r	

13,160 obs. for 56 DMAs, 6 years and 8 weeks. Some DMA-years missing.

# 3 Analysis

We now focus on how weekly revenue and volume per household is related to the variation in Super Bowl ratings. To begin with, we'll consider each category separately using a two month window following the game. Then we explore robustness of that window and highlight that weeks with heightened sports viewership tend to exhibit spikes in the returns to Super Bowl advertising. Finally, we test the link between Super Bowl advertising effectiveness and subsequent sports viewership by supplementing our analysis with data on market-week level viewership of the NCAA basketball tournament. We use the following descriptive regression to analyze the relationship between the outcome variables and Super Bowl advertising.

$$Y_{jmyw} = \alpha_1 A_{jy} R_{my} + \alpha_2 A_{jy} A_{ky} R_{my} + \delta R_{my} + X_{jmyw} \beta + \gamma_{FE} + \xi_{jmt}$$
(1)

where j indexes the focal brand, k a competitive brand, m the DMA, y the year and  $w \in \{-5, ..., 0, 1, ...\}\}$ represents the week relative to the Super Bowl. The regression can be estimated separately conditional on each week relative to the Super Bowl. In this case it pools across brands markets and years. In other cases, we also pool across weeks to, for example, test for an average effect.

The primary variables of interest for the Super Bowl are the ratings in market m in year y,  $R_{my}$ , and an indicator  $A_{jy}$  for whether or not brand j advertised in the Super Bowl in year y. The ratings coefficient,  $\delta$ , therefore recovers any common effect of Super Bowl viewership across both advertising and non-advertising brands. In the week leading up to the Super Bowl (w = 0),  $\delta$  measures the consumption effect of the Super Bowl, i.e. the stock up of beer and soda for Super Bowl parties and anticipated viewership in general. After the Super Bowl,  $\delta$  could recover common category effects of the Super Bowl ad or viewership of the game more broadly. We also consider weeks before the Super Bowl when we might expect no effect. In this case,  $\delta$  picks up potential omitted variables that are common to viewership and consumption in the category. An example of this could occur in the case of New Orleans following Hurricane Katrina. Per capita beverage consumption likely experienced a shock in that market and year, and viewership of the Super Bowl could also exhibit a change in that year.

 $\alpha_1$  measures how the Super Bowl advertisers' outcomes differed from the other brands' response to Ratings (as measured by  $\delta$ ). If the ad was effective, we expect the Super Bowl advertiser to be better off than competitors for at least some weeks, w > 0. To assure that this is tied to the advertisement and Super Bowl viewership, we can also separately measure  $\alpha_1$  in weeks prior to the Super Bowl.  $\alpha_2$ measures how the Super Bowl advertisers' outcomes change when a direct competitor, brand k, also advertises in the same year.

Our most basic specification includes only the ratings and advertising variables along with a set of fixed effects denoted above as  $\gamma_{FE}$ . All specifications include fixed effects at the brand-market and brand-year levels. When pooling across weeks, we also include fixed effects at the brand-week level. We have also tested our primary findings with a brand-year-week fixed effect and find the results robust to this. We thus cluster standard errors at the DMA level to allow for correlated effects within market and across years and weeks for the category. The intuitive description of the estimation approach is to focus on whether shocks to Super Bowl viewership within a market across years leads to corresponding changes in the performance of perennial Super Bowl advertisers (relative to their competitors).

One potential concern is endogenous response to the exogenous variation in Super Bowl ad viewership. In fact, such concerns exist for any experiment assessing subsequent outcomes. Brands could alter their other marketing decisions in response to the variation in Super Bowl ad viewership. While we might be skeptical that brands are strategically monitoring their impressions and re-optimizing marketing decisions with respect to it, this response could occur naively once an advertiser or its competitors begins to realize some local change in the demand for its products. To account for such endogenous response, we include the primary marketing variables of the brands (price, feature, in-store displays, and other television advertising) as controls denoted by X in the above equation. Note that we do not have an exogenous source of variation for these variables so we cannot interpret their effects causally. Yet the extent to which their inclusion alters the Super Bowl ad effect informs us of the potential importance of endogenous response.

These marketing variables can be particularly important explanatory variables in the week leading up to the Super Bowl as advertisers typically invest in significant in-store displays and potential price promotions for events such as the Super Bowl. To assure that these other dimensions of brands' Super Bowl marketing do not influence the ad effects, we also allow the week 0 marketing variables to have a persistent effect on the post-Super Bowl outcomes.<sup>10</sup>

As described above, we can estimate the equation week by week, or pool across weeks. Our primary specification pools across weeks beginning a month before the Super Bowl, to the Super Bowl week, and through two months after the Super Bowl. This allows us to test how the the primary coefficients,  $\alpha$  and  $\delta$ , differ across each of these sets of weeks. Estimation in the pre-Super Bowl time periods serves as our baseline. In the week leading up to the Super Bowl, it is clear that the category effect,  $\delta$ ,

<sup>&</sup>lt;sup>10</sup>Thanks to Jesse Shapiro for this suggestion.

should be larger, but it is also possible the advertising brand could outperform the rest. Consider that Budweiser has been exclusively advertising beer in the Super Bowl for more than 20 years. If their ads have been effective, hopefully they realize more of the Super Bowl consumption spike than their competitors. The post-Super Bowl period focuses in on the effects of the ads. We estimate incremental lift in  $\alpha$  occurring after the Super Bowl, relative to those pre-Super Bowl weeks. Our results are robust to estimating the post-Super Bowl period on its own, but this helps link  $\alpha$  to the Super Bowl ad viewership itself.<sup>11</sup>

Finally, it useful to address potential selection concerns. The decision of the advertiser is whether to advertise or not in a given year,  $A_{jy}$ . In the beer category, we observe no variation over time in  $A_{jy}$ , i.e. Budweiser advertises every year. Estimates are conditional on Budweiser always advertising and therefore based purely on the variation in ratings within markets across years. In the soda category, Coca-Cola did not advertise in the first year in our data (2006), but advertised in all subsequent years. As they had not advertised since 1998, it does not appear they cherry-picked the year in our data in which they did not advertise. Furthermore, the brand-year fixed effect would pick up any common demand shock to Coca-Cola in 2006 that might have led them to not advertise.

The fixed effects therefore force selection concerns to imply that a brand chose to advertise or not based on its expectations of the cross-market distribution of Super Bowl viewership relative to that occurring in other years. Suppose the brand has little potential to convert customers in politically left-leaning "blue" states, then it might withdraw from the Super Bowl in a year when the competing teams will be from San Francisco and New York. This clearly cannot describe Coca-Cola's extended absence pre-2007 and persistence in the game ever since. Pepsi on the other hand has only been absent in one year, 2010. There is however a lot of information about this exit. Pepsi decided to shift both its Super Bowl budget, and a significant portion of the rest of its marketing budget, to fund a social media campaign (the Pepsi Refresh campaign) that gave grants to proposals to help local communities, the environment etc.. A Harvard Business School case and the news articles it cites nicely describe this decision as about shifting emphasis to social causes and not about a poor Super Bowl opportunity. In fact they announced the decision before the end of the NFL's regular season.<sup>12</sup> It is therefore highly

<sup>&</sup>lt;sup>11</sup>Thanks to Lanier Benkard for this suggestion.

<sup>&</sup>lt;sup>12</sup>A Wall Street Journal article titled "Pepsi Benches its Drinks" detailed the move on December 17, 2009, which is

unlikely that this was driven by an accurate expectation of which of the NFL teams would eventually make it to the Super Bowl. Pepsi did return the following year when the Pepsi Refresh campaign failed to live up to Pepsi's expectations.

# 3.1 Beer

We begin our analysis with the beer category, where Budweiser has been the exclusive Super Bowl advertiser for more than 20 years. Table 3 reports the results from the pooled regressions. The Ratings and Ratings \* Ad coefficients are reported for three separate groups to evaluate how the advertiser performs relative to competitors once they have advertised (Post-Super Bowl considers 8 weeks following the game), but also in the week leading up to the game (Super Bowl week), and the previous weeks of they year when we might expect no effect of Ratings (Pre-Super Bowl includes the four to five weeks leading up to the game which occurs on the first Sunday in February). The Pre-Super Bowl group is treated as a baseline with the other two sets of coefficients involving an interaction term for either Week = 0, or Week > 0. Columns (1) to (4) consider revenue per household as the dependent variables, whereas columns (5) to (8) analyze volume per household. The first specification considers the ratings and advertising effects in the presence of only fixed effects (at the brand-market, brand-year and brand-week levels). The effect of the Super Bowl ad (i.e. the interactions between Ratings and whether the brand had an Ad or not) is strongly significant with a coefficient of 0.1464. This implies that a ten point increase in ratings would increase revenue per household for the advertiser by about 1.5 cents more than for competitors. That is nearly a 3.5 percent increase in revenue in the two months following the game. Furthermore, there appear to either be spillover effects on the category, or other unobserved factors driving up category demand in market-years with high Super Bowl viewership, as the Ratings coefficient is significant at 0.477.

In the Super Bowl week, we observe a very strong increase in revenue per household for all brands as the Ratings coefficient is strongly significant at 0.1870. As an example of this, Indianapolis beer purchases in this week were seven times greater in their first Super Bowl in 2007 than the year before when they had never before qualified. The interaction Ratings \* Ad in the Super Bowl weeks illustrates three weeks before the end of the regular season.

		8	Weeks Post-	Super Bowl Inc	luded			
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
VARIABLES	$\operatorname{Rev}$	$\operatorname{Rev}$	$\operatorname{Rev}$	Rev NoSB	Vol	Vol	Vol	Vol NoSE
Post-Super Bowl								
Ratings * Ad	$0.1464^{**}$	$0.1295^{**}$	$0.1293^{**}$	$0.1420^{**}$	$0.0439^{**}$	$0.0373^{**}$	$0.0368^{**}$	$0.0414^{**}$
	(0.0287)	(0.0270)	(0.0274)	(0.0268)	(0.0085)	(0.0074)	(0.0075)	(0.0075)
Ratings	$0.0477^{*}$	0.0440	0.0503	$0.0710^{*}$	0.0088	0.0067	0.0055	0.0089
-	(0.0232)	(0.0220)	(0.0265)	(0.0273)	(0.0048)	(0.0046)	(0.0057)	(0.0060)
Super Bowl week				· · · · · ·				
Ratings * Ad	$0.2810^{**}$	$0.2516^{**}$	$0.2533^{**}$	$0.1935^{**}$	$0.0894^{**}$	$0.0793^{**}$	$0.0796^{**}$	$0.0565^{**}$
	(0.0652)	(0.0618)	(0.0618)	(0.0464)	(0.0237)	(0.0222)	(0.0222)	(0.0142)
Ratings	0.1870**	0.1897**	0.1899 * *	0.1840**	0.0468 **	$0.0452^{**}$	$0.0452^{**}$	0.0408**
0	(0.0345)	(0.0348)	(0.0348)	(0.0359)	(0.0099)	(0.0095)	(0.0095)	(0.0086)
Pre-Super Bowl				, , , ,				. ,
Ratings * Ad	0.0510	0.0533	0.0459	0.0572	-0.0049	-0.0024	-0.0033	-0.0073
Ū.	(0.0528)	(0.0560)	(0.0558)	(0.0684)	(0.0109)	(0.0126)	(0.0128)	(0.0132)
Ratings	-0.0296	-0.0385	-0.0408	0.0163	-0.0083	-0.0065	-0.0052	0.0060
Ū.	(0.0630)	(0.0640)	(0.0655)	(0.0477)	(0.0118)	(0.0122)	(0.0128)	(0.0099)
Marketing								
PostGRPs		$0.0024^{**}$	$0.0022^{**}$	$0.0020^{**}$		$0.0008^{**}$	$0.0008^{**}$	$0.0007^{**}$
		(0.0007)	(0.0007)	(0.0006)		(0.0002)	(0.0002)	(0.0002)
Pre-SB NFL GRPs		0.0005	0.0005	0.0005		0.0001	0.0001	0.0001
		(0.0004)	(0.0004)	(0.0003)		(0.0001)	(0.0001)	(0.0001)
Price		-1.5496**	$-1.5014^{**}$	-1.4169 * *		-0.8681**	$-0.8802^{**}$	-0.8088**
		(0.4401)	(0.4186)	(0.3748)		(0.1323)	(0.1338)	(0.1167)
Price * OtherBrands		1.7950	1.8390	1.9778		-0.6826	-0.6809	-0.7643
		(1.6577)	(1.6550)	(1.7616)		(0.5074)	(0.5078)	(0.5031)
Feature		$0.1285^{**}$	$0.1267^{**}$	0.1214**		0.0245**	$0.0235^{*}$	0.0244**
		(0.0380)	(0.0367)	(0.0353)		(0.0091)	(0.0088)	(0.0081)
Display		0.1440*	$0.1609^{**}$	0.1280*		$0.0375^{*}$	0.0420*	0.0332*
1 0		(0.0630)	(0.0595)	(0.0540)		(0.0174)	(0.0170)	(0.0153)
SB week Marketing	No	No	Yes	Yes	No	No	Yes	Yes
DMAs	50	50	50	50	50	50	50	50
Observations	19,350	19,350	19,350	18,246	19,350	19,350	19,350	18,246
R-squared	0.3613	0.3881	0.3891	0.3981	0.1409	0.2275	0.2288	0.2349
Fixed effects are inclu	ded at the b	rand-market	-week and b	rand-year-week.	Standard err	ors are cluste	ered at the n	narket level

 Table 3: Regression of Super Bowl Viewership and Advertising in the Beer Category

Fixed effects are included at the brand-market-week and brand-year-week. Standard errors are clustered at the market level. Columns (4) and (8) exclude market-years when the local team played in the Super Bowl. \*\* p<0.01, \* p<0.05

that Budweiser performs 2.5 times better than its competitors (an incremental effect of 0.2810). Why does the advertiser, Budweiser, sell more beer before the ads have been displayed in the game? This likely arises from Budweiser being the exclusive Super Bowl advertiser for more than 20 years. Their association with the Super Bowl would likely be a failure if they have been unable to at least convince consumers that their brand should be the brand of choice when watching the game. Some of their ad spots over the years have highlighted that association, such as the historic slogan "Wassup? Just watching the game, having a Bud."

Finally, we consider the Ratings and Ratings \* Ad coefficients in the weeks leading up to the Super Bowl. Neither is significant. A significant result here could have reasonably still occurred because the same cities interested in the Super Bowl were presumably also interested in watching the previous rounds of the NFL playoffs where advertising was more intense by Budweiser, according the summary statistics of the Pre-Super Bowl GRPs reported in the data section. The insignificant coefficients here help assure us that there are not omitted variables correlating high Super Bowl viewership years with high revenue.

The Super Bowl ad effect is persistent and stable throughout the remainder of the revenue specifications. The effect of Ratings for other brands does not hold up once covariates are added in specification (2). Allowing the marketing mix variables in the Super Bowl week to persist in specification (3) also yields an insignificant Ratings effect, but does not change the Super Bowl ad effect. In specification (4) we consider whether the estimates could be based on a "treatment" effect for your city being in the Super Bowl, which we rule out by dropping all market-years in which the local market team played in the Super Bowl. The effects remain stable here, and we see the baseline Ratings effect once again appear significant. Throughout these, there is however no doubt about the superior performance of the advertiser, Budweiser, in those markets where Super Bowl viewership is highest.

The volume regressions tell the same story, with coefficients adjusted accordingly. The only notable difference is that the Ratings effect in the Post-Super Bowl period is never signifcant. As the volume specifications represent a traditional demand equation, we can place more meaning on the other marketing variables. Concurrent week by week advertising does seem to be associated with more sales. Price has a significantly negative relationship with sales, while feature and display are associated with more sales. While the signs are intuitive, the lack of exogenous variation for any of these prevents us from making any substantive conclusions about the magnitude of these variables. They merely serve to illustrate that subsequent marketing activity is not exhibiting an endogenous response that is altering the inference about the role of the Super Bowl viewership and advertising.

Next, we discuss an alternative interpretation of these coefficients. The Ratings \* Ad coefficient essentially measures the difference between Budweiser and all other brands in the presence of heightened Super Bowl viewership. The "pre" period assures us that there are not omitted variables driving this relationship. The "post" period only differs in that the Super Bowl has now been watched. The notable difference here is the advertising. One might suspect that the added consumption of Budweiser during the Super Bowl could also be generating part of this effect if consumption of the brand itself during the game generates a lasting impression. Habit persistence could be present, or a reasonable model of goodwill for brands could include both consumption experiences as well as advertising. However, if such strong and persistent effects of past consumption exist, we should also expect the intense marketing activity in the week before the game to affect these long-run outcomes. Specifications (2) to (4) and (6) to (8) allow for such effects and neither substantially alters the coefficients of interest. While not reported, these coefficients are also not statistically significant. Thus, it is difficult to ascribe these effects to anything other than the Super Bowl advertising itself.

It is tempting to extrapolate the marginal effect of ratings on revenue to a return on investment, but we prefer not to because our estimates are "local" to viewership variation in the 30 to 60 percent range. In other words, we never observe the die-hard Super Bowl fans, who watch every year, not being exposed to a Budweiser ad. Our analysis focuses on a more fickle Super Bowl viewer who may also be more fickle with regard to other preferences and consequently more easily swayed by advertising. Nevertheless, these effects are large even if restricted to a subset of the of the exposed. We would likely underestimate an ROI in other dimensions, such as the Super Bowl ad's effect on bars and other venues' decisions of whether or not to offer Bud. Even within the retailer where we can observe sales, the ad investment could help persuade a major chain to offer more shelf space to Bud throughout all of it stores.

#### 3.2 Soda

We now consider the effects of the Super Bowl and its ads in the soda category. Both Coke and Pepsi advertise in most years, so we also estimate how the effect changes when both competitors are advertising in the game (Ratings \* Ad\*Ad). Specification (1) in Table 4 illustrates a significant revenue per household coefficient for Ratings \* Ad, just as it did for beer, but with a smaller magnitude. A ten point increase in ratings, increases revenue by 0.36 cents per household. That represents a 0.6% to 1% increase in revenue depending on whether we consider Coke or Pepsi. However, the Ratings \* Ad\*Ad coefficient suggests this effect entirely disappears when Coke and Pepsi advertise head to head in the Super Bowl. We explore this competitive dynamic more in the following table where we restrict the analysis to only Coke and Pepsi. These Post-Super Bowl coefficients remain quite stable throughout all of the revenue specifications, with only a slight adjustment in the Ratings \*Ad\*Ad coefficient when the marketing variables are included in specifications (2) to (4).

The Super Bowl week estimates reveal a significant consumption effect for the game. Revenue per household increases 1.866 cents for a ten point increase in ratings. Part of this is attributable to changes in the marketing decisions as the coefficients drops to about 1.6 cents in the following specifications.

The notable difference between soda and beer in the Super Bowl week is that the advertiser does not have any advantage in the Super Bowl party sales. The likely reason for this is that the advertiser is not always the same. It is just Pepsi in the first year, then Pepsi and Coke in every other year except for 2010 when Pepsi stepped out and Coca-Cola (and Dr. Pepper) advertised in the Super Bowl. It is also the case that there is not a single brand that "owns" the Super Bowl as is the case in beer.

Turning to the pre-Super Bowl time period, which serves as the baseline, we find no significant effect of Ratings, or Ratings interacted with the Ad variables. This illustrates that there is assuredly no pre-ad effect and also that there does not appear to be any omitted variables at the market year level driving a correlation between outcomes and Super Bowl viewership.

The volume regressions once again resemble the revenue regressions with an adjustment in the coefficients. The only different implication is that the consumption effect in the Super Bowl week reduces to be insignificant once the the marketing variables are included. As the standard errors stay

				Super Bowl In				
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
VARIABLES	$\operatorname{Rev}$	$\operatorname{Rev}$	Rev	Rev NoSB	Vol	Vol	Vol	Vol NoSB
Post-Super Bowl								
Ratings * Ad	$0.0356^{**}$	$0.0325^{**}$	$0.0309^{**}$	$0.0325^{**}$	$0.0169^{**}$	$0.0146^{**}$	$0.0132^{**}$	$0.0142^{**}$
	(0.0057)	(0.0050)	(0.0052)	(0.0058)	(0.0046)	(0.0038)	(0.0041)	(0.0044)
Ratings * Ad*Ad	-0.0409**	-0.0339**	-0.0342**	-0.0357**	-0.0229**	$-0.0169^{**}$	-0.0170**	$-0.0174^{**}$
	(0.0053)	(0.0055)	(0.0057)	(0.0062)	(0.0042)	(0.0042)	(0.0044)	(0.0048)
Ratings	-0.0472	-0.0110	-0.0380	-0.0350	-0.0430	-0.0042	-0.0296	-0.0270
	(0.0277)	(0.0258)	(0.0279)	(0.0320)	(0.0217)	(0.0165)	(0.0185)	(0.0218)
Super Bowl week								
Ratings * Ad	-0.0122	-0.0092	-0.0096	-0.0131	-0.0147	-0.0078	-0.0083	-0.0093
	(0.0144)	(0.0120)	(0.0119)	(0.0121)	(0.0123)	(0.0096)	(0.0096)	(0.0097)
Ratings * Ad*Ad	-0.0121	-0.0273	-0.0271	-0.0300*	0.0021	-0.0154	-0.0151	-0.0153
	(0.0179)	(0.0141)	(0.0140)	(0.0149)	(0.0158)	(0.0120)	(0.0119)	(0.0124)
Ratings	$0.1866^{**}$	0.1582*	0.1596*	0.1638*	0.1129*	0.0750	0.0765	0.0731
	(0.0656)	(0.0684)	(0.0684)	(0.0744)	(0.0498)	(0.0482)	(0.0482)	(0.0516)
Pre-Super Bowl								
Ratings * Ad	-0.0579	-0.0430	-0.0431	0.0130	-0.0168	-0.0008	-0.0034	0.0120
	(0.0638)	(0.0588)	(0.0522)	(0.0559)	(0.0481)	(0.0402)	(0.0375)	(0.0352)
Ratings * Ad*Ad	0.1401	0.1219	0.1243	0.0698	0.0552	0.0365	0.0401	0.0253
-	(0.0780)	(0.0706)	(0.0657)	(0.0634)	(0.0559)	(0.0470)	(0.0451)	(0.0410)
Ratings	-0.0698	-0.0608	-0.0488	-0.0661	-0.0298	-0.0190	-0.0069	-0.0101
-	(0.0845)	(0.0829)	(0.0854)	(0.0780)	(0.0443)	(0.0400)	(0.0409)	(0.0363)
Marketing			· · ·		· · ·		· · · ·	
PostGRPs		-0.0011	-0.0011	-0.0009		-0.0008	-0.0008	-0.0006
		(0.0009)	(0.0009)	(0.0009)		(0.0006)	(0.0006)	(0.0006)
Pre-SB NFL GRPs		0.0015	0.0014	0.0002		0.0000	-0.0001	-0.0009
		(0.0022)	(0.0022)	(0.0028)		(0.0014)	(0.0014)	(0.0017)
Price		-10.7106**	-10.7985 * *	-10.7272**		-11.1533**	-11.2190**	-11.1825**
		(1.2303)	(1.2432)	(1.3138)		(1.3295)	(1.3366)	(1.4101)
Price * OtherBrands		6.3960*	5.8464	5.7409		5.0891	4.6004	4.6086
		(3.1504)	(3.1970)	(3.1957)		(2.6604)	(2.6162)	(2.6048)
Feature		0.5039**	$0.5013*^{*}$	$0.5153*^{*}$		0.3748**	$0.3731^{**}$	0.3827**
		(0.0850)	(0.0848)	(0.0913)		(0.0656)	(0.0658)	(0.0699)
Display		0.0793	0.1007	0.0840		0.0101	0.0331	0.0226
		(0.0962)	(0.0870)	(0.0850)		(0.0660)	(0.0572)	(0.0575)
SB week Marketing	No	No	Yes	Yes	No	No	Yes	Yes
DMAs	56	56	56	56	56	56	56	56
Observations	21,945	21,945	21,945	20,972	21,945	21,945	21,945	20,972
R-squared	0.2606	0.3979	0.3993	0.4038	0.0548	0.3287	0.3320	0.3351

#### Table 4: Regression of Super Bowl Viewership and Advertising in the Soda Category

Fixed effects are included at the brand-market-week and brand-year-week. Standard errors are clustered at the market level. Columns (4) and (8) exclude market-years when the local team played in the Super Bowl. \*\* p < 0.01, \* p < 0.05

roughly the same, the magnitude suggests a drop in the Super Bowl party consumption effect of about one-third. Price and feature are shown to be significant drivers of volume.

We now explore the Coke vs. Pepsi dynamic in more detail by reporting the analysis for only these two brands in Table 5. One reason for this is that in the previous analysis Dr. Pepper, who only advertised in one year, had its Super Bowl ad effect averaged in with these large players. That could shift the Ratings \* Ad coefficient downward, but has no effect on Ratings \* Ad\*Ad because that coefficient is restricted to only the two major players: Coke and Pepsi. Comparing the estimates in the upper panel of Table 5 to Table 4, the Ratings \* Ad coefficient is now greater than the Ratings \*Ad\*Ad coefficient in nearly every specification, whereas it was almost always less in Table 4. While this is more intuitive, the story in fact does not change much as the difference is quite small. Direct competition between the advertisers results in what is essentially no effect for either advertiser.

#### 3.3 Payoff During Subsequent Sporting Events

We test the horizon of the Super Bowl ad effects by running a series of regressions in which Equation 1 is conditioned on a specific week, w, following the Super Bowl. Fixed effects are at the brand-market and brand-year level, with clustering still at the market level. The Ratings \* Ad coefficient is plotted in Figures 3 and 4 for beer and soda respectively. As opposed to the anticipated monotonically fading effect over time, we find occasional spikes in ad effectiveness. We thought this might be attributable to the times when the particular creative was rerun (we are already accounting for all concurrent advertising by the brand), but this is not the case. We then discovered that the pattern aligned with weeks with other sporting events. For example, week 8 after the Super Bowl, which exhibits the largest effect in soda and one of the largest in beer, typically coincides with the opening week of Major League Baseball and the beginning of the NCAA Final Four. There is also a noticeable increase in the return from the ad in week 6, when the NCAA tournament begins. The largest spike in the beer category coincides with the beginning of the NBA playoffs in week 11. An increase in effectiveness for soda is also observed at this time. Finally, the NBA finals occur roughly sixteen weeks after the Super Bowl, yielding another statistically significant increase in the effectiveness of Budweiser's Super Bowl advertising.

			8 Weeks Post	Super Bowl In	cluded			
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
VARIABLES	$\operatorname{Rev}$	$\operatorname{Rev}$	$\operatorname{Rev}$	Rev NoSB	Vol	Vol	Vol	Vol NoSB
Post-Super Bowl								
Ratings * Ad	$0.0601^{**}$	$0.0536^{**}$	0.0520**	$0.0531^{**}$	$0.0274^{**}$	$0.0221^{**}$	$0.0197^{*}$	$0.0203^{*}$
	(0.0108)	(0.0092)	(0.0102)	(0.0106)	(0.0086)	(0.0064)	(0.0081)	(0.0084)
Ratings * Ad*Ad	-0.0533**	-0.0422 **	-0.0422 **	-0.0443 **	$-0.0283^{**}$	$-0.0183^{**}$	-0.0178**	$-0.0189^{**}$
	(0.0070)	(0.0068)	(0.0075)	(0.0081)	(0.0055)	(0.0050)	(0.0057)	(0.0062)
Ratings	-0.0238	0.0273	0.0037	0.0137	-0.0043	0.0482	0.0285	0.0412
	(0.0372)	(0.0350)	(0.0332)	(0.0386)	(0.0347)	(0.0245)	(0.0233)	(0.0275)
Super Bowl week								
Ratings * Ad	-0.0227	-0.0062	-0.0071	-0.0116	-0.0278	-0.0030	-0.0037	-0.0045
	(0.0253)	(0.0187)	(0.0185)	(0.0194)	(0.0219)	(0.0141)	(0.0140)	(0.0147)
Ratings * Ad*Ad	-0.0043	$-0.0367^{*}$	-0.0362*	-0.0386*	0.0107	-0.0268*	-0.0264	-0.0269
	(0.0221)	(0.0160)	(0.0159)	(0.0166)	(0.0192)	(0.0134)	(0.0133)	(0.0137)
Ratings	0.1244	0.0832	0.0849	0.0660	0.0755	0.0204	0.0219	-0.0038
	(0.0892)	(0.0873)	(0.0872)	(0.0963)	(0.0722)	(0.0654)	(0.0654)	(0.0710)
Pre-Super Bowl								
Ratings * Ad	-0.0762	-0.0330	-0.0480	0.0053	-0.0042	0.0441	0.0301	0.0426
	(0.0882)	(0.0763)	(0.0684)	(0.0718)	(0.0689)	(0.0522)	(0.0469)	(0.0477)
Ratings * Ad*Ad	0.1652	0.1204	0.1365	0.0777	0.0519	0.0031	0.0174	0.0025
-	(0.1004)	(0.0848)	(0.0789)	(0.0797)	(0.0750)	(0.0572)	(0.0539)	(0.0533)
Ratings	-0.1273	-0.1187	-0.1001	-0.0626	-0.1016	-0.0961	-0.0780	-0.0633
-	(0.0869)	(0.0920)	(0.0932)	(0.0689)	(0.0601)	(0.0577)	(0.0573)	(0.0478)
Marketing				· · ·			· · · ·	
PostGRPs		-0.0012	-0.0012	-0.0011		-0.0007	-0.0007	-0.0005
		(0.0010)	(0.0009)	(0.0010)		(0.0007)	(0.0007)	(0.0007)
Pre-SB NFL GRPs		0.0008	0.0006	-0.0014		-0.0004	-0.0005	-0.0017
		(0.0037)	(0.0037)	(0.0044)		(0.0023)	(0.0023)	(0.0027)
Price		-18.9038**	-18.9560 * *	$-18.8835^{**}$		$-19.7748^{**}$	$-19.8293^{**}$	-19.7890 **
		(1.7675)	(1.8243)	(1.9333)		(1.8651)	(1.9107)	(2.0236)
Price * OtherBrands		$0.4649^{**}$	$0.4571^{**}$	$0.4807^{**}$		$0.2914^{**}$	$0.2838^{**}$	$0.3006^{**}$
		(0.1150)	(0.1142)	(0.1203)		(0.0856)	(0.0855)	(0.0901)
Feature		0.0370	0.0769	0.0377		-0.0223	0.0135	-0.0116
		(0.1347)	(0.1264)	(0.1243)		(0.0936)	(0.0868)	(0.0875)
Display			0.4977	0.5176			0.4239	0.4278
			(1.4941)	(1.4073)			(1.0760)	(1.0583)
SB week Marketing	No	No	Yes	Yes	No	No	Yes	Yes
DMAs	56	56	56	56	56	56	56	56
Observations	$^{8,778}$	8,778	$^{8,778}$	$^{8,287}$	8,778	8,778	8,778	$^{8,287}$
R-squared	0.0661	0.3428	0.3444	0.3474	0.0490	0.4476	0.4499	0.4541

#### Table 5: Regression of Super Bowl Viewership and Advertising for Coke and Pepsi

Fixed effects are included at the brand-market-week and brand-year-week. Standard errors are clustered at the market level. Columns (4) and (8) exclude market-years when the local team played in the Super Bowl. \*\* p<0.01, \* p<0.05

This pattern of effectiveness over time supports the notion that the placement of advertisements in sporting events such as the Super Bowl builds brand associations that exhibit particular strength for consumption decisions during sporting events. This also suggests that Budweiser's long standing run as the exclusive Super Bowl advertiser may be critical to its dominance in the beer category where consumption and viewership of sports is closely tied. In fact, it is consistent with the finding above that Budweiser outperforms competitors in sales for the Super Bowl. However this is not something we specifically tested for and this could just be an ex-post rationale for the observed pattern of effectiveness over time. In fact, the standard errors in the beer category are too large (as indicated by the confidence intervals in gray) to indicate a significant boost in these weeks. The soda category does however exhibit tight enough standard errors that the confidence interval for the week 8 boost in effectiveness does not overlap with the confidence intervals for all subsequent weeks.

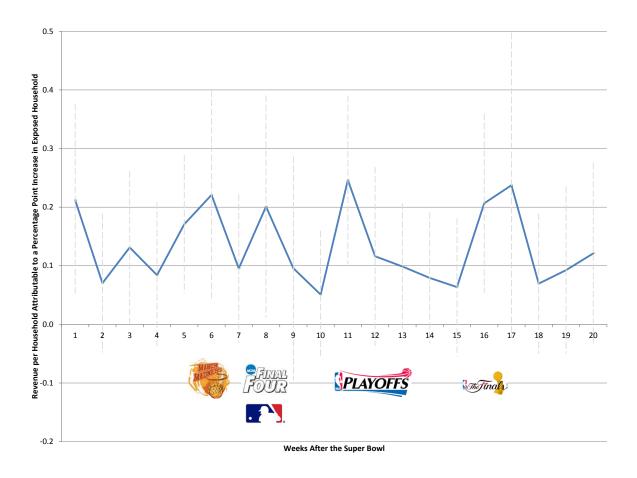


Figure 3: Super Bowl Advertising Effect by Week After the Super Bowl: Beer

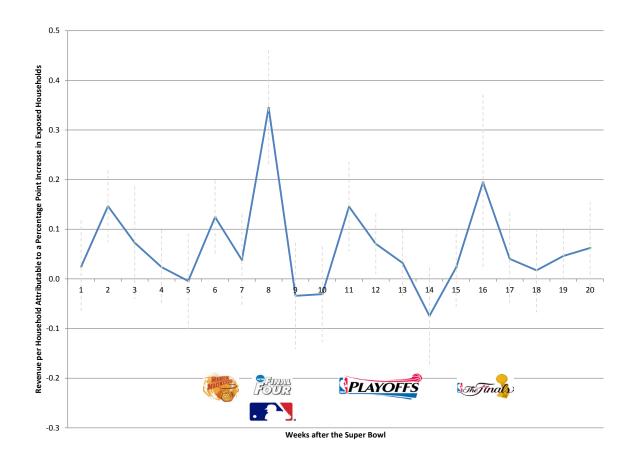


Figure 4: Super Bowl Advertising Effect by Week After the Super Bowl: Soda

#### 3.4 Testing the Complementarity Between Brand Consumption and Sports Viewership

To provide an explicit test for the relationship between Super Bowl ad effectiveness and subsequent sports viewership, we collected data on viewership of the NCAA basketball tournament, which can span across weeks 4 through 10, depending on the year. We chose to focus on the NCAA tournament for two reasons. First, it occurs the soonest after the game, such that the effects have the potential to be the greatest. Second, its viewership is spread more across network television than Major League Baseball, whose teams primarily air their games on local cable networks. The AdViews data from which we extracted sports viewership only reports ratings information for broadcasts on traditional networks such as ABC, CBS, NBC and Fox. To include the effects of NCAA viewership in our model, we extend the post-Super Bowl horizon in the pooled regressions to include all potential weeks in which the tournament could have been viewed. We extend the post-Super Bowl group of coefficients to also include the NCAA viewership variable by itself, then interacted with the major brands in the category, and finally interacted with all of the Super Bowl ratings related coefficients from above. We report the results first for the soda category where the pattern was strongest in the figures above, then consider the beer category.

Table 6 illustrates the baseline Ratings \* Ad coefficient in the Post-Super Bowl time frame is no longer significant. Yet consistent with the above link to sports viewership, the Ratings \* Ad coefficient interacted with NCAA viewership is strong and significant across both revenue and volume specifications. It also holds strongly when we drop the market years in which the local team was in the Super Bowl (specifications 2 and 4).

The baseline NCAA coefficient illustrates a consumption spike for basketball viewership which is similar in nature to that observed in the week leading up to the Super Bowl. The interaction NCAA \* Coke documents that Coke holds a superior position in the minds of customers when purchasing soda for NCAA tournament viewership.

Next, we consider the same analysis for the beer category in Table 7. The Ratings \* Ad coefficients for beer are still significant, yet at slightly smaller magnitudes than reported in Table 3. The NCAA \* Ratings \* Ad coefficient is quite large, but is not statistically significant in this case. There are a few possible reasons for the contrast between the results for the beer category and soda. First, the figures above illustrated that the effects were not as dominant in beer, and the most effective weeks for beer involved the NBA playoffs and finals. As much of the NBA playoffs are broadcast on cable, we cannot measure that viewership at the market level. These events also occur later and could stretch the statistical power too far. Second, Budweiser may not have as much to add to its complementarity with sports. It already owns the Super Bowl association and whatever spillover that might have on other sports. So while the interaction with the NCAA is not significant here, the strength of the coefficient and the previous documentation of a NFL sports association for Budweiser are both consistent with the general theme that advertising plays a role in generating complementarities between these consumables

1		t-Super Bowl Ir		
	(1)	(2)	(3)	(4)
VARIABLES	Rev	Rev NoSB	Vol	Vol NoSB
Post-Super Bowl				
Ratings * Ad	-0.0006	-0.0016	-0.0061	-0.0067
	(0.0048)	(0.0049)	(0.0035)	(0.0037)
Ratings * Ad*Ad	$0.0160^{**}$	$0.0159^{**}$	$0.0111^{**}$	$0.0115^{**}$
	(0.0056)	(0.0058)	(0.0040)	(0.0041)
Ratings	-0.0001	0.0007	0.0007	0.0008
	(0.0108)	(0.0105)	(0.0070)	(0.0070)
NCAA * Ratings * Ad	$0.2485^{**}$	$0.2712^{**}$	$0.1817^{**}$	$0.2023^{**}$
	(0.0577)	(0.0637)	(0.0424)	(0.0469)
NCAA * Ratings * Ad*Ad	-0.2093**	$-0.2214^{*}$	-0.0874	-0.0973
	(0.0796)	(0.0869)	(0.0498)	(0.0569)
NCAA * Ratings	0.0799	0.1102	0.0373	0.0572
	(0.0861)	(0.0907)	(0.0601)	(0.0647)
NCAA * Coke	$0.1748^{**}$	$0.1695^{**}$	$0.0932^{**}$	0.0879*
	(0.0407)	(0.0415)	(0.0339)	(0.0341)
NCAA * Pepsi	0.0332	0.0381	0.0100	0.0134
-	(0.0302)	(0.0323)	(0.0228)	(0.0243)
NCAA	$0.0732*^{*}$	0.0666*	0.0443*	0.0396*
	(0.0256)	(0.0263)	(0.0184)	(0.0193)
Super Bowl week		. ,	. ,	
Ratings * Ad	0.0032	0.0006	-0.0018	-0.0029
0	(0.0105)	(0.0105)	(0.0086)	(0.0086)
Ratings * Ad*Ad	-0.0370**	-0.0392**	-0.0199	-0.0195
	(0.0133)	(0.0141)	(0.0113)	(0.0117)
Ratings	0.0792**	0.0762**	0.0443**	0.0418*
8-	(0.0222)	(0.0224)	(0.0168)	(0.0169)
Pre-Super Bowl	()	(	()	()
Ratings * Ad	$0.0261^{**}$	$0.0296^{**}$	0.0059	0.0065
itatings ita	(0.0069)	(0.0072)	(0.0043)	(0.0044)
Ratings * Ad*Ad	-0.0002	-0.0095	-0.0072	-0.0102
reatings ita ita	(0.0131)	(0.0111)	(0.0081)	(0.0071)
Ratings	-0.0124	-0.0192	-0.0388*	$-0.0447^{**}$
Itatiligs	(0.0320)	(0.0274)	(0.0184)	(0.0171)
Marketing	(0.0020)	(0.0214)	(0.0104)	(0.0111)
PostGRPs	-0.0007	-0.0006	-0.0002	-0.0001
i ostatti s	(0.0006)	(0.0006)	(0.0004)	(0.0004)
Pre-SB NFL GRPs	(0.0000) -0.0010	-0.0013	-0.0004	-0.0003
FIE-5D NFL GRES	(0.0010)	(0.0016)	(0.0007)	(0.0010)
Drico	(0.0012) -9.4673**	$-9.3934^{**}$	-8.8123**	-8.7330**
Price				
Price * OtherBrands	$(0.6043) \\ 4.7790^{**}$	(0.6042)	(0.5833)	(0.5839)
Price · OtherBrands		4.7781**	$2.6202^{*}$	$2.5880^{*}$
D	(1.5626)	(1.5277)	(1.0210)	(1.0090)
Feature	$0.1550^{**}$	$0.1543^{**}$	$0.1165^{**}$	$0.1160^{**}$
	(0.0261)	(0.0262)	(0.0206)	(0.0206)
Display	-0.0187	-0.0202	-0.0179	-0.0186
	(0.0175)	(0.0173)	(0.0143)	(0.0142)
SB week Marketing	Yes	Yes	Yes	Yes
DMAs	56	56	56	56
Observations	$^{86,590}$	$85,\!325$	$86,\!590$	$85,\!325$
R-squared	0.3391	0.3404	0.2757	0.2761

 Table 6: Testing Super Bowl Ad Viewership Interaction with NCAA Viewership: Soda

Te squared0.35510.34940.21310.2161Fixed effects are included at the brand-market-week and brand-year-week.Standard errors are clustered at the market level.Columns (2) and (4) exclude market-years when the local team played in the Super Bowl.\*\* p<0.01, \* p<0.05</td>

#### and a common potential consumption occasion: sports viewership.

	12 Weeks	Post-Super Boy	wl Included	
	(1)	(2)	(3)	(4)
VARIABLES	$\operatorname{Rev}$	Rev NoSB	Vol	Vol NoSB
Post-Super Bowl				
Ratings * Ad	$0.1224^{**}$	$0.1355^{**}$	$0.0350^{**}$	$0.0398^{**}$
	(0.0314)	(0.0310)	(0.0088)	(0.0084)
Ratings	$0.0521^{*}$	$0.0741^{**}$	0.0045	0.0079
	(0.0254)	(0.0259)	(0.0055)	(0.0057)
NCAA * Ratings * Ad	0.3459	0.2737	0.0439	0.0057
	(0.2911)	(0.2937)	(0.0947)	(0.0868)
NCAA * Ratings * Ad	-0.0149	-0.0615	0.0052	-0.0060
	(0.1398)	(0.1595)	(0.0288)	(0.0335)
NCAA * Bud	-0.1202	-0.0925	-0.0100	0.0051
	(0.1302)	(0.1276)	(0.0420)	(0.0376)
NCAA	0.0445	0.0674	0.0067	0.0119
	(0.0641)	(0.0732)	(0.0132)	(0.0152)
Super Bowl week				
Ratings * Ad	$0.2518^{**}$	$0.1898^{**}$	$0.0786^{**}$	$0.0548^{**}$
0	(0.0619)	(0.0449)	(0.0222)	(0.0136)
Ratings	0.1901**	0.1846**	$0.0454^{**}$	0.0411**
0	(0.0349)	(0.0362)	(0.0096)	(0.0087)
Pre-Super Bowl			. ,	
Ratings * Ad	0.0239	0.0304	-0.0090	-0.0141
	(0.0554)	(0.0685)	(0.0125)	(0.0132)
Ratings	-0.0486	0.0091	-0.0056	0.0061
0	(0.0649)	(0.0475)	(0.0127)	(0.0098)
Marketing				
PostGRPs	$0.0023^{**}$	$0.0023^{**}$	$0.0008^{**}$	$0.0008^{**}$
	(0.0006)	(0.0006)	(0.0002)	(0.0002)
Pre-SB NFL GRPs	0.0005	0.0005	0.0001	0.0001
	(0.0003)	(0.0003)	(0.0001)	(0.0001)
Price	-1.6019**	-1.5598**	-0.9323**	-0.8798**
	(0.4024)	(0.3752)	(0.1281)	(0.1205)
Price * OtherBrands	2.2263	2.3769	-0.5106	-0.5822
	(1.6341)	(1.7297)	(0.4626)	(0.4620)
Feature	0.1349**	$0.1316^{**}$	$0.0261^{**}$	0.0270 * *
	(0.0360)	(0.0360)	(0.0086)	(0.0084)
Display	0.1683 * *	$0.1424^{*}$	$0.0434^{**}$	0.0366*
- *	(0.0571)	(0.0544)	(0.0160)	(0.0151)
SB week Marketing	Yes	Yes	Yes	Yes
DMAs	50	50	50	50
Observations	25,150	23,714	25,150	23,714
R-squared	0.3883	0.3960	0.2267	0.2317

Table 7: Testing Super Bowl Ad Viewership Interaction with NCAA Viewership: Beer

Fixed effects are included at the brand-market-week and brand-year-week.

Standard errors are clustered at the market level.

Columns (2) and (4) exclude market-years when the local team played in the Super Bowl. \*\* p < 0.01, \* p < 0.05

Overall, the combination of these results with the previous pooled regressions tells an interesting story of major soda brands competing to have an association with sports viewership that resembles what Budweiser has been able to achieve for the Super Bowl. Their advertisements in the Super Bowl generate, or augment, a complementarity between consumption of their brand and viewership of sports.

#### 3.5 Caveats

We feel it is important to address some of the potential limitations of our analysis. First, we conduct our analysis using variation in ratings alone, conditional on a Super Bowl ad being aired. As we state above, the two deviations in each soda brand's typical advertising decision are not likely candidates for a selection bias. Nevertheless, it is possible that advertisers could alter other factors in response to the anticipated distribution of Super Bowl viewership. It is possible that they could change the creative execution of the ad. The expense of developing creative for Super Bowls suggests this is unlikely in the weeks just before the game. They could also alter the number of spots aired during the game. We can observe this and have run specifications with this included, but prefer to focus our analysis around the ratings data whose variation is exogenous. The brands could also alter the particular products they choose to advertise in the game. Pepsi occasionally advertises Diet Pepsi or Pepsi Max, and Anheuser Busch has used some of its many spots in a year to include other brands such as Michelob or Stella. These could have also been chosen strategically based on the distribution of viewership. While we cannot rule out these selection decisions, we are skeptical they exist. They may bias upward the estimates of the Super Bowl ad effect in beer, but its unlikely they account for a majority of it. In soda, it is hard to imagine that such selection decisions would be driving the link between Super Bowl ad effectiveness and viewership of the NCAA basketball tournament.

#### 4 Conclusions

We have explored the effectiveness of Super Bowl advertising in the context of established consumer packaged goods brands representing perennial advertisers in the game. Large observed swings in local viewership of the game generate significant increases in advertisers' revenues and volume. Such large potential effects answers the question of why established brands continue to invest so heavily in this, and other, advertising. Furthermore, the patterns we uncover help understand what an established brand can hope advertising to achieve once its product's existence and attributes are known. In the case of consumables like beer and soda, a Super Bowl ad can generate or augment a complementarity between its brand and viewership of sports. The complementarity between beer/soda and the viewership of sports is readily observed in the household, at bars and at games themselves, but this is, to our knowledge, the first evidence illustrating that advertising can plays a role in this relationship and can link the complementarity to a particular brand. Analysis of advertising creatives in marketing classes often teach this strategy. A non-sports example involved MasterCard's use of the McGyver TV character to associate the use of MasterCard with the purchases of small items to counter the previous perception that credit cards should only be used for large purchases. While commonly taught, we have lacked evidence in real world data that such strategies are effective. Our findings support this and actually show that the context of the placement itself may be able to create the association, as very few Super Bowl ads by soda manufacturers actually emphasize sports.

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# SUPER RETURNS? THE EFFECTS OF ADS ON PRODUCT DEMAND\*

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#### Abstract

This paper uses a natural experiment—the Super Bowl—to study the causal effect of advertising on product demand. Identification of the causal effect rests on two points: 1) Super Bowl ads are purchased before advertisers know which teams will play; 2) cities where there are many fans of the qualifying teams will have substantially more ad exposures per capita than other cities do. We compare product demand patterns for advertised movies in cities with fans of qualifying teams to demand patterns in cities with fans of near-qualifying teams and find a substantial increases in opening weekend demand for those movies in cities with more ad exposures. On average, the movies in our sample experience incremental ticket sales of \$8.4 million from a \$3 million Super Bowl advertisement.

<sup>\*</sup>We thank participants at IO Fest at Berkeley for helpful comments.

Every year, the United States spends roughly 2% of its GDP on advertising (Galbi, 2008). Not surprisingly, whether, when, and why advertising increases product demand is of considerable interest to economists. Major theoretical contributions to the impact of advertising on demand include Dorfman and Steiner (1953), Nerlove and Arrow (1962), Nelson (1974), Varian (1980), Grossman and Shapiro (1984), Stigler (1987), Becker and Murphy (1993), Laibson (2000), and Johnson and Myatt (2006).

However, empirically testing the effects of advertising is notoriously complicated. Products that are heavily advertised tend to sell more, but this in itself does not prove causation. (Sherman and Tollison, 1971; Comanor and Wilson, 1971). A particular product often sees an increase in sales after increasing its ad expenditures, but here too the causation could run the other way. (Heyse and Wei, 1985; Ackerberg, 2003). For example, flower companies consistently increase ad expenditures in the weeks leading up to Valentine's Day and see increased sales around Valentine's Day. But it is difficult to know how much of these correlations are causal. Many of the same factors that affect consumer demand likely also affect advertising purchase decisions (Schmalensee, 1978; Lee et al., 1996).

Testing for causal effects requires an exogenous shock to viewership of an ad. The gold standard, as always, is the experiment; and field experiments have become increasingly popular among economists studying advertising (Simester et al., 2009; Bertrand et al., 2010; Lewis and Rao, 2012). However, these experiments tend to be very expensive and require access to proprietary data. Moreover, they tend to have low power, usually do not produce statistically significant effects, and have not led to consensus on advertising effectiveness (Hu et al., 2007; Lewis and Reiley, 2008; Lewis and Rao, 2012). Further, field experiments tend to study the effects of a particular ad campaign that a firm is uncertain enough about to agree to study. These are a subset of ads with potentially very different properties and results than ads that are *routinely* purchased by firms.

This paper takes a different approach. We utilize a quasi-natural shock that leads to a

large impact on the viewership of a large number of advertisements in advertising.

Two weeks prior to the Super Bowl, the NFC and AFC Championship games are played. Controlling for the spread, the winners of these games are essentially random. The Super Bowl will be watched by substantially more viewers in cities with many fans of the teams that win these Championship Games and play in the Super Bowl. On average, the Super Bowl will be watched by an additional eight percentage points (roughly 20 percent) of households in the home city of a team that qualifies for the game.<sup>1</sup>

Super Bowl ads are sold out months before these Championship games, so firms have to decide whether to purchase ads long before knowing who will play in the Super Bowl. Hence the Championship Games are essentially random shocks to the number of viewers of Super Bowl ads in cities. Increased product demand in cities of qualifying teams, compared to demand in cities of near-qualifying teams, can thus be attributed to advertisements.

We study 54 movies advertised during the 2004 - 2012 Super Bowls and 54 placebo movies that are similar to movies that chose to advertise but did not do so.

There are three attractive features to studying movies. First, movie advertisements are common for Super Bowls. Second, different movies advertise each year. Third, and most subtle, Super Bowl ads represent a large fraction of a movie's expected revenue. For a Pepsi ad to be profitable, it only needs to move sales by a very small percent. As Lewis and Reiley (2013) show, in their Super Bowl Impossibility Theorem, for products like Pepsi, it can be virtually impossible to detect even profitable effects. The influence of Super Bowl ads, on the other hand, can represent a meaningful fraction of a movie's revenue.

There are however, two notable disadvantages to studying movies. First, city-specific, movie sales data are notoriously difficult to obtain. However, we were able to obtain this data for a limited sample of cities. We also have an additional proxy for movie demand—

<sup>&</sup>lt;sup>1</sup>Hartmann and Klapper (2014a) independently come to a similar methodology to study the affects of advertising on a variety of products, such as beer and soft drinks. They find that adds to not increase sales. The different affects of advertising on these goods and movies is an important area for future research.

Google searches on release week—for the full sample of cities. Second, movies do not have a standard measure of expected demand prior to the broadcast of the ads. Having such a measure can drastically reduce noise. We construct this measure using Google searches prior to the Super Bowl as a proxy for demand. We show that this is a strong predictor of eventual sales and significantly reduces noise.

Overall, we find strong evidence of large effects of advertising on movie demand. Our results suggest that a 100 ratings point increase due to additional Super Bowl ad exposures increases opening weekend movies ticket sales by about 50 percent. For the average movie in our sample, this translates into an incremental return of \$8.4 million in opening weekend ticket sales for a \$3 million Super Bowl advertisement.

A very similar methodology was independently used by Hartmann and Klapper (2014b). They study the effects of Super Bowl ads in the beer and soda category. And they also find positive effects.

Researchers might extend this methodology for more studies of advertising. Sports exhibitions create many large, random shocks to an area's viewership size of various events (and, often, ads). As mentioned earlier, the advantages of this approach relative to field experiments are you do not have to convince a firm to do it and you can study a representative selection of ads, rather than a subset of ads that firms are uncertain about.

## I Empirical specification

Suppose that  $AdViews_{j,c,t}$  people were exposed to an advertisement for product j in city c at time period t. You want to know how much viewing that ad affected probability of sales.

#### **OLS** Regression

A simple OLS regression would be:

$$Sales_{j,c,t+1} = \beta_0 + \beta_1 AdViews_{j,c,t} + \beta_2 SalesAbsentAd_{j,c,t+1} + w_{c,t+1} + \epsilon_{j,c,t+1}$$
(1)

However, this is unlikely to provide a correct estimate of  $\beta_1$ . The problem is  $AdViews_{j,c,t}$ may be correlated with the error term,  $Corr(AdViews_{j,c,t}, \epsilon_{j,c,t+1}) \neq 0$ , which leads to omitted variable bias.

#### Proposed Instrument

Assume that total ad views in city c in period t is a linear function of the Nielsen ratings in a city plus all non Super Bowl-related ad views in period  $t^{2}$ .

$$AdViews_{j,c,t} = \lambda SuperNielsen_{c,t} \times SuperAd_{j,t} + NonSuperAdViews_{j,c,t}$$
(2)

 $SuperNielsen_{c,t} = \alpha_t \times \mathbf{1}(Year_y) + \gamma_c \times \mathbf{1}(City_c) + \beta_1 \sum_{k \in NFL} FansTeam_{k,c} \times SuperTeam_{k,y} + \mu_{c,t}$ (3)

$$SuperTeam_{k,t} = ChampionshipTeam_{k,y}Spread_{k,y} + v_{i,t}$$
(4)

Dependent variable:  $Sales_{j,c,t+1}$ 

Independent variable:  $SuperNielsen_{c,t} \times SuperAd_{j,t}$ 

Instrument:  $\sum_{k \in NFL} FansTeam_{k,t} \times SuperTeam_{k,t}$ 

Controls:  $SalesAbsentAd_{j,c,t}, \mathbf{1}(Year_y), \mathbf{1}(City_c), \sum_{k \in NFL} SuperAd_{j,t} \times FansTeam_{k,t} \times ChampionshipTeam_{k,y}$ 

<sup>&</sup>lt;sup>2</sup>This would be an identity if there was a perfect relationship between Nielsen ratings and Super Bowl ad views. However, there is probably some error in Nielsen ratings due to both noise in Nielsen data and a different percentage of Super Bowl watchers watching the ads in different cities.

#### Assumption 1.

$$Corr(v_{i,t}, SuperAd_{j,t}) = 0$$

The winner of the Championship Game is not correlated with firms' decision to purchase ads in the Super Bowl.

#### Assumption 2.

$$Corr(v_{i,t}, NonSuperAdViews_{i,j,c,t})$$

The winner of the Championship Game is not correlated with city-specific firm decisions to purchase ads, between the Super Bowl and release week, in other venues.

Assumption 3.

$$Corr(v_{i,t}, e_{j,c,t+1}) = 0$$

Fans of the winner of the Championship Game are not more likely to see Super Bowl advertising movies, relative to placebo, non-advertising movies, apart from ad exposure.

The first assumption follows from firms choosing their ads before the Championship Games are played and that there is a random component to the outcome of football games.

The second assumption is empirically testable. We test (and confirm) this assumption in the next section.

The third assumption is not testable but seems plausible. It is unlikely that fans of the (random) qualifier for the Super Bowl would be more likely to watch all movies in a particular month or two. Though it is true that watching the Super Bowl represents a change of behavior that could possibly affect many other behaviors down the road, it is hard to see how this could affect movie viewing in general. Nevertheless, we include placebo movies in our analysis for completeness.

## II Data

#### $SuperNielsen_{c,t}$ : City's Super Bowl Ratings

Nielsen ratings were obtained for the 2004-2012 Super Bowls, for 56 designated media markets (cities), by searching Street & Smith's SportsBusiness Daily Global Journal.

#### $SuperAd_{j,t}$ : Sample of Movies That Did and Did Not Advertise

Movies that advertised for the Super Bowl were obtained from the USA Today's AdMeter, which lists commercials and viewer ratings for all commercials after every Super Bowl. Release dates, distributer, budget, and national sales by week for every movie were found at the-numbers.com. For each movie that advertised, we also obtained a placebo movie that did not advertise. To do this, for each year, we used the complete sample of movies, from 2004-2012, from thenumbers.com. For each movie we regressed a dummy variable for Super Bowl advertising on budget, genre fixed effects, distributor fixed effects, year fixed effects, and release-month fixed effects. We calculated a probability that the movie would advertise in the Super Bowl. For each advertising movie, the placebo movie was the nearest-neighbor (the lowest absolute distance in probability of advertising compared to the advertising movie) that had not been selected by a previous advertising film. Advertising movies are shown in Table I and placebo movies are shown in Table II.

#### $FansTeam_{k,c}$ : Fans of Team in City

The simplest proxy for fans of a team in a city is just a dummy variable that equals 1 if the team plays in the home city and 0 otherwise. This is:

$$\widehat{FansTeam}'_{k,c} = \begin{cases} 1 & \text{if Home City of Team} \\ 0 & \text{if Otherwise} \end{cases}$$
(5)

However, this proxy misses some important variation in fandom by city. Some cities do not have an NFL team but clearly have a team they follow most. Some cities might split fandom among different teams.

We thus use the following proxy:

$$\widehat{FansTeam}_{k,c} = \frac{GoogleSearches_{k,c}}{\sum_{k \in NFL} GoogleSearches_{k,c}}$$
(6)

Google searches for a team are calculated using Google's entity classification system. Table III shows the top 4-scoring cities for the four teams playing in the 2013 Championship Games. The results are consistent with our expectations that regarding geographic concentration of searches.

#### SalesAbsentAd<sub>j,c,t</sub>: Demand in the Absence of Super Bowl Ads

This is a crucial variable. The more we can predict demand in the absence of Super Bowl ads, the more powerful the empirical strategy will be. With no predictions for city-specific movie demand, there will be too much noise, and our empirical strategy will not work.

We proxy demand in the absence of Super Bowl advertising based on Google searches for the movie in that city, up until the week before the Super Bowl. We use Google's entity classification system, which codes a search as related to an entity. Thus, if a movie is named "Up," it will code a search for "Up release date" as related to the entity, "Up." It will not code a search for "7-Up." We normalize this by total searches in the city. We show that this is a powerful predictor of movie demand, a result that is interesting in its own right.

$$\widehat{SalesAbsent}Ad_{j,c,t} = \frac{GoogleSearches_{j,c,0-t}}{TotalGoogleSearches_{c,0-t}}$$

#### $Sales_{j,c,t+1}$ : Sales After Super Bowl Ads

We have obtained sales data for only a limited sample of cities. In particular, we only have data for movies that advertised in the Super Bowl, not placebo movies. And we only have data for cities that were the home cities of football teams that qualified for a Super Bowl or were the runner-up during the years in our sample. We thus also use a second proxy for sales,  $\widehat{Sales}_{j,c,t+1}$ , based on Google searches, which is available for every city and movie in the sample.

In particular,

$$\widehat{Sales}_{j,c,t+1} = \frac{GoogleSearches_{j,c,ReleaseWeek}}{TotalGoogleSearches_{c,ReleaseWeek}}$$

## III Results

This section tests for the effects of advertising on product demand. As discussed above, we compare movies that advertise in a Super Bowl to similar movies that did not advertise in the Super Bowl, and instrument Super Bowl ratings based on fans in the city for the team that qualified.

#### III.A. First Stage

Table IV shows that the proposed instrument is a strong one: Super Bowl ratings are significantly higher in a city that roots for teams that are playing. The instrument easily passes tests for being a strong instrument. Columns (1) and (4) use *FansTeam*, the Google search proxy for fans. Columns (2) and (4) use *FansTeam'*, the dummy variable for the home city. As the regression indicates, about 8 percentage points more households will watch the Super Bowl in the home city of qualifying teams. We also note that fans of near-qualifying teams (the teams that lost the Championship Game) is never a significant predictor of Super Bowl ratings.<sup>3</sup>

Column (2) of Table IV shows that ratings for a Super Bowl, in a given year and city, are well-explained by how many fans in that city there are for the teams that are playing; whether the city is hosting; and year and city fixed effects. Together, these variables explain more than 70 percent of variation in Super Bowl ratings. Since there is likely some error in city-specific Nielsen ratings, in reality, these variables probably explain a higher percent of the variance.

#### III.B. Using Google Searches as Demand Indicator

As mentioned, we only obtained movie sales data for a sample of cities which we will discuss below. However, we do have a proxy for movie sales for *all* cities: Google searches related to the movie on release week.

Table V, Column (1), shows that, for movies that advertised in the Super Bowl, Google searches on release week are far higher in places with higher Super Bowl ratings than in other cities. Column (2) uses the instrument based on home city discussed earlier and finds similar results and Columns (3) and (4) show that there is no effect for placebo movies.

#### III.C. Using Movie Sales Data

The movie sales data is only available for a subset of cities. In particular, we only have data for movies that advertised in the Super Bowl, not placebo movies. And we only have data for cities that were the home cities of football teams that qualified for a Super Bowl or were

<sup>&</sup>lt;sup>3</sup>The prior could have gone either direction here. Perhaps fans of losing teams would watch the Super Bowl more because they have been watching more football recently. Perhaps they would watch it less because they are too depressed about the result of the previous game. The results suggest that these effects either are not large or roughly cancel out. In doing these regressions, we also found that the city that hosts the game impacts Super Bowl ratings. About 5 % more households watch the game when it is played in their city. This is likely because of increased media attention surrounding the game. The host city is known well in advance of the game. As such, the host city, unlike fans of qualifying teams, would not be a valid instrument if advertisers selected ads based, in part, on the host city.

the runner-up during the years in our sample. But there is again evidence of a significant positive effect of Super Bowl ratings on movie sales as shown in Table VI. Note, though, that the effect on ticket sales is smaller than the effect on Google searches. This is true even limiting the Google search data to only the sample of cities for which we have data.

## **IV** Interpretation

The results suggest that a 100 ratings points increase due to additional ad exposures increases release week ticket sales for a movie advertised on the Super Bowl by about 50 percent. Since the Super Bowl has, country-wide, about 42 ratings points, this implies that a Super Bowl ad increases release-week ticket sales by about 21 percent. The average movie our the sample took in \$40 million on the opening weekend. Thus the incremental ticket revenue from the Super Bowl ad were roughly \$8.4 million on average. Since a Super Bowl ad cost about \$3 million, this means a return of 2.8:1. This ignores future revenue streams such as additional ticket sales and other media licensing.

Note that the revenue from the opening weekend is only a part of the total return from the movie. There are subsequent theatre receipts, home movie purchases, TV licensing, and so on. Some of this additional revenue stream may be attributable to the Super Bowl ad impressions as well, though we have no easy way to measure this.

## V Conclusion

We use a natural experiment – the Super Bowl – to study the causal effect of advertising on movie demand. Our identification strategy relies on the fact that Super Bowl ads are purchased before advertisers know which teams will play in the Super Bowl and that cities where there are many fans of the qualifying teams have substantially larger viewership than other cities do.

Within this setting we study 54 movies that were advertised during the 2004-2012 Super Bowls. We compare product demand patterns for advertised movies in cities with fans from the qualifying teams to cities with fans of near-qualifying teams. We find a substantial increase in opening weekend demand due to Super Bowl advertisements. On average, the movies in our sample experience an incremental increase of \$8.4 million in opening weekend box office revenue from a \$3 million Super Bowl advertisement.

We argue that our methodology can be generalized to a variety of sports settings where the nature of qualifying creates a large random shock to ad viewership in a particular area, and that this methodology has notable advantages compared to the more common approach of using field experiments to determine the causal impact of advertising.

	Movie	Release Date	Distributor	Budget (\$Mil.)	Туре	Rating
1.	Secret Window	3/12/2004	Columbia	40	Thriller/Suspense	PG-13
2.	Starsky and Hutch	3/5/2004	Warner Bros.	60	Comedy	PG-13
3.	Hidalgo	3/5/2004	Touchstone	78	Western	PG-13
4.	The Ladykillers	3/26/2004	Touchstone	35	Comedy	R
5.	The Alamo	4/9/2004	Touchstone	92	Western	PG-13
6.	Van Helsing	5/7/2004	Universal	170	Action	PG-13
7.	Troy	5/14/2004	Warner Bros.	150	Action	R
8.	Be Cool	3/4/2005	Jersey Films	75	Comedy	PG-13
9.	Robots	3/11/2005	20th Century Fox	80	Adventure	PG
10.	The Pacifier	3/4/2005	Walt Disney	56	Comedy	PG
11.	The Longest Yard	5/27/2005	Paramount	82	Comedy	PG-13
12.	Batman Begins	6/15/2005	Warner Bros.	150	Action	PG-13
13.	The War of the Worlds	6/29/2005	Paramount	132	Action	PG-13
14.	16 Blocks	3/3/2006	Warner Bros.	45	Action	PG-13
15.	The Shaggy Dog	3/10/2006	Walt Disney	60	Comedy	PG
16.	V for Vendetta	3/17/2006	Warner Bros.	50	Action	R
17.	The Benchwarmers	4/7/2006	Columbia	35	Comedy	PG-13
18.	Mission: Impossible III	5/5/2006	Paramount	150	Action	PG-13
19.	Poseidon	5/12/2006	Warner Bros.	160	Adventure	PG-13
20.	Cars	6/9/2006	Walt Disney	70	Comedy	G
21.	Pirates of the Caribbean: Dead Man's Chest	7/7/2006	Walt Disney	225	Adventure	PG-13
22.	Meet the Robinsons	3/30/2007	Walt Disney	20	Adventure	G
23.	Wild Hogs	3/2/2007	Touchstone	60	Comedy	PG-13
24.	Pride	3/23/2007	Lionsgate	20	Drama	PG
25.	Leatherheads	4/4/2008	Universal	58	Romantic Comedy	PG-13
26.	The Chronicles of Narnia: Prince Caspian	5/16/2008	Walt Disney	225	Adventure	PG
27.	Iron Man	5/2/2008	Paramount	186	Action	PG-13
28.	Wanted	6/27/2008	Universal	75	Action	R
29.	You Don't Mess With the Zohan	6/6/2008	Columbia	90	Comedy	PG-13
30.	Race to Witch Mountain	3/13/2009	Walt Disney	50	Adventure	PG
31.	Monsters vs. Aliens	3/27/2009	Paramount	175	Adventure	PG

Table IAdvertisers: Movies that Did Advertise in Super Bowl

continued on next page

	Movie	Release Date	Distributor	Budget (\$Mil.)	Type	Rating
32.	Fast and Furious	4/3/2009	Universal	85	Action	PG-13
33.	Star Trek	5/8/2009	Paramount	140	Adventure	PG-13
34.	Up	5/29/2009	Walt Disney	175	Adventure	PG
35.	Angels and Demons	5/15/2009	Columbia	150	Thriller/Suspense	PG-13
36.	Transformers: Revenge of the Fallen	6/24/2009	DreamWorks	210	Action	PG-13
37.	Year One	6/19/2009	Columbia	60	Comedy	PG-13
38.	Land of the Lost	6/5/2009	Universal	100	Comedy	PG-13
39.	Alice in Wonderland	3/5/2010	Walt Disney	200	Adventure	PG
40.	Prince of Persia: Sands of Time	5/28/2010	Walt Disney	200	Action	PG-13
41.	Robin Hood	5/14/2010	Universal	210	Action	PG-13
42.	Rango	3/4/2011	Paramount	135	Adventure	PG
43.	Limitless	3/18/2011	Relativity Media	27	Thriller/Suspense	PG
44.	Fast Five	4/29/2011	Universal	125	Action	PG-13
45.	Rio	4/15/2011	20th Century Fox	90	Adventure	G
46.	Thor	5/6/2011	Paramount	150	Action	PG-13
47.	Pirates of the Caribbean: On Stranger Tides	5/20/2011	Walt Disney	250	Adventure	PG-13
48.	Transformers: Dark of the Moon	6/29/2011	Paramount	195	Action	PG-13
49.	Super 8	6/10/2011	Paramount	50	Thriller/Suspense	PG-13
50.	Cowboys and Aliens	7/29/2011	Universal	163	Action	PG-13
51.	Captain America: The First Avenger	7/22/2011	Paramount	140	Action	PG-13
52.	John Carter	3/9/2012	Walt Disney	300	Adventure	PG-13
53.	Dr. Seuss' The Lorax	3/2/2012	Universal	70	Adventure	PG
54.	Battleship	5/18/2012	Universal	209	Action	PG-13

Table I: Advertisers – continued from previous page

*Notes*: These are all movies that advertised in the Super Bowl and were not released prior to the Super Bowl or the February in which the Super Bowl was played. Data sources are discussed in more detail in Section II.

Table II	
Placebos: Movies that Did Not Advertise in Super Bowl	

	Movie	Release Date	Distributor	Budget (\$Mil.)	Type	Rating
1.	The Prince and Me	4/2/2004	Paramount	30	Romantic Comedy	PG
2.	Two Brothers	6/25/2004	Universal	72	Drama	PG
3.	Spider-Man 2	6/30/2004	Columbia	200	Adventure	PG-13
4.	The Stepford Wives	6/11/2004	Paramount	100	Comedy	PG-13
5.	Thunderbirds	7/30/2004	Universal	55	Adventure	PG
6.	Hostage	3/11/2005	Miramax	75	Action	R
7.	Ice Princess	3/18/2005	Buena Vista	25	Comedy	G
8.	The Ring Two	3/18/2005	DreamWorks	50	Horror	PG-13
9.	The Interpreter	4/22/2005	Universal	90	Thriller/Suspense	PG-13
10.	Sahara	4/8/2005	Paramount	145	Adventure	PG-13
11.	Kicking and Screaming	5/13/2005	Universal	45	Comedy	PG
12.	Mr. And Mrs. Smith	6/10/2005	20th Century Fox	110	Action	PG-13
13.	The Honeymooners	6/10/2005	Paramount	27	Comedy	PG-13
14.	Ultraviolet	3/3/2006	Sony	30	Action	PG-13
15.	Stick It	4/28/2006	Walt Disney	20	Comedy	PG-13
16.	The Fast and the Furious: Tokyo Drift	6/16/2006	Universal	85	Action	PG-13
17.	Nacho Libre	6/16/2006	Paramount	32	Comedy	PG
18.	The Break Up	6/2/2006	Universal	52	Romantic Comedy	PG-13
19.	Superman Returns	6/28/2006	Warner Bros.	232	Adventure	PG-13
20.	Miami Vice	7/28/2006	Universal	135	Action	R
21.	Shooter	3/23/2007	Paramount	60	Thriller/Suspense	R
22.	TMNT	3/23/2007	Weinstein	35	Action	PG
23.	Zodiac	3/2/2007	Paramount	85	Thriller/Suspense	R
24.	300	3/9/2007	Warner Bros.	60	Action	R
25.	The Hoax	4/6/2007	Walt Disney	25	Drama	R
26.	Fantastic Four: Rise of the Silver Surfer	6/15/2007	20th Century Fox	120	Action	PG
27.	Drillbit Taylor	3/21/2008	Paramount	40	Comedy	PG-13
28.	Never Back Down	3/14/2008	Summit	21	Action	PG-13
29.	The Forbidden Kingdom	4/18/2008	Lionsgate	55	Action	PG-13
30.	The Incredible Hulk	6/13/2008	Universal	138	Adventure	PG-13
31.	The Dark Knight	7/18/2008	Warner Bros.	185	Action	PG-13

continued on next page

	Movie	Release Date	Distributor	Budget (\$Mil.)	Туре	Rating
32.	Hellboy 2: The Golden Army	7/11/2008	Universal	83	Action	PG-13
33.	12 Rounds	3/27/2009	20th Century Fox	20	Action	PG-13
34.	State of Play	4/17/2009	Universal	60	Thriller/Suspense	PG-13
35.	The Soloist	4/24/2009	Paramount	60	Drama	PG-13
36.	Terminator Salvation: The Future Begins	5/21/2009	Warner Bros.	200	Action	PG-13
37.	X-Men Origins: Wolverine	5/1/2009	20th Century Fox	150	Action	PG-13
38.	Dance Flick	5/22/2009	Paramount	25	Comedy	PG-13
39.	Imagine That	6/12/2009	Paramount	55	Comedy	$\mathbf{PG}$
40.	The Taking of Pelham 123	6/12/2009	Sony	110	Action	R
41.	Harry Potter and the Half-Blood Prince	7/15/2009	Warner Bros.	250	Adventure	$\mathbf{PG}$
42.	Repo Men	3/19/2010	Universal	32	Action	R
43.	Clash of the Titans	4/2/2010	Warner Bros.	125	Action	PG-13
44.	Killers	6/4/2010	Lionsgate	75	Action	PG-13
45.	Paul	3/18/2011	Universal	40	Comedy	R
46.	Mars Needs Moms	3/11/2011	Walt Disney	150	Adventure	$\mathbf{PG}$
47.	Battle: Los Angeles	3/11/2011	Sony	70	Action	PG-13
48.	Нор	4/1/2011	Universal	63	Comedy	$\mathbf{PG}$
49.	Kung Fu Panda 2	5/26/2011	Paramount	150	Adventure	$\mathbf{PG}$
50.	X-Men: First Class	6/3/2011	20th Century Fox	160	Action	PG-13
51.	Cars 2	6/24/2011	Buena Vista	200	Adventure	G
52.	Green Lantern	6/17/2011	Warner Bros.	200	Action	PG-13
53.	Winnie the Pooh	7/15/2011	Walt Disney	30	Adventure	G
54.	Men in Black 3	5/25/2012	Sony Pictures	215	Adventure	PG-13

Table II: Placebos – continued from previous page

*Notes*: These are placebo movies that were deemed most similar to advertising movies but did not advertise in the Super Bowl. They were calculated by the methodology discussed in Section II. Data sources are discussed in more detail in Section II.

ľ	New England Patrio	ts		Baltimore Ravens	
1.	Providence	47	1.	Baltimore	
2.	Boston	46	2.	Washington DC	
3.	Hartford	20	3.	Richmond-Petersburg	
4.	Ft. Myers-Naples	8	4.	Norfolk	
	San Francisco 49ers			Atlanta Falcons	
1.			  	Atlanta Falcons Atlanta	
1. 2.	San Francisco 49ers	5	 1. 2.		
1. 2. 3.	San Francisco 49ers San Francisco	3		Atlanta	

# Table IIIGoogle Proxy: Fans of Teams

*Notes*: Fans for every team and city are calculated based on Google searches, as explained in Equation 6. Here, we multiply every value by 100 and show the top 4 scoring cities for the New England Patriots, Baltimore Ravens, San Francisco 49ers, and Atlanta Falcons.

		Super Boy	wl Ratings	
	(1)	(2)	(3)	(4)
Fans of Championship Game Winners	7.826***	0.361***	7.571***	0.349***
	(1.193)	(0.045)	(0.798)	(0.030)
Fans of Championship Game Losers	0.413	-0.039	0.540	0.030
	(1.193)	(0.057)	(0.752)	(0.035)
Host City	$5.215^{***}$	5.491***	6.384***	6.523***
	(1.627)	(1.594)	(1.022)	(0.983)
Adjusted R-squared	0.09	0.13	0.68	0.71
Observations	497	497	497	497
Fans Proxy	Home City	Google	Home City	Google
Year Effects	No	No	Yes	Yes
City Effects	No	No	Yes	Yes

Table IVFirst Stage: Super Bowl Ratings and Fans of Teams

\* p < 0.1; \*\* p < 0.05; \*\*\* p < 0.01

*Notes*: Robust standard errors are shown in parentheses. Super Bowl ratings are Nielsen ratings, corresponding to percent of households watching the Super Bowl, in an average half hour. Home City is a dummy variable that takes the value 1 if a team plays in a city; 0 otherwise. The Green Bay Packers' Home City is Milwaukee, since we do not have ratings data on Green Bay. Google proxies fans based on Equation 6. Regressions weighted by city population. Data sources are discussed in more detail in Section II.

	Dependent Variable: ln(Google Searches on Release Week					
	Advertis	ing Movies		Placebo Movies		
ln(Google Searches Prior to Super Bowl)	$0.18^{***}$	$0.18^{***}$	$0.15^{***}$	0.15***		
	(0.02)	(0.02)	(0.02)	(0.02)		
Super Bowl Ratings	$0.87^{***}$	$1.30^{***}$	0.08	0.18		
	(0.25)	(0.39)	(0.28)	(0.42)		
City Fixed Effects	Yes	Yes	Yes	Yes		
Movie Fixed Effects	Yes	Yes	Yes	Yes		
Specification	OLS	2SLS	OLS	2SLS		
Adj. R <sup>2</sup>	0.93	0.93	0.93	0.93		
Num. obs.	1341	1341	1376	1376		

## Table V Effects of Advertising on Searches

\*\*\* p < 0.001, \*\* p < 0.01, p < 0.05

*Notes*: Robust standard errors clustered at the city-year level, are shown in parentheses. Super Bowl ratings are Nielsen ratings, corresponding to percent of households watching the Super Bowl, in an average half hour. Regressions weighted by city population. Data sources are discussed in more detail in Section II.

### Table VI Effects of Advertising on Sales

	Dependent	t Variable: ln(Ticket Sales on Release Week)
ln(Google Searches Prior to Super Bowl)	0.07***	0.07***
	(0.02)	(0.02)
Super Bowl Ratings	$0.50^{**}$	0.48
	(0.24)	(0.35)
City Fixed Effects	Yes	Yes
Movie Fixed Effects	Yes	Yes
Specification	OLS	$2\mathrm{SLS}$
Adj. R <sup>2</sup>	0.97	0.97
Num. obs.	556	556

 $^{***}p < 0.01, \, ^{**}p < 0.05, \, ^*p < 0.1$ 

*Notes*: Robust standard errors clustered at the city-year level, are shown in parentheses. Super Bowl ratings are Nielsen ratings, corresponding to percent of households watching the Super Bowl, in an average half hour. Regressions weighted by city population. Data sources are discussed in more detail in Section II.

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# Testing for Market Efficiency with Transactions Costs: An Application to Convergence Bidding in Wholesale Electricity Markets

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and

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#### Abstract

With risk neutral traders and zero transactions costs, the expected value of the difference between the current forward price and the spot price of a commodity at the delivery date of the forward contract should be zero. Accounting for the transaction costs associated with trading in these two markets invalidates this result. We develop statistical tests of the null hypothesis that profitable trading strategies exploiting systematic differences between spot and forward market prices exist in the presence of trading costs. We implement these tests using the day-ahead forward and real-time spot locational marginal prices from California's wholesale electricity market and use them to construct an estimate of the cost of trading in this market. During our sample period, we observe the introduction of convergence bidding, which was aimed at reducing the costs associated with exploiting differences between forward and spot prices. All of our measures of trading costs are significantly smaller after the introduction of convergence bidding. We also find that the mean of trading costs is lower for generation nodes relative to non-generation nodes before explicit virtual bidding. However, mean trading costs fell more for non-generation nodes after explicit virtual bidding, eliminating any difference in mean trading costs across the two types of nodes. We also present evidence that the introduction of convergence bidding reduced the total amount of input fossil fuel energy required to generate the thermal-based electricity produced in California and the total variable of costs of producing this electrical energy. Taken together, these results demonstrate that purely financial forward market trading can improve the operating efficiency of short-term commodity markets.

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### 1 Introduction

Many commodities are traded in both forward and spot markets. With risk neutral arbitrageurs and zero transactions costs, market efficiency implies that the forward price at time t for delivery k periods in the future,  $F_{t+k}$ , is equal to the expected value of the spot price k periods in the future conditional on the information available to market participants at time t,  $E_t[P_{t+k}]$ . After accounting for transactions costs, the existence of a profitable trading strategy implies the  $|E_t(F_{t+k} - P_{t+k})| > c$ , where c is the dollar per unit cost associated with transacting in both the forward and spot markets. Specifically, the expected profits from exploiting the difference between the forward and spot price is greater than the trading costs. This paper develops tests of the null hypothesis that profitable trading opportunities exist in a commodity market with transaction costs, and applies this testing framework to data from the California wholesale electricity market to derive an estimate of c before and after the implementation of convergence bidding.

Wholesale electricity markets with a day-ahead forward market and real-time spot market are ideally suited to test this hypothesis because the same products—electrical energy delivered during each hour the following day—is sold in the day-ahead and real-time markets and the time lag between the purchase or sale in the forward market and subsequent sale or purchase in the spot market is less than one day. Our tests of this hypothesis are complicated by the fact that each day there are 24 hourly trading opportunities between the day-ahead price and real-time price. Therefore, we derive tests of the null hypothesis of the existence of a profitable trading strategy with transactions costs for different portfolios of the 24 hourly price differences.

This analysis also has implications for the design of wholesale electricity markets because of the controversial role that purely financial traders play in these markets. Stakeholders and regulators have been reluctant to allow explicit financial transactions in day-ahead and real-time energy markets in spite of the fact that it is impossible to determine if the reason a market participant sells or buys more or less energy in the day-ahead market than their realtime production or consumption is because of new information about real-time demand or supply conditions after the close of the day-ahead market or because the market participant is attempting to profit from anticipated differences between prices in the day-ahead and real-time markets.

Exploiting anticipated differences between day-ahead and real-time prices typically involves costly actions by generation unit owners and load-serving entities that can have adverse system reliability consequently. For example, if a generation unit owner expects the real-time market price to be higher than the day-ahead price, the unit owner will delay selling its output until the real-time market. If enough generation unit owners share these expectations, the system operator will find that the day-ahead market clears at a level of demand below expected real-time demand. The independent system operator (ISO) must therefore purchase a substantial amount of energy in the real-time market to meet actual demand, which can be extremely challenging for the ISO to manage and can increase the total cost of serving final demand. These concerns were ultimately realized in a number of United States (US) wholesale markets, which led to the introduction of convergence bidding—a purely financial product that is designed to allow market participants to exploit expected price differences between the day-ahead and real-time markets without these reliability consequences or potential production cost increases.

Convergence bidding was implemented on February 1, 2011 in the California wholesale electricity market. It allows market participants to take purely financial positions in the dayahead market that must be closed out in the real-time market. A trader that sells energy in the day-ahead market using an incremental or INC convergence bid has an obligation to buy back the same amount of energy as a price-taker in the real-time market. The net payoff from this transaction is the difference between the day-ahead and real-time prices for that hour times the number of megawatt-hours (MWhs) sold in the day-ahead market. Buying energy in the day-ahead market using a decremental or DEC convergence bid implies an obligation to sell that same amount of energy in the real-time market as a price-taker. This transaction has a net profit of the difference between the real-time price and the day-ahead price for that hour times the number of MWhs purchased.

Convergence bidding was introduced for two major reasons: (1) to reduce the cost to market participants of exploiting price differences between the day-ahead and real-time markets, and (2) reduce the total cost of serving demand at all locations in the transmission network in real time. We present evidence that convergence bidding achieved both of these goals. Specifically, our measures of the implied cost associated with trading day-ahead versus real-time price differences fell for the three major pricing zones and at virtually all nodes within the California ISO control area after the implementation of convergence bidding. We also find that the total hourly input fossil fuel energy consumed fell by 2.8 percent and the total hourly variable cost of producing fossil fuel-fired electricity in California each fell by 2.6 percent after the introduction of convergence bidding. We also find that the variance of the difference between day-ahead and real-time prices declined and the variance of real-time price declined after the introduction of convergence bidding.

The remainder of the paper proceeds as follows. The next section describes the mechanism used to set locational marginal prices and determine dispatch levels in the day-ahead and real-time markets in California. This section also describes how the actions of generation unit owners and load serving entities influence locational marginal prices in the absence of convergence bidding as well as how convergence bids influence locational marginal prices in the day-ahead and real-time markets. Section 3 describes the data used to perform our hypothesis test and presents descriptive statistics on the behavior of the average hourly differences in the day-ahead and real-time price for the 24 hours of the day before versus after the implementation of convergence bidding. Section 4 derives the three hypotheses tests of our null hypothesis of the existence of a profitable trading strategy with transactions costs. This is followed by a presentation of the pre- and post-convergence bidding implied trading costs for each of our hypothesis tests. This section also discuss out tests of changes in the variance of day-ahead minus real-time price difference and the variance of real-time prices pre-vesus post-convergence bidding. Section 5 presents our analysis of the market efficiency consequences of implementing convergence bidding. Section 6 closes with a discussion of the implications of our results for the design of wholesale electricity markets.

### 2 Locational Marginal Pricing and Convergence Bidding in the California Market

This section first describes the important features of multi-settlement locational marginal pricing wholesale electricity markets that currently exist throughout the United States. In the process we describe how a market participant's actions are used to determine the prices received by generation unit owners and paid by load serving entities in the day-ahead and real-time markets. We then describe how suppliers and load-serving entities exploit expected price differences between the day-ahead and real-time markets before the introduction of explicit convergence bidding. We then explain the mechanics of convergence bidding, including how these purely financial transactions influence day-ahead and real-time locational marginal prices. Finally, the transactions costs associated with exploiting expected differences between day-ahead and real-time prices with and without convergence bidding are discussed.

### 2.1 Locational Marginal Pricing in Multi-Settlement Markets

Short-term wholesale electricity markets differ from markets for other products because the electricity produced by a generation unit at one location and sold to a customer at another location is not actually delivered to that location in the same sense that an automobile produced in Detroit is delivered to the customer that purchased it in San Francisco. Energy injected into the transmission network flows according to Kirchhoff's laws, rather than from the seller to the buyer of the energy. The capacity of the transmission network often limits the amount that generation units at certain locations can inject and the amount that consummers at certain locations can withdraw. This circumstance is referred to as transmission congestion and it can cause a wholesale electricity market to become segmented, meaning that some generation units cannot compete to sell energy at certain locations in the transmission network because the configuration of the transmission network, the locations and outputs of other generation units, and the locations and levels of final demand do not allow it. Under these circumstances, a market mechanism that assumes that all generation units in the geographic region covered by the wholesale market can compete to sell energy anywhere in that geographic region will likely produce an infeasible dispatch of the available generation units, because capacity constraints in the transmission network and other operating constraints prevent the suppliers that offer the lowest prices for their output from selling all of their available energy.

For this reason, spatial pricing mechanisms that explicitly account for the configuration of the transmission network and operating constraints on the transmission network and generation units have become the *de facto* standard in the United States. All wholesale markets currently operating in the United States—in New England, New York, the PJM Interconnection (in Pennsylvania, New Jersey, Maryland and a number other eastern states), the Midwest, Texas, and California—use variants of the locational marginal pricing (LMP) algorithm described by Bohn, Caramanis and Schweppe (1984). This pricing mechanism sets potentially different prices at all locations or nodes in the transmission network. To compute these prices in the day-ahead market, generation unit-owners submit unit-level offer curves giving their willingness to supply energy as a function of the price at the location for each generation unit they own. These willingness-to-supply schedules have two parts: a start-up cost offer and energy supply curve. The start-up cost offer is a fixed dollar payment that must be paid to the generation unit owner if it is off-line at the start of the next day and the unit is accepted to produce a positive output during that day. The energy offer curve is a non-decreasing step function giving the willingness of the generation unit owner to supply additional energy as a function of the price it is paid for energy. All US markets allow generation units owners to submit multiple price and quantity pairs for each generation unit each hour of the day. For example, a supplier might be permitted to submit ten price and quantity pairs for each generation unit, with the offer price giving the minimum price at which the unit's owner is willing to supply the incremental amount of output in the quantity offer associated with that offer price. The sum of the quantity increments is restricted to be less than the capacity of the generation unit and offer prices are typically required to be greater than a price floor (which could be negative) and less than a price ceiling, both which are approved by the Federal Energy Regulatory Commission (FERC), the US wholesale market regulator. In the day-ahead market, load-serving entities (LSEs) submit locationspecific willingness-to-purchase functions that are decreasing functions of the price at that location. The functions are composed of price-quantity pairs ordered from highest to lowest price where each quantity increment gives the amount the LSE is willing reduce its demand if the price is at or below that price level. All LSEs also submit an inelastic demand that they are willing to purchase at the price floor.

All US markets simultaneously operate ancillary services markets along with the energy market. Generation unit owners and submit non-decreasing step functions giving their willingness-to-supply each ancillary service. These offer curves are generation unit-specific and unit owners are only allowed to submit offers to supply an ancillary service from their generation unit that the ISO has certified that their unit is able to provide. All US ISOs operate markets for spinning reserve, non-spinning reserves and regulation reserve (automatic generation control). In the day-ahead market, the amounts of each operating reserve accepted from each generation unit and the price paid for that operating reserve is determined simultaneously with the generation schedules and LMPs for energy.

To compute the locational marginal prices or LMPs at each node in the transmission network and prices for each ancillary service for every hour of the following day, the independent system operator (ISO) minimizes the as-offered total cost, based on the generation-unit level hourly offer curves and location-specific hourly demand curves submitted for each hour of the following day, of serving the demand for energy and ancillary services at all locations in the transmission network during all 24 hours of the following day subject to all relevant transmission network and other relevant operating constraints. Although the locational demands for energy are determined by the offer curves submitted by the LSEs, the locational demand for each ancillary service is determined by the ISO. The network constraints used to solve for the day-ahead market outcomes are the ISO's best estimate of real-time configuration of the transmission network during each hour of the following day. The solution to this as-bid cost minimization problem determines firm financial commitments for generation unit owners and load-serving entities for all 24 hours of the following day. The day-ahead generation unit and locational load schedules and ancillary service schedules that solve this optimization problem are forward market sales and purchases for each hour of the following day.

For example, if a generation unit owner sells 50 MWh in the day-ahead market at a price of \$40/MWh during one hour of the following day, then this supplier is guaranteed to be paid, \$2,000 = 50 MWh x \$40/MWh, regardless of the actual production of energy from its generation unit during that hour of following day. Similarly, if a load-serving entity purchases 100 MWh in the day-ahead market during hour of the following day at a price of 75/MWh, then this entity must pay  $7,500 = 100 MWh \ge 75/MWh$ , regardless of how much energy it withdraws from the network in real-time. The LMP at each node in the transmission network is equal to the increase in the minimized value of the objective function from this optimization problem as a result of increasing the amount of energy withdrawn at that location by 1 MWh. This property of the LMPs gives them their name. For ancillary services, the locational marginal price is also the increase in the minimized value of the objective function associated with increasing the locational demand for that ancillary service by 1 MW. These prices for all 24 hours of the following day are computed during the afternoon of the day before the energy is scheduled to be delivered. All market participants are notified of these prices and their day-ahead generation unit-level energy and ancillary services schedules and location-specific load schedules in the afternoon of the day-ahead before they are valid.

Starting with midnight the following day, a real-time market determines the actual output of all generation units necessary to serve demand at all nodes in the transmission network. The real-time generation output and load-serving entity withdrawal levels are determined by minimizing the as-offered cost of serving the actual demand for energy and ancillary services at all locations in the transmission network subject to all relevant constraints in the transmission network and on generation units in the real-time market. Suppliers are allowed to change their hourly generation unit-level offer curves between the day-ahead and real-time markets.

In all US ISOs, the real-time market is run every 5 minutes to determine the level of output of all generation units in the control area necessary to serve demand at all nodes in the transmission network. The solution to this optimization problem produces real-time locational marginal prices for each 5-minute interval within the hour. Hourly real-time prices are determined as the time average of the twelve 5-minute real-time prices during that hour. Generation unit owners that do not receive dispatch instructions within the hour receive this hourly real-time price for energy produced beyond their day-ahead forward market sales during that hour. Alternatively, they must purchase any energy sold in the day-ahead market during that hour that their unit does not produce at the hourly real-time price. Load-serving entities also only purchase or sell real-time deviations from their day-ahead schedules at the real-time price at their node in the transmission network. This combination of a day-ahead forward market and real-time spot market is called a multi-settlement market because of the property that only hourly deviations from hourly day-ahead schedules are settled at the real-time price.

Returning to the above example of the generator that sold 50 MWhs of energy in the

day-ahead market at a price \$40/MWhs, if that generation unit only produced 40 MWhs of energy, the owner would have to purchase the remaining 10 MWhs at the real-time price to meet it forward market commitment. If the unit owner produced 55 MWhs, then the additional 5 MWhs beyond the unit's 50 MWhs day-ahead schedule is sold at the real-time price.

### 2.2 Implicit Virtual Bidding in Multi-Settlement Markets

A supplier or load serving entity that expects the real-time LMP at their node to be different from the day-ahead LMP at their node could exploit this price difference by selling or buying more or less energy than it expected to produce or consume in real-time. For example, suppose that a generation unit owners expected to ultimately produce 100 MWhs of energy from its unit and forecast a \$60/MWh real-time price that it expected to be higher than the day-ahead price. The unit owner would simply submit price offers into the day-ahead market at or above \$60/MWh, which could cause it to sell no energy in the day-ahead market. The supplier could then offer 100 MWhs of energy into the real-time market as a price taker to ensure that it produces its expected output of 100 MWh. This is accomplished by offering to supply this energy into the real-time market at an offer price equal to the offer price floor. These actions by the generation unit owner are likely cause the day-ahead price to rise because less supply at or below an offer price of \$60/MWh has been offered into this market and the real-time price is likely to fall because more supply has been offered into this market. The net impact of the supplier's actions is to increase the likelihood that the day-ahead and real-time prices are closer together than would be the case if the supplier did not submit a high offer price into the day-ahead market. For this reason, these actions by generation unit owners have been called "implicit convergence or virtual bidding" because the supplier is using forward market sales from its generation unit as mechanism for exploiting expected price differences between the day-ahead and real-time markets.

Load-serving entities can also engage in implicit convergence bidding. Suppose that a load serving entity with a 100 MWh real-time demand expects the day-ahead price to be higher than the real-time price, which it expects to be \$100/MWh. This load-serving entity would then submit a demand bid into the day-ahead market with zero quantity demanded at prices above \$100/MWh. The load-serving entity would very likely not make any purchase in the day-ahead market and instead its demand would be entered as a price-taker in the real-time market. These actions by the load-serving entity would reduce the difference between the day-ahead and real-time price, because demand is lower in the day-ahead market and higher in the real-time market as a result of these actions.

Implicit convergence bidding can have severe system reliability consequences and increase the cost of serving system demand. The combination of the example of a supplier that submits high offer prices in the day-ahead market because of a desire to sell at a higher price in the real-time market and the desire of a load-serving entity to purchase at a lower price in the real-time market can result in aggregate day-ahead forward market generation and load schedules that are below actual real-time demand levels. This can make it necessary for the system operator to have to find large amounts of additional energy between the close of the day-ahead market to ensure that actual demand is met. Wolak (2003) notes that during the summer of 2000 in the California electricity market this is precisely what happened in part because the offer cap on the day-ahead market was substantially higher than the offer cap on the real-time market. Load-serving entities submitted demand bids into the day-ahead with zero quantity demanded at offer prices above the offer cap on the real-time market. Suppliers submitted offer prices into the day-ahead market at or above the offer cap on the real-time market for much of their anticipated real-time output, which resulted in the day-ahead market clearing at quantity far below the anticipated real-time demand. This left the California ISO scrambling to find additional energy, often over 1/4 of the anticipated real-time demand, to ensure that this demand would be met.

Besides the reliability consequences of implicit virtual bidding, there are also total variable cost consequences of these actions. All wholesale electricity markets have generation units that take a a number of hours to start up, but once started they are able to produce at a very low variable cost. The implicit virtual bidding by both generation unit owners and load-serving entities can result in long-start, low-operating-cost units to be excluded from producing. Although it may be unilateral profit-maximizing for the owner of a portfolio of long-start, low-cost units and short-start, high-cost units to allow implicit virtual demand bids to cause some of these low-cost units not to operate, these actions increase the total cost of serving system demand.

### 2.3 Explicit Convergence Bidding versus Implicit Convergence Bidding

The major motivations for introducing explicit convergence bidding are to eliminate the adverse reliability consequences of market participants attempting to exploit expected price differences between the day-ahead and real-time markets and reduce the total cost of serving final demand because market participants have lower cost options besides withholding long-start, low variable cost generation units to exploit day-ahead and real-time price differences. Convergence bidding introduces a purely financial instrument that allows generation unit owners, load-serving entities and energy traders to exploit LMP differences between the day-ahead and real-time markets so that generation unit owners and load-serving entities will not need to distort their bidding and offer behavior in the day-ahead market in ways that increase their costs and potentially harm system reliability.

Convergence or virtual bids are classified as either decremental (DEC) or incremental (INC) bids and are explicitly identified as such to the system operator. Market participants can submit either type of bid at any node in the transmission network. An INC bid at a node is treated just like a generation bid at the node. It is a step-function offer curve to supply additional energy in the day-ahead market. The only difference between an accepted convergence bid and a bid from a generation unit owner is that the ISO knows that the energy sold in the day-ahead market from a convergence bid will be purchased in the real-time market as a price-taker. A DEC convergence bid is treated just like a physical demand bid in the day-ahead market. It is a step function bid curve to purchase additional energy

in the day-ahead market. An accepted DEC convergence bid implies an obligation to sell this energy in the real-time market as a price-taker. As should be clear from the above description, an INC convergence bid has a revenue stream equal to the difference between the day-ahead and real-time LMPs at that node times the amount of MWhs sold in the day-ahead market and a DEC convergence bid has a revenue stream equal to the difference between the real-time and day-ahead LMPs at that node times the amount of MWhs purchased in the day-ahead market. An INC convergence bid earns positive revenues if the day-ahead price is higher than the real-time price, but the actions of INC convergence bidders made earning these profits less likely because the supply is higher in the day-ahead market and demand is higher in the real-time market as a result of the INC bids. A DEC convergence bid earns positive revenues if the real-time price is higher than the day-ahead price. The actions of DEC convergence bidders make this outcome less likely because demand in the day-ahead market is higher and supply in the real-time market is higher as a result of the DEC bids.

There are a number of reasons to believe that the introduction of explicit convergence bidding will lead to smaller realized nodal price differences between the day-ahead and realtime markets. First, submitting a convergence bid is a lower cost way for a market participant to take a financial position designed to profit from expected price differences between the day-ahead and real-time markets. By submitting an INC convergence bid with an offer price below the price it expects in the real-time market, a market participant can earn the difference between day-ahead and real-time market prices. The availability of this financial instrument makes it unnecessary for a supplier or load-serving entity to employ more costly distortions in their day-ahead energy purchases or sales in order to exploit expected dayahead versus real-time price differences. Instead the supplier can offer their generation unit into the day-ahead market at its variable cost and submit decremental convergence bids with offer prices equal to the generation unit owner's expected real-time market price. In this way, the generation unit owner does not distort its offer prices for its generation units in order to exploit expected price differences between the day-ahead and real-time markets.

A second reason that node-level day-ahead versus real-time price differences are likely to be smaller is because explicit convergence bidding gives market participants greater flexibility to exploit locational price differences. A generation unit owner can only implicitly convergence bid total MWhs less than or equal to the capacity of their generation unit at a given node. An implicit convergence bidding supplier has no recourse if withholding this generation unit from the day-ahead market cannot increase the day-ahead price enough to cause it to equal the expected real-time price at that location. However, with (explicit) convergence bidding, the supplier can submit an almost unlimited amount of DEC bids at that location to raise the price at that node in the day-ahead market. The same logic goes for a load-serving entity engaging in implicit virtual bidding. The actual demand of a load-serving entity limits the amount of demand it can bid into the day-ahead market. For example, without explicit convergence bidding, if bidding no demand into the day-ahead market still does not reduce the LMP at that node to the level the load-serving entity expects in the real-time market, that supplier has no other way to reduce the day-ahead price at that node. However, with a sufficient volume of INC bids, the load-serving entity can reduce the price at that node to any level it expects to prevail in the real-time market.

Before node-level convergence bidding was introduced in California, the opportunities to implicit virtual bid at the node level was limited to locations with generation units. Implicit virtual bidding at nodes with no generation units was not in general possible. The California market requires the three large load-serving entities in California—Southern California Edison, Pacific Gas and Electric, and San Diego Gas and Electric—to bid their service arealevel demand into the day-ahead market and the California ISO allocates this demand to all nodes in the load-serving entity's service territory using load-distribution factors (LDFs) that the ISO produces. For example, if a load-serving entity has 100 MWhs of load and the ISO computes equal LDFs for the ten nodes in its service area, then the load-serving entity's LDFs are equal to 1/10 for each node. This implies that it is very costly for a load-serving entity to implicitly virtual bid 1 MWh at one node, because this would effectively require 1 MWh of implicit virtual bids at all nodes. With the introduction of explicit node-level virtual bidding, load-serving entities and generation unit owners can exploit day-ahead and real-time price differences at any node, even those with no generation units, by submitting a virtual bid at that node.

A final market efficiency benefit of introducing explicit virtual bidding is that it makes it much easier for market monitors and regulatory authorities to identify implicit virtual bidding. Before the introduction of explicit virtual bidding a generation unit owner or load-serving entity could always claim that the reason their day-ahead sales or purchases was substantially less than their real-time production or consumption is because of the expectation of more favorable prices in the real-time versus day-ahead market. With the introduction of explicit virtual bidding, regulators can argue that suppliers and load-serving entities should sell and purchase their best estimate of their expected real-time production and consumption in the day-ahead market, because they can use convergence bidding to exploit any expected differences between day-ahead and real-time prices. The existence of this additional product to exploit expected price differences allows the regulator to be tougher on actions that might be unilaterally profit-maximizing for suppliers and load-serving entities but also reduce system reliability and overall market efficiency.

### **3** Descriptive Statistics for California Markets

This section summarizes our evidence on hourly price convergence between the day-ahead and real-time markets for the three large load-serving entities in California—Pacific Gas and Electric (PG&E), Southern California Edison (SCE), and San Diego Gas and Electric (SDG&E) before and after the implementation of convergence bidding. We also present the results of a test of the null hypothesis that the mean price difference vector for the 24 dayahead and real-time hourly prices is equal to zero for these three load-serving entities and find that we overwhelmingly reject this null hypothesis in all cases. However, these naive tests do not account for the transactions costs associated trading to exploit these mean price differences, motivating the development of our testing procedures, which do account for transactions costs.

These hypothesis tests are implemented using price data from April 1, 2009 when nodal

pricing was implemented in California, to December 31, 2012 for the 24 hourly real time and day-ahead wholesale electricity prices. These prices are set at the node level and there are over 5,000 nodes, all with potentially different prices. However, each of the three large load-serving entities faces a single load aggregation point (LAP) price each hour of the day which is computed as a nodal quantity-weighted average price for that load-serving entity summed over all nodes in the load-serving entity's service area with positive amount of energy withdrawn from the transmission network during that hour. Each of the three large loadserving entities has its own day-ahead and real-time LAP price determined by the California ISO. For each of these LAPs, we compute the hour-of-day average price difference for all hours of the day.

Figure 1 presents a comparison by hour of day of the average difference between the day-ahead and real-time prices for the PG&E, SCE, and SDG&E LAPs both before and after the introduction of convergence bidding. This figure provides descriptive evidence that the day-ahead/real-time price spread is more pronounced prior to the introduction of virtual bidding than afterwards for each of the load-serving entities. For example, for PG&E, the average day-ahead price is much lower than the average real-time price during the hours of 8PM–12AM. These results immediately raise the question of whether these mean price differences reflect the existence of profitable trading strategies or are simply due to the existence of non-zero trading costs that allow non-zero mean price differences.

#### [Figure 1 about here.]

To further motivate our subsequent analysis, we present a zero transaction cost version of an arbitrage test for the PG&E, SCE, and SDG&E LAPs after the introduction of explicit virtual bidding in Figure 2. Namely, we plot the average day-ahead/real-time spread along with pointwise 95% confidence intervals around these means. For all three load-serving entities for some hours of the day, we can reject at a 5% significance level that the price spread is zero. Along these same lines, we can also simply perform a joint test that the daily mean of the vector of day-ahead and real-time price differences is zero for all hours of the day. We use the Newey and West (1987) autocorrelation consistent asymptotic covariance matrix estimate,  $\hat{\Sigma} = \hat{\Lambda_0} + \sum_{j=1}^m w(j,m) [\hat{\Lambda_j} + \hat{\Lambda_j}']$ , where  $\hat{\Lambda_j} = \sum_{t=j+1}^T (X_t - \overline{X}) (X_{t-j} - \overline{X})'/T$ ,  $\overline{X} = \sum_{t=1}^T X_t/T, w(j,m) = 1 - [j/(m+1)]$  for m = 14 to construct the chi-squared test statistics. These test statistics are presented for each LAP before and after the introduction of explicit virtual bidding in Table 1. Note that these test statistics are quite large. We would reject the null hypothesis that the mean of the price difference vector is zero in all cases.<sup>1</sup> However, these two tests fail to account for the potentially sizable transaction costs present in nearly every commodities market. In the next section, we present hypothesis testing procedures that account for the fact that the day-ahead/real-time price spread can differ from zero simply due to positive transaction costs.

[Figure 2 about here.]

[Table 1 about here.]

<sup>&</sup>lt;sup>1</sup>The upper  $\alpha = 0.05$  critical value for the  $\chi^2(24)$  distribution is 36.415.

### 4 Testing the Null Hypothesis of the Existence of a Profitable Trading Strategy

### 4.1 Introduction

In this section, we first develop three tests of the null hypothesis that a profitable trading strategy exists. For simplicity, we restrict attention to the set of trading strategies that only condition on the value of the (24x1) vector of hour-of-day day-ahead minus real-time price differences denoted as  $\mu$ . Our null hypothesis is that a profitable trading strategy exists. Rejection of this null hypothesis implies that the data provides evidence against the existence of a profitable trading strategy based on,  $\mu$ , the unconditional mean of the (24 x 1) vector of daily price differences. We then present empirical evidence that strategies that condition on past price difference vector realizations are unlikely to be of practical importance, because we find no evidence against the null hypothesis that all autocorrelation in the daily price differences beyond the first lag are jointly zero. The market rules prohibit strategies that condition of the first lag of the price difference vector because the all real-time prices for the current day are not known when market participants submit their offers into the day-ahead market for the following day.<sup>2</sup>

It is often the case when analyzing the performance of a new drug relative to an existing drug that the researcher would like to conclude the two drugs are bioequivalent in terms of their efficacy. In this general case, the researcher formulates the null hypothesis as some nonlinear function  $g(\theta)$  of the parameter vector of interest lies outside of the set (a,b), versus the alternative that it lies in the set (a,b). If the interval (a,b) contains zero, then rejection of the null hypothesis implies the two drug are bioequivalent, because the difference in their efficacy does not lie outside the interval (a,b). For this reason, this class of hypotheses are called equivalence hypotheses. See Romano (2005) for a discussion of optimal equivalence tests.<sup>3</sup> Note than the typical approach to testing market efficiency as the null hypothesis. By formulating the test as an equivalence hypothesis, failing to reject the null hypothesis says that we have no evidence against the null hypothesis implies that a profitable trading strategy exists. On the other hand, rejection of the hypothesis implies that the data is inconsistent with the existence of a profitable trading strategy based on the unconditional mean of the price differences.

We motivate our three statistical tests by considering the problem of a trader. The different statistical tests are derived from different trading strategies involving the 24 assets (one for each hour of the day). For example, a trader can buy (or sell) one unit of the asset with the largest, across all hours of the day, absolute value of the expected difference between the day-ahead and real-time prices. The trader can also buy one unit of all assets with positive expected price differences and sell one unit of all assets with negative expected

<sup>&</sup>lt;sup>2</sup>Offers to the day-ahead market must be submitted by noon the day before actual system operation.

<sup>&</sup>lt;sup>3</sup>Testing equivalence hypotheses has a rich tradition in the statistics literature. See Berger and Hsu (1996), Perlman and Wu (1999), and Munk and Pflüger (1999).

price difference. Each trading strategy results in a statistical test with higher power against different alternatives.

Because the explicit costs of buying and selling these assets is only one component of the cost of exploiting these price differences, we use each of these statistical tests to recover an implied trading cost, which is the *smallest value of the trading cost that causes rejection of the null hypothesis that a profitable trading strategy exists*. We do this both at the LAP and nodal level, for before and after the introduction of convergence bidding. Using the bootstrap, we compute an estimate of the distribution these trading cost estimates. Comparing these estimated trading cost distributions before versus after the introduction of convergence bidding allows us to assess whether the point estimates of our implied trading costs are statistically significantly different before versus after the introduction of convergence bidding. We also perform a test of the null hypothesis that the profits traders expected to earn from buying and selling differences between the 24 day-ahead and real-time prices fell after the implementation of convergence bidding using the multivariate inequality constraints testing procedure of Wolak (1989).

#### 4.2 Motivation: The Trader's Problem

Consider a trader with access to 24 assets, where asset  $X_h$  for  $h \in \{1, ..., 24\}$  is equal the difference between the day-ahead and real-time price for that hour h of the day. This implies  $X_h = P_h^{DA} - P_h^{RT}$ , where  $P_h^{DA}$  is the day-ahead price during hour h and  $P_h^{RT}$  is the real-time price during hour h. Purchasing this security requires the trader to sell 1 MWh more energy in the day-ahead market than it produces in real-time. Selling this security requires that the trader buy 1 MWh more energy in the day-ahead market than it consumes in real-time. Let  $\mu_h = E(X_h) = E(P_h^{DA}) - E(P_h^{RT})$  for h = 1, 2, ..., 24. Define  $\mu$  as the 24 x 1 vector composed of  $(\mu_1, \mu_2, ..., \mu_{24})'$  and X equal the 24 x 1 vector composed of  $(X_1, X_2, ..., X_{24})'$ . Let  $\Lambda_0$  equal the 24 x 24 contemporaneous covariance matrix of X. Suppose the per-unit trading cost of buying or selling this security is c. The expected profit-maximization problem of a trader holding the net portfolio with weights vector,  $a = (a_1, a_2, ..., a_{24})'$ , where each  $a_i$  can be positive or negative, and paying a per unit trading cost c is:

$$\max_{a \in R^{24}} a' \mu - c \sum_{i=1}^{24} |a_i|$$
(1)

subject to different constraints on the elements of a. Our null hypothesis is that this optimization problem results in a positive expected profit for the  $a^* \in R^{24}$  that solves this problem, so that our equivalence null hypothesis is that  $a^{*'}\mu - c\sum_{i=1}^{24} |a_i^*| > 0$  for this value of  $a^*$ . Note the trader pays the same trading charge for sales and purchases of this asset, which is why the trading charge is assessed on the sum of the absolute values of the individual portfolio weights,  $a_i$ . Define the function sign(x) which equals 1 if x > 0 is equal to -1 if x < 0 and zero if x = 0. Our three hypothesis tests correspond to different choices of  $a^*$ :

• "Intersection-Union (IU)":  $a = MAXE(\mu)$ ,

- "Square":  $a = SIGN(\mu)$ .
- "Ellipsoid":  $a = \Sigma^{-1} \mu$ ,

where  $MAXE(\mu) = (I_1 * |\mu_1|, I_2 * |\mu_2|, ..., I_{24} * |\mu_{24}|)'$ ,  $I_j = 1$  if the jth element of  $\mu$  is largest in absolute value element of the vector and  $I_j = 0$  if that is not the case and  $SIGN(\mu) = (sign(\mu_1), sign(\mu_2), ..., sign(\mu_{24}))'$ . The IU test procedure has the null hypothesis that taking a 1 MWh convergence bidding position in the largest value of  $|\mu_h|$  yields a positive expected profit after accounting for the per MWh trading cost, c. The Square test has the null hypothesis that taking a 1 MWh convergence bidding position in each non-zero element of  $|\mu_h$ , where the sign of  $a_j$  equals the sign of  $\mu_j$  for j = 1, 2, ..., 24 yields positive expected profits. Figure 3 presents the rejection regions for each test in graphical form. We see that the IU and Square tests correspond to a square rejection region, while the Ellipsoid test corresponds to an ellipsoid rejection region. Note that we reject the null hypothesis of the existence of a profitable trading strategy if the sample mean of the price differences lies inside the shaded area, and fail to reject if the sample mean of the price differences lies outside the shaded area.

[Figure 3 about here.]

### 4.3 Three Tests for the Existence of a Profitable Trading Strategy

To implement our hypothesis tests, we compute the sample mean and an autocorrelation consistent estimate of the asymptotic variance of this sample mean. Let N denote the number of days in our sample and  $\overline{X}$  denote the sample mean of X, and the estimate of the variance of the asymptotic distribution of  $\sqrt{N}(\overline{X} - \mu)$ , denoted  $\hat{\Sigma}$ , is calculated using the Newey and West (1987) autocorrelation consistent covariance matrix with m = 14lags. Assume that the trading cost c is known. In the next subsection, we discuss how to "invert" our hypothesis tests to recover the trading costs implied by just rejecting our null hypothesis.

We first consider the Intersection-Union (IU) Test, which intersects the rejection region of 24 individual equivalence tests that  $|\mu_h| > c$  for h = 1, 2, ..., 24. This test can be stated as follows:

#### Proposition 1 Intersection-Union Test

Consider the hypothesis test  $H_h : |\mu_h| > c$ . For each h, perform the size  $\alpha_h = 0.05$  test of  $H_h$  as follows: reject if and only if  $|\overline{X_h}| + \sqrt{\frac{\hat{\Sigma}_{hh}}{N}} z_{1-\alpha_h} < c$ , where  $\hat{\Sigma}_{hh}$  is the  $h^{th}$  diagonal element of  $\hat{\Sigma}$ .<sup>4</sup> Then, we reject the Null hypothesis that a profitable trading strategy exists if and only if we reject  $H_h$  for all  $h \in \{1, ..., 24\}$ . This is an overall level  $\alpha = 0.05$  test of this multivariate hypothesis.

 $<sup>{}^{4}</sup>z_{1-\alpha_{h}}$  satisfies  $\Phi(z_{1-\alpha_{h}}) = 1 - \alpha_{h}$ , where  $\Phi(t)$  is the cumulative distribution function of a standard normal random variable.

Note that each individual test  $H_h$  is performed at size  $\alpha_h = 0.05$ . We do not need to appeal Bonferroni's inequality and test each  $H_h$  at size  $\alpha_h = \frac{0.05}{24}$ . Even with this result, the IU Test is known to be very conservative. Intuitively, we can think of the trader transacting 1 MWh in the price difference in the element of  $\mu$  that is largest in absolute value. If this element is positive the trader purchases 1 MWh of this price difference and if it is negative the trader sells 1 MWh of this price difference. This trading strategy has a maximum probability of rejection, which we know to be  $\alpha = 0.05$ , for  $\mu$  at one of the vertices of the square presented in Figure 1, and must therefore be conservative at other points in the rejection region. This same intuition underlies the square-based test presented below:

#### Proposition 2 Square-Based Test

Define  $\hat{V} \equiv SIGN(\overline{X})'\hat{\Sigma}SIGN(\overline{X})$ . Then, we have test statistic  $TS = \sqrt{N}(\overline{X}'SIGN(\overline{X}) - \sqrt{N})$  $c)\check{V}^{-\frac{1}{2}} \rightarrow^{d} N(0,1)$  for  $\mu$  at the boundary of the set defined by our null hypothesis. Therefore, we reject a size  $\alpha = 0.05$  test of our null hypothesis if and only if  $\Phi(\frac{\sqrt{N}(\overline{X}'SIGN(\overline{X})-24c)}{\sqrt{V}}) - \frac{1}{\sqrt{V}}$  $\Phi\big(\frac{\sqrt{N}(-\overline{X}'SIGN(\overline{X})-24c)}{\sqrt{V}}\big) \le 0.05.^5$ 

This test has size  $\alpha = 0.05$  for  $\mu$  at one of the vertices of the square rejection region. The 24c term comes from trading 1 MWh of each of the 24 assets based on the sign of the expected price difference. However, as foreshadowed in Figure 1, we can also consider an ellipsoid rejection region which has greater power against a different set of alternatives than the Square test. See Munk and Pflüger (1999) for a discussion on the advantages of testing equivalence using ellipsoidal rather than rectangular rejection regions. These authors note that the ellipsoid test is also likely to be more powerful than the Intersection-Union Test, an intuition that is borne out in our empirical results.

#### Proposition 3 Ellipsoidal Test

If we define test statistic  $TS = N\overline{X}'\hat{\Sigma}^{-1}\overline{X} \to^d \chi^2_{24}(Nc[\sum_{i=1}^{24} |(\Sigma^{-1}\mu)_i|)], \text{ where } (\Sigma^{-1}\mu)_i \text{ is the ith element of the vector } \Sigma^{-1}\mu, \text{ for } \mu \text{ at the boundary of the set defining our null hypothesis, then we reject the Null hypothesis if and only if <math>Pr[\chi^2_{24}(Nc\sum_{i=1}^{24} |(\hat{\Sigma}^{-1}\overline{X})_i|) \leq TS] = 0.05,$ where  $\chi^2_k(\lambda)$  is a non-central chi-squared random variable with k degrees of freedom and non-centrality parameter  $\lambda$ .

The Ellipsoidal test chooses  $a_j$  to equal  $(\Sigma^{-1}\mu)_j$  for j = 1, 2, ..., 24, and tests null hypothesis of the existence positive expected trading profits for this value of a. Different from the IU test, the Square and Ellipsoidal test, assumes the trader purchases or sells each the 24 hourly price differences as part of his expected profit-maximizing convergence bidding portfolio choice.

#### Deriving Trading Costs Implied by Rejection of the Null 4.4

Although we can compute the cost of purchasing or selling elements of X in the California ISO market, this is just one component of the trading cost. Setting the trading cost, c, equal to this magnitude implies that there is no opportunity cost of the time of the individual

<sup>&</sup>lt;sup>5</sup>As before,  $\Phi(t)$  is the cumulative distribution function of a standard Normal random variable.

undertaking the trades, no up-front costs of participating in the ISO markets, and no other cost associated with preparing or updating a strategy for trading day-ahead and real-time price differences. For this reason, we use our hypothesis testing results to compute implied trading costs. We can then compare these implied trading costs to the actual cost of purchasing and selling the 24 elements of X in the ISO market, including conservative estimates of other transactions costs. We take each of the three tests described above, and find the value of c that would just reject the Null hypothesis at a 5% significance level. We denote this value by  $c^{I}$ . Then, if the true level of trading costs is above  $c^{I}$ , we would reject the null hypothesis that a profitable trading strategy exists. Otherwise, we would fail to reject the existence of a profitable trading strategy based on  $\mu$ .

For example, recall that for the Intersection Union test, we reject our null hypothesis if and only if all individual  $H_h$  are rejected. That is, we reject if and only if for all  $h \in \{1, ..., 24\}$ ,  $|\overline{X_h}| + \sqrt{\frac{\hat{\Sigma}_{hh}}{N}} z_{1-\alpha_h} < c$ . In this case,  $c^I = \max_{h \in \{1,..., 24\}} |\overline{X_h}| + \sqrt{\frac{\hat{\Sigma}_{hh}}{N}} z_{0.95}$ . In words, we choose the largest of all implied trading cost values over all of the individual equivalence hypotheses tests. For this reason, the IU test is likely to deliver a large implied trading cost it makes the assumption that the trader invests only in the element of X associated with the largest in absolute value element of  $\mu$ .

### 4.5 A Direct Test for Difference in Means Before and After Virtual Bidding

We also directly test whether expected trading profits fell after the introduction of convergence bidding using a multivariate inequality constraints test. If we let the trading costs prior to explicit virtual bidding be  $c^{pre}$  and the trading costs after explicit virtual bidding be  $c^{post}$ , then a test of the null hypothesis that trading profits fell after the introduction of explicit virtual bidding can be formulated as  $|\mu_{pre}| - \mathbf{1}c^{pre} > |\mu_{post}| - \mathbf{1}c^{post}$ , where  $|\mu|$  is the vector composed of the absolute value of the individual elements of the vector  $\mu$  and **1** is 24 x 1 vector of 1's. The difference  $|\mu_{pre}| - \mathbf{1}c^{pre}$  is the expected profits associated with buying one unit of  $\mu_h$  if it is positive and selling one unit  $\mu_h$  if it is negative for h = 1, 2, ..., 24. Consequently, re-arranging this inequality we see that it implies  $|\mu_{pre}| - |\mu_{post}| > \mathbf{1}(c^{pre} - c^{post})$ . If we assume that  $c^{pre} > c^{post}$ , which is consistent with the results presented in Section 5, then the null hypothesis that expected trading profits fell after the introduction of convergence bidding is that  $|\mu_{pre}| - |\mu_{post}| > 0$ . Therefore, testing  $|\mu_{pre}| - |\mu_{post}| > 0$  is a test of this null hypothesis. Conversely, by rejecting the null hypothesis  $|\mu_{post}| > |\mu_{pre}|$ , we can conclude that the null hypothesis that trading profits were higher after the introduction of convergence bidding can be rejected. If we fail to reject the null hypothesis that  $|\mu_{pre}| > |\mu_{post}|$  but reject the null hypothesis that  $|\mu_{post}| > |\mu_{pre}|$ , then we have evidence that trading profits fell after the introduction of convergence bidding.

We implement these two multivariable inequality constraints tests using the methodology derived in Wolak (1989). We present the procedure for  $|\mu_{pre}| > |\mu_{post}|$  below:

Proposition 4 Direct Test of Null Hypothesis that  $|\mu_{pre}| > |\mu_{post}|$ 

 $Let \hat{V} = diag[SIGN(\overline{X}^{pre})]' \frac{\hat{\Sigma}^{pre}}{N^{pre}} diag[SIGN(\overline{X}^{pre})] + diag[SIGN(\overline{X}^{post})]' \frac{\hat{\Sigma}^{post}}{N^{post}} diag[SIGN(\overline{X}^{post})]' = diag[SIGN(\overline{X}^{post})]' \frac{\hat{\Sigma}^{post}}{N^{post}} diag[SIGN(\overline{X}^{post})]' = diag[SIGN(\overline{X}^{post})]'$ 

$$TS = \frac{\min}{\theta \ge 0} (|\overline{X}^{pre}| - |\overline{X}^{post}| - \theta)' \hat{V}^{-1} (|\overline{X}^{pre}| - |\overline{X}^{post}| - \theta)$$

We reject the Null hypothesis that  $|\mu_{pre}| > |\mu_{post}|$  if and only if  $\sum_{h=1}^{24} w(24, 24-h, \hat{V}) Pr[\chi^2_{(h)} > TS] < \alpha$ , where  $\chi^2_h$  is a chi-squared random variable with h degrees of freedom and  $w(24, 24-h, \hat{V})$  are the weights defined in Wolak (1989) and  $\alpha$  in the size of the hypothesis test.

Cataloging notation, the diag[Z] operator takes a vector Z, and returns a diagonal matrix with elements of Z on the diagonal.  $\hat{\Sigma}^{pre}$  is the estimated autocorrelation consistent asymptotic covariance matrix with m = 14 lags of the vector of hour-of-day price difference means prior to the introduction of explicit virtual bidding and  $N^{pre}$  is the number of days in the sample prior to explicit virtual bidding.  $\hat{\Sigma}^{post}$  is the estimated autocorrelation consistent covariance matrix with m = 14 of the vector of means after to the introduction of explicit virtual bidding.  $\hat{\Sigma}^{post}$  is the sample autocorrelation consistent covariance matrix with m = 14 of the vector of means after to the introduction of explicit virtual bidding. These are the same estimates used in the prior subsection describing the trading costs-based approach. Note that we calculate  $w(24, 24 - h, \hat{V})$  using the simulation method outlined in Wolak (1989).

### 4.6 A Direct Test for Difference in Variance Before and After Virtual Bidding

Similar to the difference in means test discussed in the previous section, we also expect that virtual bidding reduces the day-ahead uncertainty about real time prices. With convergence bidding, market participants can profit from their ability to forecast real-time system conditions at a location in the transmission network. A market participant that believes the real-time price will be higher than the day-ahead price because of a higher real-time demand for energy at that location will submit a DEC bid to purchase energy in the dayahead market that is subsequently sold at the real-time price. If this market participant is correct, she will be rewarded with positive trading profits. However, these actions will also cause the day-ahead price to rise (because of the higher day-ahead demand implicit in the DEC bid) and the real-time price to fall (because of the higher real-time demand due to the sale of the accepted DEC bid in the real-time market), which will reduce this market participant's trading profits. These profits will not go to zero unless the total amount of day-ahead DEC bids at that location is large enough. Conversely, market participants that incorrectly believe the real-time price will be lower than the day-ahead price because they believe the real-time demand at that location will be lower will submit INC bids and subsequently purchase the energy sold in the day-ahead market from the real-time market. They will lose money from these actions. These market outcomes for the two typoes of convergence bidders create the incentive for final day-ahead generation schedules to be closer to the real-time output of these generation units, leading to the prediction that we should see a decrease in the volatility in day-ahead/real-time price spread as well as the volatility in real-time prices themselves after the introduction of convergence bidding. In short, as the day-ahead generation schedules now more closely resemble real-time electricity production, differences between day-ahead and real-time prices and output only reflect shocks or increased information in that day rather than actions taken by generators or load in order to implicitly trade on price differences. For these reasons, we would expect that the variance of the day-ahead/real-time price spread and the variance of real-time prices should fall after the introduction of convergence bidding.

Formally, we consider the Null hypothesis that  $H_1 :_{pre} -\Lambda_{post}$  is a positive semidefinite matrix, where  $\Lambda_J$  is the 24 x 24 contemporaneous covariance matrix corresponding to the variable of interest in period  $J \in \{pre \ EVB, post \ EVB\}$ . In order to implement this test, we find the eigenvalues  $\hat{\omega}_j \ j = 1, 2, ..., 24$  of  $\hat{\Omega} \equiv \Lambda_{pre} - \Lambda_{post}$  and tests the joint null hypothesis that all of these eigenvalues are greater than or equal to zero. We use the multivariate inequality constraints test employed in the previous section, where we obtain the covariance matrix for our estimated eigenvalues  $\hat{\omega}_j \ j = 1, 2, ..., 24$  using a moving-block bootstrap procedure. Briefly, this moving block procedure accounts for fact that the variable of interest (for example,  $X_d$ ) may be autocorrelated. For this procedure, which we first resample contiguous blocks of length  $B = N^{1/3}$  (where N is the sample size) from the data  $\{X_d\}_d$ . We repeat this process L times to create a  $\hat{\Lambda}_b$  for each re-sample  $b \in \{1, 2, ..., L\}$ , and then take the sample covariance of these  $\hat{\Lambda}_b$  over b in order to get the covariance matrix for  $\hat{\Lambda}_b$ . Our statistic  $TS = \min_{z \ge 0} N(\hat{\Lambda}_c - z)' [Var(\hat{\Lambda}_b]^{-1}(\hat{\Lambda}_c - z))$  is asymptotically distributed as the weighted sum of chi-squared random variables given in the previous section under the null hypothesis.

We can also perform this test for  $H_2$ :  $\Lambda_{post} - \Lambda_{pre}$  is a positive semidefinite matrix. Failing to reject  $H_1$  and rejecting  $H_2$  (for both the vector of price differences and the vector of real time prices) would give us strong evidence consistent with our prediction that the introduction of convergence bidding reduced the variance in the day-ahead/ real-time price spread and the variance of real-time prices.

### 4.7 Why not condition on past values of $X_d$ ?

Because all of the values of the  $(24 \ge 1)$  vector real-time prices for day d - 1 are not known before offers are submitted to the day-ahead market for day d, there can be firstorder autocorrelation between realizations of  $X_d$  that cannot be exploited through a feasible trading strategy. Specifically, any trading strategies involving portfolios of the  $(24 \ge 1)$  price differences that condition on  $X_{d-k}$ , for k > 0, would have to condition on values from at least k = 2 days ago, because those are the only realizations of  $X_{d-k}$  that are known when a market participant submits bids or offers into the day-ahead market for day d. This logic implies that  $X_d$  following a vector MA(1) process is consistent with the lack of a profitable trading strategy that conditions on past values of  $X_d$ . To investigate this hypothesis, we would like to estimate a vector MA(1) process for  $X_d$  and then test null hypothesis that the errors from this model are multivariate white noise. However, estimating the  $(24 \ge 1)$  vector MA(1) model necessary to test this hypothesis has proven extremely difficult to compute in finite time. As a result, we formulate a different approach that does not rely on estimate a vector MA(1) model for the daily price difference vector. Consider the following 24 x 24 autocorrelation matrix:  $\Gamma(\tau) = E(X_t - \mu)(X_{t-\tau} - \mu)' \tau^{th}$ . Based on the above discussion, the lack of a profitable trading strategy that conditions on past values of  $X_d$  corresponds to  $X_t$  having a non-zero value of  $\Gamma(1)$ , but  $\Gamma(\tau) = 0$  for all  $\tau > 1$ . We consider the Null hypothesis:

$$H: \Gamma(2) = 0, \Gamma(3) = 0, ..., \Gamma(R) = 0$$

for a fixed value of R. For our application, we test using R = 10. This hypothesis test is implemented by first defining  $\xi \equiv vec(\Gamma(2), \Gamma(3), ..., \Gamma(L))$ , where the vec(.) operator takes a (24 x 24) matrix and stacks it columnwise to create a (576 x 1) vector. Therefore,  $\xi$  has 5760 = 576 \* 10 elements, which all must equal zero under the Null hypothesis. We create a simple Wald Statistic, using the moving block bootstrap (described more fully in the previous subsection) in order to estimate the 5760 x 5760 covariance matrix associated with  $\hat{\xi}$ . Our Wald statistic  $N\hat{\xi}' \Sigma_{\xi,boot}^{-1} \hat{\xi}$  is asymptotically distributed as a chi-squared with  $24^2 * (R-1)$  degrees of freedom under the null hypothesis.

### 5 Results from Our Hypothesis Tests

This section presents the results of implicit trading cost calculation and our tests that expected trading profits fell after the introduction explicit virtual bidding. Before we present these results, we provide some evidence that more complex trading strategies based on lagged values of price differences may not yield significant profit improvements relative to a strategy that just conditions on the elements of  $\mu$ .

# 5.1 Is there a larger than first-order autocorrelation in daily price differences?

Before presenting results from our formal hypothesis test of the null hypothesis that the daily price differences  $X_d$  are such that  $\Gamma(\tau) = 0$  for  $\tau > 1$ , one measure of the amount of exploitable autocorrelation in the  $X_d$  sequence can be derived from computing the sample autocorrelation function for the portfolio of the (24 x 1) vector of price differences for each of the three hypothesis tests for the existence of a profitable trading strategy. Figure 4 presents the sample autocorrelation function and the pointwise 95 percent confidence intervals for these sample autocorrelations for the three LAP price differences for PG&E, SCE, and SDG&E for the before explicit virtual bidding sample period. Figure 5 computes these same magnitudes for the after explicit virtual bidding sample period. For all of the LAPs, there are very few sample autocorrelations beyond the first-order that appear to be statistically different from zero for either the before or after explicit virtual bidding sample periods. These results are consistent with the view that trading strategies for day d that condition or values of  $X_{d-k}$  for k i 1 are unlikely to yield higher expected profits than those that do not condition on lagged values of  $X_d$ .

The tests that  $X_d$  are such that  $\Gamma(\tau) = 0$  for  $\tau > 1$  are in line with the above exploratory findings. More formally, we test whether the second through tenth autocorrelation functions are zero: $\Gamma(2) = \Gamma(3) = ... = \Gamma(10) = 0$ . We test separately for each LAP, both before and after the introduction of explicit virtual bidding. The test statistics are recorded in Table 2, noting that the upper  $\alpha = 0.05$  critical value for these test statistics are  $\chi^2(5184) = 5352.6$ .

#### [Table 2 about here.]

Comparing to the critical value of 5352.6, we see that we fail to reject the Null that the second through tenth autocorrelations are zero for any LAP, either before or after the introduction of convergence bidding. This lends strong evidence towards the assertion that daily price differences follow an MA(1) process. As traders cannot condition on the previous day's price realizations when submitting into the day-ahead market, we only consider trading strategies that depend on,  $\mu$ , the unconditional mean of  $X_d$ .

[Figure 4 about here.]

[Figure 5 about here.]

We repeated these same autocorrelation tests at the node level and found that before the implementation of convergence bidding, particularly at non-generation nodes, the null hypothesis that  $\Gamma(2) = \Gamma(3) = ... = \Gamma(10) = 0$  could be rejected at approximately 70 percent of the nodes. However, after the implementation of convergence bidding this null hypothesis was rejected at approximately five percent of the generation and non-generation nodes which is consistent with this null hypothesis being true for all nodes after the implementation of convergence bidding, because the size of each individual node-level test was  $\alpha = 0.05$ .

#### 5.2 Results from Our Trading Costs Hypothesis Tests

We first implement our three hypothesis tests at the load aggregation point (LAP) level. These results are presented in Table 3. These trading costs are the value at which we would just reject the null hypothesis of the existence of a profitable trading strategy. We would reject the null hypothesis only if the actual trading costs are higher than the ones listed in the table. First note from Table 3 that the implied trading costs from the IU test are much higher than the other two tests, indicating that the IU test is more conservative than the other two, as expected. More importantly, we see that the implied trading costs decrease after the introduction of explicit virtual bidding for all LAPs and all tests. This is consistent with logic outlined in Section 2 that the costs of trading day-ahead versus real-time price differences decreases after the introduction of explicit virtual bidding.

#### [Table 3 about here.]

To obtain a more formal comparison implied trading costs before versus after explicit virtual bidding, we examine the bootstrap distribution of implied trading costs for each LAP before and after the implementation of explicit virtual bidding. Figure 8 provides the bootstrap distribution of trading costs implied by rejection of the null hypothesis of the existence of a profitable trading strategy. The bootstrap distributions are computed by re-sampling contiguous blocks of length  $B = (N^J)^{1/3}$  for J = pre, post of the daily price difference vectors during the pre-explicit virtual bidding period to obtain a sample of size of  $N^{J}$  for J = pre, post and from that bootstrap sample compute the implied trading cost for each test procedure. Re-sampling blocks of contiguous observations (termed "moving block bootstrap") ensures that low-order temporal dependence in the original data is preserved in the re-sampled distribution. See Kunsch et al. (1989) for more detail. Repeating this process L = 10,000 times for each LAP price and convergence bidding regime yields the histogram of re-sampled implied trading costs for before and after the implementation of explicit convergence bidding. The most obvious result from each of these graphs is that the distribution of implied trading costs is markedly shifted to the left after the introduction of explicit virtual bidding. Recall that for an actual trading cost c, we reject our null hypothesis if c is larger than our implied trading cost measure, which implies that no profitable trading strategy using  $\mu$  exists. These histograms therefore imply that the introduction of explicit virtual bidding expanded the set of actual trading costs for which we can say that no profitable trading strategy exists. Another claim most readily seen from the Intersection-Union results is that the distribution of implied trading costs has a smaller standard deviation after the introduction of explicit virtual bidding. This claim is consistent with the view that it is more costly for market participants to engage in implicit virtual bidding versus explicit virtual bidding. These previously high cost strategies to profit from differences between day-ahead and real-time prices became much lower cost once a purely financial product was introduced to trade these price differences.

We can also compute the implied trading costs for each testing procedure for each node in the California ISO control area. Figure 9 plots the implied trading costs for each node before and after the introduction of explicit virtual bidding.<sup>6</sup> We plot these node-level implied trading cost distributions separately for nodes associated with generation units and nodes not associated with generation units. Note that the distribution of implied trading costs across nodes markedly decreases when we calculate it using data after the introduction of explicit virtual bidding (for all three tests and both generation and non-generation nodes). Recall that we reject the null of profitable trading strategies for actual trading costs larger than the plotted implied trading costs. Therefore, we would reject our null hypothesis of the existence of profitable trading strategy for a larger set of potential trading costs at more nodes after the introduction of explicit virtual bidding.

We expect the following two relationships to hold between the means of implied trading costs across generation versus non-generation nodes before versus after explicit convergence bidding. First, because suppliers can implicitly convergence bid at the nodal level before the implementation of the explicit convergence bidding through how they operate their generation units and load-serving entities can only bid in at the LAP level before explicit convergence bidding, we expect the mean of implied trading costs to be higher at non-generation nodes before the implementation of explicit convergence bidding. Second, because the in-

<sup>&</sup>lt;sup>6</sup>Note that the box portion of box and whiskers plot corresponds to the 25% through 75% of the distribution of trading costs over nodes. The upper (lower) whisker corresponds to data points within 1.5(IQR) of the 75% (25%) quantile point, where IQR is the inter-quartile range defined by the distance between the 25% and 75% quartiles. Finally, the remaining points are outliers outside of the aforementioned range.

troduction of explicit convergence bidding allows, for the first time, convergence bidding at non-generation nodes, we expect the mean reduction in implied trading costs for nongeneration nodes to be larger than for generation nodes. To test these two hypotheses, we regressed the implied trading cost at each node both before and after explicit convergence bidding on a constant, an indicator variable for whether the node was a generation node, an indicator variable for whether the implied trading cost was from the post-explicit convergence bidding period, and an indicator variable for whether the observation was from a generation node during the post-explicit convergence bidding period (the interaction term between "generation node" and "post explicit virtual bidding"). Table 4 reports the results of estimating these difference-in-differences style regressions for the implied trading costs from the: (1) Intersection-Union (IU) Test, (2) Square Test, and (3) Ellipse Test. For all three tests, we find that mean trading costs fell significantly after the introduction of explicit virtual bidding. For the IU and Square tests we find strong evidence consistent with both our hypotheses. The mean of implied trading costs before the introduction of explicit virtual bidding is significantly lower for generation nodes and this difference is essentially eliminated after the introduction of virtual bidding. Specifically, for all three measures of implied trading costs regressions, we find that the null hypothesis that the sum of the coefficient on "Generation Node Indicator" and the coefficient on "Interaction Between Generation and Post EVB Indicator" is zero cannot be rejected. Combining this result with the very large mean reduction in implied trading costs for all nodes after the introduction of explicit virtual bidding, implies that the mean difference in implied trading cost before versus after explicit virtual bidding fell more for non-generation nodes than for generation nodes. For our ellipse test implied trading cost estimates, these regression results would indicate that trading costs fell uniformly across generation and non-generation nodes after the introduction of explicit virtual bidding.

Figure 6 contains monthly average hourly virtual supply offered and cleared and virtual demand offered and cleared for October 2011 to December 2012 taken from the California ISO Department of Market Monitoring's Q4 Report on Market Issues and Performance of February 13, 2013. This graph shows that slightly less than 1,000 MWh of virtual supply clears each hour and approximately the same level of virtual demand clears each hour, with roughly half of the virtual supply and virtual demand offers clearing each hour. Because there are over 5,000 nodes in the ISO system and minimum convergence bid offer is 1 MWh, there are many nodes each hour that do not receive node-level convergence bids. Figure 7 shows the average offer and cleared virtual demand and supply virtual bids by hour of the day for October to December of 2012. Particularly, for demand bids, there are significant higher levels of offered and cleared bids during the peak demand hours of the day, whereas for virtual supply bids the pattern of offers and cleared bids is fairly constant throughout the day.

[Figure 6 about here.][Figure 7 about here.][Figure 8 about here.][Figure 9 about here.]

[Table 4 about here.]

### 5.3 Results from Test for a Fall in Trading Profits

In this section, we implement the direct tests that  $|\mu_{pre}| > |\mu_{post}|$  and  $|\mu_{post}| > |\mu_{pre}|$ . If we assume that  $c^{pre} > c^{post}$  as appears to be the case from the implied trading cost results presented in the previous section, then  $|\mu_{pre}| > |\mu_{post}|$  is a test of the null hypothesis that expected trading profits declined as result of the introduction of convergence bidding. The p-values corresponding to these tests for each LAP are presented below in Table 5:

[Table 5 about here.]

We cannot reject the null hypothesis that  $|\mu_{pre}| > |\mu_{post}|$  for any of the three LAPs, while we can reject the null hypothesis that  $|\mu_{post}| > |\mu_{pre}|$  at the 5% level for two of the three LAPs. Assuming that  $c^{pre} > c^{post}$ , these hypothesis testing results provide strong evidence in favor of the view that trading profits fell after the introduction of explicit virtual bidding.

### 5.4 Results from Test for a Fall in Volatility

As outlined in Section 4.6, we expect that the introduction of explicit virtual bidding results in a fall in the volatility in the day-ahead/real-time price difference, as well as in the real-time price. Formally, we compare the covariance matrices associated with the price differences (and real-time price) prior to versus after explicit virtual bidding, testing whether the difference between the covariance matrices is a positive semi-definite matrix. Formally, this is a (24x1) multivariate nonlinear inequality constraints test on the eigenvalues of the difference between the two covariance matrices. These results are documented in Table 6 where we report the probability of obtaining a value from the distribution of the test statistic under the null hypothesis greater than the actual statistic. We reject a size  $\alpha = 0.05$  test if this probability is less than 0.05. We fail to reject the null hypothesis if it is greater than 0.05.

We fail to reject the null hypothesis that the daily price differences (and real time prices) prior to explicit convergence bidding are more volatile relative to the differences (and real-time prices) after explicit convergence bidding. Moreover, we reject the opposite null hypothesis corresponding to volatility afterversus before explicit convergencel bidding for all cases but the real-time price results for SDGE. These results are consistent with the claim that explicit convergence bidding resulted in the day-ahead market produced generatoin and load schedules closer to actual physical conditions in the real-time market, leading to less "residual" deviations between day-ahead schedules and real-time market outcomes. In contrast, in the period prior to explicit convergence bidding, generators and load had to take costly actions to attempt to profit from differences between the day-ahead and real-time

prices and this results a greater need to make significant adjustments to day-ahead generation schedules to meet real-time demand at all locations in the transmission network. Therefore, prior to explicit convergence bidding, large differences between day-ahead and real-time prices reflected both genuine shocks to the electricity production process as well as financially motivated distortions in bid and offer behavior motivated by divergent expectations over day-ahead versus real-time prices. The logic underlying the cause of these variance reduction results is consistent with the market efficiency results presented in the next section.

### 6 Measuring Market Efficiency Implications of Convergence Bidding

This section describes the data used and analysis performed to assess the market efficiency consequences of the introduction of explicit convergence bidding. The three market outcome measures we compare before versus after the introduction of convergence bidding are: (1) the total millions of British Thermal Units (MMBTUs) of natural gas used each hour to produce the fossil fuel electricity generated during that hour, (2) the total variable cost of producing the fossil fuel electricity generated during that hour, and (3) the total number of generation units started during that hour. We use a sample period that starts one year before convergence bidding was implemented on February 1, 2011 until one year after it was implemented on January 31, 2012. We nonparametrically control for differences across hours of the day and days of our sample period for differences in the level output of thermal generation units in California, the level of output of intermittent renewable resources (wind and solar resources) and daily wholesale prices of natural gas delivered to both northern and to southern California. To control for the hourly differences in these observable factors as flexibly as possible in computing the difference in the mean values of each performance measure before and after the implementation of convergence bidding, we employ the Robinson (1988) partially linear model to estimate the conditional mean function for each market performance measure.

Constructing the total hourly MMBTUs of energy consumed by all natural gas-fired generation units proceeds as follows. First, the hourly metered output of each natural gas-fired generation unit is obtained from the California ISO's settlement system. This information is combined with the generation unit-level heat rate curve that all natural gas-fired generation unit owners are required to submit as part of the California ISO's local market power mitigation mechanism. This curve is a piecewise linear function that can have ten heat rate level and output quantity pairs up to the full capacity of the generation unit. The vertical axis gives the heat rate denominated in millions of British Thermal Units (MMBTUs) of natural gas burned to produce each additional MWh for the level of output from that generation unit on the horizontal axis. The heat rate value on this piecewise linear curve times the generation unit's metered output for that hour is the first component of the total MMBTUs of energy consumed by that generation unit during the hour.

The total amount of heat necessary to start up any generation units that began operating during that hour is also included in the total amount of MMBTUs consumed in an hour. Natural gas-fired generation unit owners are also required to file information on the total amount of MMBTUs required to start each generation unit with the California ISO as part of its local market power mitigation mechanism. A unit is defined as starting in hour t if its output in hour t-1 is zero and its output in hour t is greater than zero. Summing the MMBTUs of energy consumed to produce each unit's metered output in that hour and the MMBTU of energy consumed in that hour to start all units that started during that hour yields,  $TOTAL\_ENERGY(t)$ , the total amount of energy consumed in hour t by the 228 natural gas-fired generation units in the California ISO control area during our sample period.

The total number of generation units started in an hour t, STARTS(t), is the total number of units in hour t that have zero metered output in hour t-1 and positive output in hour t. The final market performance measure,  $TOTAL_VC(t)$ , is the total variable cost of all natural gas-fired generation units in hour t. The marginal cost for each generation unit is computed by multiplying the heat rate associated the unit's metered output for that hour (computed from the piecewise linear heat-rate curve) times the daily price of natural gas for that unit plus the variable operating and maintenance cost that the unit's owner submits to the California ISO for its local market power mitigation mechanism. The total variable cost for the unit is computed as the product of the marginal cost for the unit times its metered output for the hour. For units that start up in hour t, the total energy to start the unit is converted to a cost by multiplying the MMBTUs of energy consumed to start the unit by the daily price of natural gas. Summing these volume variable costs over all generation units operating in hour t and the start-up costs for all units starting in hour t, yields the value of  $TOTAL_VC(t)$ .

We specify semiparametric functions for each of the three market performance measures in order to estimate the difference in the mean of each of the three hourly market performance measures before versus after the implementation of convergence bidding. All of the hourof-sample conditional mean functions can be written as  $y_t = W'_t \alpha + X'_t \beta + \theta(Z_t) + \epsilon_t$ , with  $E(\epsilon_t|X_t, W_t, Z_t) = 0$ , where  $y_t$  is one of our three market performance measures. The function  $\theta(Z)$  is an unknown function of the vector Z, W is a (24x1) vector of hour-ofday dummy variables, and  $\alpha$  and  $\beta$  are unknown parameter vectors. For all three overall conditional mean functions,  $X_t$  is a single dummy variable that takes on the value 1 for all hours after midnight January 31, 2011 and zero otherwise, and  $Z_t$  is four dimensional vector composed of the total output in MWhs of all natural gas-fired generation units in California during hour t, the total output in MWhs of all wind and solar generation units in California during hour t, the price of natural gas in northern California (the Pacific Gas and Electric Citygate delivery point) during hour t, and the price of natural gas in Southern California (the Southern California Gas Citygate delivery point) during hour t. For the total starts conditional mean function,  $y_t$  equals STARTS(t), for the total energy conditional mean function,  $y_t$  equals the natural logarithm of  $TOTAL\_ENERGY(t)$ , and for the total variable cost conditional mean function,  $y_t$  equals the natural logarithm of  $TOTAL_VC(t)$ . We also estimate models that allow separate mean differences in each market performance measure by hour of the day. In this case  $X_t$  is a (24x1) vector with  $k^{th}$  element  $X_{tk}$ , which equals one during hour-of-the-day k for all days from February 1, 2011 until the end of the sample period.

Controlling for both the hourly output of thermal generation units and the hourly output of wind and solar generation unit is necessary because the share of energy produced by renewable resources has grown in significantly over our sample period as a result of California's renewables portfolio standard (RPS), which requires all California load-serving entities to procure 33 percent of their energy from qualified renewable sources by 2020. Figure 10 plots the average hourly output of in-state thermal generation resources and in-state renewable generation resources during the year before virtual bidding and year after virtual bidding. Each point on each curve Figure 10(a) is the average over all days during the year before or year after virtual bidding was implemented of the output of all thermal generation units during that hour of the day. Each point on each curve of Figure 10(b) is computed in the same manner using solar and wind generation units. Figure 10 demonstrates that average hourly output of thermal generation units falls substantially, and much of that fall is taken up by the increase in wind and solar energy produced in California. Figure 11 plots the standard deviations of the hourly output for each hour of the day across days in the sample before and after the implementation of convergence bidding. The standard deviation of both thermal and wind and solar output for all hours of the day are higher after virtual bidding. This is particularly the case for wind and solar output. The intermittency of the these resources implies that more thermal resources must be held as operating reserves and stand ready to supply additional energy if the wind or solar resources disappear suddenly. Consequently, failing to control for both the hourly output of wind and thermal generation units before versus after the implementation of explicit virtual bidding would not account for the significant increase in average wind and solar energy and increased volatility in thermal output and renewable energy output after the implementation of explicit virtual bidding.

#### [Figure 10 about here.]

#### [Figure 11 about here.]

We employ a two-step estimation procedure that recognizes that  $\theta(Z_t) = E(y_t - W'_t \alpha + X'_t \beta | Z_t)$  and estimates it using  $\hat{\theta}(Z_t, h) = \frac{\sum_{t=1}^T (y_t - W'_t \alpha - X'_t \beta) K((z-Z_t)/h)}{\sum_{t=1}^T K((z-Z_t)/h)}$  to estimate both  $\alpha$  and  $\beta$ . The first step finds the values of h,  $\alpha$ , and  $\beta$  that minimize  $\sum_{j=1}^T [y_j - W'_j \alpha - X'_j \beta - \hat{\theta}_{-j}(Z_j, h)]^2$ , where  $\hat{\theta}_{-j}(Z_j, h)$  has the same form as  $\hat{\theta}(z, h)$  evaluated at  $z = Z_j$  except that  $\sum_{t=1}^T$  in the numerator and denominator is replaced with  $\sum_{t=1,t\neq j}^T$ . The second step is a least squares regression of  $[y_t - \hat{\theta}(Z_t, h^*)]$  on  $W_t$  and  $X_t$ , where  $h^*$  is the optimized value of h from the first step. Robinson (1988) demonstrates that  $\sqrt{T}([\hat{\alpha} \quad \hat{\beta}]' - [\alpha \quad \beta]')$ , where  $\hat{\alpha}$  and  $\hat{\beta}$  are the second-stage estimates of  $\alpha$  and  $\beta$ , has an asymptotic normal distribution. Standard error estimates are constructed using the expression for the estimated asymptotic covariance matrix given in Robinson (1988).

#### 6.1 Empirical Results

Table 7 reports the results of estimating the conditional mean function,  $y_t = W'_t \alpha + X'_t \beta + \theta(Z_t) + \epsilon_t$ , for each measure of market performance for the case that  $X_t$  is a single dummy variable that takes on the value 1 for all hours after midnight on January 31, 2011 and zero otherwise. These estimates imply that the conditional mean of total hourly energy (controlling for the total hourly output from all natural gas-fired units, the total hourly output of wind and solar resources, the prices of natural gas in northern and southern California and the hour of the day) is 2.8 percent lower after January 31, 2011. The conditional mean of total hourly starts (controlling for the same variables) is 0.63 starts higher after January 31, 2011. The conditional mean of total variable costs is 2.6 percent lower after January 31, 2011.

#### [Table 7 about here.]

Figures 12 plots the estimates of hour-of-the-day change in the conditional mean of the three hourly market performance measures after the implementation of convergence bidding along with the pointwise upper and lower 95% confidence intervals for each hour-of-the-day estimate. For the case of total hourly energy, the largest in absolute value reduction occurs in the early morning hours beginning at 12 am and ending at 3 am. The hourly mean reductions are the smallest in absolute value during the hours beginning 5 am and ending at 8 am, with the remaining hours of the day slightly higher in absolute value. For total starts, the largest increase is during the hour starting at 3 pm and ending at 5 pm. Starts also increase after the implementation of convergence bidding in hours beginning with 4 am and ending at 7 am. For total variable costs, the pattern of the absolute values of the hour-of-the-day reductions is similar to that for total hourly energy. The largest in absolute value reductions occur in morning hours from 12 am to 3 am.

Although the percent hourly total energy and cost reductions are small, on an annual basis the implied cost savings and carbon dioxide emissions reductions can be substantial. The annual total cost of fossil fuel energy is \$2.8 billion the year before convergence bidding and \$2.2 billion the year after convergence bidding. Applying the 2.6 percent reduction to these figures implies an annual cost savings for the variable cost of fossil fuel energy of roughly 70 million dollars per year. Applying the total MMBTU figures, implies that the introduction of convergence bidding reduced the greenhouse gas emissions from fossil fuel generation in California by 2.8 percent. The average heat rate of fossil fuel units in California is approximately 9 MMBTU/MWh and the typical natural gas-fired generation unit produces approximately a half of a ton of carbon dioxide per MWh of energy produced. In the year before explicit virtual bidding, 585 million MMBTUs were consumed to produce electricity and the year after 484 million MMBTUs were consumed. Applying our 2.8 percent reduction figure to these two numbers implies that the introduction of explicit virtual bidding reduced carbon dioxide emissions by between 650,000 and 537,000 tons annually. Both of these results point to sizable economic and environmental benefits from the introduction of explicit virtual bidding in California.

[Figure 12 about here.]

### 7 Implications of Results for Design of Electricity Markets

The results in the previous sections provide evidence that the introduction of explicit virtual bidding significantly reduced the transactions costs associated with attempting to profit from differences between the day-ahead and real-time market prices at the same location in the transmission network. In addition, these results demonstrate economically significant economic and global environmental benefits associated with the introduction of convergence bidding. Although it was possible to implicit virtual bid before the introduction of explicit virtual bidding, the evidence from our analysis is that the introduction of this product significantly improved the degree of price convergence between the day-ahead and real-time markets and reduced the cost of serving load in the California ISO control area.

These results emphasize an important role for forward financial markets in improving the performance of short-term commodity markets. The financial commitments that producers and consumers make in forward markets can provide important information and feedback to market participants that improves the subsequent performance of short-term physical markets. Although convergence bids are purely financial transactions, they reduce the incentive of both generation unit owners and load-serving entities to take forward market positions designed to raise prices in the short-term market. These results argue in favor of recognizing the fundamentally financial nature of day-ahead wholesale electricity markets. If explicitly financial products are not available, markets participants will still attempt to engage in profitable financial transactions, even though these transactions may require costly deviations from what the generation unit owner would do if explicit virtual bidding was possible. This appears to be the case before virtual bidding was implemented in the California market. Therefore, rather than resisting the desire of many market participants to allow purely financial transactions, these actions should be allowed and encouraged through explicit virtual bidding as a way to improve the performance of the wholesale electricity market.

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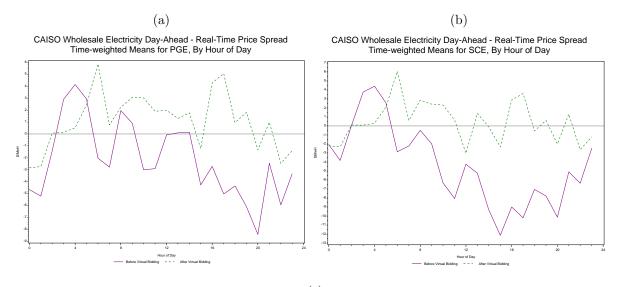
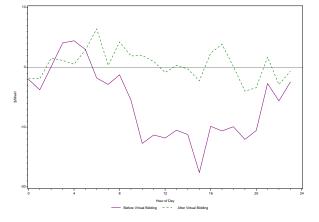


Figure 1: Hourly Graphs of Day-Ahead/Real-Time Price Differences: Before and After EVB



CAISO Wholesale Electricity Day-Ahead - Real-Time Price Spread Time-weighted Means for SDGE, By Hour of Day



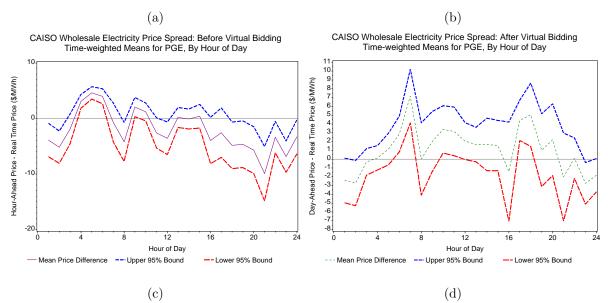
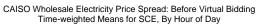
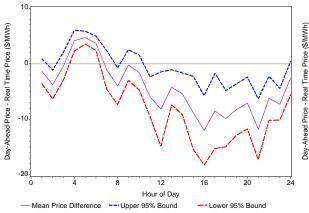
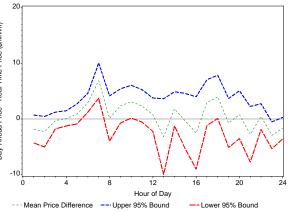


Figure 2: Hourly Graphs of Price Differences with 95% C.I: Before and After EVB





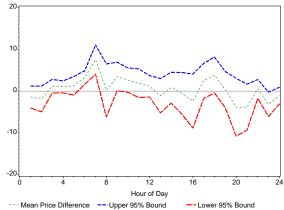
CAISO Wholesale Electricity Price Spread: After Virtual Bidding Time-weighted Means for SCE, By Hour of Day



(e)

CAISO Wholesale Electricity Price Spread: Before Virtual Bidding Time-weighted Means for SDGE, By Hour of Day

 $\left(f\right)$  CAISO Wholesale Electricity Price Spread: After Virtual Bidding Time-weighted Means for SDGE, By Hour of Day



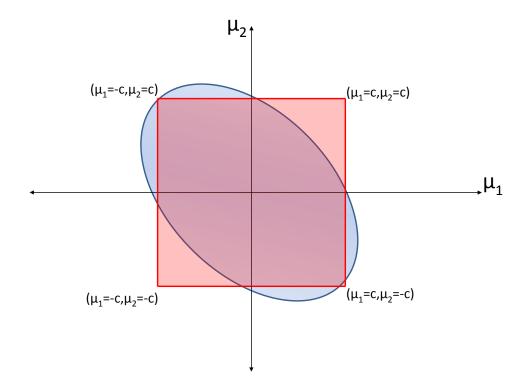


Figure 3: Graphical Intuition of the Rejection Regions For Hypothesis Tests

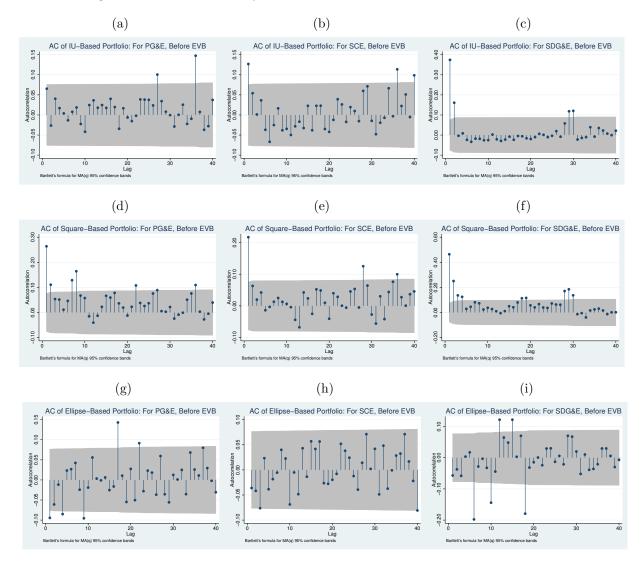


Figure 4: LAP-level Daily Autocorrelations for Portfolios: Before EVB

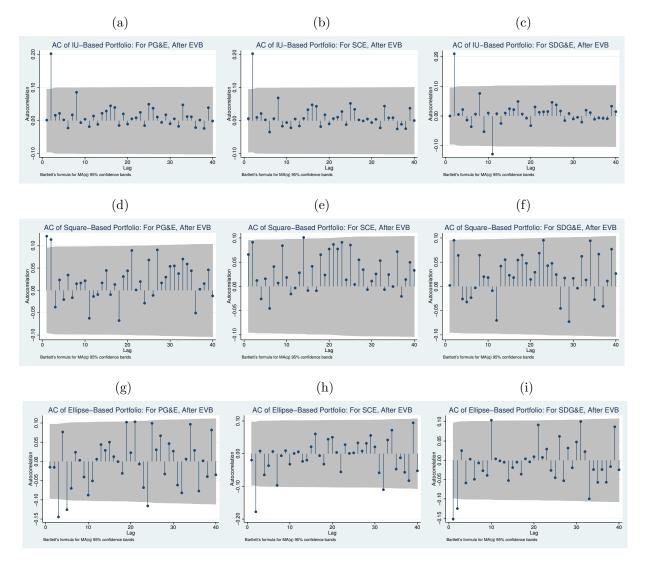


Figure 5: LAP-level Daily Autocorrelations for Portfolios: After EVB

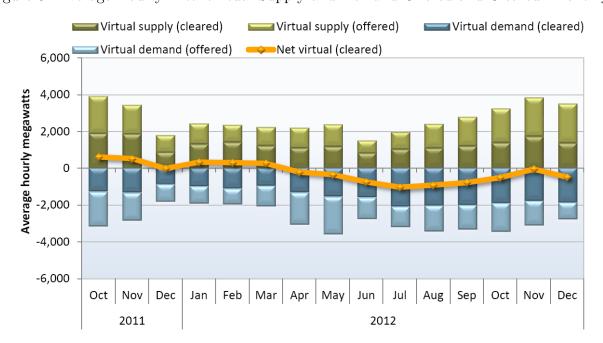


Figure 6: Average Hourly MW Virtual Supply and Demand Offered and Cleared: Monthly

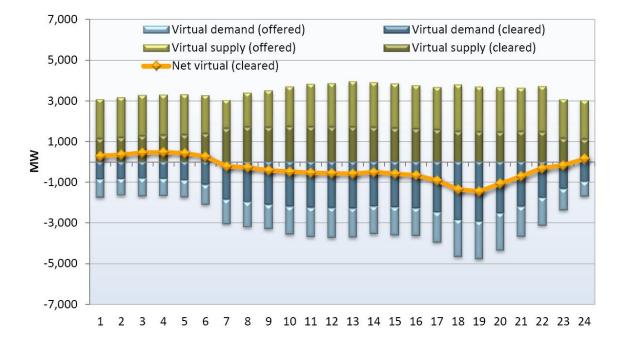


Figure 7: Average Hourly MW Virtual Supply and Demand Offered and Cleared: Hourly

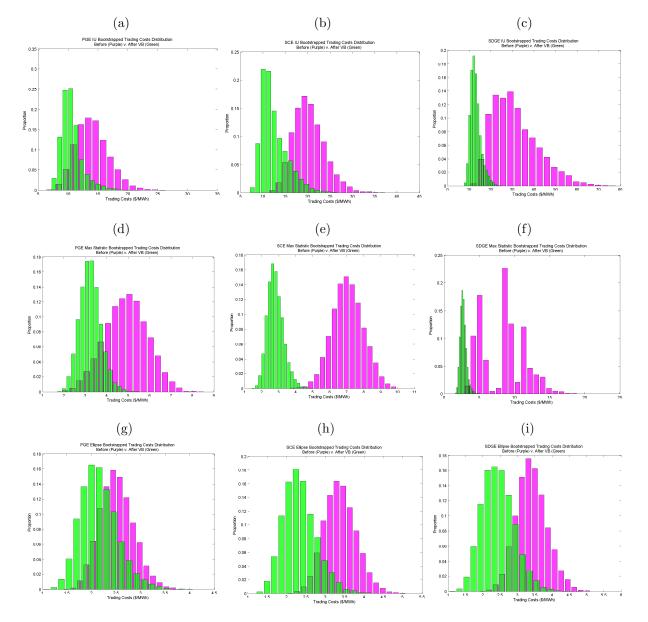


Figure 8: LAP-level Bootstrap Distribution of Implied Trading Costs: By Hypothesis Test

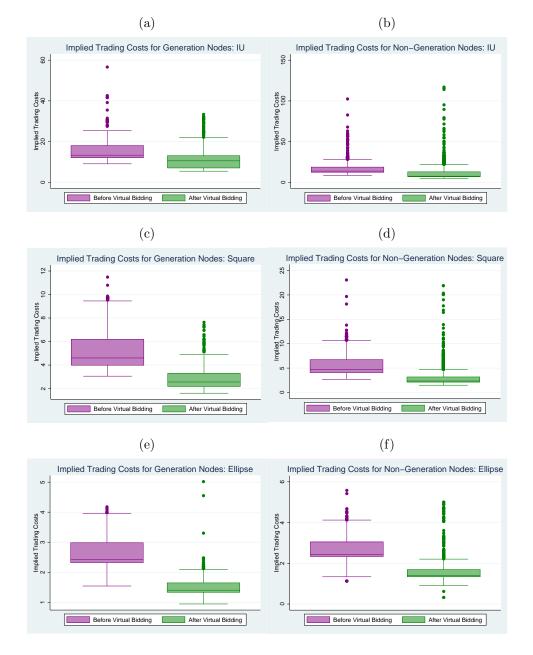


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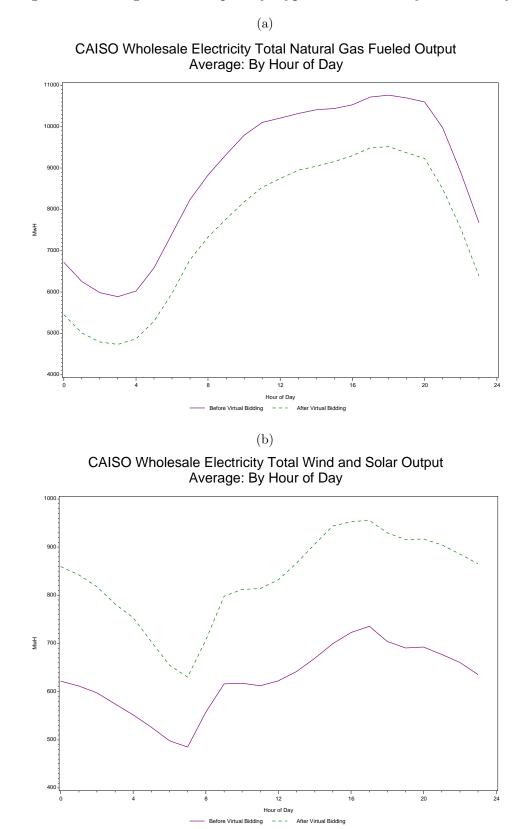
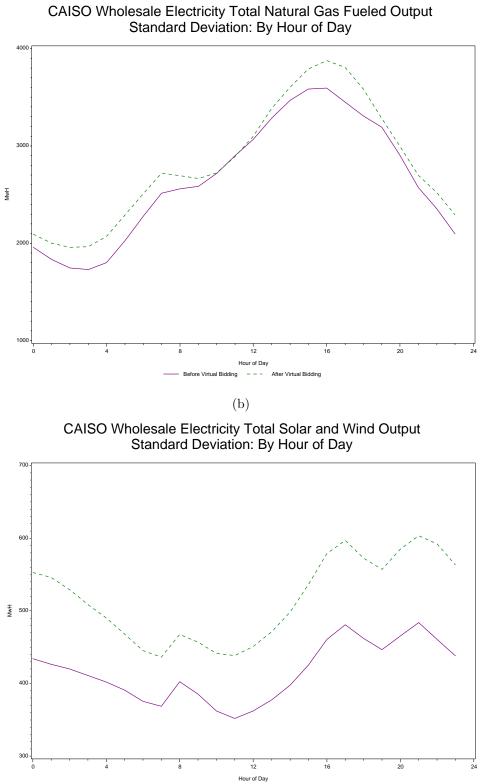


Figure 10: Average Total Output By Type of Resource: By Hour of Day

Figure 11: Standard Deviation of Total Output By Type of Resource: By Hour of Day

(a)



Before Virtual Bidding - - - After Virtual Bidding

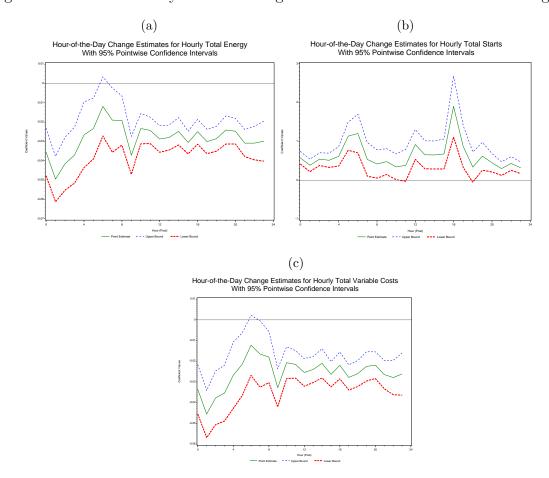


Figure 12: Hour-of-the-Day Percent Change Estimates from Semi-Parametric Regressions

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	Before EVB	After EVB
PG&E	141.738	88.158
SCE	140.140	105.127
SDG&E	157.742	86.084

Table 1: Test Statistics for Joint Test of Zero Mean Price Differences

	Before EVB	After EVB
PG&E	2862.2	2767.0
SCE	2789.2	2842.6
SDG&E	3082.1	2700.7

Table 2: Test Statistics for Autocorrelation  $(1 < L \le 10)$  in Daily Price Differences

		Before EVB	After EVB
	PG&E	12.882	9.692
IU Test	SCE	18.176	9.730
	SDG&E	30.307	11.067
	PG&E	4.265	3.028
Square-Based Test	SCE	6.737	2.656
	SDG&E	9.742	2.984
	PG&E	2.436	2.139
Ellipsoidal Test	SCE	3.716	1.848
	SDG&E	3.093	1.844

Table 3: LAP level Implied Trading Costs

	(1)	(2)	(3)
Dependent Variable: Implied Trading Costs	IU	Square	Ellipse
Generation Node Indicator	-1.402	-0.271	-0.000936
	(0.241)	(0.0745)	(0.0230)
Post Explicit Virtual Bidding (EVB) Indicator	-5.741	-2.642	-1.104
	(0.164)	(0.0388)	(0.0102)
Interaction Between Generation and Post EVB Indicators	1.532	0.251	-0.00982
	(0.345)	(0.0888)	(0.0276)
Constant	17.13	5.607	2.650
	(0.110)	(0.0313)	(0.00832)
Observations	9,780	9,780	9,773
$R^2$	0.126	0.364	0.587

Table 4: Regression Results Associated with Implied Trading Costs

Heteroscedasticity-consistent standard errors in parentheses

	$ \mu_{pre}  >  \mu_{post} $	$ \mu_{post}  >  \mu_{pre} $
PG&E	0.705	0.144
SCE	0.908	0.006
SDG&E	0.687	0.040

Table 5: P-values associated with the Absolute Difference Tests

	LAP	Price Difference	Real-Time Price
	PGE	0.284	0.516
Pre - Post	SCE	0.509	0.697
	SDGE	0.476	0.647
	PGE	0.001	0.016
Post - Pre	SCE	0.001	0.034
	SDGE	0.028	0.165

Table 6: P-values associated with Volatility Tests

Dependent variable	$ln(TOTAL\_ENERGY(t))$	STARTS(t)	$ln(TOTAL_VC(t))$
β	-0.0284	0.6328	-0.0257
Standard error	0.0015	0.0496	0.0015

 Table 7: Semiparametric Coefficient Results

# The Impact of Consumer Inattention on Insurer Pricing in the Medicare Part D Program<sup>\*</sup>

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June 27, 2014

## PRELIMINARY AND INCOMPLETE

#### Abstract

Medicare Part D presents a novel privatized structure for a government pharmaceutical benefit. Incentives for firms to provide low prices and high quality are generated by consumers who choose among multiple products in each market. To date the literature has primarily focused on consumers, and has calculated how much could be saved if they chose better plans. In this paper we take the next analytical step and consider how plans will adjust prices in an environment where consumers search well. We use detailed data on enrollees in New Jersey to demonstrate that consumers switch plans infrequently and imperfectly. We estimate a model of consumer plan choice with inattentive consumers. We then turn to the supply side and examine insurer responses to this behavior. We show that high premiums are consistent with insurers profiting from consumer inertia. We use the demand model and a model of firm pricing to show that Part D program costs would be substantially lower if consumer inattention were removed. Our estimates indicate that consumers would save \$723 each and the government would save \$3.1 billion total over four years when insurer pricing is taken into account.

<sup>&</sup>lt;sup>\*</sup>We thank Mark Duggan, Gautam Gowrisankaran, Bentley MacLeod and Eric Johnson for helpful comments. All errors are our own.

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## **1** Introduction and Motivation

The addition of pharmaceutical benefits to Medicare in 2006 was the largest expansion to the Medicare program since its inception. Not only is the program large, it is also innovative in design. Traditional Medicare parts A and B are organized as a single-payer system; enrollees see the physician or hospital of their choice and Medicare pays a pre-set fee to that provider, leaving no role for an insurer. In contrast, Part D benefits are provided by private insurance companies that receive a subsidy from the government as well as payments from their enrollees. The legislation creates competition among plans for the business of enrollees, which is intended to drive drug prices and premiums to competitive levels. Each Medicare recipient can choose among the plans offered in her area based on monthly premiums, deductibles, plan formularies, out of pocket costs (copayments) for drugs, and other factors such as the brand of the insurer and customer service.

The premise of the Part D program was that the choices of consumers would discipline plans into providing low prices and high quality, and that this would result in better outcomes than consumers would obtain from a government-run plan. Critically, these better outcomes require that market forces work, in the sense that demand moves to the plans that consumers prefer because they are lower cost or have higher quality. This in turn requires that consumers choose effectively among firms according to features they value.

This paper analyzes both demand and pricing in the Medicare Part D market. We demonstrate that, in reality, consumer choices are made with substantial frictions. Consumers rarely switch between plans and do not consistently shop for price and quality when they do switch, reducing the effective demand elasticity faced by insurers. We provide evidence that, in the absence of consumers providing strong incentives to price low to prevent loss of market share, insurers optimize and price above the efficient level. The reduced competition from consumer inattention allows plans to extract high rents from consumers. Not only would better consumer search benefit consumers directly, it would also lead to plan re-pricing that would save both consumers and the government significant sums. Our results indicate that removing inattention while leaving other choice frictions unchanged would reduce consumer expenditures by \$724 per enrollee or 14.4% over four years and a program to help many enrollees choose would save \$1,050 or 20.8%. Government program costs would fall by a total of \$3.1 billion over 4 years due to plan re-pricing. In conclusion, we find that reductions in consumer inattention, however achieved, would result in substantial cost savings both to enrollees and taxpayers.

One concern when Part D began was that the prices the plans paid for drugs would rise because plans would lack the bargaining power of the government. Duggan and Scott Morton (2011) [19] demonstrate that this did not happen. Rather, prices for treatments bought by the uninsured elderly fell by 20% when they joined Part D. Since the inception of the program, increases in pharmaceutical prices have been restrained, partially due to aggressive use of generics by many insurers. According to Congressional Budget Office estimates, drug costs under the basic Part D benefit (net of rebates) increased by only 1.8% per beneficiary from  $2007-2010^1$ . The remainder of plan expenditures - approximately 20% of total costs according to the CBO - primarily consist of administration, marketing, customer service, and like activities. The PCE deflator for services during this same time period increased at an average annual rate of 2.40%. Yet, despite these modest increases in the costs of providing a Part D plan, premiums in our data were on average 62.8% higher in 2009 than they were in 2006, the first year of the program, which corresponds to a 17.6% compound annual growth rate. The CBO estimates [14] indicate that plan profits and administrative expenses per beneficiary (combined) grew at an average rage of 8.6% per year from 2007 to 2010.

These figures raise the question of why slow growth in the costs of drugs and plan administration were not passed back to consumers in the form of lower premiums. One possibility is that Part D may be well designed to create competition among treatments that keeps the prices of drugs low, yet may not do so well at creating competition among plans in order to restrain the prices consumers face. Since the program is 75% subsidized by the federal government, any lack of effective competition would increase government expenditures as well as consumer costs. To determine whether market pressures on plans create a competitive environment, we analyze the pricing decisions of plans in response to the observed consumer behavior and present evidence that plans are indeed taking advantage of sub-optimal consumer search. Armed with these results, we conduct counterfactual simulations to investigate several possible policy interventions designed to increase competition in the Part D market. Our basic results are that removing inattention with fixed prices saves each consumer on average \$145 over four years. Choosing wisely among plans with the help of a pharmacist or similarly skilled person could save enrollees a further \$905. However, in a market where consumers choose each year based at least partly on price and quality, average plan premium bids are predicted to fall substantially. This saves the average consumer an additional \$579 in premium costs and the federal government an average of \$382 per person over four years. Total savings to the federal government from the change in consumer behavior would amount to \$3.1 billion, and growth in program expenses would slow considerably. Costs per covered life would grow at 5.1% rather than 16.9% per year between 2007 and 2009.

The first section of the paper describes the Medicare Part D program and discusses reasons why the market may not function efficiently. In particular, the structure of Part D plans is sufficiently complex that many enrollees may not fully understand the costs and benefits of the options available to them. Next we review the literature related to both Medicare Part D specifically and markets with choice frictions generally.

The following section of the paper describes our dataset, which provides detailed information on the choices and claims of non-subsidized enrollees in New Jersey, and briefly analyzes how well enrollees choose among plans. We then analyze overspending and switching between plans by Part D enrollees in more detail. Similar to previous studies, we find that consumers consistently make choices that lead to overspending relative to the lowest-cost plan for them, and that this pattern

<sup>&</sup>lt;sup>1</sup>See Cook (2013) [14] for details.

does not appear to diminish with either experience in the program or time. Lack of switching does not appear to be justified by differences in risk tolerance or heterogenous preferences for plan design, as, on average, switching consumers choose plans with both lower premiums and greater coverage than other consumers. Second, although consumers respond rationally to changes in the cost and benefit design of their own plan, they are much less sensitive to changes in other plans. Third, consumers switch much more often when prompted by discrete "shocks" to their health or current plan characteristics, and the types of plans they choose are affected by the types of shocks they experience.

Motivated by these findings, we develop a two-stage decision model for estimation which accounts for inattention as a source of inertia. The estimates indicate that inattention is an important part of the story and that switchers' preferences are affected by the shocks they experience. We also find that switchers under-weight predicted out-of-pocket costs relative to premiums and gap coverage when they make their choices (consistent with previous papers e.g. Abaluck and Gruber (2011) [2]), suggesting that information processing costs make it difficult for individuals to predict their out-of-pocket spending.

In the next section we analyze the supply side of the Part D marketplace. Using a dataset of nationwide plan characteristics and enrollment, we show that premiums rise steadily over time and that plans with larger market shares set prices in a manner consistent with high choice frictions. We also document rapid growth in plan prices that is not accounted for by changes in costs, and high dispersion in relatively homogenous standard benefit plans that is indicative of search frictions.

These findings suggest that consumer inattention and other choice frictions increase Part D program costs - and reduce consumer surplus - for two reasons. First most consumers do not choose the plan with the lowest expected cost to them, and second, firms respond by changing their pricing strategies. We investigate these issues by simulating the evolution of the Part D marketplace under several different policy-relevant counterfactuals. First we consider a situation where consumer inattention is removed, for example under the scenario where there is no default option, so that consumers are required to re-optimize their plan choice every year. Our results suggest that this policy would reduce the cost of the program substantially. Errors made by consumers (defined as the difference between the cost to the consumer of the predicted choice and the average of the five lowest-cost options for them) would fall by approximately 11%. However this policy, while removing the costs of consumer inattention, does not address the issue that even attentive consumers do not choose their lowest-cost plan. In addition the policy could potentially prompt enrollees to exit the Part D program which would have negative effects on consumers. We address these points by considering a second counterfactual policy where the enrollee's pharmacist is given incentives to move enrollees from their chosen plan to one of the 5 lowest-cost options available to them, if this switch would have saved at least \$200 on average. Our simulations assume that pharmacists receive a \$50 payment per moved enrollee, but are independent of plans and receive no compensation from them. The results indicate that 82% of total over-spending would be removed by this policy. Although we note that not all the frictions removed here are necessarily due to consumer errors -

some may represent heterogeneous preferences that the social planner would not wish to ignore the magnitudes of the cost savings from this counterfactual are considerable.

These initial counterfactuals do not tell the whole story because the simulations hold premiums fixed, whereas a profit-maximizing insurer would adjust its bids according to the behavior of consummers. More attentive and price-elastic consumers will generate lower insurer margins. Our final step is to use accounting data (currently constructed) to estimate firm costs per enrollee and use them to simulate the path of premiums under the counterfactual scenario where consumer inattention is removed. Removing inattention in the simulations makes the price-setting process static rather than dynamic, implying that the new equilibrium prices can be predicted using a simple system of static first-order conditions. Since firms no longer have an incentive to capture demand today to "harvest" tomorrow, we expect the simulated path of prices to be flatter - and average prices potentially lower - than in the data. We add the incremental savings from plan premium changes to our estimated savings from the changes in consumer choices, generating a prediction of substantial total equilibrium savings from this change to the Part D program and to consumers. We estimate that at fixed prices removing inattention reduces over-spending by 11%; when we allow prices to adjust this figure increases to 56%, or \$724 over four years. These results indicate that even if consumers do not choose the lowest-cost plan for them, whether due to information processing costs or for other reasons, simply prompting them to choose a new plan every year has a substantial effect on costs through plan premiums. Attentive consumers provide an incentive for carriers to price more aggressively, dramatically reducing the cost of plans both to consumers and the government. Government program costs would fall by \$3.1 billion over four years due to this plan repricing.

Studies such as ours are crucial both to future policies concerning Part D plan design, information provision, and quality regulation, but also to those same issues in health insurance. The Patient Protection and Affordable Care Act (2010) created health plan exchanges through which consumers who are not eligible for employer-sponsored insurance can access health insurance coverage. In this setting consumers again face an array of plans, regulated in quality, and provided by private insurers. The success of that marketplace, and the use of competition as a means to control costs and deliver quality, requires policy-makers to make choices regarding the design and regulation of exchanges. We hope this paper will contribute to making those policy choices.

## 2 Medicare Part D

Pharmaceutical benefits were not part of Medicare when it was first launched in 1965. However, the rising share of pharmaceuticals in the cost of healthcare created significant out of pocket expenditures for seniors and led to the creation of the Part D program under President Bush in 2006. The novelty of this government benefit is the fact that it is essentially privatized: insurance companies and other sponsors compete to offer subsidized plans to enrollees. The sponsor is responsible for procuring the pharmaceutical treatments and administering the plan. The Basic Part D plan is tightly regulated in its benefit levels so that there is little option for carriers to reduce quality and thereby lower costs and attract enrollees. Plans must offer coverage at the standard benefit level, and each bid must be approved by CMS. The coverage rules include restrictions on plans' formularies including which therapeutic categories or treatments must be covered. Importantly, plans are mandated to cover "all or substantially all" drugs within six large drug treatment classes, as well as two or more drugs within roughly 150 smaller key formulary drug types. Therefore plans cannot lower their costs by simply deciding not to pay for any psychiatric drugs, for example. Moreover, the subsidy payment to a plan for an individual enrollee is risk-adjusted according to the person's demographics and health status. Thus sponsors receive a higher payment for a sicker enrollee, reducing the incentive of plans to seek out healthy participants. Furthermore, plans must evaluate their out of pocket costs using particular actuarial models. This limits a plan's ability to attract consumers by shifting costs to a part of the benefit that the enrollee will pay later, or has a particularly hard time evaluating.

Enrolling in Part D is voluntary, and one might be concerned that adverse selection would mean only sick seniors enroll. However, the subsidy for the program is set by legislation to be an average of 74.5% of costs, so for the vast majority of seniors, enrolling is financially favorable (see Heiss et al. (2006) [34]) and most eligible seniors did enroll. In addition, the newly eligible who delay enrolling (perhaps until they become sick) are required to pay a higher price for coverage when they do join.

Many observers have noted that the Part D choice problem is remarkably difficult and the empirical literature has confirmed that consumers do not choose well. In 2006 when the program began there were at least 27 plans offered in each county in the United States. An enrollee had to consider how premiums varied across these plans. She also had to identify which drugs she planned on taking in the year ahead and compare the out of pocket costs for that set of drugs across those plans. Finally, the enrollee might receive an adverse health shock during the coming year that would change the set of medications demanded; she would want to compare an expectation of possible expenditures across plans. Furthermore, no major program like this existed in the United States at the time Part D began, so seniors likely had no experience attempting to make these calculations. Lastly, many of these consumers in Part D are older Americans; outside the dualeligible and disabled, Medicare eligibility begins at age 65. The Part D program therefore requires the elderly to carry out a fairly difficult cognitive task.

Part D benefits are provided through two types of private insurance plans. The first is a simple prescription drug plan (PDP) which provides coverage only for prescription drug costs. In 2006, 10.4 million people enrolled in PDPs. Medicare Advantage plans (MA-PD) function similarly to an HMO; such plans insure all Medicare-covered services, including hospital care and physician services as well as prescription drugs. In 2006, 5.5 million people enrolled in MA-PDs. By 2013, of the 32 million Part D enrollees, almost 20 million were enrolled in PDPs. In this paper, we focus our attention solely on PDPs and prescription drug coverage.

A FFS Medicare enrollee can choose among all the PDPs offered in her region of the country.

A plan sponsor contracts with CMS to offer a plan in one (or more) of the 34 defined regions of the US. The actuarial value of the benefits offered by a plan must be at least as generous as those specified in the MMA legislation. In the 2006 calendar year this included a deductible of \$250, a 25% co-insurance rate for the next \$2000 in spending, no coverage for the next \$2850 (the "doughnut hole"), and a five percent co-insurance rate in the "catastrophic region", when out-of-pocket expenditures exceed \$3600. As these figures change annually, we report them through 2013 in Table 1. A sponsor may offer a basic plan with exactly this structure, or one that is actuarially equivalent - no deductible but higher cost-sharing, for example. Enhanced plans have additional coverage beyond these levels and therefore higher expected costs and higher premiums.

	2006	2007	2008	2009	2010	2011	2012	2013
Deductible	\$250	\$265	\$275	\$295	\$310	\$310	\$320	\$325
Initial Coverage Limit	\$2,250	\$2,400	\$2,510	\$2,700	\$2,830	\$2,840	\$2,930	\$2,970
Catastrophic Theshold (Total)	\$5,100.00	\$5,451.25	\$5,726.25	\$6,153.75	\$6,440.00	\$6,447.50	\$6,657.50	\$6,733.75
Catastrophic Theshold (OOP)	\$3,600	\$3,850	\$4,050	\$4,350	\$4,550	\$4,550	\$4,700	\$4,750
Pre-ICL Coinsurance	25%	25%	25%	25%	25%	25%	25%	25%
Catastrophic Generic-Drug Copay*	\$2.00	\$2.15	\$2.25	\$2.40	\$2.50	\$2.50	\$2.60	\$2.65
Catastrophic Branded-Drug Copay*	\$5.00	\$5.35	\$5.60	\$6.00	\$6.30	\$6.30	\$6.50	\$6.60

Table 1: Defined Standard Benefit Parameters, 2006-2013

Notes: \*Enrollee pays greater of copay or 5% coinsurance

The way in which sponsors bid to participate in the program is important to an analysis of competition. Sponsors have more freedom to choose their premium level than they do regarding details of the out-of-pocket price schedule described in the previous paragraph. Sponsors must apply to CMS with a bid for the amount at which each plan they wish to offer can provide the benefits of a basic plan to enrollees. Any costs of enhanced benefits in enhanced plans must be excluded at this stage. Importantly, the costs that the plan is meant to include in its bid are those it will expend to administer the plan, including for example, the cost of drugs, overhead, and profit, and net of any costs paid by the enrollee such as the deductible or copayments and reinsurance paid by CMS. The bid is supposed to reflect the applicant's estimate of its "average monthly revenue requirements" (e.g. how much it wants to be paid) to provide basic Part D benefits for a welldefined statistical person. CMS takes these bids and computes a "national average monthly bid amount" (NAMBA). In 2006 the various plans were equally weighted, but in subsequent years the average slowly transitioned to enrollment weights. The bid amounts must be paid by a combination of the government and enrollees if the plan is to be compensated enough to participate in Part D. The government subsidy percentage (74.5%) is written into the law. CMS uses this number plus an estimate of its reinsurance costs and other payments to determine how much of the bid the beneficiaries must pay on average. This is called the beneficiary premium percentage, and in the first year of the program it was  $34\%^2$ . The Base Beneficiary Premium (BBP) is then the average

 $<sup>^{2}</sup>$ The sum of the government subsidy and the beneficiary premium percentage is over 100% because part of the government subsidy is used for plan reinsurance rather than as a direct subsidy to premiums.

bid (NAMBA) times the percentage payable by consumers. The premium for any given plan is this BBP adjusted by the full difference between the plan's own bid and the NAMBA average. If a plan's monthly bid is \$30 above NAMBA, then its premium will be \$30 above the BBP, and similarly if the bid is below the NAMBA. Premiums for enhanced plans are also increased based on the cost of their enhanced benefits. An attractive feature of the regulation is that it creates incentives at the margin for enrollees to choose lower-cost plans, because a plan that is more costly than others must shift 100% of its incremental costs to consumers rather than sharing them with the government. This reduces the incentive of the plan to increase costs or quality above those levels consumers are willing to pay. In addition, conditioning payments to plans on the NAMBA rather than their own bid reduces the incentive for plans to overstate their costs in order to increase the payment they receive.

Enhanced plans provide coverage that is more generous than the defined standard benefit, and for which they charge correspondingly higher premiums. This added benefit typically takes the form of either additional coverage in the "doughnut hole", reduced copayments, or coverage of certain drug types specifically excluded from normal Part D coverage, such as vitamin supplements, cosmetic drugs and barbiturates. Plan sponsors wishing to offer plans with enhanced coverage must first offer a basic plan within the same region, and sponsors are prohibited from offering more than two enhanced plans in any given region. In addition, the enhanced plans must provide significantly enhanced benefits relative to the basic plan, and the two enhanced plans must be "meaningfully distinct" in terms of coverage. The part of a plan's bid attributable to enhanced benefits increases the premium charged. However, enhanced plans do not receive a higher subsidy; rather, the incremental costs are borne entirely by enrollees. The amount of this additional premium is negotiated between the CMS and the plan sponsor depending on the average risk of likely enrollees. While plans do not have complete control over their premiums due to the Part D bidding mechanism, they are able to fine-tune their premiums relatively well, and this is particularly true for enhanced plans.

Medicaid recipients who are also enrolled in Medicare receive their prescription drug benefits through Part D. Their premiums, deductibles, and copays are fully paid by the government. In 2006 approximately 36% of Part D enrollees were automatically enrolled because they were also on Medicaid (6.3 million). A second category of consumers who do not face the posted prices in Part D are Low Income Subsidy (LIS) recipients. These additional 2.2 million enrollees (in 2006) were eligible for low-income subsidies that reduce premiums and out of pocket costs associated with Part D. We omit both LIS and dual-eligible enrollees from our analysis because they do not pay the full (or any) cost of the plan they chose; additionally, many did not actively choose a plan but were assigned automatically to one of several eligible plans. These enrollees may affect market structure, and plan characteristics such as price, however, because they are assigned to a plan with a premium lying below the benchmark<sup>3</sup>. CMS determines the benchmark every year by averaging

 $<sup>^{3}</sup>$ See Decarolis (2012) [17] for a detailed discussion of how the low-income subsidy affects insurer conduct and market structure

the premiums of the plans in the market. CMS used equal weights in the first year of the program and slowly transitioned to enrollment weights. If an LIS or dual-eligible enrollee chooses a plan with a premium above average, any additional costs must be borne by the enrollee. Since many dual-eligible and LIS enrollees do not actively choose a plan, they are assigned into a qualifying plan and in that way minimize their own payments.

There was a great deal of entry into Part D in 2006 on the part of sponsors, both private and public. There were 1429 PDP plans offered nationwide in 2006 (though this had fallen to 1031 by 2013); every state had at least 27 PDPs every year during our sample period. Enrollees select one of these plans during the open enrollment period each November to take effect in the subsequent calendar year. The program includes many sources of aid for enrollees in making these decisions. Most importantly, CMS has created a website called "Planfinder" that allows a person to enter her zip code and any medications and see the plans in her area ranked according to out of pocket costs. The website also enables prospective enrollees who are unsure of their treatments to estimate costs in each plan under three health statuses (Poor/Good/Excellent), to estimate costs in standard benefit plans based on total expenditures in the previous year, and to filter plans based on premiums, deductibles, quality ratings and brand names. A Medicare help line connects the enrollee to a person who can explain the program and use the Planfinder website on behalf of the caller in order to locate a good choice. Pharmacies, community service centers, and other advocates offer advice. Survey evidence (Kaiser Family Foundation (2006) [5], Greenwald and West (2007) [29]) indicates that enrollees rely on friends and family to help them choose a Part D plan as well, yet nonetheless find the choice process difficult and the number of choices confusing.

#### 3 Literature Review

The introduction of Part D immediately created a literature evaluating outcomes from the novel program structure. An important early paper suggesting that the elderly make mistakes is that of Abaluck and Gruber (2011, hereafter AG) [2]. Their study uses data from WoltersKluwer, a firm that transfers data between plans, from 2005-6, and from a subset of pharmacies representing 31% of all prescription drug claims in the United States. The authors calculate premiums, out-of-pocket payments (OOP), and counterfactual payments that enrollees would have paid in alternate plans (holding drug purchases constant). These counterfactual estimates are a necessary step for Part D research and are critical to determining whether an enrollee is choosing the lowest cost plan. AG shows that only 12% of consumers choose the lowest cost plan; on average, consumers in their sample could save 30% of their Part D expenditure (which is on average more than \$1000) by switching to the cheapest plan. Using an estimated multinomial logit demand system the authors demonstrate that consumers place a greater weight on premium than expected OOP costs, that consumers don't value risk reduction, and that they value certain plan characteristics in a hedonic manner above and beyond the way those characteristics influence their measure of expected costs.

(2012) [53], who find that in 2009 only five percent of beneficiaries choose the lowest-cost plan.

Several other studies have examined consumer choice in the Part D market. Heiss et al. (2012) [33] use administrative data from 2006 to 2008 to study the effects of various decision rules such as purely backward looking, random choice, largest plan, and minimum premium, and compare these choices to a rational expectations rule that minimizes the certainty equivalent expected out of pocket costs. They find that the rational expectations measure does not help explain a consumer's choice. In a field experiment, Kling et al. (2012) [41] demonstrate that giving Part D consumers individualized information about which plans will generate the most cost savings for them can raise plan switching by 11 percentage points (from 17% to 28%) and move more people into low cost plans. Nonetheless, they are unable to induce the high levels of plan switching consistent with rational choice. Ketcham et al. (2012) [38] document substantial overspending by enrollees relative to the optimal plan and show that enrollees with the biggest errors are the most likely to switch. However, their data are selected sample from CVS Caremark's plans in 2006 and 2007. which have switching rates double those in the population as a whole. They find that enrollees who switch reduce their overspending by \$200 on average, although a sizeable majority of the consumers in their data, including most non-switchers and some switchers, are still not in the best plan in 2007. Polyakova (2013) [44] estimates a model of plan choice that features switching costs and adverse selection on the part of enrollees, with unobservably riskier beneficiaries choosing more comprehensive coverage. She uses the model to simulate the effect of closing of the "doughnut hole" on adverse selection and finds that switching costs inhibit the capacity of the regulation to eliminate sorting on risk. Afendulis et al. (2014) [3] document a clear example of consumer errors in Medicare Part C plan choices, which they attribute to limited cognitive capacity, choice frictions, and status-quo bias. The presence of switching costs, adverse selection and consumer choice frictions has been documented in other health insurance markets by Handel (2012) [30] and Handel and Kolstad (2013) [31] among others.

There is a great deal of work both in psychology and in economics on consumer search and choice. For example, Iyengar and Kamenica (2010) [37] provide evidence that more options result in consumers making worse choices. In contrast to the prediction of a standard neoclassical model, more choice may not improve consumer welfare if it confuses consumers and leads them to seek simplicity. A large and growing literature studies the importance of information processing costs to explain deviations from the choices expected of computationally unconstrained agents (see Sims (1998, 2003) [48] [49], Reis (2006) [45], and Gabaix et al. (2006) [26] for examples). Models of consumer search with learning, where each consumer uses the observed price of a single product to infer the prices likely to be set by other firms, also indicate that consumers may incur excessive costs by searching either too little or too much, depending on their expectations regarding firm costs (Benabou and Gertler (1993) [7], Fishman (1996) [24], Cabral and Fishman (2012) [13]). Agarwal et al.(2009) [4], show that the ability to make sound financial decisions declines with age. Since Part D enrollees are either disabled or elderly, and seem likely to experience cognitive costs of processing information, it may be reasonable to expect more mistakes from Part D consumers

than from the population as a whole. These types of results have led some critics of Part D to call for CMS to limit the number of plans available to seniors. On the other hand, using data on private-sector health insurance, Dafny et al. (2013) [16] show that most employers offer very few choices to their employees and that the employees would greatly value additional options. Thus while the inherent difficulty of choosing an insurance plan may lead consumers to make mistakes, it is not clear that limiting the number or range of options is the correct policy response.

Other authors have found evidence for inattention or lack of comparison shopping in complex and infrequent purchase decisions. In the auto insurance market, Honka (2012) [35] finds that consumers face substantial switching costs, leading them to change plans infrequently, and that search costs lead those who switch to collect quotes from a relatively small number of insurers. Sallee (2014) [47] uses the idea of rational inattention to explain why consumers under-weight energy efficiency when purchasing durable goods. Grubb (2014) [27] models consumer inattention and its implication for prices in the cellphone market. Busse et al. (2010) [12] and Busse (2013) [11] find that consumers are inattentive and use a limited number of "cues" such as price promotions and mileage thresholds to evaluate auto purchases rather than actual prices and qualities. Giulietti et al. (2005) [28] examine consumer choices and switching behavior among gas suppliers in the UK. They conclude that consumers could save significant amounts by switching, there are substantial switching costs, and that as a consequence of this behavior the incumbent supplier (British Gas) retains market power and a 60% market share two years after privatization. Ater and Landsman (2013) [6] present evidence against learning on the part of consumers in retail banking.

Ericson (2012) [20] and Ericson (2014) [21] are the primary papers in the literature that analyze the insurer's problem in the face of Part D consumers who do not choose perfectly. These papers argue that consumer switching costs, which are exacerbated by a default of automatic renewal, lead firms to enter with low prices and raise prices rapidly over time (as in Klemperer (1987) [40]), gradually replacing their highest-priced plans with cheaper plans (cycling). The "invest then harvest" dynamic [23] induced by lock-in effects has also been studied empirically in other markets with consumer switching costs, such as Kim et al. (2003) [39] in the case of retail banking, while the pricing incentives for firms facing consumers with choice frictions has been studied by Dube, Hitsch and Rossi (2008) [18] in consumer product markets and Hortacsu and Syverson (2004) [36] in the case of mutual fund fees.

## 4 Data

The data we use for demand estimation are a sample of Part D enrollees from New Jersey. We have a random sample from 2006 and a random sample of new enrollees in 2007-9 that adds up to 250,000 enrollees in total. We obtained these data from the Centers for Medicare and Medicaid Services (CMS). We chose New Jersey because it has a very low percentage of MA-PD enrollees and the total number of enrollees that met our criteria was not far above the CMS cutoff of 250,000. In our request to CMS, we asked for enrollees who did not have LIS status at any time and also

were enrolled in stand-alone PDPs, rather than MA plans. Limiting the sample to these enrollees reduced the sample size from all New Jersey enrollees in PDP plans, of which there were between 527,000 and 545,000 from 2006 to 2009, to between 300,000 and 325,000 over the same time period. We then took a random sample in each year so that the total sample size was just under 250,000. We made these choices because we wanted to focus on the decisions of consumers who had to pay the listed price for the plan, and therefore were not subsidized. We also wanted a setting where plans had relatively standardized quality. This is not true of MA-PD plans, where the pharmacy benefit is linked to all other medical care. The details of the sample definition and data cleaning procedure can be found in Appendix A.

Table 2 shows the number of enrollees in our dataset each year; this ranges from 127,000 in the first year of the program up to 160,000 in 2009. Just over 60% of enrollees are female, and about 90% of enrollees are white. The breakdown by age group is also shown in Table 2. The main change over our four years of data is that the entering cohort, ages 65-69, grows in size from under 20% to almost 28% of the sample. It may be that over time employers and their about-to-be-retired employees no longer make other arrangements for pharmaceutical coverage, but build in to the employee benefit that he or she will use Part D. An evolution of this type would cause the flow rate into Part D at retirement to increase over time. Because we have data from four years of the program we can study the behavior of enrollees who have three, two, one, and zero years of experience with the program. The proportions of enrollees with different amounts of experience are also shown in Table 2. About 10% of each cohort leaves the program each year, and between 27,000 and 30,000 new enrollees enter each year.

	Count	% of Sample	% Female	% White
2006	127,654	21.98%	63.7%	91.1%
2007	141,987	24.43%	62.4%	90.8%
2008	$151,\!289$	26.05%	61.6%	91.0%
2009	159,906	27.53%	60.4%	90.9%

 Table 2A: Sample Composition

Notes: Summary statistics on composition of New Jersey data sample.

	Under 65	65-69	70-74	75-79	80-84	Over 85
2006	5.82%	19.71%	19.51%	20.33%	17.27%	17.36%
2007	6.20%	22.28%	19.51%	18.63%	16.52%	16.85%
2008	6.15%	24.84%	19.85%	17.26%	15.66%	16.24%
2009	6.27%	27.68%	20.08%	16.13%	14.54%	15.28%

Table 2B: Age Distribution

Notes: Summary statistics on age distribution of New Jersey data sample.

	New Entrants	1 Year	2 Years	3 Years
2006	127,654	0	0	0
2007	28,460	$113,\!437$	0	0
2008	26,802	24,745	99,742	0
2009	$31,\!275$	$25,\!203$	21,170	84,258

Table 2C: Part D Tenure

Notes: Summary statistics on composition of New Jersey data sample by number of years in Part D.

For each enrollee, we estimate counterfactual costs in each plan after discarding any small plans that constitute less than 5% of enrollees in aggregate. We use a methodology that combines some elements of that used in AG (2011) [2] with some from Ketcham et al. (2012) [38]. First we asked a physician to classify drugs as either chronic (drugs taken regularly over a prolonged period) or acute (other drugs). We assume that chronic drug consumption is perfectly predicted by the patient and calculate the total cost for each enrollee of the observed prescriptions using each plan's cost-sharing structure. For acute drugs we use a method analogous to AG; rather than assuming that acute drug usage is perfectly predicted by the consumer, we assign each individual to a group of ex-ante "similar" individuals and assume that the consumer expects to incur a total underlying drug cost equal to the median within her group. Groups are defined by gender, age (four categories), race (white or non-white), income quartile, deciles of observed total days' supply of drugs in the previous year, a dummy for each of the nine largest plans (and another for "any other" plan), and a dummy for having one of seven common conditions (hypertension, mental illness, diabetes, high cholesterol, Alzheimers, chronic pain, thyroid problems and conditions requiring anti-coagulants). We then use a method similar to that in Ketcham et al. (2012) [38] to calculate overall expected out-of-pocket spending. We apply each plan's overall terms (deductible, copayment or coinsurance rate on each tier, gap coverage) to each individual and use his or her predicted total (chronic and acute) drug cost in each month to predict total out-of-pocket spending given these terms<sup>4</sup>. This procedure yields estimates which closely track those for plan choices we observe in the data. Further details are provided in Appendix B. Note that, as in previous papers, our method assumes no moral hazard, and unlike Ketcham et al. (2012) [38] we assume no elasticity with respect to plan prices.

The quality of PDP plans nationally, as measured by the proportion of the 117 most-commonly prescribed chemical compounds covered by the plan, rises over time from 51% to 80%. When weighted by enrollment we see in Table 3 that consumers disproportionately choose plans that include more treatments. The enrollment-weighted average coverage begins at 59% and rises to 82% by 2009. One other dimension of quality that consumers might care about is customer service. CMS has a star rating system for enrollees to rate plans (with 3-5 stars available in each of 11-

<sup>&</sup>lt;sup>4</sup>Under this methodology, each consumer's chronic drug utilization is determined by her observed utilization. Her acute drug utilization is determined by the group of similar individuals to which she is assigned. Predicted drug spending for a particular individual depends on this utilization and the OOP payment schedule of the particular plan.

19 categories). Consumers appear to prefer higher-rated plans. The method used to assign star ratings changed dramatically between 2007 and 2008, making comparison between the 2006-2007 and 2008-2009 period difficult.

	# Plans	% Top Drugs Covered	% Top Drugs Covered	% Quality Stars	% Quality Stars
		Unweighted	Enrollment Weighted	Unweighted	Enrollment Weighted
2006	1,426	51%	59%	92%	96%
2007	1,866	67%	71%	95%	98%
2008	1,824	80%	81%	75%	77%
2009	1,687	80%	82%	67%	68%

Table 3: Average Plan Quality

Notes: Percent of 117 most-commonly prescribed drugs covered, and percent of possible stars achieved, in PDP plans in each year (national data).

If consumers do not like an aspect of their plan, they can switch in the open enrollment period. Table 4 reports summary statistics on enrollees who switch plans. Our data allow us to analyze three opportunities for consumers to switch. From 2006-7 a total of 19% of enrollees actively switch plans (there are consumers who passively switch in the sense that the firm retires their plan and automatically moves them into a different plan run by the same firm, and we do not count these as active switches). In 2007-8 a total of 24% of consumers switch plans. By 2008-9, however, active switching drops considerably, to 8%. In every year, women and non-whites are more likely to switch plans than other enrollees. The probability of switching increases monotonically with age. We create a group of those under-65 but eligible for Medicare due to disability. This group is similar in switching behavior to the 85+ group. Switching probability also decreases monotonically with income.

## 5 Analyzing the Behavior of Part D Enrollees

#### 5.1 Consumer Overspending and Switching Behavior

We begin our investigation of the behavior of Part D enrollees by considering their overpayment in their chosen plan given the other plans that are available to them. For the moment we refer to overspending as consumer error or mistakes when choosing a plan. However we note that, if consumers have preferences for non-price characteristics, these may lead them to choose a plan other than the cheapest available without corresponding to errors in choice. We return to this issue in the discussion of our demand model and simulations below.

We define overpayment as the expected out-of-pocket payment (including premium) in the chosen plan less the minimum expected out-of-pocket payment in any other plan in the choice set. Table 5 summarizes the level of overspending by year in our sample. In 2006, the first year of the program, the average amount paid above the minimum expected out-of-pocket payment available to the enrollee, including premium, was \$425.37, or 37% of the total out-of-pocket payment. The

percent and dollar amounts both fell in 2007 but then increased in both 2008 and 2009, to a level of \$436.96 or 36% of total spending in the final year of our sample. These numbers mask underlying variation for new enrollees compared to those with experience of the program. As shown in the table, new enrollees' overspending was lower in 2008 and 2009 than that of continuing enrollees, reaching a level of \$371.78 or 32% in 2009. 2006 enrollees (those who first entered the program in 2006 and remained in it throughout our sample) had bigger errors in every year than the average for the full sample; their overspending in 2009 was \$459.19, or roughly the same percentage of total cost (37%) as in 2006 despite their long exposure to the program. This suggests that overspending is not declining over time.

	2006-07	2007-08	2008-09
Whole Sample	19.08%	24.07%	8.16%
Female	20.86%	26.27%	8.54%
Non-White	21.68%	26.94%	8.83%
Income	2006-07	2007-08	2008-09
1st Quartile (low)	24.84%	30.60%	9.00%
2nd Quartile	19.84%	24.76%	8.18%
3rd Quartile	18.01%	23.20%	8.22%
4th Quartile (high)	13.99%	18.49%	7.43%
Age	2006-07	2007-08	2008-09
Under 65	29.28%	33.23%	11.32%
65-69	12.78%	18.08%	7.68%
70-74	14.71%	20.03%	7.55%
75-79	17.03%	22.33%	7.55%
80-84	20.65%	25.20%	7.64%
Over 85	27.45%	33.37%	9.80%

Table 4: Switching by Demographic Group

Notes: Percent of enrollees switching plans in NJ data, by year and demographic group.

Part of the overspending by Part D enrollees is a result of failing to choose a new plan each year. Column 1 of Table 6A shows that, in every year, overspending is on average lower for consumers who have just switched plans than for those who have not. (This is consistent with Ketcham et al.) Moreover, overspending for the group switching decreases slightly over time, while that for nonswitchers increases over time. Columns 2-5 of the same table show that switchers on average would have had higher overpayment than non-switchers, and a larger increase in overpayment year-onyear, if they had remained in the same plan. Table 6B considers the fraction of enrollees spending within 10% or 25% of their estimated optimal-plan cost and shows much the same pattern. By 2009, over a quarter of switchers spent less than 110% of their cheapest-plan cost, while only 4% of those not switching achieved this.

The disparity in overspending between switchers and non-switchers appears to be growing over time. By 2009, around 62,000 enrollees present in all four years, or just under half the original cohort (not adjusting for attrition) had never picked a new plan. While switchers continued to overspend even after switching plans, enrollees who had never switched overspent by more. By 2009 they spent on average about 40% more than they would in their lowest-cost plan; only 2% of them were within 10% of their lowest-cost plan. Overspending increases essentially monotonically in years since last active plan election. This suggests that the failure of consumers to switch plans is one important contributing factor to overspending.

		Full Samp	le	New Enrollees			2006 Enrollees		
	Count	\$ Error	% Error	Count	\$ Error	% Error	Count	\$ Error	% Error
		\$425.37	37.28		\$425.37	37.28		\$425.37	37.28
2006	127,654	(\$369.50)	(22.38)	127,654	(\$369.49)	(22.38)	$127,\!654$	(\$369.49)	(22.38)
		\$320.08	29.61		\$299.03	30.12		\$325.36	29.48
2007	141,897	(\$301.97)	(18.59)	28,460	(\$313.16)	(19.25)	$113,\!437$	(\$298.87)	(18.41)
		\$378.72	32.83		\$331.88	30.74		\$387.50	32.92
2008	151,289	(\$348.80)	(17.98)	26,802	(\$346.83)	(18.91)	99,742	(\$346.24)	(17.49)
		\$436.96	36.01		\$371.78	32.02		\$459.19	37.01
2009	159,906	(359.44)	(16.49)	$31,\!275$	(\$371.34)	(18.44)	$84,\!258$	(\$353.25)	(15.61)

Table 5: Overspending by Part D Cohort

Notes: Predicted overspending (or error) by year. "%" is percent of enrollee's total OOP spending (including premium) in observed plan. Standard deviations in parentheses.

	% Error, Next-	% Error, Next-	$\Delta$ % Error,	$\Delta\%$ Error,	$\Delta\%$ Error, Chosen
Switchers	Year Chosen Plan	Year Same Plan	Chosen Plan	Same Plan	Relative to Same
2006	27.97%	35.01%	-16.66%	-9.62%	-7.04%
2007	28.09%	42.98%	2.35%	17.24%	-14.89%
2008	25.83%	39.75%	-4.12%	9.80%	-13.92%
	% Error, Next-	% Error, Next-	$\Delta\%$ Error,	$\Delta$ % Error,	$\Delta\%$ Error, Chosen
Non-Switchers	Year Chosen Plan	Year Same Plan	Chosen Plan	Same Plan	Relative to Same
2006	29.81%	29.81%	-5.55%	-5.55%	0.00%
2007	35.00%	35.00%	4.07%	4.07%	0.00%

#### Table 6A: Overspending by Switch Decision

Notes: Predicted percent error in observed chosen plan, and under scenario where enrollee stays in previousyear plan, for both switchers and non-switchers.

10%	Whole Sample	Switched Past Year	Didn't Switch
2006	14.81%	-	-
2007	15.67%	15.00%	16.04%
2008	10.39%	18.09%	6.54%
2009	7.67%	27.81%	4.21%
25%	Whole Sample	Switched Past Year	Didn't Switch
2006	28.06%	-	-
2007	42.82%	50.16%	40.85%
2008	35.27%	44.23%	30.88%
2009	21.74%	46.99%	17.31%

Table 6B: Proportion Within X% of Lowest-Cost Plan

Notes: Estimated proportion of sample within 10% and 25% of spending in lowest-cost plan, for full sample and separately for switchers and non-switchers.

Switchers	% Enhanced	Premium	% Pre-ICL Cvge	% ICL Cvge
2006	14.64%	19.02	70.15%	12.15%
2007	24.00%	26.50	70.50%	29.29%
2008	37.53%	29.93	71.34%	29.60%
Non Switchers	% Enhanced	Premium	% Pre-ICL Cvge	% ICL Cvge
2006	28.13%	26.02	62.29%	10.29%
2007	33.62%	38.63	65.85%	6.52%
2008	31.58%	38.31	62.40%	9.07%

 Table 7: Observed Next-Year Plan Characteristics Choices

Notes: Comparison of observed plan characteristics, for switchers and non-switchers. '% Pre-ICL Cvge' is average observed percent of costs covered by the plan in Pre-ICL phase for that plan's enrollees; '% ICL Cvge' is analogous figure for costs in the donut hole.

We do not find evidence that over-payment by non-switchers is related to over-insurance, as would be the case if risk aversion was causing the observed overspending. Each year, switchers choose plans that on average dominate the plans chosen by non-switchers. Table 7 shows that the premiums charged to those who switch plans are on average about 30% lower than those charged to non-switchers, while the percentage of enrollees' total costs covered in the gap is dramatically higher for switchers. Thus higher coverage is chosen by people who overspend by less, rather than more, on average. In addition, this increased gap coverage does not come at the expense of reduced coverage in the pre-ICL phase (the main coverage phase), as the percent of covered costs is actually higher in this phase on average for switchers as well<sup>5</sup>.

As a more general test of the relation of overspending to risk aversion we run cross-sectional regressions of percent overspending each year on plan and enrollee characteristics. The estimated coefficients and standard errors are shown in Table 8. Having switched plans is negatively and significantly related to overspending. Moreover, whether or not we control for having switched plans, gap coverage is negatively related, and premiums and deductibles positively related, to overspending conditional on observed out-of-pocket costs<sup>6</sup>. This suggests that overspending is not driven by over-insurance (above the level actually used ex post and therefore reflected in observed OOP spending). It may plausibly be driven by failure to switch plans. We next investigate why enrollees choose, or do not choose, to switch plans.

	Without Sw	itching Decision	With Switch	ning Decision
	Coeff.	S.E.	Coeff.	S.E.
Years in Program	-0.0254***	(0.0002)	-0.0017***	(0.0004)
Female	0.0026***	(0.0004)	0.00027	(0.00047)
White	0.0102***	(0.0007)	0.0089***	(0.0008)
Obs TrOOP (\$)	-0.000011***	(3.97 E-07)	-0.000025***	(4.68  E-07)
Premium (\$)	0.0007***	(2.52  E-06)	0.0006***	(2.71 E-06)
Deductible (\$)	0.000068***	(1.85  E-06)	0.000084**	(2.40 E-06)
Gap Cov. (All)	-0.159***	(0.004)	-0.664***	(0.024)
Gap Cov. (Generic)	-0.128***	(0.001)	-0.099***	(0.001)
National PDP	-0.038***	(0.001)	-0.061***	(0.001)
Switched Plans	-	-	-0.005***	(0.0008)
Constant	0.324***	(0.001)	0.342***	(0.002)
N	580,746	-	366,555	-
$\mathbf{R}^2$	0.378	-	0.412	-

 Table 8: Predicted Overspending Regressions

Notes: Regressions of predicted overspending (relative to predicted lowest-cost plan) on plan characteristics. All specifications include deciles of days' supply of chronic drugs in the previous year, income quartiles and age group fixed effects. Robust Standard Errors in Parentheses. "\*" = 90% Significance, "\*\*" = 95% Significance, "\*\*" = 99% Significance

<sup>&</sup>lt;sup>5</sup>Note that the coverage figures in Table 7 summarize the percent of costs covered for consumers enrolled in the relevant plan, not for the statistical average enrollee used for the CMS actuarial equivalence calculations. The data imply, not that switchers choose plans that provide better coverage at a lower cost for everyone, but that switchers' plans provide more coverage for their particular enrollees than do non-switchers' plans.

<sup>&</sup>lt;sup>6</sup>Throughout the paper, TrOOP refers to "true out of pocket costs", or OOP costs excluding premium, while OOP is the equivalent figure including premium.

#### 5.2 Who Switches and Why?

We have shown that switchers on average reduce their overspending in the following year. Table 9 goes further: it shows that not switching is rarely an optimal strategy. If we conservatively define switching to be the optimal choice whenever a consumer's current plan is expected to cost more than 125% of the cheapest plan's cost next year, then the optimal choice for about 83% of enrollees in 2008 was to switch plans, yet less than a tenth of that number actually did switch. A key question then is why people do not switch more frequently.

		% Oversp	ending		
	Total	Switchers	Non-Switchers		
2006	30.81%	35.01%	29.81%		
2007	36.94%	42.98%	35.00%		
2008	37.32%	39.75%	37.07%		
	Wit	hin 10% of 3	Lowest-Cost		
	Total	Switchers	Non-Switchers		
2006	15.23%	11.80%	16.04%		
2007	5.90%	4.05%	6.50%		
2008	4.06%	4.08%	4.05%		
	Wit	hin 25% of 3	Lowest-Cost		
	Total	Switchers	Non-Switchers		
2006	39.81%	35.41%	40.85%		
2007	27.26%	16.12%	30.83%		
2008	16.99%	15.75%	17.12%		

Table 9: Future Overspending in Current Plan

One potential answer, which has been explored in numerous papers in this and other settings, is that consumers face switching costs which lead to inertia. If switching costs were important the consumers choosing to switch would be those for whom the value of switching was high. The evidence in Table 6A and Table 9, that switchers would overspend by more than non-switchers if they remained in their current plan, is consistent with this idea. However, a closer look at the sources of this overspending suggests a more nuanced interpretation of the data. On average over all years and plans, switchers would overspend by \$524 if they remained in their current plan while non-switchers overspend by \$338 on average<sup>7</sup>. We decompose the difference between these overspending numbers into five categories: the error in the current year, the increase in the current plan's premium and in its predicted out-of-pocket cost (TrOOP), and the reduction in the lowest-cost plan's premium and in its predicted TrOOP. The results, shown in Appendix Table A1, are

Notes: Predicted overspending, relative to lowest-cost plan, for switchers compared to non-switchers.

<sup>&</sup>lt;sup>7</sup>We exclude enrollees who enter or exit the program the following year from this analysis.

illuminating. Almost 70% of the difference between switchers' and non-switchers' overspending if they remain in the current plan comes from changes in the current plan's premium<sup>8</sup>. We infer that one key difference between switchers and non-switchers may be, not just that they would overspend by more if they remained in their current plan, but that they receive a signal of this issue in the form of an announced large increase in their current plan's costs.

Given these findings, we propose a slightly different explanation for the infrequent switching observed in the data. Consumers may be inattentive and in the absence of highly visible "prompts" may simply roll-over their current plan choice<sup>9</sup>. We argue in Section 6.1 that this behavior can be generated by a model where consumers have a cost of obtaining and processing information and choose to incur this cost only when prompted by "cues" that are freely observed. For now we investigate whether the data are consistent with this intuition. Recall that overspending is a function of three variables: consumers' current plan characteristics, the characteristics of their lowest-cost plan, and their drug consumption. We consider whether the decision to switch plans places more weight on own-plan and personal characteristics, which are readily observable, than on optimal-plan characteristics, which require costly search.

We construct three simple indicators for "shocks" to expected spending that depend only ownplan and personal characteristics. We define a "premium shock" as an increase in own-plan premiums next year of greater than the median increase across all consumers (about \$4 in 2007, \$7 in 2008, and \$4.50 in 2009) and a "coverage shock" as a decline in pre-ICL coverage of at least 3% or ICL coverage of at least 6% in the current plan. Recall that basic plans must meet a coverage standard and be actuarially equivalent to the tariff set out in the law. The declines we label as "shocks" are declines in only one part of the benefit schedule. We think of these shocks as appropriate measures of rapidly increasing premiums and eroding coverage on some dimension. Third, we define enrollees as receiving an "acute shock" if they are in the top quintile of total spending and also the top decile for either percent spending on acute drugs or deviation between predicted and observed spending.<sup>10</sup> This shock is meant to indicate unanticipated short-term illness, which may prompt the consumer to scrutinize her choice of insurance while also serving as signal of high expected future spending. The distribution of these shocks in the population and their correlation with the decision to switch plans are shown in Table  $10^{11}$  These three shocks appear to explain switching behavior well. Those who receive none of the three shocks switch very infrequently, less than 3% of the time, while those who receive all three shocks are considerably more likely to switch plans, doing so over 60% of the time. Almost all switchers (94%) receive some shock in the year

<sup>&</sup>lt;sup>8</sup>Switchers also have larger errors in the current year than non-switchers. Their out-of-pocket spending the following year falls in both current and lowest-cost plans, consistent with enrollees who have experienced a health shock reverting back to normal the following year

<sup>&</sup>lt;sup>9</sup>This asymmetric response to current-product and alternative-product price changes can also be understood as a form of loss aversion as in Hardie et al. (1993) [32], or as a type of status-quo bias as in Afendulis et al. (2014) [3].

<sup>&</sup>lt;sup>10</sup>Based on our estimation method the latter would result only if the consumer spent dramatically more on acute drugs than demographically-similar consumers.

<sup>&</sup>lt;sup>11</sup>The acute shock has a cross-year correlation of around .5, which is considerably lower than the cross-year correlation of other measures of sickness. Total spending, total supply, and acute supply each have a cross-year correlation between .8 and .9, implying that the acute shock is substantially less persistent than underlying health status.

of the switch. Shocks also compound with one another, and the marginal effect of an additional shock is always to increase the likelihood of switching.

Table 11 sets out the results of probit regressions of decision to switch plans on own-plan, low-cost plan and personal characteristics. If consumers prefer low premiums and high coverage but are inattentive, we expect them to switch more frequently when their current plan raises premium or reduces coverage than when other low-cost plans reduce premium or increase coverage. If they switch in response to acute shocks we expect those with high OOP spending to switch. The estimates in Table 11 are consistent with this intuition. In all four specifications enrollees with high out-of-pocket spending and those with high premiums and deductibles and without gap coverage switch more than other consumers. Model 1 indicates that consumers' switching probability increases when their own plan's premium rises or when their own plan removes gap coverage. Model 2 adds the equivalent variables for the average of the five lowest-cost plans and shows that, to the extent changes in other-plan characteristics affect switching at all, the correlations run in the "wrong" direction. For example it seems that consumers are more likely to switch when low-cost plans increase their premiums. Changes in low-cost plans' gap coverage have no significant effect. In Models 3 and 4 we replace the gap coverage changes with changes in predicted out-of-pocket spending excluding premium (TrOOP) and obtain similar results: enrollees switch in response to increases in their own plan's premium; the coefficient on other plans' premiums has the "wrong" sign; and predicted TrOOP matters very little in any plan<sup>12</sup>.

 $<sup>^{12}</sup>$ We obtain very similar results when we consider the lowest-cost plan available to the consumer rather than the average of the five lowest-cost plans.

					Sample Distribution	istribution	-		
				No Acute Shock				Acute Shock	
51,175         28,017         2,540         24,761         3,129         1,411         179           77,033         7,681         51,234         40,134         642         850         2,844           77,028         5,165         7,592         32,559         3,465         337         309           77,028         5,165         7,592         32,559         3,465         850         2,884           No         Acute Shock         32,559         3,465         337         309           Neither         Premium Only         Coverage Only         Premium and Coverage         Neither         Premium Only         Coverage Only           1,747         2,674         219         14,787         254         313         22           861         1,250         4,173         20,816         60         134         489           1,171         659         1,006         6,796         74         46         51           861         1,250         8.80%         59.75%         20,816         60         134         489           874         860         51.46         74         46         51         56           875%         9.55%		Neither							Premium and Coverage
17,003         7,681         51,234         40,134         642         850         2,884           77,028         5,165         7,592         32,559         3,465         337         399           77,028         5,165         7,592         32,559         3,465         337         399           Neither         Premium Only         Coverage Only         Premium and Coverage         Neither         Premium Only         Coverage Only           1,747         2,674         219         14,787         254         313         22           861         1,250         4,173         20,816         60         134         489           1,747         2,674         219         14,787         254         313         22           861         1,250         4,173         20,816         60         134         489           1,171         659         1,006         74         46         51           3.42%         9.55%         8.80%         59.72%         8.17%         22.18%         12.50%           3.42%         9.55%         8.20%         51.27%         13.365%         12.50%         12.50%           1.77%         12.10%         8.20% <th>2006</th> <th>51,175</th> <th>28,017</th> <th>2,540</th> <th>24,761</th> <th>3,129</th> <th>1,411</th> <th>179</th> <th>2,225</th>	2006	51,175	28,017	2,540	24,761	3,129	1,411	179	2,225
77,028         5,165         7,592         32,559         3,465         337         399 $Y,7,028$ 5,165         7,592         32,559         3,465         337         399 $Y$ <	2007	17,903	7,681	51,234	40,134	642	850	2,884	3,159
Distribution Among SwitchersNo Acute ShockNeitherNo itthePremium OnlyCoverage OnlyPremium and CoverageNeitherPremium OnlyCoverage Only1,7472,67421914,787254313228611,2504,17320,816601344891,1716591,006 $6,796$ 74 $46$ 511,1716591,006 $6,796$ 74 $46$ 511,1716591,006 $6,796$ 74 $46$ 511,1716591,006 $6,796$ 74 $46$ 511,1716591,006 $6,796$ 74 $46$ 741,1716591,006 $74$ $46$ $51$ 1,17165917.006 $8.17\%$ $22.18\%$ $12.50\%$ 1,177% $9.55\%$ $8.80\%$ $59.72\%$ $8.17\%$ $22.18\%$ 1,77% $12.76\%$ $8.20\%$ $51.87\%$ $9.92\%$ $11.70\%$ 2,81% $11.32\%$ $8.85\%$ $43.31\%$ $5.85\%$ $10.11\%$ 2,81% $11.32\%$ $8.85\%$ $43.31\%$ $5.85\%$ $10.11\%$	2008	77,028	5,165	7,592	32,559	3,465	337	399	2,086
No Acute ShockAcute ShockNeitherPremium OnlyCoverage OnlyPremium and CoverageNeitherPremium OnlyCoverage Only $1,747$ $2,674$ $219$ $14,787$ $254$ $313$ $222$ $23$ $861$ $1,250$ $4,173$ $20,816$ $60$ $134$ $489$ $22$ $861$ $1,250$ $4,173$ $20,816$ $60$ $134$ $489$ $22$ $1,171$ $659$ $1,006$ $6,796$ $74$ $46$ $51$ $489$ $1,171$ $659$ $1,006$ $6,796$ $74$ $46$ $51$ $1,171$ $659$ $1,006$ $5,796$ $74$ $46$ $51$ $1,776$ $9.55\%$ $8.80\%$ $59.72\%$ $8.17\%$ $22.18\%$ $12.50\%$ $1.776$ $9.95\%$ $8.0\%$ $51.87\%$ $9.92\%$ $17.00\%$ $12.0\%$ $1.77\%$ $11.2.76\%$ $8.20\%$ $51.87\%$ $9.92\%$ $10.11\%$ $17.0\%$ $2.81\%$ $11.32\%$ $8.85\%$ $43.331\%$ $5.85\%$ $10.11\%$ $10.27\%$					Distribution A	mong Swi	tchers		
				No Acute Shock				Acute Shock	
1,747 $2,674$ $219$ $14,787$ $254$ $313$ $22$ $861$ $1,250$ $4,173$ $20,816$ $60$ $134$ $489$ $861$ $1,250$ $4,173$ $20,816$ $60$ $134$ $489$ $861$ $1,250$ $4,173$ $20,816$ $60$ $134$ $489$ $1,171$ $659$ $1,006$ $6,796$ $74$ $46$ $51$ Neither         Premiun Only         Coverage Only         Premiun and Coverage         Neither         Premiun Only         Coverage Only $3.42%$ $9.55%$ $8.80%$ $59.72%$ $8.17%$ $22.18%$ $12.50%$ $4.88%$ $17.10%$ $8.20%$ $51.87%$ $9.92%$ $12.70%$ $12.00%$ $1.77%$ $12.76%$ $13.25%$ $21.49%$ $2.53%$ $10.11%$ $10.20%$ $8.85%$ $11.32%$ $8.85%$ $9.31%$ $10.11%$ $10.11%$ $10.20%$		Neither							Premium and Coverage
	2006	1,747	2,674	219	14,787	254	313	22	1,609
	2007	861	1,250	4,173	20,816	09	134	489	2,172
Switching Likelihood           No Acute Shock           Neither         No Acute Shock           Neither         Premium Only         Coverage Only         Premium and Coverage         Neither         Premium Only         Coverage Only $3.42\%$ $9.55\%$ $8.80\%$ $59.72\%$ $8.17\%$ $22.18\%$ $12.50\%$ $4.88\%$ $17.10\%$ $8.20\%$ $51.87\%$ $9.92\%$ $10.11\%$ $17.00\%$ $1.77\%$ $12.76\%$ $13.25\%$ $21.49\%$ $2.53\%$ $13.65\%$ $12.78\%$ $2.81\%$ $11.32\%$ $8.85\%$ $43.931\%$ $5.85\%$ $19.11\%$ $16.29\%$	2008	1,171	659	1,006	6,796	74	46	51	669
No Acute Shock         Acute Shock           Neither         Premium Only         Coverage         Neither         Premium Only         Coverage Only $3.42\%$ $9.55\%$ $8.80\%$ $59.72\%$ $8.17\%$ $22.18\%$ $12.50\%$ $4.88\%$ $17.10\%$ $8.20\%$ $51.87\%$ $9.92\%$ $16.11\%$ $17.00\%$ $1.77\%$ $12.76\%$ $13.25\%$ $21.49\%$ $2.53\%$ $13.65\%$ $12.78\%$ $2.81\%$ $11.32\%$ $8.85\%$ $43.931\%$ $5.85\%$ $19.11\%$ $16.29\%$				-	Switching	Likelihoo	-		
				No Acute Shock				Acute Shock	
3.42% $9.55%$ $8.80%$ $59.72%$ $8.17%$ $22.18%$ $12.50%$ $4.88%$ $17.10%$ $8.20%$ $51.87%$ $9.92%$ $10.11%$ $17.00%$ $1.77%$ $12.76%$ $13.25%$ $21.49%$ $2.53%$ $13.65%$ $12.78%$ $2.81%$ $11.32%$ $8.85%$ $43.931%$ $5.85%$ $19.11%$ $16.2%$		Neither					<u> </u>		Premium and Coverage
4.88% $17.10%$ $8.20%$ $51.87%$ $9.92%$ $16.11%$ $17.00%$ $1.77%$ $12.76%$ $13.25%$ $21.49%$ $2.53%$ $13.65%$ $12.78%$ $2.81%$ $11.32%$ $8.85%$ $43.931%$ $5.85%$ $10.11%$ $16.29%$	2006	3.42%	9.55%	8.80%	59.72%	8.17%	22.18%	12.50%	72.31%
	2007	4.88%	17.10%	8.20%	51.87%	9.92%	16.11%	17.00%	68.76%
2.81%         11.32%         8.85%         43.931%         5.85%         19.11%         16.29%	2008	1.77%	12.76%	13.25%	21.49%	2.53%	13.65%	12.78%	34.43%
	Overall		11.32%	8.85%	43.931%	5.85%	19.11%	16.29%	60.43%

Likelihood
Switching
and
of Shocks
Distribution
Table 10:

C 5 J 5 5 NOTES: FARLET 1 SETS OUT THE DUTIDEE OF ENTITIES WITH summarizes switching probabilities by type of shock.

	Model 1	Model 2	Model 3	Model 4
Years in Sample	-0.174***	-0.174***	-0.167***	-0.167***
	(0.0047)	(0.0047)	(0.0049)	(0.0049)
Alzheimers/Mental Illness	-0.016**	-0.017**	-0.014**	-0.015**
	(0.007)	(0.007)	(0.007)	(0.007)
Obs TrOOP (\$)	0.00011***	0.00011***	0.00010***	0.00010***
	(4.76 E-06)	(4.88 E-06)	(4.79 E-06)	(4.81 E-06)
Premium (\$)	0.0027***	0.0027***	0.0026***	0.0026***
	(0.000036)	(0.000036)	(0.000037)	(0.000037)
Deductible (\$)	0.0041***	0.0041***	0.0042***	0.0042***
	(0.000026)	(0.00026)	(0.000027)	(0.000028)
Gap Coverage (All)	-0.944***	-0.951***	-0.853***	-0.861***
	(0.031)	(0.031)	(0.031)	(0.031)
Gap Coverage (Generic)	-1.628***	-1.628***	-1.515***	-1.516***
	(0.028)	(0.028)	(0.029)	(0.029)
National PDP	-0.332***	-0.334***	-0.327***	-0.329***
	(0.007)	(0.007)	(0.007)	(0.007)
Female	0.099***	0.099***	0.099***	0.099***
	(0.006)	(0.006)	(0.007)	(0.007)
White	-0.014**	-0.014**	-0.028**	-0.029**
	(0.011)	(0.011)	(0.011)	(0.011)
Premium Change	0.0055***	$0.0055^{***}$	0.0053***	$0.0053^{***}$
(Own Plan)	(0.0001)	(0.0001)	(0.0001)	(0.0001)
Next-Year Gap Coverage Dropped	1.895***	$1.898^{***}$	-	-
(Own Plan)	(0.087)	(0.087)		
% TrOOP Change	-	-	-1.05 E-10	-6.44 E-11
(Own Plan)			(7.11 E-11)	(7.90 E-11)
Premium Change	-	0.0002***	-	0.0002***
(Avg. 5 Lowest-cost Plans)		(0.00004)		(0.00004)
Next-Year Gap Coverage Dropped	-	-0.0397	-	-
(% 5 Lowest-cost Plans)		(0.0362)		
% TrOOP Change	-	-	-	-1.31 E-10
(Avg. 5 Lowest-cost Plans)				(1.61 E-10)
Constant	-2.685***	-2.693***	-2.587***	-2.596**
	(0.021)	(0.021)	(0.025)	(0.025)
N	366,555	366,555	337,477	337,477
$\mathbf{Pseudo-R^2}$	0.310	0.310	0.311	0.311
	1	1	1	I

Table 11: Probit Regressions	on	Switch	Decision
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Notes: Probit regressions to predict probability of switching. All specifications include deciles of days' supply of chronic drugs in the previous year, income quartiles and age group fixed effects. White HCE Standard Errors in Parentheses. "\*" = 90% Significance, "\*\*" = 95% Significance, "\*\*\*" = 99% Significance

#### 5.3 Where Do Switching Consumers Go?

Though shocks to health and current-plan characteristics dramatically increase the likelihood of switching plans, a small number of consumers who do not face these shocks switch as well. Table 12 addresses the question of whether this set of switchers is more sophisticated than the set of consumers who switch due to highly visible prompts. The table shows that consumers who switch in response to shocks actually end up in lower-cost plans on average than other switchers. In particular, consumers who switch in response to a premium or acute shock are more likely to choose a plan whose costs are within 25% of the optimal level than are switchers who did not receive a shock (although this does not always hold for consumers who switch after a coverage shock). Consumers who switch following a shock also on average choose plans that offer more coverage with lower premiums. This suggests that the small measure of consumers who switch without being prompted are not in fact continually-optimizing comparison shoppers. Rather, it may be more appropriate to think of these consumers as responding to an unobserved random shock to the likelihood of switching along the lines of a friend or relative advising them to do so.<sup>13</sup>

We also consider whether the group of consumers who switch plans on a regular basis are more sophisticated than other consumers. These consumers choose lower-cost plans on average in 2009 than the population as a whole in 2006. However, Table A3 in the Appendix shows that they are observably very similar to other enrollees. The consumers who choose a different plan every year seem simply to have been unlucky in terms of the number of shocks they received over time. Virtually the entire segment received both premium and coverage shocks each year, and they were also twice as likely to receive acute shocks.

Table 12 also presents evidence that consumers who switch select plans with characteristics that vary depending on the shock that prompted the switch. Consumers may be evaluating plans based on salient features, so that for instance a consumer who switched to avoid rising premiums would place more weight on premiums in making her choice, while a consumer who switched to avoid declining coverage would evaluate plans more closely on the coverage dimension. Several such patterns are apparent in Table 12. First, consumers who receive acute shocks, which we can think of as signals of future ill-health, tend to prefer higher coverage conditional on switching, especially in the gap phase, than those who do not. The same is true of those receiving coverage shocks, although their choices differ from those receiving acute shocks in that they tend to choose lower premiums as well. Second, consumers facing premium shocks tend to choose plans with lower premiums, although there is no clear pattern with respect to their preferred coverage levels. This suggests that consumers treat shocks to their health status and plan characteristics not only as prompts to switch but also as "cues" to search for particular plan attributes, as in Busse et al. (2012) [10].

 $<sup>^{13}</sup>$ The results in Table 12 compare those receiving a particular type of shock to those not receiving it without distinguishing between the other shocks they receive. Appendix Table A2 shows the same breakdown using 8 comparison groups (with and without each of three shocks), and all of the same patterns are visible in the marginal effect of an additional shock.

2006	Acute Shock	No Acute Shock	Premium Shock	No Premium Shock	Coverage Shock	No Coverage Shock
% Pre-ICL Coverage	69.83%	70.18%	70.90%	63.63%	71.98%	64.05%
% ICL Coverage	12.78%	12.07%	12.06%	12.93%	12.38%	11.34%
Premium	20.83	18.82	17.46	32.47	15.97	29.19
% Within 25% of Optimal	57.73%	49.29%	50.83%	44.35%	49.61%	51.99%
2007	Acute Shock	No Acute Shock	Premium Shock	No Premium Shock	Coverage Shock	No Coverage Shock
% Pre-ICL Coverage	72.42%	70.29%	69.82%	73.47%	70.69%	68.22%
% ICL Coverage	34.60%	28.73%	27.02%	39.21%	30.84%	10.77%
Premium	27.25	26.43	25.78	29.69	26.18	30.32
% Within 25% of Optimal	54.87%	43.11%	46.88%	32.65%	43.71%	50.45%
2008	Acute Shock	No Acute Shock	Premium Shock	No Premium Shock	Coverage Shock	No Coverage Shock
% Pre-ICL Coverage	75.94%	70.92%	72.56%	66.97%	72.16%	67.72%
% ICL Coverage	41.69%	28.51%	32.82%	18.16%	32.13%	18.50%
Premium	31.84	29.76	29.07	32.97	28.73	35.19
% Within 25% of Optimal	56.55%	46.13%	48.70%	40.92%	48.25%	41.49%

Only
Switchers
Shock,
$\mathbf{b}\mathbf{y}$
<b>Overspending by Shoc</b>
Year Plan Choices and Over
Plan
[ext-]
Table 12: N

Ż, 20 D Notes: Summary of types of plans chosen by type of another contractions in Pre-ICL phase; '% ICL Cyge' is analogous figure for costs in the donut hole.

#### 5.4 Consumer behavior in our data

We have presented several key trends in the data that inform our understanding of consumer behavior in Part D plans. First, consumers switch plans infrequently and only in response to clear prompts based on health status and changes to their current plan. Their overspending is related to not changing plans on a regular basis, and they do not appear to comparison shop until prompted to do so by shocks to their attention. Furthermore, switching consumers' revealed preferences for plan characteristics appear to depend on the shocks they observe, indicating that they use these shocks as cues to search for particular product attributes. Finally, consumers do not appear to learn over time, nor is there a significant measure of consumers who rationally re-optimize their plan selection each year. Almost all switching behavior is prompted by shocks to own-plan characteristics and health status, and consumers who switch without receiving these shocks do not appear to make choices reflective of heightened understanding of the Part D system. Motivated by these observations, in the next section we develop a model of consumer plan choice which differs from previous models in that it accounts directly for these features.

### 6 A Model of Consumer Behavior

#### 6.1 A Framework for Consumer Inattention

We outline a model under which the consumer inattention we observe in the data is caused by costs of processing information (although we note that other models could also be used to explain the data). Our framework draws from the models of rational inattention developed by Sims (2003) [49] and Reis (2006) [45] and from the models of consumer search and learning of Benabou and Gertner (1993) [7], Fishman (1996) [24], Cabral and Fishman (2012) [13] and Honka (2012) [35] among others.

Consider a model with the following assumptions. A risk-neutral, myopic consumer *i* may choose from a set of plan options j = 1, ..., J. The consumer has a limited capacity for processing information: acquiring and processing the data needed to understand the characteristics of all plans in the choice set has a cost  $\tilde{v}_{i,t} = f(Z_{i,t})$ , where  $Z_{i,t}$  are consumer characteristics such as age and sickness level which could affect, for example, the likelihood of a younger family member helping with the plan choice process. The consumer's utility from plan j if she was fully informed of its characteristics in period t would be

$$u_{i,j,t} = \beta X_{i,j,t} + \gamma c_{i,j,t} + \epsilon_{i,j,t} \tag{1}$$

where  $c_{i,j,t}$  is the out-of-pocket cost paid by the consumer,  $X_{i,j,t}$  are other plan characteristics relevant to the choice and  $\epsilon_{i,j,t}$  is an i.i.d. shock known to the consumer but not to the researcher<sup>14</sup>.

<sup>&</sup>lt;sup>14</sup>We break out  $c_{i,j,t}$  into its component parts in the model for estimation; it is condensed to a single variable in this section for simplicity of exposition. The utility equation may not be "rational" in the sense that agents weight premium and copays equally, for example. However we assume that  $\gamma < 0$ .

At the end of year t each consumer observes her own plan k's cost in the following year; this is sent to her in the mail and no processing cost is involved in understanding this information. After receiving this mailing she chooses whether to incur cost  $\tilde{v}_{i,t}$  in order to observe all plans' terms and choose the plan that maximizes her utility, or whether to incur no cost and remain in plan k the following year. Under these assumptions the consumer will choose to pay the cost  $\tilde{v}_{i,t}$  provided the expected benefit is greater than the cost:

$$E\left[\max_{j=1\dots J} \left(u_{i,j,t+1}\right) | \bar{X}_{i,k,t+1}\right] - u_{i,k,t+1} > \tilde{v}_{i,t} = f(Z_{i,t}).$$
(2)

where  $\bar{X}_{i,k,t+1}$  are the characteristics  $(X_{i,k,t+1}, c_{i,k,t+1}, \epsilon_{i,k,t+1})$  of plan k in period t+1 and the expectation is taken over the characteristic the consumer is searching for: the cost  $c_{i,j,t+1}$  for all plans  $j \neq k$ .

Results from the literature on consumer search and learning indicate that, under these assumptions, the consumer may choose to default into her current plan until she experiences a sufficiently large shock to her own plan's cost or her own health. Consider first the effect of an increase in plan k's cost. Papers such as Benabou and Gertner (1993) [7], Fishman (1996) [24] and Cabral and Fishman (2012) [13] develop analogous models where consumers observe the price offered by one firm and choose whether to incur search costs in order to learn other firms' prices.<sup>15</sup> Firm costs are stochastic and imperfectly correlated due to common shocks, and consumers use the information on one firm's price to infer an expectation of other firms' costs and therefore their prices. These authors show that observing a high price or a large price increase for product k has two effects: it increases the expected benefit from search (it's likely that a better deal can be found) but also reduces it since the consumer assumes firm prices will be correlated. Under reasonable assumptions, the first effect dominates, and a large increase in product k's price prompts search over the other products in the choice set.

A shock to the consumer's health may increase the probability of search and switching for two reasons. First it may decrease  $\tilde{v}_{i,t}$ , for example by prompting the senior's relatives to help evaluate the plans in her choice set. It could alternatively increase the variance of the consumer's expected distribution of costs  $c_{i,j,t+1}$ . Sallee (2014) [47] shows that, in a similar model where consumers choose durable goods based partly on their expected lifetime fuel costs, an increase in the variance of the cost distribution (uncertainty) implies an increase in the expected benefit from search.

<sup>&</sup>lt;sup>15</sup>Cabral and Fishman (2012) [13] is closest to our application. In this model consumers are assigned to a single product, observe that product's price change from one period to the next, and decide whether to incur the costs of learning about the prices of other products. In a Bayesian Equilibrium, consumers infer from a large price change that all firms' costs are likely to have changed and, since costs are not perfectly correlated, that there are significant expected gains from search. The authors use this model to explain the phenomenon that prices can be sticky with respect to cost changes; however they note that this finding requires particular values of firm cost changes relative to consumer costs of search.

#### 6.2 Model for Estimation

Having outlined a framework under which costs of processing information can generate the consumer inattention we observe in the data, we move on to specify a two-stage model of decision-making for estimation. Consistent with the framework just developed, we abstract away from risk aversion and learning and from dynamic decision-making; we also do not try to separately estimate the costs of search and switching. We assume that each consumer ignores the plan choice problem until hit by a shock to the out-of-pocket costs of her current plan or to her health. These shocks are assumed to have additively separable effects on her decision to re-optimize her choice of plan. If she chooses to re-optimize, she makes choices according to a utility equation to be estimated. We will use this simple decision model to predict the behaviors that will affect the optimal plan strategies: consumers' decisions to switch in response to different changes in the market and in their own health and the types of plans to which they switch after each type of shock. Then we will use the estimates to explore how firms respond to this consumer behavior and simulate market outcomes under counterfactual consumer choices.

We define three shocks to the consumer's own characteristics that could prompt her to incur the costs of search: bad news concerning her current plan's characteristics for next year (the plan's premium will rise or coverage will fall noticeably) and an unusually high out of pocket payment driven by a health shock. We use the same definitions of these shocks as in the analysis in Section 5.2. As before we define a shock to premiums in the enrollee's current plan  $(v_p)$  as a premium increase of more than \$4 in 2007, \$7 in 2008, or \$4.50 in 2009. A coverage shock  $(v_c)$  is again defined as a decline in the percent of costs covered by the current plan of at least 3% in the Pre-ICL phase or at least 6% in the ICL phase. An enrollee is defined as having an acute shock  $(v_h)$ when she is in the top quintile of total drug cost as well as the top decile of either percent spending on acute drugs or deviation between predicted and observed spending. Additionally, a consumer *i* could simply receive a random shock that causes awareness, for example from a younger relative visiting the consumer and reviewing her plan choices. We label this shock  $v_e$ . The sum of these shocks creates a composite shock received by consumer *i* at time  $t^{16}$ 

$$v_{i,t} = v_{i,p,t}\beta_1 + v_{i,c,t}\beta_2 + v_{i,h,t}\beta_3 + v_{i,e,t}$$
(3)

where the weights  $\beta$  allow the different shocks to have different effects on the propensity to search (for example shocks to premiums may increase the likelihood of switching more than other shocks, consistent with the findings in Table 10).

When the composite shock  $v_{i,t}$  is large enough, the consumer becomes aware and decides to re-optimize her plan election. That is, if:

$$v_{i,t} \geq \tilde{v}_{i,t}$$
 (4)

<sup>&</sup>lt;sup>16</sup>In a comparable analysis of the UK deregulated gas market, Giulietti et al. (2005) [28] use bill size, tenure, education, income, and payment method, among others, to explain awareness.

then the enrollee re-optimizes. Here  $\tilde{v}_{i,t}$  is a function of consumer demographics related to health status and sensitivity to changes in plan characteristics: age groups, income quartiles, gender and race. Heterogeneity in search costs is an important part of the model and the data, as can be seen for example in Table 4. We also include a year fixed effect in  $\tilde{v}_{i,t}$  to account for any differences across the environment in our three different enrollment periods. We expect that the amount and nature of advertising, pharmacy outreach, and government outreach would affect consumer attentiveness, and we expect these factors varied over time.

If we assume that the random shock  $v_{i,e,t}$  is distributed IID Extreme Value Type 1, then the probability that a consumer *i* in plan *j* considers switching plans is:

$$P_{i,j,t}^{S} = P(v_{i,t} \ge \tilde{v}_{i,t})$$

$$= P(v_{i,p,t}\beta_{1} + v_{i,c,t}\beta_{2} + v_{i,h,t}\beta_{3} + v_{i,e,t} \ge Z_{i,t}\delta)$$

$$= \frac{1}{1 + e^{Z_{i,t}\delta - v_{i,p,t}\beta_{1} - v_{i,c,t}\beta_{2} - v_{i,h,t}\beta_{3}}} = \frac{1}{1 + e^{X_{i,j,t,S}\theta_{S}}}$$
(5)

where  $Z_{i,t}$  are the demographic variables and time fixed effects used to parametrize  $\tilde{v}_{i,t}$ ,  $\delta$  is the effect of those demographic variables on  $\tilde{v}_{i,t}$ ,  $X_{i,j,t,S}$  is a vector containing all variables relevant to the switch decision of consumer *i* in plan *j* at time *t* (i.e. shocks to awareness and the variables in  $Z_{i,t}$ ), and  $\theta_S$  is the set of parameters governing the effect of those variables on the decision to switch.

The second stage of the model examines how consumers choose to switch and to which plans. For the purposes of this model we assume that consumers who elect to re-optimize their plan choice will with certainty switch to a new plan. As shown in Table 9, the fraction of consumers for whom the current plan minimizes costs is small, and smaller still for those consumers facing shocks to their current-plan characteristics or health. The first stage is then a decision to switch, which we treat as equivalent to re-optimization, and  $\tilde{v}_{i,t}$  includes all costs of the switch decision. We assume that once the consumer has become aware and decided to switch plans there is no additional switching cost or other friction to be estimated.

We parametrize the utility of consumer i from choosing plan j as a function of predicted costs (broken out into predicted OOP spending excluding premium, premiums, deductibles, and gap coverage) and other plan characteristics. Consumers prompted to search by prior shocks to premiums are permitted to place additional weight on premiums. Consumers with prior shocks to coverage, or acute shocks, are permitted to place additional weight on the plan offering gap coverage<sup>17</sup>. Our utility specification, shown in Equation (6), is linear in all these variables:

$$u_{i,j,t} = TrOOP_{i,j,t}\beta_{1} + Premium_{i,j,t}[\beta_{2,1} + v_{i,p,t}\beta_{2,2}] + Ded_{i,j,t}\beta_{3,1} + Gap_{i,j,t}[\beta_{4,1} + v_{i,c,t}\beta_{4,2} + v_{i,h,t}\beta_{4,3}] + X_{i,j,t}\beta_{5} + \epsilon_{i,j,t} = X_{i,j,t,C}\theta_{C} + \epsilon_{i,j,t} = \delta_{i,j,t} + \epsilon_{i,j,t}$$
(6)

$$\epsilon_{i,j,t} \sim EV(1)$$
 (7)

where expected OOP spending excluding premium  $(TrOOP_{i,j,t})$  is calculated using the method described in Section 4 and Appendix B and  $Gap_{i,j,t}$  is an indicator for any coverage in the gap.  $X_{i,j,t}$  are non-price plan characteristics including an indicator for enhanced plans and brand fixed effects (defined at the carrier rather than the plan level). In the reported specifications we permit predicted chronic TrOOP costs to enter the utility function separately from acute costs, as the consumer may have different expectations over the two sources of TrOOP spending. Note that a consumer who could calculate expected costs perfectly would value a given change in either TrOOP equally, and with the same weight as premium, as they are all measured in dollars. We also allow for brand-year fixed effects in certain specifications to account for the time-varying value of particular carriers' benefits (for example as new drugs are introduced into the formulary).  $X_{i,j,t,C}$  are all variables and interactions relevant to a consumer's plan choice when she is in plan j,  $\theta_C$  governs their effect on plan choice, and  $\delta_{i,j,t}$  is the utility of consumer i in plan j before receiving the shock  $\epsilon_{i,j,t}$ .

Under the assumption in (7) of Extreme Value Type 1 error in utility, and an additional assumption that the errors in equations (3) and (6) are independent, the choice probability conditional on choosing to switch becomes:

$$P_{i,j,t}^C = \frac{e^{X_{i,j,t,C}\theta_C}}{\sum_{m \neq k} e^{X_{i,m,t,C}\theta_C}}$$

$$\tag{8}$$

where k denotes the enrollee's plan choice in the previous year. The analogous expression for consumers entering the market for the first time is similar, although the denominator is summed over all plans. We treat consumers whose plans exit the market as if they are choosing for the first time, since they have no default and are forced to actively choose a new plan. We estimate the parameters ( $\theta_s$ ,  $\theta_c$ ) using full-information maximum likelihood; further details of the empirical procedure are contained in Appendix E.

Before presenting our estimates we note that some of the variables included in the utility equation may be correlated with unobserved plan characteristics that also affect consumers' choice of plans. A classic endogeneity problem would occur if a plan's additional coverage was valued in ways we did not observe, and this additional coverage was correlated with the plan's premium. An

<sup>&</sup>lt;sup>17</sup>We found clear evidence of this interaction between shocks and plan characteristics in the data analysis above. An alternative would be to allow for correlation between the errors  $v_{i,e,t}$  and  $\epsilon_{i,j,t}$ .

insurer with an unobservably good plan who wanted to charge a higher price would submit a higher bid to CMS, and this would show up as a higher premium. However, the institutional features of the Part D setting reduce the endogeneity concern considerably. Because plans must meet the CMS' actuarial standards for coverage for an average statistical person, insurers are not permitted to offer plans with the types of unobservable quality typical in other differentiated products markets. What consumers purchase is a tariff; any given treatment does not vary in its characteristics across plans, and coverage is regulated by CMS; hence the most obvious way to differentiate in an unobservable dimension is via customer service, which anecdotally does not appear to be a very important force in this market [29]. Moreover, the persistent presence of overspending even by consumers switching plans, as well as the lack of dependence on OOP costs shown in our analysis of the data, suggests that individual firm-specific variation in OOP costs is not driving consumer choices. Hence the typical unobserved quality dimension correlated with premium, as in Berry (1994) [9], is unlikely to play a major role in this market. One possible exception is the additional coverage offered by enhanced plans, which is subject to less tight regulatory scrutiny than that of basic plans. We include enhanced plan fixed effects in all specifications and add enhanced-year interactions to account for time variation in the quality of enhanced plan coverage in some specifications.

A second possible endogeneity concern is the fact that we predict consumer out of pocket payments using observed chronic drug utilization and demographic and utilization types, as described in Appendix B. If there is some error in this calculation it means we predict an out of pocket cost for particular consumers that is different from their own prediction. This could mean that some plans are perceived to be more attractive by particular consumers than is indicated by our OOP spending variable. Although in the aggregate the predictions of the out-of-pocket payment model are accurate, if these expectations are mis-estimated in a systematic way for a particular plan, the error may be correlated with the premium and this could lead to bias in the premium coefficient (and that on premium shocks). For example, if a plan offers a low-priced version of a chronic drug, many consumers might choose to switch to it if they enroll in that plan. Our OOP cost measure assumes that consumers do not switch chronic drugs, so we would predict a higher OOP cost of the plan than their perception. If premiums are increased to account for this "unobserved generosity" of the plan, the estimated premium coefficient will be biased towards zero. We include carrier fixed effects in all specifications to address this issue (since the formulary is usually fixed across plans within a carrier), and in the final specification we also include carrier-year fixed effects.

#### 6.3 Demand Estimates

The estimated coefficients and standard errors for four separate demand specifications are shown in Table 13; the means and standard deviations of the variables used in estimation are reported in Appendix Table A5. Columns 3 and 4 of Table 13 report the estimates from the main specifications. Model 1 uses brand fixed-effects and an enhanced plan dummy while Model 2 uses brand-year fixed effects and interacts the enhanced dummy with year fixed effects. Both models separate TrOOP costs into a chronic and an acute component. The switch parameter estimates indicate that consumers are more likely to switch plans if they receive premium or coverage shocks or have an acute shock to their health. Women, as well as nonwhite, lower-income and older enrollees have lower threshold values to trigger awareness, and hence are more likely to switch. These results are consistent with the probit regression estimates shown in Table 11 and also with intuition. Overspending mistakes are more costly for older enrollees who spend a higher fraction of their income on drugs and for lower-income enrollees for whom the excess spending is more burdensome. For this reason they tend to require smaller prompts in order to re-optimize their choice.

The third panel of Table 13 sets out the estimated choice coefficients. As noted in the previous literature, if consumers are risk neutral and perfectly predict their expected OOP costs, we expect the coefficients on TrOOP and premium to be negative and approximately equal in magnitude and the coefficients on deductibles and gap coverage to be zero (since their impact on OOP costs is accounted for in the TrOOP variable). As in AG [2], the estimates do not satisfy these criteria. Consumers place a much greater negative weight on premiums than on TrOOP<sup>18</sup>. A one-standard-deviation (or \$241) increase in premium for a single plan, holding all other plans' characteristics fixed, generates an average reduction in the probability that the plan is chosen of 24.1%, while a one-standard-deviation increase in chronic TrOOP, which is a much larger dollar increase of \$935, leads to a 31.4% reduction in probability of choice. Consumers are also estimated to place significant weights on gap coverage and deductibles. A one-standard-deviation (\$126) increase in deductibles generates a 10.7% reduction in probability the plan is chosen on average, while for plans offering coverage in the gap, eliminating that coverage results in a 30.2% reduction in the average probability that the plan is chosen.<sup>19</sup> In addition the coefficient on expected acute TrOOP costs is positive, although small in magnitude relative to the other coefficients.

One possible interpretation of these findings, consistent with the rational inattention framework discussed above, is that consumers face costs of processing information which prevent them from accurately predicting their OOP costs in different plans. In that case we should expect the coefficient on premium - the most readily-observed component of the overall cost - to be larger than that on chronic TrOOP<sup>20</sup>. Consumers might also place a significant weight on deductibles and gap coverage as proxies for expected out-of-pocket costs. Similarly, the counter-intuitive coefficient on acute TrOOP costs may be partly due to the inherent difficulty in forecasting acute health expenditures; it might also be capturing the willingness of sicker enrollees to pay more for particular brands.

The choice equation also identifies a second source of frictions in consumer decision-making. Consistent with the evidence presented in Table 12 as well as that in Busse et al. (2012) [10], consumers who switch plans following a shock to premiums place additional negative weight on

<sup>&</sup>lt;sup>18</sup>Evidence for consumers over-weighting premiums and other plan variables relative to expected costs in other insurance markets is presented in Handel (2012) [30] and Ericson and Starc (2013) [22].

<sup>&</sup>lt;sup>19</sup>These results imply that eliminating gap coverage is roughly equivalent to a \$205 increase in premium, a \$355 increase in deductible, or a \$900 increase in chronic TrOOP.

<sup>&</sup>lt;sup>20</sup>It is also possible that our predictions of the TrOOP variables contain measurement error, leading to attenuation bias in their coefficients. This seems more likely for acute than for chronic TrOOP, particularly given the very detailed consumer-specific data used to calculate the chronic TrOOP variable.

	No Swi	tch 1	No Swi	tch 2	Mode	el 1	Mode	el 2
Switch Parameters								
Threshold Shifters	Coeff.	S.E.	Coeff.	S.E.	Coeff.	S.E.	Coeff.	S.E.
Year (2007)	-	-	-	-	4.51***	0.023	4.37***	0.023
Year (2008)	-	-	-	-	4.62***	0.023	4.43***	0.023
Year (2009)	-	-	-	-	5.62***	0.025	5.43***	0.025
Female	-	-	-	-	-0.29***	0.011	-0.22***	0.011
Nonwhite	-	-	-	-	-0.07***	0.018	-0.04**	0.018
Q1 Income	-	-	-	-	-0.53***	0.015	-0.47***	0.015
Q2 Income	-	-	-	-	-0.32***	0.015	-0.26***	0.015
Q3 Income	-	-	-	-	-0.27***	0.015	-0.21***	0.015
Age 70-74	-	-	-	-	-0.11***	0.017	-0.27***	0.017
Age 75-79	-	-	-	-	-0.31***	0.018	-0.46***	0.018
Age 80-84	-	-	-	-	-0.41***	0.018	-0.55***	0.018
Age U-65	-	-	-	-	-0.57***	0.024	-0.83***	0.023
Age O-85	-	-	-	-	-0.62***	0.017	-0.76***	0.017
Shocks	Coeff.	S.E.	Coeff.	S.E.	Coeff.	S.E.	Coeff.	S.E.
Premium Shock	-	-	-	-	2.05***	0.013	1.97***	0.012
Coverage Shock	-	-	-	-	1.75***	0.014	1.64***	0.014
Acute Shock	-	-	-	-	0.59***	0.020	0.49***	0.020
Choice Parameters	Coeff.	S.E.	Coeff.	S.E.	Coeff.	S.E.	Coeff.	S.E.
TrOOP (Chronic)	-1.12***	0.007	-0.96***	0.007	-1.14***	0.010	-0.83***	0.009
TrOOP (Acute)	0.42***	0.012	.23***	0.013	0.61***	0.013	0.27***	0.015
Deductible	-3.02***	0.019	-3.87***	0.045	-2.08***	0.029	-0.91***	0.015
Annual Premium	-3.36***	0.014	-4.08***	0.077	-5.5***	0.011	-4.36***	0.026
Premium Shock x Prem	-	-	-	-	-3.74***	0.042	-2.66***	0.039
Coverage Shock x Gap Cov	-	-	-	-	-0.02	0.017	-0.13***	0.020
Acute Shock x Gap Cov	-	-	-	-	0.63***	0.028	0.54***	0.029
Gap Coverage	0.38***	0.004	0.85***	0.024	1.00***	0.010	0.69***	0.012
Enhanced	-0.57***	0.005	-	-	-0.25***	0.007	-	-
Enhanced (2006)	-	-	-0.73***	0.013	-	-	0.06***	0.013
Enhanced (2007)	-	-	-1.05***	0.012	-	-	0.11***	0.011
Enhanced (2008)	-	-	-0.83***	0.007	-	-	-0.48***	0.012
Enhanced (2009)	-	-	-0.40***	0.006	-	-	0.67***	0.014
Fixed Effects	Brai	nd	Brand-	Year	Brand		Brand-Year	
N	580,7	46	580,7	46	580,7	46	580,7	46

Table 13: Estimated Structural Demand Coefficients

Notes: Estimates from two-stage demand model. Threshold Shifters and Shocks are variables that affect the probability of switching. Choice Parameters are variables that affect preferences for plans conditional on switching. TrOOP is predicted out-of-pocket cost excluding premium. TrOOP, Deductible and Premium are in \$000 per year. Gap Coverage is an indicator for any coverage in the gap. White HCE Standard Errors. "\*" = 90% Significance, "\*\*" = 95% Significance, "\*\*" = 99% Significance

premiums in making their choice. Likewise consumers place additional positive weight on gap coverage following a shock to their health status (although not following a shock to their previous plan's coverage). The remaining coefficients indicate that brand fixed effects (not reported) are often large and significant: consumers are willing to pay on the order of \$1000 to move from the second-lowest-value to the second-highest-value plan. Conditional on all other plan variables, consumers show a slight aversion to enhanced plans on average. When we break out the enhanced plan coefficient by year in Model 2 the coefficient becomes positive and significant in every year except 2008.<sup>21</sup>

We also present, in columns 1 and 2 of Table 13, the results of estimating the choice model without an initial stage where consumers experience shocks and choose whether to switch. This specification is very similar to that in AG [2]. Essentially the model estimates the preferences derived from averaging over the behavior of both inattentive and attentive consumers. Consistent with AG, the estimates indicate that the average consumer under-weights TrOOP relative to premiums, deductibles and gap coverage; in addition the coefficient on enhanced plans is negative in every year. Comparing across columns, when we add the first stage switching model the coefficients on enhanced plans and deductibles become less negative (more "rational" in the sense of risk-neutral fully-informed consumers choosing the utility-maximizing option), while those on premiums and gap coverage become slightly larger in magnitude (less "rational"). We explain these changes as follows. The upwards shift in the enhanced plan coefficients is consistent with inattentive consumers not noticing that increasingly attractive enhanced plans are being offered over time and therefore not switching to them; the single-stage model interprets this as a negative utility from enhanced plans, whereas in the full model we see that this lack of switching is due to inattention. The upwards shift in the deductible coefficient is similar. In the single-stage model this coefficient is very large and negative; it suggests that consumers over-weight deductibles when making choices. When we add switching to the model we see that this "over-weighting" is partly caused by inattentive consumers not considering moving into the other (high-deductible) plans available to them<sup>22</sup>.

These findings suggest that while consumer inattention, and the extra weight placed on premiums and coverage by enrollees experiencing related shocks, explain some of the choice frictions identified in the previous literature, some other sources of overspending remain. Some are related to preferences for non-price characteristics (captured, for example, by the brand and enhanced fixed effects in our model) while others may be due to consumers finding it difficult to predict counterfactual out-of-pocket costs. In the counterfactual analyses below we explore the implications of these findings for the cost savings derived from policies that reduce consumer inattention relative

<sup>&</sup>lt;sup>21</sup>Some of the effect of enhanced benefits could be subsumed in the estimate for gap coverage, which many enhanced plans provide and which by 2008 and 2009 had all but vanished from basic plans.

<sup>&</sup>lt;sup>22</sup>Conversely, the coefficients on premium and gap coverage seem to be over-weighted in the single-stage model and become more over-weighted when we add switching. That is, averaging over attentive and inattentive consumers generates a smaller, rather than a larger coefficient. This is consistent with inattentive consumers not switching out of their plans when their premiums rise or gap coverage falls relative to others in the choice set. The single-stage model interprets this as a relatively low (although still over-emphasized) weight on premiums and coverage whereas in fact it is due to inattention regarding other-plan characteristics. When we add the switching stage we see that switchers actually over-weight these characteristics more than the single-stage model would suggest.

to policies that address the other frictions as well, for example by allowing pharmacists to make choices for some consumers. Before conducting these analyses, however, we consider the supply side of the market.

## 7 The Supply Side of the Part D Market

The estimated model of consumer demand for Part D plans presented above contains substantial choice frictions, both due to consumer inattention (as described in Farrell and Klemperer (2007) [23]) and for other reasons. The frictions caused by inattention induce a tradeoff for insurance providers between (in the words of those authors) "harvesting" and "investing". "Investing" is the process of building up market share via low prices in order to increase future profits, while "harvesting" is the process of reaping those profits by raising prices on an installed base. Ericson (2012) [20] finds evidence of this dynamic at work in the Part D market. In this section we present evidence consistent with this model of insurer pricing behavior.

#### 7.1 The New Jersey Part D Market

To analyze the supply-side of the Part D market, we make use of the dataset of Part D plans generously provided by Francesco Decarolis (Decarolis (2012) [17]) from CMS files on plans, ownership, enrollment, premiums, formularies, and other characteristics. It covers all plans in all regions of the US (34) for 7 years from 2006-2012<sup>23</sup>. We focus only on the data covering stand alone Part D PDPs in New Jersey, as these are the plans which serve the consumers modeled in the previous section.

There were 43 PDP plans active in New Jersey in 2006, the first year of the Part D program; this is in line with an average of 42.2 plans per region nationwide. The New Jersey market is fairly concentrated in every year of our data: measured in terms of enrollees, the 4-firm concentration ratio begins at 0.862 and declines to .617 in 2008 before rising again to .753 in 2012. Herfindahl indices show the same pattern, declining from 0.259 to 0.154 between 2006 and 2009 before peaking at .285 in 2011. There was some plan entry in New Jersey in the first several years of the program but subsequent entry was limited. A total of 19 plans entered in 2007, joining 36 continuing from 2006, and 9 others entered in 2008, but from 2009 to 2012 no more than 3 plans entered in any year. After 2008 plan attrition reduced the number of active firms in every year from 57 down to 30 by 2012. In the first few years of the program enhanced plans proliferated rapidly, going from 17 of 43 plans with a combined 12% market share in 2006 to 27 of 52 plans with a combined 31% market share in 2009. This coincided with a near-continuous shift away from Defined Standard Benefit plans; by 2012, only 3 such plans remained in the market, down from 8 in 2007. These statistics, presented in Table 14, suggest an oligopolistic market characterized by increasing product differentiation and increasing concentration.

 $<sup>^{23}</sup>$ See Decarolis (2012) [17] for a detailed description of the data.

Year	Num	Enrollmnt	CR-4	HHI	Entering	Enhanced	Enhanced	DSB	DSB
	Plans				Plans	Plans	Mkt Share	Plans	Mkt Share
2006	43	281,128	0.862	0.259	43	17	12.27%	6	12.89%
2007	55	298,978	0.780	0.217	19	27	24.32%	8	10.49%
2008	57	304,198	0.617	0.157	9	29	28.62%	7	5.31%
2009	52	317,997	0.637	0.154	1	27	30.63%	5	0.48%
2010	46	329,178	0.660	0.163	2	24	30.43%	5	2.48%
2011	33	$333,\!553$	0.751	0.285	1	15	22.46%	4	2.53%
2012	30	343,886	0.753	0.281	3	14	24.00%	3	0.38%

Table 14: New Jersey Part D Market Summary Statistics

Notes: Summary statistics on New Jersey Part D plans. Source: aggregate CMS data, generously provided by Francesco Decarolis. Total number of plans includes enhanced, Defined Standard Benefit (DSB), and other standard plans not following DSB coverage terms exactly. The latter are not listed separately in the table.

#### 7.2 Insurer Pricing Strategies

We now consider what effect consumer inattention, coupled with product differentiation and imperfect competition, has on insurer pricing strategies in the Part D marketplace. One would expect a profit-maximizing insurer to set its premiums in a way that took advantage of consumer choice frictions. In this section we note that the patterns in the data are consistent with this intuition.

Theoretical models of search frictions have fairly clear predictions for prices. Papers such as Varian (1980) [52] feature search in an environment of a homogeneous product, multiple sellers, and heterogeneous consumers. In this model, consumers do not engage in sequential search but rather "become informed" (perhaps by paying a cost) and at that point know all prices. A consumer who has experienced a shock and decides to re-optimize her plan choice, enters her ZIP code and medications in the Part D website and then has access to all firms and prices fits this model well. The equilibrium symmetric outcome of Varian's model is price dispersion, which we certainly see in the Part D marketplace. In particular, Defined Standard Benefit plans are so tightly regulated as to represent a nearly homogeneous product; the only dimensions in which they differ are customer service and the particular drugs offered within each Key Formulary Type, though they are constrained a choice a treatments for each. Nevertheless, Table 15 shows that price dispersion persists among Defined Standard Benefit plans. Though the difference between the minimum and maximum premium is falling over time, there is still considerable variation in the cost of this essentially homogeneous product by 2012.

	Mean, Equal	Std. Dev., Equal	Mean, Weighted	Std. Dev., Weighted	Minimum	Maximum
2006	\$26.33	\$11.33	\$9.27	\$10.52	\$4.43	\$35.49
2007	\$31.28	\$12.44	\$10.37	\$1.86	\$10.20	\$47.40
2008	\$32.51	\$17.61	\$31.28	\$6.19	\$19.20	\$69.00
2009	\$42.88	\$18.08	\$29.84	\$10.46	\$26.60	\$72.70
2010	\$37.66	\$4.88	\$32.84	\$2.21	\$32.00	\$42.90
2011	\$39.73	\$5.73	\$37.26	\$3.17	\$34.20	\$47.60
2012	\$38.37	\$4.20	\$37.32	\$4.48	\$34.80	\$43.00

Table 15: Premium Dispersion in New Jersey DSB Plans

Notes: Summary of premium dispersion in NJ Defined Standard Benefit plans. Premiums are in \$ per enrollee per month. "Weighted" means weighted by enrollment.

Another important feature of the Part D marketplace is the existence of switching frictions. We model these frictions as limited attention rather than an explicit switching cost but the effect on insurer behavior is similar. The classic switching cost model of Klemperer (1987) [40] captures the main intuition of the firm's problem. If consumers enter the market in period t and choose among firms in that period (and by assumption pay no switching costs in the first period), the firm has an interest in capturing them with a low price (invest). The switching cost the consumer must pay in order to change plans later causes her to be unwilling to switch in response to small price differences. Thus the firm can raise price by a small amount in period t + 1 without losing the consumer (harvest)<sup>24</sup>. A critical element of this model is that firms cannot discriminate between new and old consumers; likewise, in Medicare Part D the firm must choose one price for both types of consumers.<sup>25</sup>

Table 16 shows that, consistent with this prediction, premiums increase on average almost every year. The average annual premium increase for basic plans (weighted by enrollment) is small, less than \$6 per month in every year. Premiums for enhanced plans increase more quickly; in 2008, the weighted-average premium increase for enhanced plans is over \$14 per month, and in 2011 and 2012 smaller enhanced plans post large premium increases. We flag plans that raise premiums by more than \$10. These are tabulated in the second panel of Table 16. Enhanced plans always have a higher probability of a jump in a given year than basic plans. For three years from 2008 to 2010, at least a third of enrollees in enhanced plans face large premium shocks, although the rate is lower in other years.

We can also use the intuition from the theory to predict differences in premium growth across insurers. First, the change in profit for a given change in price is a function of both the intensive margin (profit per enrollee) and the extensive margin (number of enrollees). Since larger firms

 $<sup>^{24}</sup>$ The papers on consumer search and learning referenced above (Benabou and Gertner (1993) [7], Fishman (1996) [24], Cabral and Fishman (2012) [13]) also consider how firms price in response to consumer search. They contain similar intuition and make the point that the equilibrium outcome for prices depends on the size of the search cost relative to the variation in firm costs of production.

<sup>&</sup>lt;sup>25</sup>Since firms can sponsor more than one plan, we might expect to see segmentation of consumers and price discrimination as in Ericson (2012) [20]. In our supply-side model we simplify by abstracting away from multi-product strategies and concentrate on the invest versus harvest tradeoff.

		Premiu	m Increase		$\geq$ \$10 Premium Increase					
	Equal	Equal	Weighted	Weighted	Equal	Equal	Weighted	Weighted		
	Basic	Enhanced	Basic	Enhanced	Basic	Enhanced	Basic	Enhanced		
2007	-\$2.94	\$1.01	-\$2.20	\$7.20	33.33%	40.74%	0.33%	10.53%		
2008	\$4.65	\$11.50	\$5.93	\$14.45	39.29%	55.17%	24.10%	39.82%		
2009	\$6.20	\$7.12	\$3.68	\$4.39	24.00%	33.33%	0.83%	39.31%		
2010	\$5.06	\$1.77	\$2.92	\$5.44	21.74%	29.17%	1.19%	35.08%		
2011	\$1.04	\$14.33	-\$3.09	\$2.84	11.11%	73.33%	6.50%	24.48%		
2012	-\$1.24	\$6.52	\$1.97	\$2.02	12.50%	42.86%	0.16%	16.38%		

Table 16: Average Premium Increase and % of Plans with \$10 Premium Increase

Notes: Summary of premium changes (\$ per enrollee per month) over time for New Jersey PDPs, by Year and Plan Type

have a larger intensive margin, we should expect large firms to raise prices more than smaller firms all else equal. Second, we should expect slower premium growth when the number of consumers purchasing for the first time is high relative to the size of the installed base. Thus premiums should rise more slowly in years with high attrition (e.g. high death rates) or large cohorts aging into the Part D program. Because of our focus on shocks to consumers' attention and the dynamics of pricing, we do not estimate our motivating regression in levels like Polyakova (2013) [44], but rather in premium changes. It is the increase in price that becomes more lucrative with an increase in installed base. We therefore estimate regressions of annual premium increases on lagged market shares, growth rates, and other plan variables that might affect costs for all PDP plans in the national dataset.

Table A4 in the Appendix reports the coefficients. When we control for region and carrier fixed effects and coverage variables that may affect costs, lagged market shares significantly predict future increases in premiums, providing evidence in support of the first hypothesis. The estimates also indicate that the growth rate of enrollment in the region, which we treat as a proxy for new enrollment, is negatively associated with price increases. This result provides evidence for the third hypothesis, that price competition is more aggressive (with smaller price increases) when there are relatively more unattached consumers to compete for. Taken together, the results of these models provide suggestive evidence in favor of firms pursuing pricing strategies similar to those in Klemperer (1987) [40] and Farrell and Klemperer (2007) [23].<sup>26</sup>

<sup>&</sup>lt;sup>26</sup>The observed pattern of price increases could potentially be due to unobserved quality; plans with higher quality are more attractive to enrollees, leading to higher market shares, and are also able to raise prices as a result. For several reasons this is unlikely to account for the observed price increases. First, the model controls for brand fixed-effects, and thus accounts for any unmodeled dimension of quality which is fixed at the carrier-level (and as discussed we believe this covers most such dimensions). Second, the coefficient on lagged market share is still positive even when we restrict the sample to Defined Standard Benefit plans (although due to lack of power the coefficient is not significant). As mentioned before these DSB plans represent an essentially homogeneous product, suggesting that the harvesting dynamic is active even among non-differentiated plans. Third, individual plans switch between "investing" and "harvesting" over time in ways that are inconsistent with time-invariant unobserved heterogeneity. For example the SilverScript/CVS Caremark enhanced plan reduced premiums by \$19 from 2006-7 and by \$8 between 2007-8, resulting in substantial increases in market share. Over the next four years the plan's premium growth was well above the market growth rate. Over the same time period the Humana enhanced plan pursued the reverse strategy, raising

#### 7.3 Insurer Cost Estimates

Our next step is to use accounting data to estimate each plan's average cost per enrollee. These costs will be used as an input to the counterfactual premium simulations in the following section. We have applied for plan-level cost data from CMS. For now we use our claims data for New Jersey to approximate the required cost information.

The claims data indicate the gross drug cost for every claim, including the drug ingredient cost plus the dispensing fee and sales tax paid to the pharmacy, but not accounting for manufacturer rebates or plan administrative costs. For each branded drug we find the average gross drug cost of a thirty-day supply across all plans and all encounters in the relevant year and apply a 20% rebate to that average cost. For generic drugs we assume a \$4 cost per 30 day supply for all plans<sup>27</sup>. We use these figures, and the observed drug utilization for each enrollee, to predict an average drug cost net of rebates per enrollee per year. Our methodology also accounts for the fact that, as part of its risk-adjustment strategy, the government covers 80% of all drug costs in the catastrophic phase so that the plan pays at most 20% of these costs.<sup>28</sup> We inflate the resulting cost per enrollee per year by 116% to account for administrative costs<sup>29</sup>. Finally we winsorize the data at the 5 percent level within each plan and year to remove outliers before constructing an average plan-level cost per enrollee per year. <sup>30</sup>

The predicted plan costs per enrollee generated using this method are summarized in Table 17. We report weighted averages and medians of both the estimated total cost per enrollee and the estimated cost net of enrollee out-of-pocket payments<sup>31</sup>. The latter will be the cost variable used as an input into the premium-setting simulations below. Finally we report for comparison the weighted average observed bid and observed premium separately for each year of our data. Observed bids are slightly higher than predicted costs net of TrOOP on average in 2006, the first year of the program. Observed bids fall on average in the second year, and this together with

premiums by \$23 and \$26 in 2007 and 2008 and then switching to below-market price increases in 2009. We interpret these patterns as evidence that particular plans switch from being "investors" to "harvesters" over time in response to changes in market share. Another potential alternative explanation for the patterns observed in the data is that premiums are mean-reverting; the firm prices low in one year, attracting a large market share, and upon realizing a loss increases prices in the next year, leading to the observed correlation. However, this does not explain why some firms maintain large market shares even after increasing premiums quite steeply. Moreover, this strategy would not be profit-maximizing unless choice frictions of the type described above were present.

<sup>&</sup>lt;sup>27</sup>A study by the Department of Health and Human Services Inspector General (Levinson (2011) [42]) found that, in 2009, rebates reduced Part D drug expenditures by 19% on average for the 100 highest-volume brand name drugs. We assume a slightly lower percentage to account for potentially lower rebates for lower-volume drugs. Our assumption regarding generic drug costs is based on Walmart's well known "\$4 for any generic prescription" program.

 $<sup>^{28}</sup>$ In most cases the beneficary pays a 5% copay as well, so for branded drug events in the catastrophic phase we assume the plan pays 15%. Fewer than 5% of enrollees ever reach the catastrophic phase so this has little effect on predicted plan costs.

<sup>&</sup>lt;sup>29</sup>Sullivan (2013) [51] notes that the National Health Expenditure Accounts (NHEA) includes the administrative costs of Medicare Advantage plans and Part D plans in its report of total Medicare administrative costs. We use this fact, and data from the NHEA for 2006-2010, to back out administrative expenses of 14-16% of total costs - or 16-19% of non-administrative costs - for Parts C and D combined.

<sup>&</sup>lt;sup>30</sup>Additional details of how these cost numbers are constructed are contained in Appendix F.

<sup>&</sup>lt;sup>31</sup>We truncate the plan-level average cost net of OOP payments at zero; this step involves only a few plans.

an increase in estimated costs implies a lower average markup<sup>32</sup>. Bids increase much faster than predicted costs in the following two years. While these predictions are likely to change when we obtain access to more detailed cost data from CMS, the estimates shown here clearly indicate that plan margins did not converge towards zero over the first few years of the program.

	Observed	Bid	Observed Pr	emium	Predicted (	Cost	Pred. Cost net	t of TrOOP
	W. Ave (SD)	Median	W. Ave (SD)	Median	W. Ave (SD)	Median	W. Ave (SD)	Median
2006	\$63.03 (\$28.50)	\$69.48	\$24.00 (\$10.23)	\$24.24	\$135.19 (\$35.97)	\$131.69	\$62.15 (\$23.18)	\$55.41
2007	\$60.44 (\$24.43)	\$74.70	\$25.05 (\$11.92)	\$25.40	\$150.98 (\$34.37)	\$145.39	\$69.31 (\$16.21)	\$63.72
2008	\$87.25 (\$25.70)	\$93.41	\$35.29 (\$15.83)	\$32.40	\$142.64 (\$39.53)	\$130.72	\$71.52 (\$31.19)	\$58.51
2009	\$94.73 (\$26.91)	\$102.50	\$40.34 (\$15.22)	\$36.90	\$144.20 (\$37.63)	\$136.72	\$74.36 (\$38.48)	\$57.14

Table 17: Bids and Estimated Plan Costs for New Jersey PDP Plans

Notes: Summary of weighted average and median observed bids, observed premiums, predicted costs to the plan, and predicted costs net of enrollee out-of-pocket payments. All figures are per enrollee per month. Weighted standard deviations in parentheses; weighted by enrollment.

### 8 Counterfactual Simulations

Medicare Part D is difficult for consumers to navigate, and as already noted, previous studies have considered the effects of various interventions designed to ease the decision-making process. For example, in a randomized experiment, Kling et al. (2012) [41] provide information to Part D enrollees regarding their best plan choice, and find that it increases the probability of switching by 11 percentage points. <sup>33</sup>Abaluck and Gruber (2013) [1] predict that if an intervention could make consumers fully informed and fully rational, they would choose plans that reduced their costs by about 27%. However these papers do not estimate sufficiently detailed models of consumer demand to permit simulations of the impact of policy experiments that "switch off" particular components of consumer choice frictions. Perhaps more importantly, they do not account for the issue that plans are likely to change their pricing strategies in response to changes in consumer behavior, potentially further lowering program costs. In this section we will address both issues. Our demand model allows us to remove each of the different sources of consumer choice error in turn. We then use the firm cost data set out in the previous section, together with a model of firm behavior, to consider price changes in response to the changes in consumer choices. That is, we estimate the impact of reducing consumer inattention on overall program costs, taking into account plans' price responses to this change.

<sup>&</sup>lt;sup>32</sup>The markup is not exactly the bid less the cost and for this reason we do not report a markup estimate based on these data. Plan revenues also include an additional premium amount for enhanced plans plus reinsurance payments from CMS. See the plan profit equation in Section 8 for details.

<sup>&</sup>lt;sup>33</sup>While the rather modest efficacy of this experiment may in part be explained by the relatively low dollar amounts at stake in Medicare Part D and the reduced cognitive capacity of older beneficiaries, Cronqvist and Thaler (2004) [15] document similar experiences with an advertising campaign intended to deter people from selecting the default option following a redesign of the Swedish pension system. The confirmation of these results among younger participants with greater stakes suggest that they are not a feature unique to Medicare Part D.

#### 8.1 Simulations Holding Prices Fixed

Our choice model identifies several sources of frictions: inattention, which prevents switching until the consumer experiences a shock to her health or her own plan's price or coverage; the impact of shocks on preferences when choosing a new plan; and the fact that switchers place a larger weight on characteristics like premium and gap coverage than would be the case for riskneutral fully-informed consumers choosing the plan with the lowest expected costs. We now predict the effects of different counterfactual policies that address some or all of these frictions under the assumption that all lead to errors that the social planner would wish to correct.

We begin by simulating the effect of replacing the existing default (that each consumer remains in her current plan unless she chooses to switch) with the default that she exits the program. In our model this has the effect of removing consumer inattention.<sup>34</sup> Actual choices will still be made with the estimated preferences from Table 13 except that we suppress the effect of past shocks on preferences in this simulation. When all consumers re-optimize each year, shocks will no longer affect preferences<sup>35</sup>. In order to compare simulated-to-simulated choices, we also estimate choices under the full frictional model specified in Section 6.2 and treat these estimates as the "baseline".<sup>36</sup>

Our third counterfactual policy addresses the issue that even attentive consumers do not make cost-minimizing choices. We simulate the impact of a policy that pays the pharmacist \$50 each time he moves an enrollee to one of her five lowest expected-cost plans, if moving would save her at least \$200 on average. We consider this policy for two reasons. First it removes all sources of consumer overspending rather than just inattention. By involving a pharmacist in the choice process, who is assumed to use the online CMS plan finder tool, we remove all choice frictions and unambiguously place the enrollee in one of the lowest expected-cost plans (although we note that, due to acute shocks, it may not turn out to be the cheapest plan in the current year).<sup>37</sup> We further assume that the pharmacist has the same expectations as the enrollee over chronic and acute prescriptions, is independent of all insurers, and cannot be compensated or incentivized by an insurer. This policy simulation also avoids a potential problem that was assumed away in the first counterfactual: some consumers might respond to the "no default" policy by exiting the program. We assume that enrollees who are moved by their pharmacist do not switch away from the pharmacist's chosen plan. Other enrollees, whose choices the previous year were within \$200 of the optimal choice, continue to make choices based on our two-stage demand model.

Finally we conduct a slightly different pharmacist-based simulation. Here we address an issue with the previous counterfactual: the allocations made by the pharmacist in that simulation

 $<sup>^{34}</sup>$ The evidence in Heiss et al. (2006) [34] suggests that few consumers would choose to exit the program rather than re-optimizing. There is also a considerable literature on the importance of default choices in the context of other benefits such as retirement savings.

<sup>&</sup>lt;sup>35</sup> This is consistent with a model where the increased importance of a characteristic such as premium following a shock is due to its relevance in prompting the consumer to re-optimize. However we note that the results are similar if shocks are allowed to interact with preferences.

<sup>&</sup>lt;sup>36</sup>Details of how these choices are simulated are provided in Appendix F.

 $<sup>^{37}</sup>$ It is also possible that the pharmacist's choice would be constrained by the pharmacy network offered by each plan. For now we abstract away from this issue.

overrode consumer choices that were partly due to preferences for non-price characteristics (e.g. the brand and enhanced fixed effects in our model) which may have led to overspending by our definition but did not correspond to choice mistakes. To address this we consider an analogous policy, except that now the pharmacist is paid \$50 for moving enrollees to another plan *within the same brand* if this would save over \$200 in expectation. This simulation removes overspending due to consumer choice frictions while respecting their preferences for particular insurance carriers.

#### 8.2 Allowing Insurers to Change Prices

The second set of counterfactuals uses our plan cost data as an input to a simulation of supply side changes in response to changes in consumer choice. We focus on the simple counterfactual where consumer inattention is removed and preferences are not affected by shocks experienced in the previous year. We note that while the firm pricing problem in the observed data is dynamic, the dynamics come only from consumer inattention, i.e. the fact that consumers are "sticky" so a plan's price in one period affects its enrollment in future periods. Removing inattention makes the price-setting process static rather than dynamic, implying that the new equilibrium prices can be predicted (as a function of costs) using a simple system of static first-order conditions. Since capturing demand today to "harvest" tomorrow is no longer important in the static problem, we expect the path of prices to be flatter in our simulations than in the data.

It is important at this point to fix ideas concerning the pricing freedom Part D insurers have. Recall that each insurer submits a bid for each plan. That bid determines the price in the marketplace (by the amount over the base beneficiary premium). Importantly, each basic plan must offer actuarially equivalent coverage if it does not follow the tariff set out in the law. This means that for a CMS-defined statistical person, the mean of out of pocket charges must be the same in expectation for all basic plans, so plans cannot respond to increased consumer premium sensitivity by reducing premiums while increasing average out of pocket charges. Additionally, the subsidy for each enrollee is risk adjusted depending on age and chronic conditions. CMS' risk adjustment is fairly simple (and therefore surely plans will be able to learn over time, for example, which diabetics are profitable and which are not). However, risk-adjusted subsidies mean the rewards to cream-skimming are likely second order. This allows us to abstract from selection issues as we model the behavior of insurers. We model insurers' choices of bids while holding the schedule of out-of-pocket charges fixed.

We write plan j's profit in year t as:

$$\pi_{j,t} = (B_{j,t} + E_{j,t} - C_{j,t})N_{j,t} \tag{9}$$

where  $B_{j,t}$  is the bid made to CMS reflecting the plan's average monthly revenue requirement per enrollee in a basic or standard plan including profit,  $E_{j,t}$  is the additional amount charged to enrollees in an enhanced plan (the "enhanced premium" discussed further below; this is zero when j is a basic plan),  $C_{j,t}$  is the plan's cost per enrollee net of enrollee out-of-pocket payments and  $N_{j,t}$  is its number of enrollees.

The premium charged to enrollees in a standard or basic plan is the difference between the bid and the proportion of the "national average monthly bid amount" (NAMBA) that is subsidized by the government:

$$Premium_{i,j,t}^{Basic} = B_{j,t} - \gamma_t NAMBA_t = (1 - \frac{\gamma_t}{J_t})B_{j,t} + \frac{\gamma_t}{J_t} \Sigma_{k \neq j} B_{k,t}$$
(10)

where  $\gamma_t$  is the proportion of the NAMBA that is paid by the government and  $J_t$  is the number of Part D plans included in the average in year t. This expression reflects the fact that, in the first two years of the program, the NAMBA was an unweighted national average of bids for all MA and PDP plans. From 2008 on, CMS phased in the implementation of a weighted average, where the weight was the plan's enrollment.

The premium charged to enhanced plan enrollees is the basic premium defined in equation (10) plus the enhanced premium  $E_{j,t}$ . The enhanced premium is negotiated between the carrier and CMS and is meant to comprise the average additional cost of enhanced benefits provided to enrollees in the plan. It is not subsidized by CMS. We observe this variable in the data for every plan-year and account for it in our simulations under the assumption that it does not change in response to simulated changes in enrollee behavior.

We take several steps to account for CMS's risk adjustment strategy. The government subsidy, which is written into law at 74.5% of the NAMBA, is split between a premium subsidy and reinsurance or risk adjustment payments. The latter include a commitment to pay 80% of the total cost of drugs above each enrollee's catastrophic threshold and payments to keep plans within symmetric risk corridors that limit their overall losses and profits. We adjust our measure of plan costs per enrollee to take account of the catastrophic drug subsidies as described in the previous section. We use the true proportion of the NAMBA that is paid by the government in every year (which is observed in our data, e.g. 66% in 2006) as an input to the premium calculation in equation (10); we then assume that the remaining risk adjustment payments neutralize the effect of enrollee selection on plan costs so that the cost per enrollee does not change with enrollees' plan choices in our simulations.

We implement the "no frictions" assumption by considering a single-stage consumer demand system. We use the estimated parameters of the choice equation in the third column of Table 13 but set the coefficients on premium, coverage and acute health shocks to zero; this is equivalent to assuming that every consumer considers switching in every year and that preferences over plan characteristics are unaffected by shocks<sup>38</sup>. The resulting utility equation can be written as:

$$u_{i,j,t} = \lambda_{i,j,t} + \beta_{2,1} Premium_{j,t} + \epsilon_{i,j,t} = \delta_{i,j,t} + \epsilon_{i,j,t}$$
(11)

<sup>&</sup>lt;sup>38</sup>As noted in the previous section the latter assumption has very little effect on the simulations.

where  $Premium_{j,t}$  includes the enhanced component of premium where relevant and  $\lambda_{i,j,t}$  includes all consumer and plan-specific variables in the estimated utility equation except the premium. This utility equation can be used to predict plan enrollment  $N_{j,t}$  under any distribution of plan characteristics:

$$N_{j,t} = \sum_{i=1}^{N_t} \frac{e^{\delta_{i,j,t}}}{\sum_{k=1}^{J_t} e^{\delta_{i,k,t}}} = \sum_{i=1}^{N_t} \Lambda_{i,j,t}(\lambda_{i,j,t}, \lambda_{i,-j,t}, Premium_{j,t}, Premium_{-j,t}).$$
(12)

Here  $\Lambda_{i,j,t}(.)$  is the predicted probability that consumer *i* chooses plan *j* in period *t*; it is a function of all plan characteristics including their premiums. We consider plans' optimal choices in the static bid-setting game that results from removing consumer choice frictions. The first-order condition for plan profits with respect to the bid  $B_{j,t}$  is:

$$(B_{j,t} + E_{j,t} - C_{j,t})\frac{\partial N_{j,t}}{\partial B_{j,t}} + N_{j,t} = 0.$$
(13)

Calculating the derivative  $\frac{\partial N_{j,t}}{\partial B_{j,t}}$  requires us to predict the effect of a change in the bid  $B_{j,t}$  on the premium. We use the expression in equation (10) under the assumption that the NAMBA is an (unweighted) average for PDP plans in New Jersey and that plans internalize their impact on the NAMBA, and therefore on the government subsidy, when choosing their bids<sup>39</sup>. We predict the resulting effect on enrollment using equation (12). The first order condition simplifies to the following expression:

$$\sum_{i=1}^{N_t} \Lambda_{i,j,t}(.) + (B_{j,t} + E_{j,t} - C_{j,t}) \sum_{i=1}^{N_t} (\beta_{2,1} \Lambda_{i,j,t}(.)(1 - \Lambda_{i,j,t}(.))) = 0$$
(14)

where we omit the arguments of  $\Lambda_{i,j,t}(.)$  for ease of exposition. All plans' bids enter this equation through  $\Lambda_{i,j,t}(.)$  as well as through  $B_{j,t}$ . We solve this system of equations to obtain the implied new equilibrium for bids<sup>40</sup>.<sup>41</sup>

#### 8.3 Simulation Results

The simulation results are set out in Tables 18A, 18B, 19 and 20. Table 18 considers the impact of altering consumer behavior without allowing premiums to change in response. The column labeled "baseline" in Table 18A shows the cross-enrollee average of annual premium costs and

<sup>&</sup>lt;sup>39</sup>We account for the fact that a change in one plan's bid will affect all plans' premiums via the subsidy.

<sup>&</sup>lt;sup>40</sup>In reality the NAMBA is a national average, and includes MA as well as PDP plans, so our use of a NJ average for PDP plans is a simplification. In reality plans have less impact on the NAMBA than they do in our simulations. However in our model this will not affect the equilibrium bids since the impact of the bid on the NAMBA and therefore the subsidy leads to the same change in the premiums of all plans. In a logit specification this has no effect on product market shares so changing the extent to which a single plan can affect the NAMBA will not change the optimal predicted bids.

<sup>&</sup>lt;sup>41</sup>Additional details of this derivation are provided in Appendix F.

out-of-pocket costs (including premiums) predicted by our demand model including all frictions<sup>42</sup> The second column ("Lowest Predicted Cost") shows the same simulated costs when every enrollee chooses the plan with the lowest predicted costs to her in the relevant year; this is the lowest-cost outcome possible. Column 3 shows the average simulated costs from the five lowest predicted-cost choices for each enrollee. We view this as a more realistic "best case" scenario since choosing the lowest-cost plan may conflict with consumer preferences regarding brand visibility or other non-price issues. Column 4 of Table 18A shows costs simulated using the "no frictions" model with both inattention and the effect of shocks on preferences removed. In each column, the row labeled "Total" provides cumulative spending per enrollee over the four years we consider. "Saving" is the difference between that cumulative spending and the spending in the baseline scenario, and "% Fixed" is the proportion of the saving from moving every consumer to the average of her five lowest-cost plans that is achieved by the relevant counterfactual.

In the first year of the program the choices in the "no frictions" counterfactual are the same as the baseline (since there can be no inattention; all consumers are entering the program). Even in that year, however, savings of approximately \$432 per person would be generated if enrollees could be switched to their lowest-cost plan. Cumulative savings over the four year period from moving everyone to the lowest-cost plan would be approximately \$1,753 per person, or 34.7% of the total baseline out-of-pocket cost. The total saving from moving each enrollee to the average of her five lowest-cost plans is \$1,289 or 25.5% of the total baseline cost. The savings from removing choice frictions begin in 2007 with a total saving of approximately \$14 per person and rise to \$70 per person in 2008 and \$62 per person in 2009. Overall the model predicts that the average consumer saves \$145 cumulatively across the four years when frictions are removed, or 11.3% of total overspending. While these savings are non-trivial, they do represent a fairly small proportion of total overspending. This is unsurprising given the frictions that remain in the utility equation used to simulate choices. We should not expect our simulations to bring overspending below the level reached by observed switchers in the data; that level, defined as a percent of total spending, is approximately 26-28%(Table 6A) and our simulations generate errors of a very similar magnitude. We also note that, since our demand estimates indicate consumers respond more strongly to premiums than to TrOOP, removing frictions should primarily save money through consumers choosing low-premium plans. Consistent with this intuition, 63% of the savings from removing choice frictions come from lower premiums. Savings are concentrated in 2008 and 2009 when the baseline choices are most affected by inattention.

 $<sup>^{42}</sup>$ The difference between "baseline" and "lowest-cost" in Table 18A is slightly different from the panel labeled "Full Sample" in Table 5 because the baseline in Table 18 uses predicted choices from our demand model rather than the choices observed in the data.

	Base	line	Lowest Pr	ed. Cost	Lowest 5	Average	No Fri	ctions
	Premium	OOP	Premium	OOP	Premium	OOP	Premium	OOP
2006	\$300.98	\$1,222.00	\$124.54	\$790.20	\$214.20	\$948.40	\$300.98	\$1,222.00
2007	\$322.74	\$1,228.40	\$232.74	\$857.32	\$270.22	\$949.72	\$321.51	\$1,214.80
2008	\$461.88	\$1,265.20	\$261.53	\$820.94	\$282.30	\$900.24	\$405.40	$$1,\!195.50$
2009	\$503.98	\$1,325.60	\$290.19	\$819.75	\$338.94	\$954.02	\$469.59	\$1,263.80
Total	\$1,589.58	\$5,041.20	\$909.00	\$3,288.22	\$1,105.65	\$3,752.38	\$1,497.39	\$4,896.10
Saving	-	\$0	-	\$1,752.98	-	\$1,288.82	-	\$145.10
% Fixed	-	0%	-	-	-	100%	-	11.26%

Table 18A: Simulated Per-Person Spending Holding Premiums Fixed

Notes: Results of counterfactual simulations holding premiums fixed at observed levels. Simulated out-ofpocket costs are cross-enrollee averages per enrollee per year including premiums. Premiums include both basic and enhanced premium.

	Base	line	Lowest 5	Average	Pharma (I	Low-5 Avg.)	Pharma w	/in-Brand
	Premium	OOP	Premium	OOP	Premium	OOP	Premium	OOP
2006	\$300.98	\$1,222.00	\$214.20	\$948.40	\$224.17	\$990.94	\$279.09	\$1,126.41
2007	\$322.74	\$1,228.40	\$270.22	\$949.72	\$271.00	\$1,010.04	\$284.50	$$1,\!112.49$
2008	\$461.88	\$1,265.20	\$282.30	\$900.24	\$314.24	\$968.95	\$383.56	$$1,\!125.56$
2009	\$503.98	\$1,325.60	\$338.94	\$954.02	\$368.05	\$1,021.18	\$440.69	\$1,193.26
Total	\$1,589.58	\$5,041.20	\$1,105.65	\$3,752.38	\$1,177.46	\$3,991.12	\$1,387.84	\$4,557.72
Saving	-	\$0	-	\$1,288.82	-	\$1,050.08	-	\$483.48
% Fixed	-	0%	-	100%	-	81.48%	-	37.51%

Table 18B: Simulated Per-Person Spending, Premiums Fixed, Pharmacist Simulations

Notes: Results of counterfactual simulations holding premiums fixed at observed levels. "Pharma" is pharmacist. Simulated out-of-pocket costs are cross-enrollee averages per enrollee per year including premiums. Premiums include both basic and enhanced premium.

Table 18B repeats the baseline and five-lowest-cost estimates for comparison and shows the simulated outcomes in the policy experiments where pharmacists are involved in plan choice. The out-of-pocket costs include the \$50 payment to the pharmacist per switched enrollee. In column 3 the pharmacist can move the enrollee to any plan<sup>43</sup>; in column 4 she can be moved only to other plans within the same carrier. The "no frictions" counterfactual demonstrated that approximately 11% of overspending in our setting was due to consumer inattention. The "pharmacist" counterfactuals address the remaining 89% which is attributable to other factors such as enrollees placing a high weight on particular characteristics (e.g. brand, premium or gap coverage) rather than minimizing overall costs. As shown in Columns 3 and 4 of Table 18B, pharmacists are very effective in reducing costs. Even though the payments made to pharmacists are included in the OOP costs, the first pharmacist counterfactual generates savings of \$1,050 per enrollee over the four year period,

 $<sup>^{43}</sup>$ We use the average of the five lowest-cost plans for each enrollee. The savings from moving enrollees to the single lowest cost plan are approximately four percentage points higher.

or 81.5% of the total baseline error. Approximately 65% of enrollees are switched to low-cost plans by the pharmacist, and since those making the largest errors are the ones targeted, the cost of the pharmacist payments are small relative to the savings. While we stress that not all the frictions removed here are necessarily due to consumer errors - they may represent heterogeneous preferences that the social planner would not wish to ignore - the magnitudes of the cost savings from this counterfactual are considerable. We also note that, when the pharmacist is restricted to moving enrollees to other same-carrier plans, the savings fall to 37.5% of the total baseline error. While consumers may have preferences for particular brands, and this may be one reason why they do not choose the lowest-cost plan available, the benefit to the enrollee from staying within-brand may not be as great as the cost.

Tables 19 and 20 report the results of the "no frictions" simulations when we allow prices to adjust. Consider first the cross-plan unweighted average bids reported in columns 1 and 2 of Table 20<sup>44</sup>. Recall that theory predicts plans should respond to the removal of consumer inattention (i.e., increased search) by reducing the rate at which they increase prices from year to year. The observed and simulated bids reported in Table 20 for 2007-2009 are consistent with this intuition. The average simulated bid in 2007 is very similar to the average observed in the data for NJ PDP plans (the averages are \$77 and \$78 per enrollee per month respectively) but simulated bids increase very little in 2008 and 2009, approximately in line with the rate of cost increases (Table 17), while the observed version has a much higher growth rate. The data for 2006 look different: while simulated bids are similar to those in other years, observed bids are somewhat higher (at \$84 per month compared to a simulated average of \$68). Plans may have been experimenting, with limited information about their competitors' pricing strategies, in the first year of the program.

	Base	line	Lowest	5 Ave.	No Fri	ctions	No Fri	ctions
	(Fixed Pi	remium)	(Fixed Premium)		(Fixed Pi	remium)	Premium	Change
	Premium	OOP	Premium	OOP	Premium	OOP	Premium	OOP
2006	\$300.98	\$1,222.00	\$214.20	\$948.40	\$300.98	\$1,222.00	\$222.48	\$1,166.60
2007	\$322.74	\$1,228.40	\$270.22	\$949.72	\$321.51	\$1,214.80	\$178.54	\$1,059.00
2008	\$461.88	\$1,265.20	\$282.30	\$900.24	\$405.40	\$1,195.50	\$228.00	\$1,053.00
2009	\$503.98	\$1,325.60	\$338.94	\$954.02	\$469.59	\$1,263.80	\$211.41	\$1,038.80
Total	\$1,589.58	\$5,041.20	\$1,105.66	\$3,752.38	\$1,497.39	\$4,896.10	\$840.43	\$4,317.40
Saving	-	\$0	-	\$1,288.82	-	\$145.10	-	\$723.80
% Fixed	-	0%	-	100%	-	11.26%	-	56.16%

Table 19: Simulated Per-Person Spending With Premium Adjustments

Notes: Results of counterfactual simulations allowing premiums to adjust to changes in consumer behavior. Simulated out-of-pocket costs are cross-enrollee averages per enrollee per year including premiums. Premiums include both basic and enhanced premium.

Table 19 translates the bids into average per-enrollee premium and out-of-pocket spending

<sup>&</sup>lt;sup>44</sup>Table 20 provides averages at the plan level while Tables 18 and 19 contain per-enrollee averages.

Year	Unw. Ave	Unw. Ave	$\gamma_{\mathbf{t}}$	Annual Ave	Non-LIS	Savings	Benefit Costs	Savings
	Observed Bid	Simulated Bid		Savings (\$)	Enrollment	(\$ billion)	(\$ billion)	(%)
2006	\$84.14	\$67.76	0.65	\$127.95	7,371,512	\$0.94	\$47.1	2.00%
2007	\$78.39	\$77.34	0.66	\$8.32	8,120,524	\$0.07	\$48.8	0.14%
2008	\$91.49	\$81.45	0.65	\$78.67	8,413,202	\$0.66	\$49	1.35%
2009	\$107.08	\$85.36	0.64	\$166.77	8,572,910	\$1.43	\$60.5	2.36%
Total	\$361.09	\$311.91	-	\$381.71	32,478,148	\$3.10	\$205.4	1.51%

Table 20: Counterfactual Government Savings

Notes: Results of Program Cost Savings Calculation. Columns 1 and 2 are unweighted average bids, observed and simulated, for PDP plans in NJ, measured in \$ per enrollee per month. Annual average savings are the difference between the two average bids scaled by the proportion paid by the government and annualized. Non-LIS enrollment reported in national plan data generously provided by Francesco Decarolis.  $\gamma_t$  is defined in Section 7.

figures analogous to those in Table 18. The first three columns are repeated from Table 18 for ease of comparison: these are the baseline, the average of the five lowest-cost plans and the no frictions scenarios, all holding prices fixed. Column 4 reports the results when we allow plans to re-optimize prices. Simulated premiums are much lower than the fixed price level in 2006, in line with the difference between observed and simulated bids. Simulated premiums remain low in later years while average premium spending derived from observed prices rises every year, again consistent with average bids<sup>45</sup>.

These results indicate a large supply side response to the simulated changes in consumer behavior. While removing choice frictions (inattention and the impact of shocks on preferences) resulted in only small reductions in costs, once premiums are allowed to adjust the savings are substantial. Plans respond to the newly attentive, premium-sensitive enrollee market by reducing their premiums. The results in the fourth column of Table 19 indicate a saving of \$724 per enrollee over four years or 56% of the total overspending (relative to the 5 lowest-cost plans). Premium reductions account for essentially all of the estimated savings. Fully 70% of the savings are realized in 2008 and 2009, the years when premiums are particularly high in the baseline data.

Extrapolating these estimates from New Jersey to the entire nation implies substantial government savings for enrolled consumers over four years. Program cost savings result mostly from the slower growth in plan bids, of which the government pays a sizeable proportion. As shown in Table 20, bids in the counterfactual grow at just 5.1% per annum average between 2007 and 2009, relative to 16.9% in the baseline, and by 2009 the average bid is roughly \$260 lower per year in the counterfactual than in the baseline. Applying a conservative assumption that reinsurance costs remain fixed and the government saves a fraction of the difference in average bids equal to one minus the Base Beneficiary Percentage ( $\gamma_t$  in Section 8.2), we find that government savings per covered life come to \$382 over four years. Assuming further that low-income subsidy payments are unaffected

<sup>&</sup>lt;sup>45</sup>The premiums in Table 19 are lower than would be implied by the bids in Table 20 because of endogenous enrollment choices. That is, the Table 19 premium numbers are averages across enrollees rather than plans and consumers tend to choose lower-premium plans, particularly when inattention has been removed. The simulated premium numbers are particularly low in 2007-2009 because the cross-plan variation in simulated premiums is high, allowing enrollees more leeway to choose low-premium options.

and multiplying this figure by the non-LIS population in each year generates cumulative four-year savings of \$3.1 billion. As with consumer savings, most of the savings are realized from bending the cost curve downward, and 67% of the savings on program costs are realized in 2008 and 2009, amounting to 1.9% of total program costs in those years. Combined with the theoretical results discussed in Section 7 and the results from Table 16, these estimates suggest that program cost savings from reduced choice frictions are greater in the "harvest" phase than in the "investment" phase, and it would be reasonable to expect savings in future years to more closely resemble 2008 and 2009 than 2006 and 2007.

We also consider the impact of these policy experiments on plan revenues and margins. Our estimates indicate that average margins rise in the observed data from approximately \$29 per enrollee per month, or 25% of revenues, in 2006 to \$60 or 51% of revenues in 2009<sup>46</sup>. In the simulations these values fall to stable levels of approximately \$18 per enrollee per month, or 28% of revenues, in every year. In an unregulated market, plans would be likely to respond to these changes by reducing quality (e.g. the number of drugs included in the formulary) or increasing consumers' out-of-pocket payments. In Medicare Part D, however, the regulatory requirements described above restrict plans' ability to respond in this way, and for this reason (as well as computational tractability) our simulations hold out-of-pocket costs and formularies fixed. We note that enhanced plans, whose additional benefits are less tightly regulated, might increase in cost or reduce their quality in response to the policies we simulate. Even given this caveat, however, the savings from the above policies are likely to be substantial.

## 9 Conclusions

In this paper we have developed a model of consumer choice in the Part D program and have analyzed how firms set prices in response to the presence or absence of those behaviors. We find that the data support a model where consumers face costs of processing information. This leads them to avoid making new choices, rolling over their plan selections from one year to the next unless shocked by a change to their current plan or their current health. When making choices they also seem to face cognitive costs, under-weighting predicted out-of-pocket payments relative to plan characteristics that are easier to observe such as premiums and gap coverage.

We provide evidence that firms' premium choices are responsive to consumers' search frictions. In particular, when consumers choose better, firms are incentivized to lower their margins which results in lower premiums. Using our estimates of consumer behavior and a model of firm pricesetting we simulate the cost effects of different counterfactual policies that could be used to address these issues. The benefit of removing inattention at fixed prices is fairly small, perhaps because consumers continue to face cognitive costs when making their new plan choice. However, when we simulate plans' premium choices, we predict a large price response to this change in enrollee behavior. Our simulations indicate that the combination of the demand- and supply-side changes

<sup>&</sup>lt;sup>46</sup>The margin is defined as the sum of the bid and enhanced premium less costs net of out-of-pocket payments.

would reduce the current overspending relative to consumers' five lowest-cost options by 56%, even without addressing enrollees' other choice frictions. The natural plan response of increasing other components of the price, like the out-of-pocket cost schedule, or reducing coverage is constrained by the tightly regulated standard benefit levels. We also consider counterfactuals that involve the pharmacist in the plan choice process, particularly for those enrollees who overspend the most. These simulations predict even larger reductions in spending, although at the cost of overriding choices that reflect consumer preferences for non-price characteristics.

The role of plan re-pricing in response to more frequent and effective consumer search has not been analyzed to the best of our knowledge in the Medicare Part D economics literature to date. It is an important element in the evaluation of any policy that would help consumers choose better plans. In particular, the large government savings we estimate from consumer choice – \$3.1 billion for the nation for 4 years - are important in their own right and indicate how important well-designed insurance marketplaces can be. Indeed, without effective consumer choice that puts market pressure on insurers, a policy of privatizing the delivery of benefits can be very expensive. This cost of privatization should be taken into account by policy makers. The Affordable Care Act creates health insurance exchanges that have similar characteristics to Medicare Part D. Policy makers may wish to choose features of market design in a way that helps generate competitive outcomes in light of our results.

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## Appendix

### A Sample Definition

The original sample consists of 249.999 Medicare Part D beneficiaries from the years 2006 to 2009. The panel is unbalanced, with some beneficiaries entering and others exiting throughout the sample, so the number of observations for each of the four years are, respectively, 209,827, 220,716, 226,501, and 227,753. We restrict the sample only to beneficiaries residing in New Jersey who, for any four consecutive months during the year were enrolled in a Medicare PDP but were neither Medicaid-eligible nor on low income subsidy. We also exclude beneficiaries whose Medicare termination code or ZIP code is unobserved. We then discard data from any month in which a beneficiary is Medicaid-eligible, low-income subsidized, or either not Part D enrolled or not enrolled in a Medicare PDP (e.g. in an MA plan or employer-sponsored coverage). New Jersey sponsors a prescription-drug assistance program for the elderly, PAAD, which caps out-of-pocket payments at either \$5, \$6 or \$7 (depending on the year and the drug type) so long as the beneficiary opts into the program and enrolls in an eligible low-cost plan. We infer the presence of this benefit, which is unobserved in the data vet severely restricts the set of possible plan choices, and exclude any beneficiaries enrolled in PAAD. We define a beneficiary as PAAD-enrolled if they enroll in a PAAD-eligible plan (as defined by the plan-type specific New Jersey premium thresholds) without gap coverage or deductible coverage and at least 95% of events occurring in the deductible phase or the coverage gap phase (where beneficiaries should pay the entire amount out-of-pocket) with total cost greater than the PAAD maximum copay result in the beneficiary paying the PAAD copay. As the plan formularies must be inferred from the drug event data, we cannot precisely estimate formulary structure for plans without a sufficient number of observed drug events. Hence we restrict the number of plans to 64 large plans covering around 95% of the sample and exclude any beneficiary ever enrolled in a different plan. Finally, we also exclude any beneficiaries observed only in non-consecutive years, since these observations do not assist in identifying the determinants of switching plans. This yields a final sample of 214,191 unique beneficiaries with the observations for each of four years, respectively, as 127,654, 141,897, 151,289, and 159,906.

We supplement the data with several additional variables from outside sources. First, we map beneficiary ZIP codes to census tracts using ArcGIS. We then define the income and percent college educated of each ZIP code as the tract median income and percent with a bachelor's degree or higher from the 2000 Census. In cases where a ZIP code mapped to multiple census tracts, the associated income and education levels were defined as unweighted averages across the tracts. We then convert these measures of income and education level into quartiles at the ZIP code level. Next, we obtain a list of commonly-prescribed drugs covering 92% of the events observed in our sample and classify these according to whether they are branded or generic and whether they are used for chronic or acute care. Of these, 464 distinct brand names for chronic drugs, representing 13.8 million of the 19.1 million events in our sample, are classified according to the condition they are most-commonly prescribed to treat using the website Epocrates Online. We then defined indicators for the 20 most common chronic conditions for which Medicare patients are prescribed medication based on whether the beneficiary was observed taking a drug to treat that condition. Finally, we generate estimated costs under a variety of counterfactual plan choices, a more detailed description of which is contained in the following section.

## **B** Counterfactual Cost

First we partition the set of prescribed drugs into 464 common chronic drugs and all others. We treat all others as if they were for acute conditions, although some are still treatments for chronic conditions. Next we separate individuals into deciles of days' supply of acute drugs on an annual basis. We then classify individuals into one of 7,040 bins. Whites, who are over-represented in the sample, are classified on the basis of gender, four age groups (< 65, 65-75, 75-85, > 85), income quartiles, deciles of spending, ten plan indicators (the largest nine plans plus "all other") and an indicator for receiving medication for any of hypertension, high cholesterol, diabetes or Alzheimer's. Nonwhites are classified on the basis of the same criteria, excepting plan indicators, for which there are not enough observations. Within each of these 7,040 bins, per-month acute spending is estimated as the median per-month amount. We divide these estimated per-month acute shocks into a branded and generic amount based on the percent of acute drug spending on generic drugs each year and generate an estimated sequence of acute drug events with two drug events (one branded, one generic) on the 15th of each month in which the beneficiary is observed in-sample. To this we add the observed sequence of chronic drug events and treat this as the estimated sequence of drug events.

Next we infer the formularies for each plan. In many cases, the tier on which a drug is categorized is observed for the plan, and when this is the case we use the observed tier. If the tier is unobserved (i.e. there are no instances in the data of a prescription written for a given drug in a given plan in a given year), we classify it as either a branded or generic drug based on the observed classification in other similar plans and fill in the tier accordingly. For generic drugs, we place the drug on the plan's generic-drug tier if such a tier exists. For branded drugs, if the drug is not observed for any plan in that contract, we assume the drug is not covered by the plan. These assumptions are based on consideration of the actual formularies used by 5 of the largest Part D providers, which share a common list of covered drugs for all plans sponsored by the provider and typically cover any generic drug but not all branded drugs. If the drug is observed for a plan in the same contract, we fill in the tier as the corresponding drug-type tier for the plan. If none of these cases apply, we assume the drug is uncovered if at least 33% of plans do not cover the drug in that year; otherwise, we classify it on either the "Generic" or "Branded" tier according to the drug type. For simplicity we assume that the Pre-Initial Coverage Limit and Gap phases employ the same formulary structure, as they do for the few plans with Gap tiers, and we ignore the effect of specialty tiers as only one of the 464 most-commonly prescribed chronic drugs is a specialty treatment.

We then estimate the total cost per month supply for each of the 464 most-common chronic drugs

in each plan as the sample average cost per month for drug events where the supply length is between 7 and 90 days. This drug-cost shifter captures the effects of bulk discounts that particular plans negotiate with drug manufacturers. Then for each event in the simulated drug sequence we adjust the total cost of the drug under each plan accordingly if the observed days supply is between 7 and 90 days (otherwise the observed total cost is left unchanged). Finally, to generate counterfactual spending under each plan we step through the simulated sequence of drug events and generate counterfactual benefit phases and patient out-of-pocket payments according to the plan's stated cost structure, the estimated formulary, and cumulative spending for the year. Counterfactual out-of-pocket payments for each plan are estimated as the sum of out-of-pocket payments for the observed chronic drugs and simulated acute events for each beneficiary in each large plan every year. We assume no price elasticity for chronic drug consumption, in that patients take the same sequence of prescription drugs in every plan regardless of the costs they face. Consumption of acute drugs is shifted for the largest plans based on observed usage to control for price elasticity. For simplicity we also ignore the effect of prior authorization requirement, step therapy regimens and quantity restrictions.

The estimated payments, which represent the "True Out-of-Pocket Payments", are added to a premium payment for each month in which the beneficiary is enrolled in the plan to create a counterfactual "Total Payment" variable for each beneficiary in each plan. These numbers are then scaled up to a 12-month equivalent for each beneficiary enrolled for fewer than 12 months. The minimum cost plan for each beneficiary is defined as the plan with lowest "Total Payment" in each year, and the error is defined as the difference between the estimated total payment in the observed-choice plan and the minimum-cost plan. Scaled variables and scaled TrOOP payments are defined analogously, and percent error is defined as the error as a percentage of estimated total payments in the observed choice plan.

## C Shocks and Plan Selection

Table A1: Decomposition of Difference in Next-Year Overspending if Remain in Cur-rent Plan, Switchers vs. Non-Switchers

	% from Change in	% from Change in	% from This	% from Change in	% from Change in
Year	Current Plan Prem	Current Plan TrOOP	Year Error	Cheapest Plan Prem	Cheapest Plan TrOOP
2006	29.35%	-64.92%	173.89%	-16.77%	-21.54%
2007	71.76%	-0.62%	-9.98%	10.59%	28.26%
2008	57.11%	2.63%	2.28%	2.04%	35.93%
Overall	68.94%	-19.94%	33.10%	-1.29%	19.19%

Notes: Decomposition of the difference between overspending of switchers vs non-switchers if they remain in their current plan. This difference is broken into five components: the current-year error (defined as overspending in current year relative to lowest-cost plan), the increase in current-plan premium and TrOOP, and the reduction in lowest-cost plan premium and TrOOP.

	No Acute Shock				Acute Shock					
2006	Neither	Prem Only	Covge Only	Prem & Covge	Neither	Prem Only	Covge Only	Prem & Covge		
% Pre-ICL Coverage	63.85%	64.30%	64.11%	72.09%	61.55%	65.11%	65.78%	72.12%		
% ICL Coverage	12.73%	9.89%	10.67%	12.40%	16.35%	11.71%	11.45%	12.43%		
Premium	32.16	26.10	27.36	15.79	39.11	30.92	31.81	15.84		
% Error, Next-Yr Obs Plan	29.53%	23.19%	28.27%	29.23%	32.20%	21.99%	23.13%	23.29%		
% Within 10% of Optimal	19.86%	27.79%	17.81%	10.96%	12.20%	28.12%	36.36%	22.68%		
% Within 25% of Optimal	44.38%	56.58%	43.38%	48.65%	43.31%	62.62%	63.64%	59.04%		
2007	Neither	Prem Only	Covge Only	Prem & Covge	Neither	Prem Only	Covge Only	Prem & Covge		
% Pre-ICL Coverage	69.09%	67.57%	74.38%	69.69%	68.57%	68.59%	73.99%	72.41%		
% ICL Coverage	13.31%	8.51%	44.25%	27.48%	16.69%	13.05%	44.58%	34.19%		
Premium	30.41	29.62	29.23	25.51	33.69	34.78	31.82	25.57		
% Error, Next-Yr Obs Plan	27.39%	24.25%	34.73%	27.58%	28.54%	23.93%	28.00%	22.88%		
% Within 10% of Optimal	17.42%	22.64%	8.22%	18.66%	16.67%	28.89%	18.00%	28.55%		
% Within 25% of Optimal	44.83%	54.17%	28.73%	45.24%	40.00%	56.30%	43.76%	57.69%		
2008	Neither	Prem Only	Covge Only	Prem & Covge	Neither	Prem Only	Covge Only	Prem & Covge		
% Pre-ICL Coverage	67.94%	67.30%	65.73%	72.56%	68.65%	66.64%	66.83%	77.99%		
% ICL Coverage	20.67%	14.02%	14.75%	33.31%	23.68%	19.33%	19.87%	46.66%		
Premium	33.67	35.85	30.83	28.33	46.13	46.77	40.16	28.74		
% Error, Next-Yr Obs Plan	28.28%	28.78%	28.01%	25.24%	31.46%	33.63%	31.96%	19.97%		
% Within 10% of Optimal	21.26%	20.18%	19.78%	29.74%	14.86%	26.09%	15.69%	41.20%		
% Within 25% of Optimal	41.67% 41.43% 39.86% 48.28% 41.89% 36.96%		43.14%	60.37%						

Table A2: Next-Year Plan Choices and Overspending by Shock, Switchers Only

Notes: Summary of plan choices the following year for enrollees who switch.

## Table A3: Shock Probability by # of Plans Actively Chosen as of 2009

	Choose 4 Times				Choose < 4 Times					
	Acute Shock	Premium Shock	Coverage Shock	% Error	Acute Shock	Premium Shock	Coverage Shock	% Error		
2006	9.75%	97.49%	90.15%	46.04%	6.01%	48.53%	24.45%	36.90%		
2007	12.30%	98.09%	96.82%	26.82%	5.89%	40.45%	77.93%	29.74%		
2008	12.53%	98.02%	97.25%	30.11%	4.71%	32.22%	34.43%	30.96%		

Notes: Shock probabilities for enrollees switching 4 times in 2006-2009, compared to those who switch less than 4 times.

# D Premium Increase Regressions

	Model 1		Model 2		Model 1		Model 2	
	Coeff.	SE	Coeff.	SE	Coeff.	SE	Coeff.	SE
Lagged Premium	-0.177***	0.008	-0.165***	0.008	-0.177***	0.008	-0.165**	0.008
Lagged # Tier 1 Drugs	0.040***	0.005	0.037**	0.005	0.035**	0.005	0.031***	0.005
Lagged Deductible	-0.009***	0.001	-0.008***	0.001	-0.009***	0.001	-0,007***	0.001
Lagged Enhanced	1.448***	0.334	1.617***	0.335	1.442***	0.333	1.623***	0.334
Lagged Gap Coverage	5.773***	0.395	5.552***	0.396	5.750***	0.394	$5.505^{***}$	0.396
Lagged Market Share	-	-	6.227***	1.220	-	-	6.716***	1.228
Enrollment Growth Rate	-	-	-	-	-3.288**	1.148	-4.011**	1.154
Brand FE?	Yes		Yes		Yes		Yes	
Region FE?	Yes		Yes		Yes		Yes	
Ν	7,796		7,796		7,796		7,796	
$R^2$	0.274		0.276		0.274		0.277	

Table A4: Estimated Coefficients from Regression on Annual Premium Increases (\$)

Notes: Regression of premium increase (in \$) on previous-year plan characteristics. Enrollment growth rate is rate of growth for NJ Part D program. Lagged market share is for this plan.

## **E** Details on Demand Model Estimation

We estimate the model using full-information maximum likelihood. Let  $\theta_C$  denote parameters governing the choice of plan,  $\theta_S$  parameters governing the decision to search,  $X_C$  and  $X_C$  respectively. Further let  $(c_{i,t,1}, c_{i,t,2}, c_{i,t,3})$  be indicators denoting the type of observation, in order, (1) choosing the same plan as last year (2) choosing a different plan from last year (3) choosing a plan as a new entrant to the market or when one's previous plan exited. For each individual *i* and chosen plan *k* in year *t*, one of these cases applies, and the likelihood differs case-by-case. The log-likelihood function is:

$$l_{i,k,t} = c_{i,t,1} [X_{i,t,S} \theta_S - log(1 + e^{X_{i,t,S}} \theta_S)] + c_{i,t,2} [\delta_{i,k,t} - log(1 + e^{X_{i,t,S}} \theta_S) - log(\Sigma_{j \neq m} e^{\delta_{i,j,t}})] + c_{i,t,3} [\delta_{i,k,t} - log(\Sigma_j e^{\delta_{i,j,t}})]$$
(1)

$$L = \Sigma_t \Sigma_{i,k \in K_t} l_{i,k,t} \tag{2}$$

where m denotes the enrollee's plan choice in the previous year. The score function of the likelihood is:

$$\frac{\partial l_{i,k,t}}{\partial \theta_{S,a}} = -(c_{i,t,1} + c_{i,t,2}) \frac{X_{i,t,S,a} e^{X_{i,t,s} \theta_S}}{1 + e^{X_{i,t,s} \theta_S}} + c_{i,t,1} X_{i,t,S,a}$$
(3)

$$\frac{\partial l_{i,k,t}}{\partial \theta_{C,a}} = (c_{i,t,2} + c_{i,t,3}) X_{i,k,t,C,a} - c_{i,t,2} \frac{\sum_{j \neq m} X_{i,j,t,C,a} e^{\delta_{i,j,t}}}{\sum_{j \neq m} e^{\delta_{i,j,t}}} - c_{i,t,3} \frac{\sum_{j} X_{i,j,t,C,a} e^{\delta_{i,j,t}}}{\sum_{j} e^{\delta_{i,j,t}}}$$
(4)

$$\nabla_L = [\Sigma_{i,k,t} \frac{\partial l_{i,k}}{\partial \theta_{S,a}}, \dots, \frac{\partial l_{i,k}}{\partial \theta_{S,R_S}}, \Sigma_{i,k,t} \frac{\partial l_{i,k}}{\partial \theta_{C,a}}, \dots, \frac{\partial l_{i,k}}{\partial \theta_{S,R_C}}]$$
(5)

where  $R_S$  and  $R_C$  denote respectively the number of switching and choice parameters. We maximize the likelihood in Equation (2) via the score function in Equation (5) using KNITRO maximization software. The standard errors reported in the paper are from BHHH estimates of the Hessian using the score in Equation (5) evaluated at the maximum likelihood estimates.

Switch Parameters		
Threshold Shifters	Variable Mean	Standard Deviation
Constant	1.000	0.000
Female	0.619	0.486
Nonwhite	0.091	0.287
Q1 Income	0.225	0.417
Q2 Income	0.269	0.443
Q3 Income	0.255	0.436
Age 70-74	0.198	0.398
Age 75-79	0.179	0.383
Age 80-84	0.159	0.365
Age U-65	0.061	0.240
Age O-85	0.163	0.370
Shocks	Variable Mean	Standard Deviation
Premium Shock	-0.266	0.442
Coverage Shock	-0.307	0.461
Acute Shock	-0.037	0.189
Choice Parameters	Variable Mean	Standard Deviation
TrOOP (Chronic) (\$000)	0.784	0.935
TrOOP (Acute) (\$000)	0.105	0.128
Deductible (\$000)	0.095	0.126
Premium (\$000)	0.471	0.241
Premium Shock x Premium	0.127	0.247
Coverage Shock x Gap Coverage	0.080	0.271
Acute Shock x Gap Coverage	0.010	0.098
Gap Coverage	0.235	0.424
Enhanced	0.472	0.499
Enhanced (2006)	0.072	0.258
Enhanced (2007)	0.122	0.328
Enhanced (2008)	0.135	0.342
Enhanced (2009)	0.143	0.350

 Table A5: Structural Demand Model Variables

Notes: Summary statistics for variables included in two-stage model of choice and switching. Premium, Coverage and Acute Shocks defined in Section 5.2. Gap Coverage is an indicator for any coverage in the gap.

## F Details on Counterfactual Simulation

In order to simulate plan pricing in the counterfactual, we first must construct estimate of plan costs. In each year for each drug observed in the prescription drug event file, we categorize the drug as either branded or generic. For drugs that cannot be categorized, we label them as generic if their average cost is below the median among uncategorized drugs. Then for each branded drug and each year we generate the average cost per day's supply of the drug and apply it to each observed prescription, scaled by the observed supply length. We assume the cost net of rebates is 80% of this amount. For generic drugs, we assume the cost is \$4 per month's supply and scale by the observed supply length. For drug events in the catastrophic phase, we assume the plan pays 15% and the beneficiary pays 5%, while for all other events we treat the beneficiary's TrOOP payment as known. We sum these drug costs over beneficiaries to generate an estimated annual cost figure and annual TrOOP for each beneficiary. Then within each plan and year we winsorize by replacing estimated annual costs and annual TrOOP for the bottom 2.5% of beneficiaries with the 2.5% quantile, and analogously for the top 2.5%. These winsorized annual figures are then averaged within plan and vear to generate estimates of benefit cost and TrOOP per covered life. Applying an administrative cost assumption of 16% of drug costs, we generate an estimate of total costs per covered life net of TrOOP, which treated as  $C_{i,t}$  in Equation (13).

We derive the plan's first order condition as follows:

$$\begin{split} \frac{\partial \pi_{j,t}}{\partial B_{j,t}} &= (B_{j,t} + E_{j,t} - C_{j,t}) \frac{\partial N_{j,t}}{\partial B_{j,t}} + N_{j,t} = 0 \\ \frac{\partial P_{j,t}}{\partial B_{j,t}} &= \frac{J_t - (1 - \gamma_t)}{J_t} = 1 + \frac{\partial P_{k,t}}{\partial B_{j,t}} \\ \frac{\partial \Lambda_{i,j,t}}{\partial P_{j,t}} &= -\beta_{2,1}\Lambda_{i,j,t}(1 - \Lambda_{i,j,t}) \\ \frac{\partial \Lambda_{i,j,t}}{\partial P_{k,t}} &= \beta_{2,1}\Lambda_{i,j,t}\Lambda_{i,k,t} \\ \frac{\partial N_{j,t}}{\partial B_{j,t}} &= \sum_{i=1}^{N_t} \frac{\partial \Lambda_{i,j,t}}{\partial B_{j,t}} = \sum_{i=1}^{N_t} \left[ \frac{\partial \Lambda_{i,j,t}}{\partial P_{j,t}} \frac{\partial P_{j,t}}{\partial B_{j,t}} + \sum_{k \neq j} \frac{\partial \Lambda_{i,j,t}}{\partial P_{k,t}} \frac{\partial P_{k,t}}{\partial B_{j,t}} \right] \\ &= \sum_{i=1}^{N_t} -\beta_{2,1}\Lambda_{i,j,t}(1 - \Lambda_{i,j,t}) \frac{J_t - (1 - \gamma_t)}{J_t} - \sum_{k \neq j} \beta_{2,1}\Lambda_{i,j,t}\Lambda_{i,k,t} \frac{(1 - \gamma_t)}{J_t} \\ &= \sum_{i=1}^{N_t} -\beta_{2,1}\Lambda_{i,j,t} \left[ \frac{J_t - (1 - \gamma_t)}{J_t} (1 - \Lambda_{i,j,t}) + \frac{(1 - \gamma_t)}{J_t} \sum_{k \neq j} \Lambda_{i,k,t} \right] \\ &= \sum_{i=1}^{N_t} -\beta_{2,1}\Lambda_{i,j,t} (1 - \Lambda_{i,j,t}) \left[ \frac{J_t - (1 - \gamma_t)}{J_t} + \frac{(1 - \gamma_t)}{J_t} \right] \\ &= \sum_{i=1}^{N_t} -\beta_{2,1}\Lambda_{i,j,t} (1 - \Lambda_{i,j,t}) \right] \\ \frac{\partial \pi_{j,t}}{\partial B_{j,t}} &= 0 = \sum_{i=1}^{N_t} \Lambda_{i,j,t} [1 - \beta_{2,1}(B_{j,t} + E_{j,t} - C_{j,t})(1 - \Lambda_{i,j,t})] \\ B_{j,t} &= C_{j,t} - E_{j,t} + \frac{\sum_{i=1}^{N_t} \Lambda_{i,j,t}}{\beta_{2,1}\sum_{i=1}^{N_t} \Lambda_{i,j,t}} (1 - \Lambda_{i,j,t}) \end{array}$$

We solve the FOC using Gauss-Jacobi by iterating on the final equation; in each step, we update premiums according to the current-iterate bids and Equation (10) from Section 7.2, and then generate choice probabilities and update the bid accordingly. Choice probabilities are generated using Model 3 from Table 13, where we assume that the shock interaction effects are all zero, and we use the observed Base Premium Percentage for  $1 - \gamma_t$ . The NAMBA, Base Beneficiary Premium and Base Premium Percentage are published annually by the CMS, and in the years over which we simulate, they were, respectively, (\$92.30, \$32.20, 34.88%) in 2006, (\$80.43, \$27.35, 34.00%) in 2007, (\$80.52, \$27.93, 34.68%) in 2008, and (\$84.33, \$30.36, 36.00%) in 2009. For the purposes of determining monthly per-member subsidies, plan bids are actually scaled by a risk metric (RxHCC) that varies depending on the average demographic and chronic conditions of the insurer's risk pool. We ignore this metric, assuming that the government reinsurance program removes any incentives that may result from the scaling, and assume that each plan is paid their bid  $(B_{j,t})$  plus their enhanced premium  $(E_{i,t})$ . For the baseline simulations we use the observed total premium for each plan. For the simulations where we allow the bid to adjust, we assume the enhanced premium is held fixed at observed levels and measure it as the difference between the observed total premium and the observed basic premium.

For the purposes of simulating choices under the no frictions counterfactual, we can generate logit choice probabilities using the estimated demand model with frictions removed and sum across beneficiaries to generate market shares. The static nature of the choice problem makes this computation straightforward. For simulating choices under the baseline, the strong pathdependence implied by switching frictions makes simulating every possible path (of which there are  $J_{2006} \times J_{2007} \times J_{2008} \times J_{2009} = 7,076,160$ ) computationally infeasible. Instead, we opt for a Monte Carlo approach in which we generate choice probabilities in the initial year, randomly assign beneficiaries to plans according to these choice probabilities, generate shocks and switching probabilities using these simulated choices, and simulate forward. We draw 10 such sequences of choices and shocks for each beneficiary and average across simulation draws to construct our estimates.

In order to estimate government savings under the counterfactual, we construct average bids under the "baseline" and "no frictions" counterfactuals. Bids in the "no frictions" case are predicted as the outcome of a bid-setting game. We construct bids in the "baseline" scenario by multiplying the observed basic premium by the NAMBA divided by the Base Beneficiary Premium in each year. We assume that the government saves a fraction of the difference in average bids equal to 1 minus the observed Base Premium Percentage, or  $\gamma_t$ , per person per month. Scaling this figure up to the year and multiplying by the observed number of non-LIS enrollees generates a conservative estimate for annual savings, assuming no change in the low-income subsidy and reinsurance components of program costs. We compare these savings to total program costs from benefits provision (the vast majority of program costs) listed in the annual Medicare Trustee's report to estimate percent savings. The resulting estimates are shown in Table 20.

# The High-Frequency Trading Arms Race: Frequent Batch Auctions as a Market Design Response<sup>\*</sup>

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#### Abstract

We argue that the continuous limit order book is a flawed market design and propose that financial exchanges instead use frequent batch auctions: uniform-price sealed-bid double auctions conducted at frequent but discrete time intervals, e.g., every 1 second. Our argument has four parts. First, we use millisecond-level direct-feed data from exchanges to show that the continuous limit order book market design does not really "work" in continuous time: market correlations completely break down at high-frequency time horizons. Second, we show that this correlation breakdown creates frequent technical arbitrage opportunities, available to whomever is fastest, which in turn creates an arms race to exploit such opportunities. Third, we develop a simple new theory model motivated by these empirical facts. The model shows that the arms race is not only socially wasteful – a prisoner's dilemma built directly into the market design – but moreover that its cost is ultimately borne by investors via wider spreads and thinner markets. Last, we show that frequent batch auctions eliminate the arms race, both because they reduce the value of tiny speed advantages and because they transform competition on speed into competition on price. Consequently, frequent batch auctions lead to narrower spreads, deeper markets, and increased social welfare.

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# 1 Introduction

In 2010, Spread Networks completed construction of a new high-speed fiber optic cable connecting financial markets in New York and Chicago. Whereas previous connections between the two financial centers zigzagged along railroad tracks, around mountains, etc., Spread Networks' cable was dug in a nearly straight line. Construction costs were estimated at \$300 million. The result of this investment? Round-trip communication time between New York and Chicago was reduced ... from 16 milliseconds to 13 milliseconds. 3 milliseconds may not seem like much, especially relative to the speed at which fundamental information about companies and the economy evolves. (The blink of a human eye lasts 400 milliseconds; reading this parenthetical took roughly 3000 milliseconds.) But industry observers remarked that 3 milliseconds is an "eternity" to highfrequency trading (HFT) firms, and that "anybody pinging both markets has to be on this line, or they're dead." One observer joked at the time that the next innovation will be to dig a tunnel, speeding up transmission time even further by "avoiding the planet's pesky curvature." Spread Networks may not find this joke funny anymore, as its cable is already obsolete. Microwave technology has further reduced round-trip transmission time, first to 10ms, then to 9ms, and most recently to 8.5ms. There are reports of analogous speed races occurring at the level of microseconds (millionths of a second) and even nanoseconds (billionths of a second).<sup>1</sup>

We argue that this high-frequency trading "arms race" is a manifestation of a basic flaw in financial market design: financial markets operate *continuously*. That is, it is possible to buy or sell stocks or other securities at literally any instant during the trading day. We argue that the continuous limit order book market design that is currently predominant in financial markets should be replaced by frequent batch auctions – uniform-price sealed-bid double auctions conducted at frequent but discrete time intervals, e.g., every 1 second. Our argument against continuous limit order books and in favor of frequent batch auctions has four parts.

The first part of our paper uses millisecond-level direct-feed data from exchanges to show that the continuous limit order book market design does not really "work" in continuous time: market correlations that function properly (i.e., obey standard asset pricing relationships) at humanscale time horizons completely break down at high-frequency time horizons. Consider Figure 1.1. The figure depicts the price paths of the two largest securities that track the S&P 500 index, the iShares SPDR S&P 500 exchange traded fund (ticker SPY) and the E-mini Future (ticker ES), on an ordinary trading day in 2011. In Panel A, we see that the two securities are nearly

<sup>&</sup>lt;sup>1</sup>Sources for this paragraph: "Wall Street's Speed War," Forbes, Sept 27th 2010; "The Ultimate Trading Weapon," ZeroHedge.com, Sept 21st 2010; "Wall Street's Need for Trading Speed: The Nanosecond Age," Wall Street Journal, June 2011; "Networks Built on Milliseconds," Wall Street Journal, May 2012; "Raging Bulls: How Wall Street Got Addicted to Light-Speed Trading," Wired, Aug 2012; "CME, Nasdaq Plan High-Speed Network Venture," Wall Street Journal March 2013.

perfectly correlated over the course of the trading day, as we would expect given the near-arbitrage relationship between them. Similarly, the securities are nearly perfectly correlated over the course of an hour (Panel B) or a minute (Panel C). However, when we zoom in to high-frequency time scales, in Panel D, we see that the correlation breaks down. Over all trading days in 2011, the median return correlation is just 0.1016 at 10 milliseconds and 0.0080 at 1 millisecond.<sup>2</sup> Similarly, we find that pairs of equity securities that are highly correlated at human time scales (e.g., the home-improvement companies Home Depot and Lowe's or the investment banks Goldman Sachs and Morgan Stanley) have essentially zero correlation at high frequency.

This correlation breakdown may seem like just a theoretical curiosity, and it is entirely obvious ex-post. There is nothing in current financial market architecture that would enable correlated securities' prices to move at *exactly* the same time, because each security trades on its own separate continuous limit order book; in auction design terminology, financial markets are a collection of separate single-product auctions, rather than a single combinatorial auction. Can correlation breakdown be safely ignored, analogously to how the breakdown of Newtonian mechanics at the quantum level can safely be ignored in most of day-to-day life?

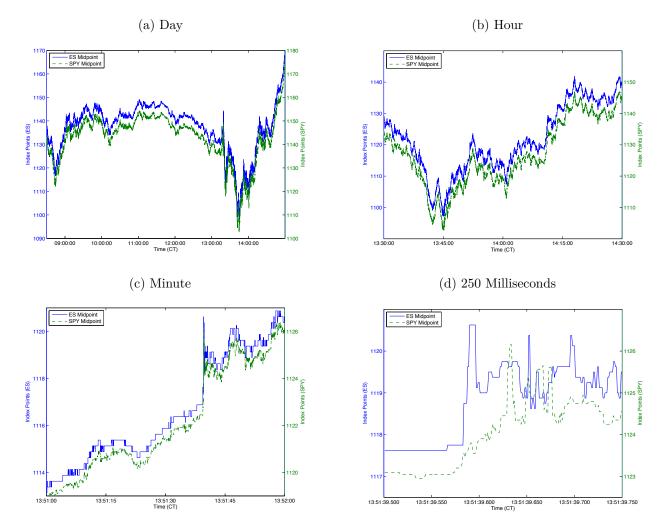
The second part of our argument is that this correlation breakdown has real consequences: it creates purely technical arbitrage opportunities, available to whomever is fastest, which in turn create an arms race to exploit these arbitrage opportunities. Consider again Figure 1.1, Panel D, at time 1:51:39.590 pm. At this moment, the price of ES has just jumped roughly 2.5 index points, but the price in the SPY market has not yet reacted. This creates a temporary profit opportunity – buy SPY and sell ES – available to whichever trader acts the fastest. We calculate that there are on average about 800 such arbitrage opportunities per day in ES-SPY, worth on the order of \$75 million per year. And, of course, ES-SPY is just the tip of the iceberg. While we hesitate to put a precise estimate on the total prize at stake in the arms race, back-of-the-envelope extrapolation from our ES-SPY estimates to the universe of trading opportunities very similar to ES-SPY – let alone to trading opportunities that exploit more subtle pricing relationships – suggests that the annual sums at stake are in the billions.

It is also instructive to examine how the ES-SPY arbitrage has evolved over time. Over the time period of our data, 2005-2011, we find that the *duration* of ES-SPY arbitrage opportunities

<sup>&</sup>lt;sup>2</sup>There are some subtleties involved in calculating the 1 millisecond correlation between ES and SPY, since it takes light roughly 4 milliseconds to travel between Chicago (where ES trades) and New York (where SPY trades), and this represents a lower bound on the amount of time it takes information to travel between the two markets (Einstein, 1905). Whether we compute the correlation based on New York time (treating Chicago events as occurring 4ms later in New York than they do in Chicago), based on Chicago time, or ignore the theory of special relativity and use SPY prices in New York time and ES prices in Chicago time, the correlation remains essentially zero. The 4ms correlation is also essentially zero, for all three of these methods of handling the speed-of-light issue. See Section 4 for further details. We would also like to suggest that the fact that special relativity plays a role in these calculations is support for frequent batch auctions.

### Figure 1.1: ES and SPY Time Series at Human-Scale and High-Frequency Time Horizons

Notes: This figure illustrates the time series of the E-mini S&P 500 future (ES) and SPDR S&P 500 ETF (SPY) bid-ask midpoints over the course of an ordinary trading day (08/09/2011) at different time resolutions: the full day (a), an hour (b), a minute (c), and 250 milliseconds (d). Midpoints for each security are constructed by taking an equal-weighted average of the top-of-book bid and ask. SPY prices are multiplied by 10 to reflect that SPY tracks  $\frac{1}{10}$  the S&P 500 Index. Note that there is a difference in levels between the two securities due to differences in cost-of-carry, dividend exposure, and ETF tracking error; for details see footnote 14. For details regarding the data, see Section 3.



declines dramatically, from a median of 97ms in 2005 to a median of 7ms in 2011. This reflects the substantial investments by HFT firms in speed during this time period. But we also find that the *profitability* of ES-SPY arbitrage opportunities is remarkably constant throughout this period, at a median of about 0.08 index points per unit traded. The *frequency* of arbitrage opportunities varies considerably over time, but its variation is driven almost entirely by variation in market volatility, which is intuitive given that it is changes in prices that create temporary relative mispricings. These findings suggest that while there is an arms race in speed, the arms race does not actually eliminate the arbitrage opportunities; rather, it just continually raises the bar for capturing them. A complementary finding, in the correlation breakdown analysis, is that the number of milliseconds necessary for economically meaningful correlations to emerge has been steadily decreasing over the time period 2005-2011; but, in all years, market correlations are essentially zero at high-enough frequency. Overall, our analysis suggests that the prize in the arms race should be thought of more as a mechanical "constant" of the continuous limit order book market design, rather than as an inefficiency that is competed away over time.

The third part of our paper develops a simple new theory model informed by these empirical facts. The model serves two related purposes: it is a critique of the continuous limit order book market design, and it identifies the economic implications of the HFT arms race. In the model, there is a security, x, that trades on a continuous limit order book market, and a public signal of x's value, y. We make a purposefully strong assumption about the relationship between x and y: the fundamental value of x is *perfectly* correlated to the public signal y. Moreover, we assume that x can always be costlessly liquidated at its fundamental value. This setup can be interpreted as a "best case" scenario for price discovery and liquidity provision in a continuous limit order book, abstracting from issues such as asymmetric information, inventory costs, etc.

Given the model setup, one might expect that Bertrand competition among market makers drives the bid-ask spread in the market for x to zero. But, consider what happens when the public signal y jumps – the moment at which the correlation between x and y temporarily breaks down. For instance, imagine that x represents SPY and y represents ES, and consider what happens at 1:51:39.590 pm in Figure 1.1 Panel D, when the price of ES has just jumped. At this moment, market makers providing liquidity in the market for x (SPY) will send a message to the exchange to adjust their quotes – withdraw their old quotes and replace them with new, higher, quotes based on the new signal y (price of ES). At the exact same time, however, other market makers (i.e., other HFT firms) will try to "pick off" or "snipe" the old quotes – send a message to the exchange attempting to buy x at the old ask price, before the liquidity providers can adjust. Hence, there is a race. And, since each one liquidity provider is in a race against many stale-quote snipers – and continuous limit order books process message requests in serial (i.e., one at a time), so only the first message to reach the exchange matters – liquidity providers usually lose the race. This is the case even if liquidity providers can invest in speed technologies such as the Spread Networks cable – which they do in equilibrium of our model – since snipers invest in speed as well. In a competitive market, liquidity providers must incorporate the cost of getting sniped into the bidask spread that they charge; this is a purely technical cost of liquidity provision caused by the continuous limit order book market design.<sup>3</sup>

This same phenomenon – liquidity-providing HFTs getting picked off by other HFTs in the race to respond to purely public information – also causes continuous limit order book markets to be unnecessarily thin. That is, it is especially expensive for investors to trade large quantities of stock. The reason is that picking-off costs scale linearly with the quantity liquidity providers offer in the book – if quotes are stale, they will get picked off for the whole amount – whereas the benefits of providing a deep book scale less than linearly with the quantity offered, since only some investors wish to trade large amounts. Hence, not only is there a positive bid-ask spread even without asymmetric information about fundamentals, but markets are unnecessarily thin, too.

In addition to showing that the arms race induced by the continuous limit order book harms liquidity, our model also shows that the arms race is socially wasteful, and can be interpreted as a prisoner's dilemma. In fact, these two negative implications of the arms race – reduced liquidity and socially wasteful investment – can be viewed as opposite sides of the same coin. In equilibrium of our model, all of the money that market participants invest in the speed race comes out of the pockets of investors, via wider bid-ask spreads and thinner markets.<sup>4</sup> Moreover, these negative implications of the arms race are not competed away over time – they depend neither on the magnitude of potential speed improvements (be they milliseconds, microseconds, nanoseconds, etc.), nor on the cost of cutting edge speed technology (if speed costs grow lower over time there is simply more entry). These results tie in nicely with our empirical findings above which found

<sup>&</sup>lt;sup>3</sup>Our model can be interpreted as providing a new source of bid-ask spreads, incremental to the explanations of inventory costs (Roll, 1984), asymmetric information (Copeland and Galai, 1983; Glosten and Milgrom, 1985; Kyle, 1985), and search costs (Duffie, Garleanu and Pedersen, 2005). Mechanically, our source of bid-ask spread is most similar to that in Copeland and Galai (1983) and Glosten and Milgrom (1985), namely a liquidity provider sometimes gets exploited by another trader who knows that the liquidity provider's quotes are mispriced. There are two key modeling differences. First, in our model the liquidity-providing HFT firm has *exactly* the same information as the other HFT firms who are picking him off. There are no "informed traders" with asymmetric information. Second, whereas our model uses the exact rules of the continuous limit order book, both Copeland and Galai (1983) and Glosten and Milgrom (1985) use sequential-move modeling abstractions which preclude the possibility of a race to respond to symmetrically observed public information. Another important difference between our source of bid-ask spread and that in these prior works is that our source of spread can be eliminated with a change to market design; under frequent batch auctions, Bertrand competition among market makers does in fact drive the bid-ask spread to zero. See further discussion in Section 6.3.1.

<sup>&</sup>lt;sup>4</sup>A point of clarification: our claim is not that markets are less liquid today than before the rise of electronic trading and HFT; our claim is that markets are less liquid today than they would be under an alternative market design which eliminated sniping costs. See Section 6.3.1 for discussion.

that the prize in the arms race is essentially a constant.

The fourth and final part of our argument shows that frequent batch auctions are an attractive market design response to the HFT arms race. Batching eliminates the arms race for two reasons. First, and most centrally, batching substantially reduces the value of a tiny speed advantage. In our model, if the batching interval is  $\tau$ , then a  $\delta$  speed advantage is only  $\frac{\delta}{\tau}$  as valuable as it is under continuous markets. So, for example, if the batching interval is 1 second, a 1 millisecond speed advantage is only  $\frac{1}{1000}$  as valuable as it is in the continuous limit order book market design. Second, and more subtly, batching changes the nature of competition among fast traders, encouraging competition on price instead of speed. Intuitively, in the continuous limit order book market design, it is possible to earn a rent based on a piece of information that many fast traders observe at basically the same time – be it a mundane everyday event like a jump in the price of ES, or a more dramatic event such as a Fed announcement – because continuous limit order books process orders in serial, and *somebody is always first.*<sup>5</sup> In the batch market, by contrast, if multiple traders observe the same information at the same time, they are forced to compete on price instead of speed.

For both of these reasons, frequent batch auctions eliminate the purely technical cost of liquidity provision in continuous limit order book markets associated with stale quotes getting sniped. Batching also resolves the prisoner's dilemma associated with continuous limit order book markets, and in a manner that allocates the welfare savings to investors. In equilibrium of the frequent batch auction, relative to continuous limit order books, bid-ask spreads are narrower, markets are deeper, and social welfare is greater.

Our theoretical argument for frequent batch auctions as a response to the HFT arms race focuses on bid-ask spreads, market depth, and socially wasteful expenditure on speed. We also suggest several reasons why switching from the continuous limit order book to frequent batch auctions may have market stability benefits that are outside the model. First, frequent batch auctions give exchange computers a discrete period of time to process current orders before the next batch of orders needs to be dealt with. This simplifies the exchange's computational task, perhaps making markets less vulnerable to incidents like the August 2013 NASDAQ outage (Bunge, Strasburg and Patterson, 2013), and also prevents order backlog and incorrect time stamps, issues that were salient during the Facebook IPO and the Flash Crash (Strasburg and Bunge, 2013; Nanex, 2011). In a sense, the continuous limit order book design implicitly assumes that exchange computers are infinitely fast; computers are fast, but not infinitely so. Second, frequent batch auctions give trading algorithms a discrete period of time to process recent prices and outcomes

 $<sup>{}^{5}</sup>$ In fact, our model clarifies that fast traders can earn a rent even from information that they observe at *exactly* the same time as other fast traders. This can be viewed as the logical extreme of what Hirshleifer (1971) called "foreknowledge" rents, built directly into the continuous limit order book market design.

before deciding on their next trades. While no market design can entirely prevent programming errors (e.g., the Knight Capital incident, see Strasburg and Bunge (2012)), batching makes the programming environment more natural, because algorithms can be written with certainty that they will know time t prices in time to make time t+1 trading decisions. Batching also reduces the incentive to trade off code robustness for speed; error checking takes time. Third, frequent batch auctions produce a better paper trail for regulators, exchanges, market participants and investors: all parties know exactly what occurred at time t, know exactly what occurred at time t + 1, etc., which is not the case under the current equity market structure (cf. SEC and CFTC, 2010). Last, the market thickness results from the theory model can also be interpreted as a stability benefit of frequent batch auctions, since thin markets may be more vulnerable to what have come to be known as "mini flash crashes". While these arguments are necessarily less formal than the main analysis, we include them due to the importance of market stability to current policy discussions (e.g., SEC and CFTC (2010); Niederauer (2012)).

We wish to reiterate that we are proposing batch auctions conducted at very fast intervals, such as once per second. The principle guiding this aspect of our proposal is that we seek a minimal departure from current market design subject to realizing the benefits of batching relative to continuous limit order books. There are two other recent papers, developed independently from ours and coming from different methodological perspectives, that also make cases for frequent batching: Farmer and Skouras (2012*a*) and Wah and Wellman (2013).<sup>6</sup> There is also an older literature arguing for batch auctions conducted at much lower frequency, such as just 3 times per day (Cohen and Schwartz (1989); Economides and Schwartz (1995)), however, one might worry that such a radical change would have unintended consequences; to give just one example, in the functioning of derivatives markets. Running batch auctions once per second, on the other hand, or even once per 100 milliseconds (respectively, 23,400 and 234,000 times per day per security) is more of a backend, technocratic proposal than a radical redesign. Sophisticated algorithmic trading firms would continue to play a critical role in financial markets. Ordinary investors might not even notice the difference.

We also wish to emphasize that the market design perspective we take in this paper sidesteps the "is HFT good or evil?" debate which seems to animate most of the current discussion of HFT

<sup>&</sup>lt;sup>6</sup>Farmer and Skouras (2012*a*) is a policy paper commissioned by the UK Government's Foresight report which makes a case for frequent batch auctions based on ideas from complexity theory, market ecology, and econophysics. Wah and Wellman (2013) uses a zero-intelligence agent-based simulation model to compare frequent batch auctions to continuous limit order books and study issues of market fragmentation.

among policy makers, the press, and market microstructure researchers.<sup>7,8</sup> The market design perspective assumes that market participants will optimize with respect to market rules as given, but takes seriously the possibility that we have the wrong market rules in place. Our question is not whether HFT firms perform a useful market function – our model takes as given that they do – but whether, through changing financial market design from continuous to discrete, this same function can be elicited more efficiently, by reducing the rent-seeking component of HFT.

The rest of the paper is organized as follows. Section 2 briefly reviews the rules of the continuous limit order book. Section 3 describes our direct-feed data from NYSE and the CME. Section 4 presents the correlation breakdown results. Section 5 presents the technical arbitrage results. Section 6 presents the model, and solves for and discusses the equilibrium of the continuous limit order book. Section 7 proposes frequent batch auctions, shows why they eliminate the arms race, and discusses their equilibrium properties. Section 8 discusses market stability. Section 9 concludes. Proofs are contained in the Appendix.

# 2 Brief Description of Continuous Limit Order Books

In this section we summarize the rules of the continuous limit order book market design. Readers familiar with these rules can skip this section. Readers interested in further details should consult Harris (2002).

The basic building block of this market design is the limit order. A limit order specifies a price, a quantity, and whether the order is to buy or to sell, e.g., "buy 100 shares of XYZ at \$100.00". Traders may submit limit orders to the market at any time during the trading day, and they may also fully or partially withdraw their outstanding limit orders at any time.

<sup>&</sup>lt;sup>7</sup>Within the market design literature, some especially relevant papers include Roth and Xing (1994, 1997) on serial versus batch processing and the importance of the timing of transactions, Roth and Ockenfels (2002) on bid sniping, Klemperer (2004) for a variety of illustrative examples of failed real-world auction designs, and Bhave and Budish (2013) for a case study on the use of market design to reduce rent seeking. See Roth (2002, 2008) and Milgrom (2004, 2011) for surveys. See Jones (2013) for a recent survey of the burgeoning market microstructure literature on HFT. This literature mostly focuses on the impact of high-frequency trading on market quality, taking market design as exogenously fixed (e.g., Hendershott, Jones and Menkveld (2011); Brogaard, Hendershott and Riordan (2012); Hasbrouck and Saar (2013); Weller (2013)). A notable exception is Biais, Foucault and Moinas (2013), who study the equilibrium level of investment in speed technology, find that investment can be socially excessive, and informally discuss policy responses; see further discussion in Section 6.3.4. See also O'Hara (2003); Biais, Glosten and Spatt (2005); Vives (2010) for surveys of market microstructure more broadly.

<sup>&</sup>lt;sup>8</sup>In policy discussions, frequent batch auctions have received some attention, but less so than other policy ideas such as minimum resting times, excessive order fees, and transaction taxes (cf. Jones (2013)). Our sense is that these latter ideas do not address the core problem, and seem to be motivated by the view that "HFT is evil and must be stopped." A notable exception is the policy paper by Farmer and Skouras (2012*a*) for the UK Government's Foresight report, mentioned in the previous footnote. Unfortunately, it was just one of 11 distinct policy papers commissioned for the report, and the executive summary of the report dismissed frequent batching as "unrealistic and draconian" without much explanation (The Government Office for Science (2012); pg. 14).

The set of limit orders outstanding at any particular moment is known as the limit order book. Outstanding orders to buy are called bids and outstanding orders to sell are called asks. The difference between the best (highest) bid and the best (lowest) ask is known as the bid-ask spread.

Trade occurs whenever a new limit order is submitted that is either a buy order with a price weakly greater than the current best ask or a sell order with a price weakly smaller than the current best bid. In this case, the new limit order is interpreted as either fully or partially accepting one or more outstanding asks. Orders are accepted in order of the attractiveness of their price, with ties broken based on which order has been in the book the longest; this is known as price-time priority. For example, if there are outstanding asks to sell 1000 shares at \$100.01 and 1000 shares at \$100.02, a limit order to buy 1500 shares at \$100.02 (or greater) would get filled by trading all 1000 shares at \$100.01, and then by trading the 500 shares at \$100.02 that have been in the book the longest. A limit order to buy 1500 shares at \$100.01 would get partially filled, by trading 1000 shares at \$100.01, with the remainder of the order remaining outstanding in the limit order book (500 shares at \$100.01).

Observe that order submissions and order withdrawals are processed by the exchange in serial, that is, one-at-a-time in order of their receipt. This serial-processing feature of the continuous limit order book plays an important role in the theoretical analysis in Section 6.

In practice, there are many other order types that traders can use in addition to limit orders. These include market orders, stop-loss orders, fill-or-kill, and dozens of others that are considerably more obscure (e.g., Patterson and Strasburg, 2012; Nanex, 2012). These alternative order types are ultimately just proxy instructions to the exchange for the generation of limit orders. For instance, a market order is an instruction to the exchange to place a limit order whose price is such that it executes immediately, given the state of the limit order book at the time the message is processed.

# 3 Data

We use "direct-feed" data from the Chicago Mercantile Exchange (CME) and New York Stock Exchange (NYSE). Direct-feed data record all activity that occurs in an exchange's limit order book, message by message, with millisecond resolution timestamps assigned to each message by the exchange at the time the message is processed.<sup>9</sup> Practitioners who demand the lowest latency data (e.g. high-frequency traders) use this direct-feed data in real time to construct the limit order book. From our perspective, the key advantage of direct-feed data is that the timestamps are as

<sup>&</sup>lt;sup>9</sup>Prior to Nov 2008, the CME datafeed product did not populate the millisecond field for timestamps, so the resolution was actually centisecond not millisecond. CME recently announced that the next iteration of its datafeed product will be at microsecond resolution.

accurate as possible.

The CME dataset is called CME Globex DataMine Market Depth. Our data cover all limit order book activity for the E-mini S&P 500 Futures Contract (ticker ES) over the period of Jan 1, 2005 - Dec 31, 2011. The NYSE dataset is called TAQ NYSE ArcaBook. While this data covers all US equities traded on NYSE, we focus most of our attention on the SPDR S&P 500 exchange traded fund (ticker SPY). Our data cover the period of Jan 1, 2005 - Dec 31, 2011, with the exception of a three-month gap from 5/30/2007-8/28/2007 resulting from data issues acknowledged to us by the NYSE data team. We also drop, from both datasets, the Thursday and Friday from the week prior to expiration for every ES expiration month (March, June, September, December) due to the rolling over of the front month contract, half days (e.g., day after Thanksgiving), and a small number of days in which either dataset's zip file is either corrupted or truncated. We are left with 1560 trading days in total.

Each message in direct-feed data represents a change in the order book at that moment in time. It is the subscriber's responsibility to construct the limit order book from this feed, maintain the status of every order in the book, and update the internal limit order book based on incoming messages. In order to interpret raw data messages reported from each feed, we write a feed handler for each raw data format and update the state of the order book after every new message.<sup>10</sup>

We emphasize that direct feed data are distinct from the so-called "regulatory feeds" provided by the exchanges to market regulators. In particular, the TAQ NYSE ArcaBook dataset is distinct from the more familiar TAQ NYSE Daily dataset (sometimes simply referred to as TAQ), which is an aggregation of orders and trades from all Consolidated Tape Association exchanges. The TAQ data is comprehensive in regards to trades and quotes listed at all participant exchanges, which includes the major electronic exchanges BATS, NASDAQ, and NYSE and also small exchanges such as the Chicago Stock Exchange and the Philadelphia Stock Exchange. However, regulatory feed data have time stamps that are based on the time at which the data are provided to market regulators, and practitioners estimate that the TAQ's timestamps are on the order of tens to hundreds of milliseconds delayed relative to the direct-feed data that comes directly from the exchanges (see Ding, Hanna and Hendershott (2013); our own informal comparisons confirm this as well). One source of delay is that the TAQ's timestamps do not come directly from the exchanges' order matching engines. A second source of delay is the aggregation of data from several different exchanges, with the smaller exchanges considered especially likely to be a source of delay. The key advantage of our direct-feed data is that the time stamps are as accurate as possible. In particular, these are the same data that HFT firms use to make trading decisions.

<sup>&</sup>lt;sup>10</sup>Our feed handlers will be made publicly available in the data appendix.

# 4 Market Correlations Break Down at High-Enough Frequency

In this section we report two sets of results. First, we show that market correlations completely break down at high-enough frequency. That is, securities that are highly correlated at human time scales have essentially zero correlation at high-frequency time scales. Second, we show that the market has gotten faster over time in the sense that, in each year from 2005-2011, the number of milliseconds necessary for economically meaningful correlations to emerge has been steadily decreasing. Invariably, however, correlations break down at high-enough frequency.

Before proceeding, we emphasize that the first finding – which is an extreme version of a phenomenon discovered by Epps  $(1979)^{11}$  – is obvious from introspection alone, at least ex-post. There is nothing in current market architecture – in which each security trades in continuous time on its own separate limit-order book, rather than in a single combinatorial auction market – that would allow different securities' prices to move at *exactly* the same time. We also emphasize that the first finding is difficult to interpret in isolation. It is only in Section 5, when we show that correlation breakdown is associated with frequent technical arbitrage opportunities, available to whomever is fastest, that we can interpret correlation breakdown as a meaningful issue as opposed to simply a theoretical curiosity.

# 4.1 Correlation Breakdown

### 4.1.1 ES and SPY

Figure 4.1 displays the median, min, and max daily return correlation between ES and SPY for time intervals ranging from 1 millisecond to 60 seconds, for our 2011 data, under our main specification for computing correlation. In this main specification, we compute the correlation of percentage changes in the equal-weighted midpoint of the ES and SPY bid and ask, and ignore speed-of-light issues. As can be seen from the figure, the correlation between ES and SPY is nearly 1 at long-enough intervals,<sup>12</sup> but almost completely breaks down at high-frequency time intervals. The 10 millisecond correlation is just 0.1016, and the 1 millisecond correlation is just 0.0080.

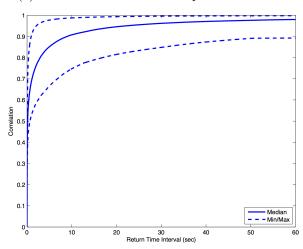
<sup>&</sup>lt;sup>11</sup>Epps (1979) found that equity market correlations among stocks in the same industry (e.g., Ford-GM) were much lower over short time intervals than over longer time intervals; in that era, "very short" meant ten minutes, and long meant a few days.

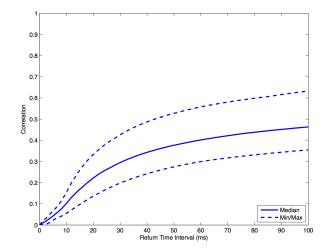
 $<sup>^{12}</sup>$ It may seem surprising at first that the ES-SPY correlation does not approach 1 even faster. An important issue to keep in mind, however, is that ES and SPY trade on discrete price grids with different tick sizes: ES tick sizes are 0.25 index points, whereas SPY tick sizes are 0.10 index points. As a result, small changes in the fundamental value of the S&P 500 index manifest differently in the two markets, due to what are essentially rounding issues. At long time horizons these rounding issues are negligible relative to changes in fundamentals, but at shorter frequencies these rounding issues are important, and keep correlations away from 1.

Figure 4.1: ES and SPY Correlation by Return Interval: 2011

*Notes:* This figure depicts the correlation between the return of the E-mini S&P 500 future (ES) and the SPDR S&P 500 ETF (SPY) bid-ask midpoints as a function of the return time interval in 2011. The midpoints are constructed using the equal-weighted average of the bid and ask in each security. The correlation is computed using simple arithmetic returns over a range of time intervals, measured in milliseconds. The solid line is the median correlation over all trading days in 2011 for that particular return time interval. The dotted lines represent the minimum and maximum correlations over all trading days in 2011 for that particular return time interval. Panel (a) shows a range of time intervals from 1 to 60,000 milliseconds (ms) or 60 seconds. Panel (b) shows that same picture but zoomed in on the interval from 1 to 100 ms. For more details regarding the computation of correlations, see the text of Section 4.1.1. For more details on the data, refer to Section 3.

- (a) Correlations at Intervals up to 60 Seconds
- (b) Correlations at Intervals up to 100 Milliseconds





We consider several other measures of the ES-SPY correlation, varying along three dimensions. First, we consider both equal-weighted bid-ask midpoints and quantity-weighted bid-ask midpoints. Whereas equal-weighted midpoints place weight of  $\frac{1}{2}$  on the bid and the ask, quantityweighted midpoints place weight  $\omega_t^{bid} = \frac{Q_t^{ask}}{Q_t^{ask} + Q_t^{bid}}$  on the bid and weight  $\omega_t^{ask} = 1 - \omega_t^{bid}$  on the ask, where  $Q_t^{bid}$  denotes the quantity offered at the bid at time t and  $Q_t^{ask}$  denotes the quantity offered at the ask. Second, we consider correlation measures based on both simple returns and on average returns. Specifically, given a time interval  $\tau$  and a time t, the simple return is the percentage change in price from time  $t - \tau$  to time t, and the average return is the percentage change between the average price in the interval  $(t-2\tau, t-\tau]$  and the average price in the interval  $(t-\tau, t]$ . Last, we consider three different ways to handle the concern that the speed-of-light travel time between New York and Chicago is roughly 4 milliseconds, which, per the theory of special relativity, represents a lower bound on the amount of time it takes information to travel between the two locations. One approach is to compute correlations based on New York time, treating Chicago events as occurring 4ms later in New York than they do in Chicago. That is, New York time treats Chicago events with time stamp t as contemporaneous with New York events with time stamp t + 4ms. A second approach is to compute correlations based on Chicago time, in which case New York events with time stamp t are treated as contemporaneous with Chicago events with time stamp t + 4ms. A last approach is to adjust neither dataset; this can be interpreted either as ignoring speed-of-light concerns or as taking the vantage point of a trader equidistant between Chicago and New York.

Table 1 displays the ES-SPY correlation for varying time intervals, averaged over all trading days in 2011, over each of our  $12(=2\times2\times3)$  methods of computing the correlation. As can be seen from the table the pattern depicted in Figure 4.1 is robust across these various specifications.<sup>13</sup>

#### 4.1.2 Equities-Market Correlation Matrix

Table 2a displays the correlation at different time intervals between pairs of equity securities that are highly correlated, for instance, the oil companies Exxon-Mobil (XOM) and Chevron (CVX). Table 2b displays the correlation matrix amongst the 5 largest market capitalization US equities at varying time horizons. We follow the main specification used in Section 4.1.1 and use equalweighted midpoints and simple returns. Note that the speed-of-light issue is not relevant for this exercise, since all of these securities trade on the NYSE. As can be seen from the tables, the

<sup>&</sup>lt;sup>13</sup>We also examined the correlogram of ES and SPY, for year 2011. The correlogram suggests that the correlationmaximizing offset of the two datasets treats Chicago events as occurring roughly 8-9 milliseconds earlier than New York events. At the correlation-maximizing offset, using simple returns and equal-weighted midpoints, the 1ms correlation is 0.0447, the 10ms correlation is 0.2232, and the 100ms correlation is 0.4863. Without any offset, the figures are 0.0080, 0.1016, and 0.4633.

#### Table 1: Correlation Breakdown in ES & SPY

Notes: This table shows the correlation between the return of the E-mini S&P 500 future (ES) and SPDR S&P 500 ETF (SPY) bid-ask midpoints as a function of the return time interval, reported as a median over all trading days in 2011. We compute correlation several different ways. First, we use either equal-weighted or quantity-weighted midpoints in computing returns. Quantity-weighted midpoints weight the bid and ask by  $\omega_t^{bid} = Q_t^{ask} / (Q_t^{ask} + Q_t^{bid})$  and  $\omega_t^{ask} = 1 - \omega_t^{bid}$ , respectively, where  $Q_t^{ask}$  and  $Q_t^{bid}$  represent the quantity offered as the bid and ask. Second, we use either simple or averaged returns. Simple returns use the conventional return formula and averaged returns use the return of the average midpoint of two non-overlapping intervals. Third, we compute correlations from the perspective of a trader in New York (Chicago events occurring at time t in Chicago are treated as contemporaneous with New York events occurring at time t + 4ms in New York), a trader in Chicago (New York events occurring at time t in New York are treated as contemporaneous with Chicago events occurring at time t + 4ms in Chicago), and a trader equidistant from the two locations (Mid). For more details on these correlation computations, See Section 4.1.1. For more details on the data, refer to Section 3.

Panel A: Equal-Weighted Midpoint Correlations

Returns:	Simple						
Location:	NY	Mid	Chi	-	NY	Mid	Chi
$1 \mathrm{ms}$	0.0209	0.0080	0.0023		0.0209	0.0080	0.0023
$10 \mathrm{\ ms}$	0.1819	0.1016	0.0441		0.2444	0.1642	0.0877
$100 \mathrm{\ ms}$	0.4779	0.4633	0.4462		0.5427	0.5380	0.5319
$1  \mathrm{sec}$	0.6913	0.6893	0.6868		0.7515	0.7512	0.7508
$10  \sec$	0.9079	0.9076	0.9073		0.9553	0.9553	0.9553
$1 \min$	0.9799	0.9798	0.9798		0.9953	0.9953	0.9953
10 min	0.9975	0.9975	0.9975		0.9997	0.9997	0.9997

Panel B: Quantity-Weighted Midpoint Correlations

Returns:	Simple			Average			
Location:	NY	Mid	Chi	 NY	Mid	Chi	
1 ms	0.0432	0.0211	0.0100	0.0432	0.0211	0.0100	
$10 \mathrm{~ms}$	0.3888	0.2389	0.1314	0.5000	0.3627	0.2301	
$100 \mathrm{\ ms}$	0.7323	0.7166	0.6987	0.7822	0.7782	0.7717	
$1  \mathrm{sec}$	0.8680	0.8666	0.8647	0.8966	0.8968	0.8969	
10  sec	0.9602	0.9601	0.9599	0.9768	0.9768	0.9769	
$1 \min$	0.9906	0.9906	0.9906	0.9965	0.9965	0.9965	
$10 \min$	0.9987	0.9987	0.9987	0.9998	0.9998	0.9998	

## Table 2: Correlation Breakdown in Equities

*Notes:* This table shows the correlation between the returns of various equity pairs as a function of the return time interval, reported as a median over all trading days in 2011. Correlations are computed using equal-weighted midpoints and simple arithmetic returns. Speed-of-light considerations are not relevant for this exercise since all of these securities trade at the same geographic location. For more details on the data, refer to Section 3.

(	a)	Pairs	of	Rel	lated	Co	ompanies
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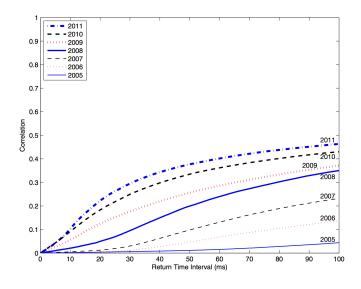
	$1 \mathrm{ms}$	$100~{\rm ms}$	$1  \mathrm{sec}$	$10 \ sec$	$1 \mathrm{min}$	$10 \min$	$30 \min$
HD-LOW	0.008	0.101	0.192	0.434	0.612	0.689	0.704
GS-MS	0.005	0.094	0.188	0.405	0.561	0.663	0.693
CVX-XOM	0.023	0.284	0.460	0.654	0.745	0.772	0.802
AAPL-GOOG	0.001	0.061	0.140	0.303	0.437	0.547	0.650

(b) Largest Components of the S&P 500 Index

AAPL	XOM GE		JNJ	IBM
		$1 \mathrm{ms}$		
1.000				
0.005	1.000			
0.002	0.005	1.000		
0.003	0.010	0.004	1.000	
0.002	0.005	0.002	0.004	1.000
	:	30 Min		
1.000				
0.495	1.000			
0.508	0.571	1.000		
			1 0 0 0	
0.349	0.412	0.440	1.000	
	1.000 0.005 0.002 0.003 0.002 1.000 0.495 0.508	1.000         0.005       1.000         0.002       0.005         0.003       0.010         0.002       0.005         1.000       0.495         1.000       0.508	1.000         1 ms           1.000         1.000           0.005         1.000           0.002         0.005         1.000           0.003         0.010         0.004           0.002         0.005         0.002           30 Min         1.000           0.495         1.000           0.508         0.571	1.000         1 ms           1.000         1 ms           0.005         1.000           0.002         0.005         1.000           0.003         0.010         0.004         1.000           0.002         0.005         0.002         0.004           0.002         0.005         0.002         0.004           1.000         30 Min         30 Min           1.000         0.508         0.571         1.000

#### Figure 4.2: ES and SPY Correlation Breakdown Over Time: 2005-2011

*Notes:* This figure depicts the correlation between the return of the E-mini S&P 500 future (ES) and the SPDR S&P 500 ETF (SPY) bid-ask midpoints as a function of the return time interval for every year from 2005 to 2011. Correlations are computed using equal-weighted midpoints and simple arithmetic returns. Each line depicts the median correlation over all trading days in a particular year, taken over each return time interval from 1 to 100ms. For years 2005-2008 the CME data is only at 10ms resolution, so we compute the median correlation for each multiple of 10ms and then fit a cubic spline. For more details regarding the computation of correlations, see the text of Section 4.1.1. For more details on the data, refer to Section 3.



equities market correlation structure breaks down at high frequency. At human time scales such as one minute there is economically meaningful correlation amongst these securities, but not at high-frequency time scales such as 1ms or 100ms.

# 4.2 Correlation Breakdown Over Time

Figure 4.2 displays the ES-SPY correlation versus time interval curve that we depicted above as Figure 4.1 Panel (b), but separately for each year in the time period 2005-2011 that is covered in our data. As can be seen in the figure, the market has gotten faster over time in the sense that economically meaningful market correlations emerge more quickly in the later years of our data than in the early years. For instance, in 2011 the ES-SPY correlation reaches 0.50 at a 142 ms interval, whereas in 2005 the ES-SPY correlation only reaches 0.50 at a 2.6 second interval. However, in all years correlations are essentially zero at high enough frequency.

# 5 Correlation Breakdown Creates Technical Arbitrage Opportunities

In this section we show that the correlation breakdown phenomenon we documented in Section 4 is associated with frequent technical arbitrage opportunities, available to whichever trader acts fastest. These are the kinds of profit opportunities that drive the arms race. We also explore how the nature of this arbitrage opportunity has evolved over the time period of our data, 2005-2011. The time series suggests that the prize in the speed race is more like a "constant" of continuous limit order book markets rather than an inefficiency that is competed away over time.

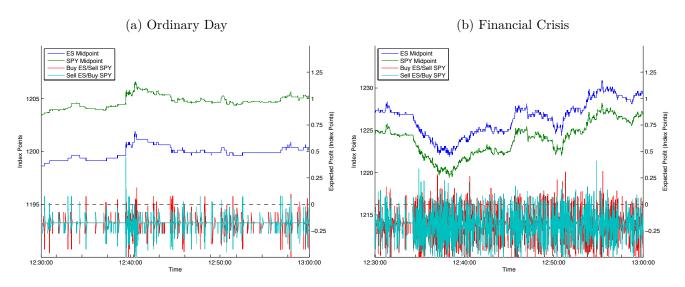
## 5.1 Computing the ES-SPY Arbitrage

Figure 5.1 illustrates the exercise we conduct. The top portion depicts the midpoint prices of ES and SPY over the course of a fairly typical 30-minute period of trading (Panel a) and a volatile period of trading during the financial crisis (Panel b). Notice that, while there is a difference in levels between the two securities,<sup>14</sup> the two securities' price paths are highly correlated at this time resolution. The bottom portion depicts our estimate of the instantaneous profits (described below) associated with simultaneously buying one security (at its ask) and selling the other (at its bid). Most of the time these instantaneous profits are negative, reflecting the fact that buying one security while selling the other entails paying half the bid-ask spread in each market, constituting 0.175 index points in total. However, every so often the instantaneous profits associated with these trades turn positive. These are the moments where one security's price has just jumped a meaningful amount but the other security's price has not yet changed – which we know is common from the correlation breakdown analysis. At such moments, buying the cheaper security and selling the more expensive security (with cheap and expensive defined relative to the difference in levels between the two securities) is sufficiently profitable to overcome bid-ask spread costs. Our exercise is to compute the frequency, duration, and profitability of such trading opportunities. These trading opportunities represent the prize at stake in the high-frequency trading arms race, for this particular trade in this particular market.

<sup>&</sup>lt;sup>14</sup>There are three differences between ES and SPY that drive the difference in levels. First, ES is larger than SPY by a term that represents the carrying cost of the S&P 500 index until the ES contract's expiration date. Second, SPY is larger than ES by a term that represents S&P 500 dividends, since SPY holders receive dividends (which accumulate and then are distributed at the end of each quarter) and ES holders do not. Third, the basket of stocks in the SPY creation-redemption basket typically differs slightly from the basket of stocks in the S&P 500 index; this is known as ETF tracking error.

#### Figure 5.1: Technical Arbitrage Illustrated

Notes: This figure illustrates the technical arbitrage between ES and SPY on an ordinary trading day (5/3/2010) in Panel (a) and a day during the financial crisis (9/22/2008) in Panel (b). In each panel, the top pair of lines depict the equal-weighted midpoint prices of ES and SPY, with SPY prices multiplied by 10 to reflect the fact that SPY tracks  $\frac{1}{10}$  the S&P 500 index. The bottom pair of lines depict our estimate of the instantaneous profits associated with buying one security at its ask and selling the other security at its bid. These profits are measured in S&P 500 index points per unit transacted. For details regarding the data, see Section 3. For details regarding the computation of instantaneous arbitrage profits, see Section 5.1.



To begin, define the instantaneous spread between ES and SPY at millisecond t as

$$S_t = P_{ES,t}^{mid} - 10P_{SPY,t}^{mid}, (5.1)$$

where  $P_{j,t}^{mid}$  denotes the midpoint between the bid and ask at millisecond t for security  $j \in \{ES, SPY\}$ , and the 10 reflects the fact that SPY tracks  $\frac{1}{10}$  the S&P 500 index. Define the moving-average spread between ES and SPY at millisecond t as

$$\bar{S}_t = \frac{1}{\tau^*} \sum_{i=t-\tau^*}^{t-1} S_i, \tag{5.2}$$

where  $\tau^*$  denotes the amount of time it takes, in milliseconds, for the ES-SPY averaged-return correlation to reach 0.99, in the trailing month up to the date of time t. The high correlation of ES and SPY at intervals of length  $\tau^*$  implies that prices over this time horizon produce relatively stable spreads.<sup>15</sup> We define a trading rule based on the presumption that, at high-frequency time horizons, deviations of  $S_t$  from  $\bar{S}_t$  are driven mostly by the correlation breakdown phenomenon we documented in Section 4. For instance, if ES and SPY increase in price by the same amount, but ES's price increase occurs a few milliseconds before SPY's price increase, then the instantaneous spread will first increase (when the price of ES increases) and then decrease back to its initial level (when the price of SPY increases), while  $\bar{S}_t$  will remain essentially unchanged.

We consider a deviation of  $S_t$  from  $\bar{S}_t$  as large enough to trigger an arbitrage opportunity if it results in the instantaneous spread market "crossing" the moving-average spread. Specifically, define the bid and ask in the implicit spread market according to  $S_t^{bid} = P_{ES,t}^{bid} - 10P_{SPY,t}^{ask}$  and  $S_t^{ask} = P_{ES,t}^{ask} - 10P_{SPY,t}^{bid}$ . Note that  $S_t^{bid} < S_t < S_t^{ask}$  at all times t by the fact that the individual markets cannot be crossed, and that typically we will also have  $S_t^{bid} < \bar{S}_t < S_t^{ask}$ . If at some time t there is a large enough jump in the price of ES or SPY such that the instantaneous spread market crosses the moving-average spread, i.e.,  $\bar{S}_t < S_t^{bid}$  or  $S_t^{ask} < \bar{S}_t$ , then we say that an arbitrage opportunity has started at time t, which we now denote as  $t_{start}$ . We treat the relevant transactions cost of executing the arbitrage opportunity as the bid-ask spread costs associated with buying one security at its ask while selling the other at its bid.<sup>16</sup> Expected profits, on a

<sup>&</sup>lt;sup>15</sup>Economically, spreads are stable at such time horizons because the three differences between ES and SPY which drive the difference in levels – cost of carry until contract expiration, quarterly S&P 500 dividends, and ETF tracking error (cf. footnote 14) – are approximately stationary at time horizons on the order of seconds or a minute. Over longer time horizons, however, such as days or weeks, there is noticeable drift in the ES-SPY spread, mostly due to the way the cost of carry difference between the two securities changes as the ES contract approaches expiration.

<sup>&</sup>lt;sup>16</sup>Our understanding is that this is the best simple estimate of transactions costs. A richer estimate of transactions costs would account for the fact that the trader might not need to pay half the bid-ask spread in both ES and SPY, which would lower costs, and would account for exchange fees, which would increase costs. As an example, a high-frequency trader who detects a jump in the price of ES that makes the price of SPY stale might trade

$$\pi = \begin{cases} \bar{S}_{t_{start}} - S^{ask}_{t_{start}} & \text{if } S^{ask}_{t_{start}} < \bar{S}_{t_{start}} \\ S^{bid}_{t_{start}} - \bar{S}_{t_{start}} & \text{if } S^{bid}_{t_{start}} > \bar{S}_{t_{start}}. \end{cases}$$
(5.3)

If our presumption is correct that the instantaneous market crossing the moving-average is due to correlation breakdown, then in the data the instantaneous market will uncross reasonably quickly. We define the ending time of the arbitrage,  $t_{end}$ , as the first millisecond after  $t_{start}$  in which the market uncrosses, the duration of the arbitrage as  $t_{end} - t_{start}$ , and label the opportunity a "good arb." If the expected profitability of the arbitrage varies over the time interval  $[t_{start}, t_{end}]$ , i.e., the instantaneous spread takes on multiple values before it uncrosses the moving average, then we record the full time-path of expected profits and quantities and compute the quantity-weighted average profits.<sup>17</sup>

In the event that the instantaneous market does not uncross the moving-average of the spread after a modest amount of time (we use  $\tau^*$ ) – e.g., what looked to us like a temporary arbitrage opportunity was actually a permanent change in expected dividends or short-term interest rates – then we declare the opportunity a "bad arb".

If an arbitrage opportunity lasts fewer than 4ms, the one-way speed-of-light travel time between New York and Chicago, it is not exploitable under any possible technological advances in speed (other than by a god-like arbitrageur who is not bound by special relativity). Therefore, such opportunities should not be counted as part of the prize that high-frequency trading firms are competing for, and we drop them from the analysis.<sup>18</sup>

instantaneously in SPY, at the stale prices, paying half the bid-ask spread, but might seek to trade in ES at its new price as a liquidity provider, potentially earning rather than paying half the bid-ask spread. Also complicating matters are that high-frequency trading firms' trading fees are often substantially offset by exchange rebates for liquidity provision.

<sup>&</sup>lt;sup>17</sup>Throughout the interval  $[t_{start}, t_{end}]$  we compute both the actual empirical order book and a hypothetical order book which accounts for our arbitrageur's trade activity. The reason this matters is that it is common that the trades in ES and SPY that our arbitrageur makes overlap with trades in ES and SPY that someone in the data makes, and we need to account for this to avoid double counting. Here is an example to illustrate. Suppose that at time  $t_{start}$  an arbitrage opportunity starts which involves buying all 10000 shares of SPY available in the NYSE order book at the ask price of p. Suppose that the next message in the NYSE data feed, at time  $t' < t_{end}$ , reports that there are 2000 shares of SPY available at price p – either a trader with 8000 shares offered at p just removed his ask, or another trader just purchased 8000 shares at the ask. Our arbitrageur buys all 10000 shares available at time  $t_{start}$ , but does not buy any additional shares at time t'. Even though the NYSE data feed reports that there are 2000 shares of SPY at p at t', our hypothetical order book regards there as being 0 shares of SPY left at p at t'. If, on the other hand, the next message in the NYSE data feed at time t' had reported that there are 12000 shares of SPY available at price p, then our arbitrageur would have purchased 10000 shares at time  $t_{start}$ , and then an additional 2000 (=12000-10000) shares at time t'.

<sup>&</sup>lt;sup>18</sup>Prior to Nov 24, 2008, when the CME data was only at the centisecond level but the NYSE data was at the millisecond level, we filter out arbitrage opportunities that last fewer than 9ms, to account for the maximum combined effect of the rounding of the CME data to centisecond level (up to 5ms) and the speed-of-light travel time (4ms).

#### Table 3: ES-SPY Arbitrage Summary Statistics, 2005-2011

*Notes:* This table shows the mean and various percentiles of arbitrage variables from the mechanical trading strategy between the E-mini S&P 500 future (ES) and the SPDR S&P 500 ETF (SPY) described in Section 5.1. The data, described in Section 3, cover January 2005 to December 2011. # of Arbs/Day indicates the number of arbitrage opportunities for each trading day. Qty denotes the size of each arbitrage opportunity, measured in the number of ES lots traded. Per-Arb Profits are computed in index points as described in the text and in dollars by multiplying index points times quantity in ES lots times 50, because each ES contract has notional value of 50 times the S&P 500 index. Total Daily Profits - NYSE Data indicates the total profits from all arbitrage opportunities over the course of a trading day, based on the depth we observe in our NYSE data. Total Daily Profits - All Exchanges indicates the total profits from all arbitrage opportunities over the course of a trading day, under the assumption that including the depth from other equities exchanges multiplies the quantity available to trade by a factor of (1 / NYSE market share in SPY), as discussed in the text. % ES initiated indicates the percentage of arbitrage opportunities that are initiated by a change in the price of ES, with the remainder initiated by a change in the price of SPY. % Good Arbs indicates the percentage of arbitrage opportunities where the market uncrosses within a  $\tau^*$  time interval, as described in the text, with the remainder being bad arbs. % Buy vs. Sell indicates the percentage of arbitrage opportunities in which the arbitrage involves buying spread, defined as buying ES and selling SPY, with the remainder being opportunities in which the arb involves selling spread.

		Percentile						
	Mean	1	5	25	50	75	95	99
# of Arbs/Day	801	118	173	285	439	876	2498	5353
Qty (ES Lots)	13.83	0.20	0.20	1.25	4.20	11.99	52.00	145.00
Per-Arb Profits (Index Pts)	0.09	0.05	0.05	0.06	0.08	0.11	0.15	0.22
Per-Arb Profits (\$)	\$98.02	\$0.59	\$1.08	\$5.34	\$17.05	\$50.37	\$258.07	\$927.07
Total Daily Profits - NYSE Data (\$)	979k	5k	9k	18k	\$33k	57k	204k	554k
Total Daily Profits - All Exchanges (\$)	\$306k	27k	\$39k	\$75k	\$128k	218k	\$756k	\$2,333k
% ES Initiated	88.56%							
% Good Arbs	99.99%							
% Buy vs. Sell	49.77%							

## 5.2 Results on ES-SPY Arbitrage

#### 5.2.1 Summary Statistics

Table 3 reports summary statistics on the ES-SPY arbitrage opportunity over our full dataset, 2005-2011. Throughout this section, we drop arbitrage opportunities with per-unit profitability  $\pi$  of strictly less than 0.05 index points, or one-half of one penny in the market for SPY.

An average day in our dataset has about 800 arbitrage opportunities, while an average arbitrage opportunity has quantity of 14 ES lots (7,000 SPY shares) and profitability of 0.09 in index points (per-unit traded) and \$98.02 in dollars. The 99th percentile of arbitrage opportunities has a quantity of 145 ES lots (72,500 SPY shares) and profitability of 0.22 in index points and \$927.07 in dollars.

Total daily profits in our data are on average \$79k per day, with profits on a 99th percentile

day of \$554k. Since our SPY data come from just one of the major equities exchanges, and depth in the SPY book is the limiting factor in terms of quantity traded for a given arbitrage in nearly all instances (typically the depths differ by an order of magnitude), we also include an estimate of what total ES-SPY profits would be if we had SPY data from all exchanges and not just NYSE. We do this by multiplying each day's total profits based on our NYSE data by a factor of (1 / NYSE's market share in SPY), with daily market share data sourced from Bloomberg.<sup>19</sup> This yields average profits of \$306k per day, or roughly \$75mm per year. We discuss the total size of the arbitrage opportunity in more detail below in Section 5.3.

88.56% of the arbitrage opportunities in our dataset are initiated by a price change in ES, with the remaining 11.44% initiated by a price change in SPY. That the large majority of arbitrage opportunities are initiated by ES is consistent with the practitioner perception that the ES market is the center for price discovery in the S&P 500 index, as well as with our finding in Section 4.1.1 that correlations are higher when we treat the New York market as lagging Chicago than when we treat the Chicago market as lagging New York. Note, though, that the equities underlying the S&P 500 index trade in New York, so innovations in the index that are driven by news for particular stocks may be incorporated into SPY before ES. This may partly explain why 11% of the arbitrage opportunities are initiated by SPY rather than ES.

99.99% of the arbitrage opportunities we identify are "good arbs," meaning that large deviations of the instantaneous ES-SPY spread  $S_t$  from its moving-average level  $\bar{S}_t$  nearly always reverse within a modest amount of time. This is one indication that our method of computing the ES-SPY arbitrage opportunity is sensible.

#### 5.2.2 Evolution Over Time: 2005-2011

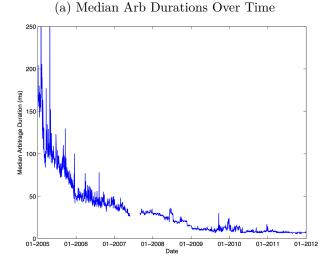
In this sub-section we explore how the ES-SPY arbitrage opportunity has evolved over time.

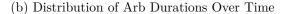
Figure 5.2 explores the duration of ES-SPY arbitrage opportunities over the time of our data set, covering 2005-2011. As can be seen in Figure 5.2a, the median duration of arbitrage opportunities has declined dramatically over this time period, from a median of 97 ms in 2005 to a median of 7 ms in 2011. Figure 5.2b plots the distribution of arbitrage durations over time, asking what proportion of arbitrage opportunities last at least a certain amount of time, for each year in our data. The figure conveys how the speed race has steadily raised the bar for how fast one must be to capture arbitrage opportunities. For instance, in 2005 nearly all arbitrage opportunities lasted at least 10ms and most lasted at least 50ms, whereas by 2011 essentially none lasted 50ms and very few lasted even 10ms.

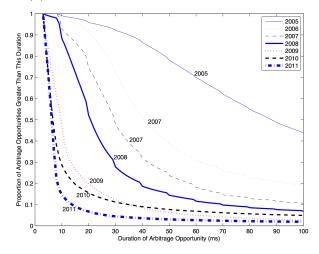
<sup>&</sup>lt;sup>19</sup>NYSE's daily market share in SPY has a mean of 25.9% over the time period of our data, with mean daily market share highest in 2007 (33.0%) and lowest in 2011 (20.4%). Most of the remainder of the volume is split

#### Figure 5.2: Duration of ES & SPY Arbitrage Opportunities Over Time: 2005-2011

Notes: Panel (a) shows the median duration of arbitrage opportunities between the E-mini S&P 500 future (ES) and the SPDR S&P 500 ETF (SPY) from January 2005 to December 2011. Each point represents the median duration of that day's arbitrage opportunities. Panel (b) plots arbitrage duration against the proportion of arbitrage opportunities lasting at least that duration, for each year in our dataset. Panel (b) restricts attention to arbitrage opportunities with per-unit profits of at least 0.10 index points. The discontinuity in the time series (5/30/2007-8/28/2007) arises from omitted data resulting from data issues acknowledged by the NYSE. We drop arbitrage opportunities that last fewer than 4ms, which is the one-way speed-of-light travel time between New York and Chicago. Prior to Nov 24, 2008, we drop arbitrage opportunities that last fewer than 9ms, which is the maximum combined effect of the speed-of-light travel time and the rounding of the CME data to centiseconds. See Section 5.1 for further details regarding the ES-SPY arbitrage. See Section 3 for details regarding the data.







#### Figure 5.3: Profitability of ES & SPY Arbitrage Opportunities Over Time: 2005-2011

*Notes:* Panel (a) shows the median profitability of arbitrage opportunities (per unit traded) between the E-mini S&P 500 future (ES) and the SPDR S&P 500 ETF (SPY) from January 2005 to December 2011. Each point represents the median profitability per unit traded of that day's arbitrage opportunities. Panel (b) plots the kernel density of per-arbitrage profits for each year in our dataset. The discontinuity in the time series (5/30/2007-8/28/2007) arises from omitted data resulting from data issues acknowledged by the NYSE. See Section 5.1 for details regarding the ES-SPY arbitrage. See Section 3 for details regarding the data.

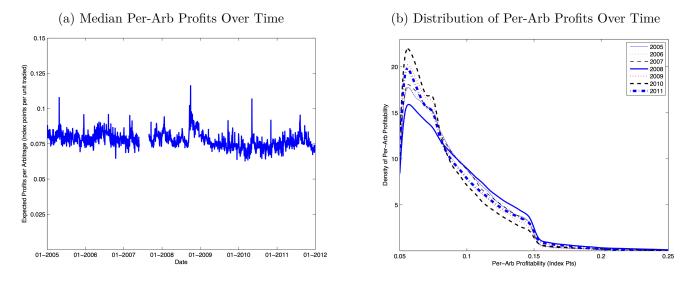


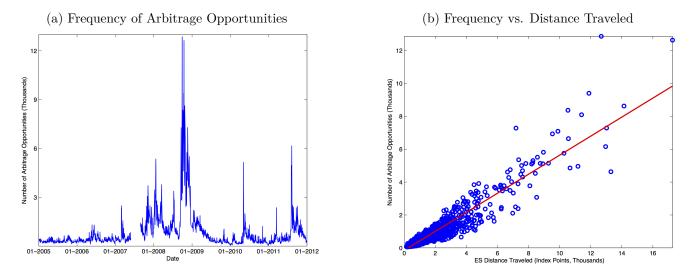
Figure 5.3 explores the per-arbitrage profitability of ES-SPY arbitrage opportunities over the time of our data set. In contrast to arbitrage durations, arbitrage profits have remained remarkably constant over time. Figure 5.3a shows that the median profits per contract traded have remained steady at around 0.08 index points, with the exception of the 2008 financial crisis when they were a bit larger. Figure 5.3b shows that the distribution of profits has also remained relatively stable over time, again with the exception of the 2008 financial crisis where the right-tail of profit opportunities is noticeably larger.

Figure 5.4 explores the frequency of ES-SPY arbitrage opportunities over the time of our data set. Unlike per-arb profitability, the frequency of arbitrage opportunities varies considerably over time. Figure 5.4a shows that the median arbitrage frequency seems to track the overall volatility of the market, with frequency especially high during the financial crisis in 2008, the Flash Crash on 5/6/2010, and the European crisis in summer 2011. This makes intuitive sense in light of Figure 5.1 above: when the market is more volatile, there are more arbitrage opportunities because there are more jumps in one market that leave prices temporarily stale in the other market. Figure 5.4, Panel (b) documents this observation rigorously. The figure plots the number of arbitrage opportunities on a given trading day against a measure we call distance traveled, defined as the sum

between the other three largest exchanges, NASDAQ, BATS and DirectEdge.

#### Figure 5.4: Frequency of ES & SPY Arbitrage Opportunities Over Time: 2005-2011

Notes: Panel (a) shows the time series of the total number of arbitrage opportunities between the E-mini S&P 500 future (ES) and the SPDR S&P 500 ETF (SPY), for each trading day in our data. Panel (b) depicts a scatter plot of the total number of arbitrage opportunities in a trading day against that day's ES distance traveled. Distance traveled is defined as the sum of the absolute-value of changes in the ES midpoint price over the course of the trading day. The solid line represents the fitted values from a linear regression of arbitrage frequency on distance traveled. For more details on the trading strategy, see Section 5.1. The discontinuity in the time series (5/30/2007-8/28/2007) arises from omitted data resulting from data issues acknowledged by the NYSE. See Section 5.1 for details regarding the ES-SPY arbitrage. See Section 3 for details regarding the data.



of the absolute-value of changes in the ES midpoint price over the course of the trading day. This one simple statistic explains nearly all of the variation in the number of arbitrage opportunities per day: the  $R^2$  of the regression of daily arbitrage frequency on daily distance traveled is 0.87.

Together, the results depicted in Figures 5.2, 5.3 and 5.4 suggest that the ES-SPY arbitrage opportunity should be thought of more as a mechanical "constant" of the continuous limit order book market design than as a profit opportunity that is competed away over time. Competition has clearly reduced the amount of time that arbitrage opportunities last (Figure 5.2), but the size of arbitrage opportunities has remained remarkably constant (Figure 5.3), and the frequency of arbitrage opportunities seems to be driven mostly by market volatility (Figure 5.4). These facts both inform and are explained by our model in Section 6.

#### 5.3 Discussion

We have shown that the continuous limit order book market design leads to frequent technical arbitrage opportunities, available to whomever is fastest, which in turn induces an arms race in speed. Moreover, the arms race does not actually compete away the prize, but rather just raises the bar for capturing it. In this section, we briefly discuss the magnitude of the prize. We make two sets of remarks.

First, we suspect that our estimate of the annual value of the ES-SPY arbitrage opportunityan average of around \$75mm per year, fluctuating as high as \$151mm in 2008 (the highest volatility year in our data) and as low as 35mm in 2005 (the lowest volatility year in our data) – is an underestimate, for at least three reasons. One, our trading strategy is extremely simplistic. This simplicity is useful for transparency of the exercise and for consistency when we examine how the arbitrage opportunity has evolved over time, but it is likely that there are more optimized and/or complicated trading strategies that produce higher profits. Two, our trading strategy involves transacting at market in both ES and SPY, which means paying half the bid-ask spread in both markets. An alternative approach which economizes on transactions costs is to transact at market only in the security that lags - e.g., if ES jumps, transact at market in SPY but not in ES. Since 89% of our arbitrage opportunities are initiated by a jump in ES, and the minimum ES bid-ask spread is substantially larger than the minimum SPY bid-ask spread (0.25 index points versus 0.10 index points), the transactions cost savings from this approach can be meaningful. Three, our CME data consist of all of the order book messages that are transmitted publicly to CME data feed subscribers, but we do not have access to the trade notifications that are transmitted privately only to the parties involved in a particular trade. It has recently been reported (Patterson, Strasburg and Pleven, 2013) that order-book updates lag trade notifications by an average of several milliseconds, due to the way that the CME's servers report message notifications. This lag could cause us to miss profitable trading opportunities; in particular, we worry that we are especially likely to miss some of the largest trading opportunities, since large jumps in ES triggered by large orders in ES also will trigger the most trade notifications, and hence the most lag.

Second, and more importantly, ES-SPY is just the tip of the iceberg in the race for speed. We are aware of at least four categories of speed races analogous to ES-SPY. One, there are hundreds of trades substantially similar to ES-SPY, consisting of securities that are highly correlated and with sufficient liquidity to yield meaningful profits from simple mechanical arbitrage strategies. Figure 5.5 provides an illustrative partial list.<sup>20</sup> Two, because equity markets are fragmented – the same security trades on multiple exchanges – there are trades even simpler than ES-SPY. For instance, one can arbitrage SPY on NYSE against SPY on NASDAQ (or BATS, DirectEdge, etc.).

<sup>&</sup>lt;sup>20</sup>In equities data downloaded from Yahoo! finance, we found 391 pairs of equity securities with daily returns correlation of at least 0.90 and average daily trading volume of at least \$100mm per security (calendar year 2011). Unfortunately, it has not yet been possible to perform a similar screen on the universe of all securities, including, e.g., index futures, commodities, bonds, currencies, etc., due to data limitations. Instead, we include illustrative examples across all security types in Figure 5.5.

#### Figure 5.5: Illustrative List of Highly Correlated Securities

E-mini S&P 500 Futures (ES) vs. SPDR S&P 500 ETF (SPY) E-mini S&P 500 Futures (ES) vs. iShares S&P 500 ETF (IVV) E-mini S&P 500 Futures (ES) vs. Vanguard S&P 500 ETF (VOO) E-mini S&P 500 Futures (ES) vs. ProShares Ultra (2x) S&P 500 ETF (SSO) E-mini S&P 500 Futures (ES) vs. ProShares UltraPro (3x) S&P 500 ETF (UPRO) E-mini S&P 500 Futures (ES) vs. ProShares Short S&P 500 ETF (SH) E-mini S&P 500 Futures (ES) vs. ProShares Ultra (2x) Short S&P 500 ETF (SDS) E-mini S&P 500 Futures (ES) vs. ProShares UltraPro (3x) Short S&P 500 ETF (SPXU) E-mini S&P 500 Futures (ES) vs. 9 Select Sector SPDR ETFs E-mini S&P 500 Futures (ES) vs. E-mini Dow Futures (YM) E-mini S&P 500 Futures (ES) vs. E-mini Nasdaq 100 Futures (NQ) E-mini S&P 500 Futures (ES) vs. E-mini S&P MidCap 400 Futures (EMD) E-mini S&P 500 Futures (ES) vs. Russell 2000 Index Mini Futures (TF) E-mini Dow Futures (YM) vs. SPDR Dow Jones Industrial Average ETF (DIA) E-mini Dow Futures (YM) vs. ProShares Ultra (2x) Dow 30 ETF (DDM) E-mini Dow Futures (YM) vs. ProShares UltraPro (3x) Dow 30 ETF (UDOW) E-mini Dow Futures (YM) vs. ProShares Short Dow 30 ETF (DOG) E-mini Dow Futures (YM) vs. ProShares Ultra (2x) Short Dow 30 ETF (DXD) E-mini Dow Futures (YM) vs. ProShares UltraPro (3x) Short Dow 30 ETF (SDOW) E-mini Nasdag 100 Futures (NQ) vs. ProShares QQQ Trust ETF (QQQ) E-mini Nasdaq 100 Futures (NQ) vs. Technology Select Sector SPDR (XLK) Russell 2000 Index Mini Futures (TF) vs. iShares Russell 2000 ETF (IWM) Euro Stoxx 50 Futures (FESX) vs. Xetra DAX Futures (FDAX) Euro Stoxx 50 Futures (FESX) vs. CAC 40 Futures (FCE) Euro Stoxx 50 Futures (FESX) vs. iShares MSCI EAFE Index Fund (EFA) Nikkei 225 Futures (NIY) vs. MSCI Japan Index Fund (EWJ) Financial Sector SPDR (XLF) vs. Direxion Daily Financial Bull 3x (FAS) Euro Futures (6E) vs. Spot EURUSD Euro Futures (6E) vs. E-mini Euro Futures (E7) Euro Futures (6E) vs. E-micro EUR/USD Futures (M6E) E-mini Euro Futures (E7) vs. Spot EURUSD E-mini Euro Futures (E7) vs. E-micro EUR/USD Futures (M6E) E-micro EUR/USD Futures (M6E) vs. Spot EURUSD Japanese Yen Futures (6J) vs. Spot USDJPY Japanese Yen Futures (6J) vs. E-mini Japanese Yen Futures (J7) E-mini Japanese Yen Futures (J7) vs. Spot USDJPY British Pound Futures (6B) vs. Spot GBPUSD Australian Dollar Futures (6B) vs. Spot AUDUSD Swiss Franc Futures (6S) vs. Spot USDCHF Canadian Dollar Futures (6C) vs. Spot USDCAD New Zealand Dollar Futures (6N) vs. Spot NZDUSD Mexican Peso Futures (6M) vs. Spot USDMXN Gold Futures (GC) vs. miNY Gold Futures (QO) Gold Futures (GC) vs. Spot Gold (XAUUSD)

Gold Futures (GC) vs. E-micro Gold Futures (MGC) Gold Futures (GC) vs. SPDR Gold Trust (GLD) Gold Futures (GC) vs. iShares Gold Trust (IAU) miNY Gold Futures (QO) vs. E-micro Gold Futures (MGC) miNY Gold Futures (QO) vs. Spot Gold (XAUUSD) miNY Gold Futures (QO) vs. SPDR Gold Trust (GLD) miNY Gold Futures (QO) vs. iShares Gold Trust (IAU) E-micro Gold Futures (MGC) vs. SPDR Gold Trust (GLD) E-micro Gold Futures (MGC) vs. iShares Gold Trust (IAU) E-micro Gold Futures (MGC) vs. Spot Gold (XAUUSD) Market Vectors Gold Miners (GDX) vs. Direxion Daily Gold Miners Bull 3x (NUGT) Silver Futures (SI) vs. miNY Silver Futures (QI) Silver Futures (SI) vs. iShares Silver Trust (SLV) Silver Futures (SI) vs. Spot Silver (XAGUSD) miNY Silver Futures (QI) vs. iShares Silver Trust (SLV) miNY Silver Futures (QI) vs. Spot Silver (XAGUSD) Platinum Futures (PL) vs. Spot Platinum (XPTUSD) Palladium Futures (PA) vs. Spot Palladium (XPDUSD) Eurodollar Futures Front Month (ED) vs. (12 back month contracts) 10 Yr Treasury Note Futures (ZN) vs. 5 Yr Treasury Note Futures (ZF 10 Yr Treasury Note Futures (ZN) vs. 30 Yr Treasury Bond Futures (ZB) 10 Yr Treasury Note Futures (ZN) vs. 7-10 Yr Treasury Note 2 Yr Treasury Note Futures (ZT) vs. 1-2 Yr Treasury Note 2 Yr Treasury Note Futures (ZT) vs. iShares Barclays 1-3 Yr Treasury Fund (SHY) 5 Yr Treasury Note Futures (ZF) vs. 4-5 Yr Treasury Note 30 Yr Treasury Bond Futures (ZB) vs. iShares Barclays 20 Yr Treasury Fund (TLT) 30 Yr Treasury Bond Futures (ZB) vs. ProShares UltraShort 20 Yr Treasury Fund (TBT) 30 Yr Treasury Bond Futures (ZB) vs. ProShares Short 20 Year Treasury Fund (TBF) 30 Yr Treasury Bond Futures (ZB) vs. 15+ Yr Treasury Bond Crude Oil Futures Front Month (CL) vs. (6 back month contracts) Crude Oil Futures (CL) vs. ICE Brent Crude (B) Crude Oil Futures (CL) vs. E-mini Crude Oil Futures (QM) Crude Oil Futures (CL) vs. United States Oil Fund (USO) Crude Oil Futures (CL) vs. ProShares Ultra DJ-UBS Crude Oil (UCO) Crude Oil Futures (CL) vs. iPath S&P Crude Oil Index (OIL) ICE Brent Crude Front Month (B) vs. (6 back month contracts) ICE Brent Crude Front Month (B) vs. E-mini Crude Oil Futures (QM) ICE Brent Crude (B) vs. United States Oil Fund (USO) ICE Brent Crude (B) vs. ProShares Ultra DJ-UBS Crude Oil (UCO) ICE Brent Crude (B) vs. iPath S&P Crude Oil Index (OIL) E-mini Crude Oil Futures (QM) vs. United States Oil Fund (USO) E-mini Crude Oil Futures (QM) vs. ProShares Ultra DJ-UBS Crude Oil (UCO) E-mini Crude Oil Futures (QM) vs. iPath S&P Crude Oil Index (OIL) Natural Gas (Henry Hub) Futures (NG) vs. United States Nat Gas Fund (UNG)

We are unable to detect such trades because the latency between equities exchanges – all of whose servers are located in server farms in New Jersey – is measured in microseconds, which is finer than the current resolution of researcher-available exchange data. However, some indirect evidence for the importance and harmfulness of this type of arbitrage is that an entire new exchange, IEX, is being launched devoted to mitigating just this one aspect of the arms race (Patterson, 2013). Three, securities that are meaningfully correlated, but with correlation far from one, can also be traded in a manner analogous to ES-SPY. For instance, even though the GS-MS correlation is far from one, a large jump in GS may be sufficiently informative about the price of MS that it induces a race to react in the market for MS. As we showed in Section 4.1.2, the equities market correlation matrix breaks down at high frequency, suggesting that such trading opportunities – whether they involve pairs of stocks or statistical relationships among sets of stocks – may be important. Four, in addition to the race to snipe stale quotes, there is also a race among liquidity providers to the top of the book (cf. Farmer and Skouras (2012*b*)). This last race is an artifact of the minimum tick increment imposed by regulators and/or exchanges.

While we hesitate, in the context of the present paper, to put a precise estimate on the total prize at stake in the arms race, back-of-the-envelope extrapolation from our ES-SPY estimates suggests that the annual sums are in the billions.

# 6 Model: Economic Implications of the Arms Race

We have established three empirical facts about continuous limit order book markets. First, market correlations completely break down at high-enough frequency, even for securities that are nearly perfectly correlated at longer frequencies, such as SPY and ES. Second, this correlation breakdown is associated with frequent technical arbitrage opportunities, available to whomever wins the race to exploit them. Third, the prize in the arms race seems to be more like a "constant" than something that is competed away over time.

We now develop a purposefully simple model that is informed by the first two facts and seeks to make sense of the third. The model ultimately serves two related purposes: it is a critique of the continuous limit order book market design, and it identifies the economic implications of the HFT arms race.

## 6.1 Preliminaries

Security x with perfect public signal y There is a security x that trades on a continuous limit order book market, the rules of which are described in Section 2. There is a publicly observable signal y of the value of security x. We make the following purposefully strong assumption: the

fundamental value of x is *perfectly* correlated to the public signal y, and, moreover, x can always be costlessly liquidated at this fundamental value. This is a "best case" scenario for price discovery and liquidity provision in a continuous limit order book.

We think of x and y as a metaphor for pairs or sets of securities that are highly correlated. In our leading example, x is SPY and y is ES. Numerous other examples are discussed in Section 5.3. An alternative interpretation of y is as publicly observable news about the fundamental value of x. For example, y could correspond to public news coming from Fed announcements, earnings announcements, consumer confidence reports, etc.

The signal y, and hence the fundamental value of security x, evolves as a compound Poisson jump process with arrival rate  $\lambda_{jump}$  and jump distribution  $F_{jump}$ . The jump distribution has finite (i.e., discrete) bounded support and is symmetric with mean zero. Let J denote the random variable formed by drawing randomly according to  $F_{jump}$ , and then taking the absolute value; we will refer to J as the jump size distribution. To fix ideas, a simple example of a jump distribution is where the support is  $\{-1, +1\}$  and positive and negative jumps are equally likely; in this case, all jumps have jump size equal to 1. Referring back to the S&P 500 arbitrage example, a jump in y can be interpreted as a discrete change in the price level of the S&P 500 futures contract in Chicago. Such jumps naturally have discrete support because futures contracts trade in units of 0.25 index points.

**Players: Investors and Market Makers** There are two types of players, investors and market makers. Both types of players are risk neutral and there is no discounting.

The players we call investors we think of as the end users of financial markets: mutual funds, pension funds, hedge funds, individuals, etc. Since there is no asymmetric information about fundamentals in our model, our investors could equivalently be called "liquidity traders" as in Glosten and Milgrom (1985) or "noise traders" as in Kyle (1985). Investors arrive stochastically to the market with an inelastic need to either buy or sell a unit of x. The arrival process is Poisson with rate  $\lambda_{invest}$ , and, conditional on arrival, it is equal probability that the investor needs to buy as opposed to sell. Payoffs for investors are defined as follows. If an investor arrives to market at time t needing to buy one unit, and then buys a unit at time  $t' \geq t$  for price p, her payoff is  $(y_{t'} - p) - f_{delaycost}(t' - t)$ , where  $y_{t'}$  is the fundamental value of x at the time she trades, and the function  $f_{delaycost} : \mathbb{R}^+ \to \mathbb{R}^+$  gives the cost to the investor of waiting t' - t units of time to execute her trade. If the investor arrives to market at time t needing to sell one unit, and then sells a unit at time  $t' \geq t$  for price p, her payoff is  $(p - y_{t'}) - f_{delaycost}(t' - t)$ . We assume that the cost of delay function satisfies  $f_{delaycost}(0) = 0$ , and is strictly increasing and continuous. In words, all else equal, investors prefer to transact sooner rather than later. In the equilibrium we derive below in Section 6.2, investors choose to transact immediately. In the equilibria of frequent batch auctions, studied in Section 7, investors will choose to transact at the next available batch auction. Once an investor transacts, they exit the game.

The players we call market makers we think of as representing HFTs and other trading firms. Market makers have no intrinsic demand to buy or sell x. Their goal in trading is simply to buy x at prices lower than y, and to sell x at prices higher than y. If a market maker buys a share of x at price p at time t, they earn profits from that trade of  $y_t - p$ ; similarly, if they sell a share of x at price p at time t they earn profits from that trade of  $p - y_t$ . Their objective is to maximize profits per unit time, or equivalently, total profits over the course of the trading day. The number of market makers, N, will be governed by an equilibrium zero-profit condition.

We assume that investors act only as "takers" of liquidity, whereas market makers act as both "makers" and "takers" of liquidity. More concretely, we assume that investors only use marketable limit orders, which are limit orders with a bid amount weakly greater than the best outstanding ask (if buying) or an ask amount weakly lower than the best outstanding bid (if selling), whereas market makers may use both marketable and non-marketable limit orders.<sup>21</sup>

Signal Latency and Speed Technology The public signal y of security x's value is observable by investors and market makers with a small time delay ("signal latency"). This time delay can be interpreted as the time it takes information to travel, be processed, etc. We assume that all players can observe the signal y costlessly at delay  $\delta_{slow} > 0$ , meaning that the value of signal yat time t is observed at time  $t + \delta_{slow}$ . In addition, all players can invest in technology that allows them to observe the signal faster. We model this in a simple way: players can pay nothing and observe the signal y with delay  $\delta_{slow}$ , or they can pay a cost  $c_{speed}$ , interpreted as a rental cost per unit time, and observe the signal y with delay of  $\delta_{fast} < \delta_{slow}$ . The cost  $c_{speed}$  is a metaphor for the cost of access to high-speed fiber optic cables (such as the Spread Networks cable described in the introduction), the cost of cutting-edge computers, the cost of the relevant human capital, etc. We assume that investment in speed is publicly observable.

Define  $\delta = \delta_{slow} - \delta_{fast}$  as the speed difference between fast and slow players. For ease of exposition we normalize  $\delta_{fast} = 0$ , so  $\delta = \delta_{slow}$ .

We assume that all players in the market for x can submit orders and other types of messages instantaneously. That is, if any player decides to submit a message at time t, it reaches the market

<sup>&</sup>lt;sup>21</sup>The assumption that investors (equivalently, liquidity traders or noise traders) are liquidity takers is standard in the market microstructure literature. Our treatment of market makers as both makers and takers of liquidity is slightly non-standard. This is because our market makers will play a role that combines aspects of what the traditional market microstructure literature calls a market maker (who provides liquidity) and what the traditional literature calls an informed trader (who takes liquidity). This will become more clear when we describe the role market makers play in equilibrium below in Section 6.2.2.

at exactly time t. If multiple messages reach the market at the same time, they are processed in serial in a random order. This random tie-breaking can be interpreted as messages being transmitted with small random latency, and then processed serially in the order received.<sup>22</sup>

## 6.2 Equilibrium

We construct a Nash equilibrium as follows.

#### 6.2.1 Investors

Investors trade immediately when their demand arises, buying or selling at the best available ask or bid, respectively. As we will see below, the bid-ask spread is stationary in equilibrium, so investors have no incentive to delay trade. Investors do not choose to pay the cost  $c_{speed}$  to be fast.<sup>23</sup>

#### 6.2.2 Market Makers

Market maker entry is governed by a zero-profit condition. In equilibrium, N market makers enter and pay the cost  $c_{speed}$  to be fast, and zero market makers enter but do not pay the cost. For simplicity, we allow N to take on any real value greater than or equal to 1, rather than require that N be an integer; alternatively we could require that N is integer and require that market-maker profits are weakly positive with N entrants and strictly negative with N + 1 entrants.

Of the N market makers, 1 plays a role we call "liquidity provider" and N-1 play a role we call "stale-quote sniper".<sup>24</sup> Market makers will be indifferent between these two roles in equilibrium. For simplicity, we assume that they sort themselves into the two roles in a coordinated manner, specifically, player 1 always plays the role of liquidity provider. In practice, this sorting is stochastic, and many HFT firms perform both roles over time.<sup>25</sup>

 $<sup>^{22}</sup>$ Exchanges offer a service called colocation to HFT firms, whereby HFTs pay for the right to place their computers in the same location as the exchange's computers. The exchanges are careful to ensure that each colocated computer is the same physical distance, measured by cord length, from the exchange computers. Hence, if multiple HFT's send the same order to the exchange at the same time, it really is random which will be processed first. See Rogow (2012) for more details on colocation.

<sup>&</sup>lt;sup>23</sup>There is nothing in our setup that prevents an investor from paying the cost  $c_{speed}$  and behaving as a market maker as described below, but there is also no particular reason for them to do so. That is, an investor who pays the cost  $c_{speed}$  and acts like a market maker can be conceptualized as two distinct entities; there is no complementarity between the two activities in our equilibrium.

<sup>&</sup>lt;sup>24</sup>The term "sniper" originated in the context of eBay auctions; see Roth and Ockenfels (2002). Snipers in eBay auctions attempt to bid as *late* as possible before the auction closes. Snipers here will attempt to bid as *soon* as possible after an exploitable jump in  $y_t$ , as we will see below.

 $<sup>^{25}</sup>$ In practice tick sizes are discrete (penny increments), whereas we allow for bids and asks to be any real value. If we used discrete ticks, then the role of liquidity provider would be strictly preferred to the role of stale-quote sniper at the equilibrium bid-ask spread. In this case, the N market makers would race to play the role of liquidity

**Liquidity Provider** The liquidity provider behaves as follows. When the trading day opens at time 0, the liquidity provider submits two limit orders, the first to buy 1 unit of x at price  $y_0 - \frac{s}{2}$ , the other to sell 1 unit of x at price  $y_0 + \frac{s}{2}$ . These quotes will be the opening bid and ask, respectively, and  $s \ge 0$  is the bid-ask spread. We will derive the equilibrium value of s below. For simplicity, we allow s to be real-valued rather than discrete, just as we did for N. The bid-ask spread will be stationary throughout the trading day.

If the signal y jumps at time t, from  $y_{t^-}$  to  $y_t$  (we use the notation  $y_{t^-} = \lim_{t' \to t^-} y_{t'}$ ), per the Poisson arrival process described above, the liquidity provider immediately adjusts her quotes. Specifically, at time t she submits a message to the exchange to remove her previous quotes, of  $y_{t^-} - \frac{s}{2}$  and  $y_{t^-} + \frac{s}{2}$ , and also submits a message to the exchange with a new bid and ask of  $y_t - \frac{s}{2}$ and  $y_t + \frac{s}{2}$ .

If an investor arrives to the market at time t, per the Poisson arrival process described above, and buys at the current ask of  $y_t + \frac{s}{2}$ , the liquidity provider immediately replaces the accepted ask with a new ask at this same value of  $y_t + \frac{s}{2}$ . Similarly, if an investor arrives at time t and sells at the current bid of  $y_t - \frac{s}{2}$ , the liquidity provider immediately replaces the accepted bid with a new bid at this same value of  $y_t - \frac{s}{2}$ . In either case, the liquidity provider books profits of  $\frac{s}{2}$ . Note that the liquidity provider does not directly observe that his trading partner is an investor as opposed to another market maker, though he can infer this in equilibrium from the fact that trade has occurred at a time t when there is not a jump in the signal y.

If in some time interval there is neither a jump in the signal y, nor the arrival of a new investor, the liquidity provider does not take any action. Thus, at all times t, there is a single unit offered at both the bid and the ask.

**Stale-Quote Snipers** The N-1 stale-quote snipers behave as follows. Suppose that at time t the signal y jumps from  $y_{t^-}$  to  $y_t$ . If  $y_t > y_{t^-} + \frac{s}{2}$ , the snipers immediately submit a limit order to buy a single unit at price  $y_{t^-} + \frac{s}{2}$ , the ask price of the liquidity provider who, at the same time, submits a message to the exchange to remove this ask. Each sniper's bid is successful with probability  $\frac{1}{N}$ : there are N-1 snipers attempting to buy at this ask price, 1 liquidity provider attempting to remove this ask price, and the order in which the exchange processes these N messages is random.<sup>26</sup> If the sniper's bid is successful she books profits of  $y_t - y_{t^-} - \frac{s}{2}$ . If the

provider, and then the N-1 losers of the race would play the role of stale-quote sniper.

<sup>&</sup>lt;sup>26</sup>In our model, all fast market makers are equally fast, so their messages reach the exchange at the exact same time, and then the exchange breaks the tie randomly. A more realistic model would add a small random latency to each market maker's message transmission – e.g., a uniform-random draw from  $[0, \epsilon]$  – and then whichever market maker had the smallest draw from  $[0, \epsilon]$  would win the race. This would yield exactly the same probability of winning the race of  $\frac{1}{N}$ . See also footnote 22.

sniper's bid is unsuccessful, she immediately withdraws her bid.<sup>27</sup>

Symmetrically, if  $y_t < y_{t^-} - \frac{s}{2}$  the snipers immediately submit a limit order to sell a single unit at price  $y_{t^-} - \frac{s}{2}$ , the bid price of the market-maker who, at the same time, submits a message to the exchange to remove this bid. If the sniper's ask is successful, which occurs in equilibrium with probability  $\frac{1}{N}$ , then she books profits of  $y_{t^-} - y_t - \frac{s}{2}$ . Else, she immediately withdraws her ask.

If  $y_{t^-} - \frac{s}{2} < y_t < y_{t^-} + \frac{s}{2}$ , then the sniper does nothing. Last, if in some time interval there is no jump in the signal y, the sniper does nothing.

#### 6.2.3 Equilibrium Bid-Ask Spread s

In equilibrium, the bid-ask spread s balances off two forces.

If, as occurs at arrival rate  $\lambda_{invest}$ , an investor arrives to market, the liquidity provider will earn profits of  $\frac{s}{2}$ , or half the bid-ask spread. The benefits of providing liquidity are thus  $\lambda_{invest} \cdot \frac{s}{2}$  per unit time.

If, as occurs at arrival rate  $\lambda_{jump}$ , the signal y jumps, the liquidity provider will attempt to instantaneously adjust her stale quotes. However, if the jump is larger in size than  $\frac{s}{2}$ , the snipers simultaneously attempt to pick off her stale quotes. The liquidity provider loses this race with probability  $\frac{N-1}{N}$ . In the event she loses the race, her expected loss is  $\mathbb{E}(J - \frac{s}{2}|J > \frac{s}{2})$ , that is, the conditional expectation of the jump size less half the bid-ask spread. Thus, the costs of providing liquidity, per unit time, are  $\lambda_{jump} \cdot \Pr(J > \frac{s}{2}) \cdot \mathbb{E}(J - \frac{s}{2}|J > \frac{s}{2}) \cdot \frac{N-1}{N}$ .

The zero-profit condition is satisfied for the liquidity provider when benefits less costs equal the rental cost of the speed technology:

$$\lambda_{invest} \cdot \frac{s}{2} - \lambda_{jump} \cdot \Pr(J > \frac{s}{2}) \cdot \mathbb{E}(J - \frac{s}{2}|J > \frac{s}{2}) \cdot \frac{N-1}{N} = c_{speed}$$
(6.1)

#### 6.2.4 Equilibrium Entry Quantity N

The equilibrium number of stale-quote snipers, N - 1, can be determined as follows.

Stale-quote snipers earn profits when they successfully exploit a stale quote after a jump larger in size than half the bid-ask spread. When such a jump occurs, each sniper wins the race to exploit with probability  $\frac{1}{N}$ . Hence per-person expected profits, per unit time, are  $\lambda_{jump} \cdot \Pr(J > \frac{s}{2}) \cdot \mathbb{E}(J - \frac{s}{2}|J > \frac{s}{2}) \cdot \frac{1}{N}$ . Notice that, summed over all N - 1 snipers, this equals the liquidity provider's cost of providing liquidity; this captures that trade amongst market makers is zero sum.

<sup>&</sup>lt;sup>27</sup>By "immediately withdraws her bid" we mean the following. As soon as the sniper receives confirmation from the exchange that her bid was unsuccessful, she sends a message to the exchange to remove the bid. In our model, both the confirmation that the initial bid is unsuccessful, and the message to remove the bid, occur instantaneously. Thus, for any time t' > t, the unsuccessful sniper's bid is removed by the market by t'. In practice, exchanges automate this type of behavior with an order type called "immediate or cancel".

The zero-profit condition for stale quote snipers is satisfied when the benefits of sniping equal the rental cost of the speed technology:

$$\lambda_{jump} \cdot \Pr(J > \frac{s}{2}) \cdot \mathbb{E}(J - \frac{s}{2}|J > \frac{s}{2}) \cdot \frac{1}{N} = c_{speed}$$
(6.2)

#### **6.2.5** Solving for s and N

Equations (6.1) and (6.2) together constitute two equations in two unknowns, N and s. Adding (6.1) and N - 1 times (6.2) yields

$$\lambda_{invest} \cdot \frac{s}{2} = Nc_{speed} \tag{6.3}$$

Equation (6.3) has a natural economic interpretation. The right-hand side is the total expenditure by market makers on speed. The left-hand side is the total revenue earned by the liquidity provider from providing liquidity to investors. Since stale-quote sniping is a zero-sum activity amongst market makers, this in turn is equal to the total *profits* earned by market makers as a whole from providing liquidity to investors. The equation thus tells us that all of the expenditure by market makers on speed technology ultimately is borne by investors, via the bid-ask spread.

If we multiply (6.2) by N and substitute in (6.3) we obtain a single equation with a single unknown, s:

$$\lambda_{jump} \cdot \Pr(J > \frac{s}{2}) \cdot \mathbb{E}(J - \frac{s}{2}|J > \frac{s}{2}) = \lambda_{invest} \cdot \frac{s}{2}$$
(6.4)

The left-hand side of (6.4) is strictly positive when s is zero, and then is strictly decreasing in s until its value is zero when  $\frac{s}{2}$  is equal to the upper bound of the jump size distribution (i.e., when  $\frac{s}{2} = \max J$ ). The right-hand side of (6.4) has value zero at s = 0 and then is strictly increasing in s. Hence, (6.4) has a unique solution. Plugging this unique solution for s into (6.3) then gives a unique solution for  $N.^{28}$ 

We summarize with the following proposition.

**Proposition 1** (Equilibrium). There is a Nash equilibrium of the continuous limit order book market design with investor play as described in Section 6.2.1 and market maker play as described in Section 6.2.2. The equilibrium quantity of market maker entry  $N^*$  and the equilibrium bid-ask spread  $s^*$  are uniquely determined by the market maker zero profit conditions (6.1) and (6.2). The

<sup>&</sup>lt;sup>28</sup>While s and N are uniquely characterized, the sorting of market makers into roles is not. In particular, there are equilibria in which (i) it is deterministic which market maker serves as liquidity provider and which serve as stale-quote snipers; (ii) market makers stochastically sort into the two roles, e.g., by racing to perform the role of liquidity provider, with losers of the race performing the role of stale-quote sniper; (iii) market makers rotate who performs the role liquidity provider; and (iv) versions of the deterministic, stochastic, and rotation equilibria in which the liquidity provider role is split into two sub-roles, one of which provides liquidity at the bid and the other of which provides liquidity at the ask.

sorting of market makers into the roles of 1 liquidity provider and  $N^* - 1$  stale-quote snipers is not unique.

Per (6.3)-(6.4), the following three quantities are equivalent in equilibrium:

- 1. The total prize at stake in the arms race,  $\lambda_{jump} \cdot \Pr(J > \frac{s^*}{2}) \cdot \mathbb{E}(J \frac{s^*}{2}|J > \frac{s^*}{2})$ . That is, the sum of the value of all arbitrage opportunities that the snipers are racing to capture.
- 2. The total equilibrium expenditure by market makers on speed technology,  $N^*c_{speed}$ .
- 3. The total revenue the liquidity provider earns from investors via the bid-ask spread,  $\lambda_{invest} \cdot \frac{s^*}{2}$ .

See Appendix A.1 for further details about this equilibrium, such as behavior off the equilibrium path, which complete the proof of Proposition 1.

## 6.3 Discussion of the Equilibrium

#### 6.3.1 Why is there a Positive Bid-Ask Spread?

Given the setup of our model, one might have guessed that Bertrand competition among market makers drives the bid-ask spread to zero. There is not an asymmetrically informed trader as in the models of Copeland and Galai (1983), Glosten and Milgrom (1985) or Kyle (1985); instead, all market makers observe innovations in the signal y at exactly the same time, and this signal yis perfectly informative about the fundamental value of x. There are no inventory costs as in Roll (1984) or search costs as in Duffie, Garleanu and Pedersen (2005); instead, the security x can at all times be costlessly liquidated at its fundamental value y. Yet, the equilibrium bid-ask spread  $s^*$  is strictly positive.

Our model highlights that the continuous limit order book market design creates an additional, purely technical cost of liquidity provision – the cost of getting sniped, i.e., of getting picked off in the race to react to symmetrically observed public news. Since the continuous limit order book processes message requests in serial (i.e., one at a time), a liquidity provider's quotes are vulnerable to being picked off if they become stale, even if the liquidity provider learns at exactly the same time as other market participants that his quotes are now stale. All the liquidity provider can do is send a message to the exchange to remove his stale quotes, knowing full well that at the same time other market makers are sending messages to the exchange attempting to exploit his stale quotes. It is random which of this barrage of messages will get processed first, and with probability  $\frac{N^*-1}{N^*}$ , it will not be the liquidity provider's message that is first, and he will get sniped.

Mechanically, our source of bid-ask spread is most similar to that in Copeland and Galai (1983) and Glosten and Milgrom (1985), namely, a liquidity provider sometimes gets exploited by

another player who knows that the liquidity provider's quote is mispriced. The key conceptual difference is that in Copeland and Galai (1983) and Glosten and Milgrom (1985) there is asymmetric information between the liquidity provider and this other player, whom both papers call an "informed trader," whereas in our model the liquidity provider and these other players, the stale-quote snipers, are symmetrically informed. Both the liquidity provider and the stale-quote snipers observe the innovation in *y* at *exactly* the same time, but, because the continuous limit order book processes message requests in serial, the liquidity provider's request to withdraw his quote may get processed after some stale-quote sniper's request to accept his quote. There is also a subtle difference in how these papers model the continuous limit order book. Our model uses the actual rules of the continuous limit order book (cf. Section 2) in which the market runs in continuous time and players can submit orders whenever they like. Copeland and Galai (1983) and Glosten and Milgrom (1985) use abstractions of the continuous limit order book in which play occurs in discrete time and players can only act when it is their exogenously specified turn to do so.<sup>29</sup> This abstraction is innocuous in the context of their analyses, but it precludes the possibility of a race to respond to symmetrically observed public information as in our analysis.

A potentially useful way to summarize the relationship is that our model shows that the adverse selection in Copeland and Galai (1983) and Glosten and Milgrom (1985) is "built in" to the continuous limit order book market design, even in the absence of asymmetric information. We describe this source of bid-ask spread as technical as opposed to fundamental since it is caused by the market design and can be eliminated by modifying the market design.

The difference between our source of bid-ask spread and that in Copeland and Galai (1983) and Glosten and Milgrom (1985) is further reinforced by considering the limiting cases of  $\delta \to 0^+$ or  $c_{speed} \to 0^+$ .<sup>30</sup> In our model, there is zero asymmetric information among the N market makers who pay the cost  $c_{speed}$  to be fast, and among players more widely the only source of asymmetric information is that some players observe the signal  $y_t$  with tiny delay  $\delta$ . In the limit as  $\delta \to 0^+$ , all players observe the signal  $y_t$  at the same time and hence all players are symmetrically informed. In the limit as  $c_{speed} \to 0^+$ , the equilibrium quantity of fast market makers goes to infinity, and hence so too does the number of market makers who are symmetrically informed. Yet, there is nevertheless a strictly positive bid-ask spread in equilibrium of our model even in these limiting cases of  $\delta \to 0^+$  or  $c_{speed} \to 0^+$ , due to sniping costs.

<sup>&</sup>lt;sup>29</sup>In Copeland and Galai (1983), the following events occur in a repeating sequence: (i) a market maker posts quotes based on the current public information; (ii) either an informed or an uninformed trader arrives to market and trades at the posted quotes; (iii) all information becomes public and the process repeats. In Glosten and Milgrom (1985), the following events occur in a repeating sequence: (i) a market maker posts quotes based on his current beliefs; (ii) either an informed or an uninformed trader arrives to market and trades at the posted quotes; (iii) the market maker updates his beliefs and the process repeats.

 $<sup>^{30}</sup>$ We thank Pete Kyle for this observation.

We summarize this discussion as follows.

**Proposition 2** (Positive Bid-Ask Spread). In our model there are no inventory costs (Roll, 1984), search costs (Duffie, Garleanu and Pedersen, 2005), or information asymmetries (Copeland and Galai, 1983; Glosten and Milgrom, 1985; Kyle, 1985) between liquidity providers and stale-quote snipers. Nevertheless, the equilibrium bid-ask spread  $s^*$  is strictly positive. The bid-ask spread is strictly positive even in the limiting cases of  $\delta \to 0^+$  (speed advantages are arbitrarily small) and  $c_{speed} \to 0^+$  (speed costs are arbitrarily small).

We wish to clarify the relationship between our result and the clear empirical evidence that bid-ask spreads are *narrower* today than in the pre-HFT era. The rise of HFT over the last fifteen years or so conflates two distinct phenomena: the increased role of information technology (IT) in financial markets (e.g., algorithmic trading), and the speed race. Our interpretation of the empirical record is that there is considerable evidence that IT has improved bid-ask spreads – see especially Hendershott, Jones and Menkveld (2011) and the discussion in Section 4 of Jones (2013)) – which makes intuitive economic sense, as IT has lowered costs in numerous sectors throughout the economy. However, there is little support for the proposition that the speed race per se has improved bid-ask spreads, and some recent evidence that suggests that the speed race and associated sniping widens the bid-ask spread (Foucault, Kozhan and Tham, 2013), which is consistent with our result. Our result does not imply that bid-ask spreads should be wider today than in the pre-HFT era (we are not Luddites nostalgic for 1990s information technology or market structure). Our result says that bid-ask spreads are unnecessarily wide today, i.e., they could be narrower under an alternate market design.

#### 6.3.2 Comparative Statics of the Bid-Ask Spread

Equation (6.4) yields the following comparative statics for our source of bid-ask spread:

**Proposition 3** (Comparative Statics of the Bid-Ask Spread). The equilibrium bid-ask spread  $s^*$  has the following comparative statics:

- 1.  $s^*$  is strictly decreasing in the frequency of investor demand,  $\lambda_{invest}$
- 2.  $s^*$  is strictly increasing in the frequency of jumps,  $\lambda_{jump}$
- 3. If jump distribution  $F'_{jump}$  is a mean-preserving spread of  $F_{jump}$ , then  $s^*$  is strictly larger under  $F'_{jump}$  than  $F_{jump}$ .

Heuristically,  $s^*$  is widest for securities that are thinly traded (low  $\lambda_{invest}$ ) and that are correlated to statistics that have frequent and large jumps (high  $\lambda_{jump}$  and high-variance  $F_{jump}$ ).

Examples include thinly traded small-cap stocks that are highly correlated to a small-cap stock index such as the Russell 2000, and entrant ETFs that are thinly traded and highly correlated to an incumbent ETF.<sup>31</sup>

In light of the results below in Section 7, a policy implication of Proposition 3 is that the benefits of batching are especially large for such securities.

#### 6.3.3 The Bid-Ask Spread and Arms-Race Prize Does Not Depend on $c_{speed}$ and $\delta$

It is also interesting to observe some parameters that the equilibrium bid-ask spread  $s^*$  does not depend on, namely,  $c_{speed}$  and  $\delta$  (cf. equation (6.4)). This can be interpreted as follows. Suppose that speed technology improves each year, and we reinterpret the model so that  $c_{speed}$  is the cost of being at the cutting edge of speed technology in the current time period, and  $\delta$  is the speed advantage versus other traders in the current time period. Then, each year high-frequency traders get faster, but the bid-ask spread stays the same, as does the total prize associated with the arms race,  $\lambda_{jump} \cdot \Pr(J > \frac{s^*}{2}) \cdot \mathbb{E}(J - \frac{s^*}{2}|J > \frac{s^*}{2})$ .<sup>32</sup>

This discussion helps make sense of our findings in Section 5.2.1 on the time series evolution of the ES-SPY technical arbitrage opportunity. We found that the duration of arbitrage opportunities declined steadily from 2005-2011, but that the total pie that high frequency traders compete for has been roughly constant, fluctuating with market volatility but not exhibiting a time trend per se.

**Proposition 4** (Arms Race Prize is a Constant). The equilibrium bid-ask spread,  $s^*$ , and the total prize associated with the arms race,  $\lambda_{jump} \cdot \Pr(J > \frac{s^*}{2}) \cdot \mathbb{E}(J - \frac{s^*}{2}|J > \frac{s^*}{2})$ , are invariant to both the cost of speed,  $c_{speed}$ , and the magnitude of speed differences,  $\delta$  (=  $\delta_{slow} - \delta_{fast}$ ).

Together, Proposition 4 and the empirical evidence in Section 5.2.1 suggest that the arms race is best understood as a "constant" of the continuous limit order book market design rather than as an inefficiency that is competed away over time.

# 6.3.4 Welfare Costs of the Arms Race: a Prisoner's Dilemma amongst Market Makers

In the equilibrium derived above market makers earn zero profits, as they simply cover their costs of speed technology. All of these expenditures on speed technology are in turn borne by investors,

 $<sup>3^{1}</sup>$ For example, Vanguard ETFs initially had bid-ask spreads that were noticeably wider than incumbent ETFs for similar indices.

<sup>&</sup>lt;sup>32</sup>Per (6.2), this total prize is equivalent to  $N^*c_{speed}$ , but it nevertheless is still invariant to  $c_{speed}$ : if  $c_{speed}$  is low, then  $N^*$  is commensurately high, and vice versa, so that in equilibrium  $N^*c_{speed}$  does not vary with  $c_{speed}$ (nor with  $\delta$  of course).

via the bid-ask spread (cf. (6.3)). It is easy to see that this arrangement is socially inefficient – even if investors are extremely impatient.

Formally, suppose that we hold fixed the number of market makers at the equilibrium level of  $N^*$ , but eliminate the opportunity to invest in speed technology. Given this setup, there is an equilibrium that is essentially identical to that described above. The bid-ask spread is  $s^*$ , just as before, and the  $N^*$  market makers sort into 1 liquidity-provider and  $N^* - 1$  stale-quote snipers, just as before. The only difference is that now all market makers – both the liquidity provider and the snipers – respond to changes in y with delay of  $\delta$ . In this equilibrium, investors *still get* to trade immediately, and still pay the same bid-ask spread cost of  $\frac{s}{2}$ . So, the welfare of investors is unchanged. The welfare of the  $N^*$  market makers is strictly greater though, by  $c_{speed}$  per unit time.

Hence, the decision by market makers to invest in speed can be interpreted as a prisoner's dilemma.<sup>33</sup> The  $N^*$  market makers would each be better off if they could collectively commit not to invest in speed. But, each individual market maker has incentive to deviate and invest in speed, which ultimately results in each of them earning zero profits in equilibrium.

**Proposition 5** (Prisoner's Dilemma). Social welfare would be higher by  $N^* \cdot c_{speed}$  if the market makers could commit not to invest in speed technology, with these gains shared equally among the  $N^*$  market makers. But, each individual market maker has a dominant strategy incentive to invest in speed, so this is not an equilibrium. The situation constitutes a prisoner's dilemma with social costs equal to the total expenditure on speed.

As we will see below, frequent batch auctions resolve this prisoner's dilemma, and in a manner that allocates the welfare savings to investors instead of market makers.

#### 6.3.5 Relationship to the Efficient Markets Hypothesis

It is interesting to interpret the equilibrium derived above as it relates to the efficient markets hypothesis.

<sup>&</sup>lt;sup>33</sup>Biais, Foucault and Moinas (2013) make a conceptually similar point in the context of an abstract rational expectations model in the style of Grossman and Stiglitz (1980). In their model, there is a single asset whose common value component has a mean of  $\mu$  and an idiosyncratic shock of either  $+\epsilon$  or  $-\epsilon$ , with equal probability; there is also a private value component, which creates a reason to trade. Investors can pay a cost C to learn the idiosyncratic shock before they engage in a single period of trading. Paying the cost also gives the investor a higher probability of finding a trading opportunity in this single period of trading. Biais, Foucault and Moinas (2013)'s key observation is that one investor's paying the cost C generates negative externalities for other investors, due to adverse selection, which can in turn create a reason for the other investors to also pay the cost C. This can lead to inefficient overinvestment. Biais, Foucault and Moinas (2013) interpret this finding as equilibrium overinvestment in speed, though one could interpret the result more broadly as equilibrium overinvestment in any source of informational advantage.

On the one hand, the market is highly efficient in the sense of instantaneously incorporating news about the value of x into prices. Formally, the measure of times  $t \in [0, T]$  where the bid-ask spread for x does not contain the fundamental value y is zero.

On the other hand, a non-zero volume of trade is conducted at stale prices. Specifically, the proportion of trade that is conducted at quotes that do not contain the fundamental value y is  $\frac{\lambda_{jump} \cdot \Pr(J > \frac{s^*}{2}) \cdot \frac{N^* - 1}{N^*}}{\lambda_{jump} \cdot \Pr(J > \frac{s^*}{2}) \cdot \frac{N^* - 1}{N^*} + \lambda_{invest}}.$ 

Hence, the market is highly efficient in *time space* but less so in *volume space*: a lot of volume gets transacted at incorrect prices. This volume is in turn associated with rents from public information about other securities' prices, in violation of the weak-form efficient markets hypothesis (cf. Fama, 1970).<sup>34</sup> That said, while the weak-form EMH is violated in our model, there still is no free lunch. Since the arbitrage profits induce costly entry, in equilibrium, fast traders' economic profits are zero.

**Proposition 6** (Market Efficiency in Time Space but not Volume Space). In equilibrium, the midpoint of the bid-ask spread is equal to the fundamental value  $y_t$  with probability one. Nevertheless, a strictly positive proportion of trade,  $\frac{\lambda_{jump} \cdot \Pr(J > \frac{s^*}{2}) \cdot \frac{N^* - 1}{N^*}}{\lambda_{jump} \cdot \Pr(J > \frac{s^*}{2}) \cdot \frac{N^* - 1}{N^*}}{N^*}$ , is conducted at quotes that do not contain the fundamental value  $y_t$  between the bid and the ask.

# 6.4 Market Thinness

Consider the model of Section 6.1 but modified so that investors sometimes need to buy or sell more than 1 unit. Specifically, investors arrive to market at rate  $\lambda_{invest}$  as before, but now they need to transact a quantity  $q \in \{1, \ldots, \bar{q}\}$ , with  $p_1 > 0$  the probability that they need to transact 1 unit,  $p_2 > 0$  the probability that they need to transact two units,  $\ldots$ ,  $p_{\bar{q}} > 0$  the probability that they need to transact  $\bar{q}$  units. As before, investors are equally divided between those needing to buy or sell, and this is orthogonal to the quantity required.

Above, we assumed that investors transact only in market orders (more precisely, marketable limit orders). Here, we make a stronger assumption, which is that investors transact in a *single* market order, i.e., an investor who needs to transact k units does so in a single market order with quantity k. We emphasize that such behavior is not optimal under the continuous limit order book market: an investor with multi-unit demand will prefer to split his order into several smaller orders (analogously to Kyle (1985); Vayanos (1999)). Instead, we view this assumption as allowing us to illustrate a mechanical point about continuous limit order book markets, which is that it is costly to provide a deep book.

<sup>&</sup>lt;sup>34</sup>The citation for the 2013 Nobel Prize in economics asserted that asset prices are predictable in the long run but "next to impossible to predict in the short run" (Committee, 2013). Our empirical and theoretical results show that, in fact, prices are extremely easy to predict in the *extremely* short run.

There is an equilibrium of this model similar to that in Section 6.2, in which the market makers serve as both liquidity providers and stale-quote snipers, and are indifferent between the two roles in equilibrium. As above, we can assign the roles among the market makers in an arbitrary fashion. For expositional simplicity, we adopt the convention that market maker 1 serves as the lone liquidity provider, providing all  $\bar{q}$  units of depth on each side of the market, with the other market makers serving as stale-quote snipers. However we note that a more realistic approach would be to have each market maker serve partly as liquidity provider and partly as stale-quote sniper: since there are now  $2\bar{q}$  limit orders present in the book at any given instance, there is plenty of room for several market makers to split up the role of liquidity provider. Each such market maker will want to snipe any stale quotes that are not his own.

In equilibrium, the liquidity provider does not offer all  $\bar{q}$  units of liquidity at the same bid-ask spread, but instead offers a first unit of liquidity at a spread  $s_1$ , a second unit of liquidity with a strictly wider spread  $s_2 > s_1$ , a third unit of liquidity with a wider spread still of  $s_3 > s_2$ , etc. The spread for the kth unit of liquidity,  $s_k$ , is governed by indifference between liquidity provision (LHS) and stale-quote sniping (RHS) at the kth level of the book:

$$\lambda_{invest} \cdot \sum_{i=k}^{\bar{q}} p_i \cdot \frac{s_k}{2} - \lambda_{jump} \cdot \Pr(J > \frac{s_k}{2}) \cdot \mathbb{E}(J - \frac{s_k}{2}|J > \frac{s_k}{2}) \cdot \frac{N-1}{N}$$

$$= \lambda_{jump} \cdot \Pr(J > \frac{s_k}{2}) \cdot \mathbb{E}(J - \frac{s_k}{2}|J > \frac{s_k}{2}) \cdot \frac{1}{N}$$

$$(6.5)$$

The LHS of (6.5) represents the benefits less costs of liquidity provision in the kth level of the book. Notice that the second term on the LHS of (6.5), which describes the costs of getting sniped, is exactly the same as the second term on the LHS of (6.1). This is because, if a quote becomes stale, stale-quote snipers will attempt to pick off the liquidity provider for as much quantity as is available at an advantageous price. Similarly, the RHS of (6.5), which represents the benefits of sniping the kth level of the book, is exactly the same as the LHS of (6.2).

By contrast, except for the case of k = 1, the first term on the LHS of (6.5), which describes the benefits of providing liquidity, is strictly smaller than the first term on the LHS of (6.5). This is because only proportion  $\sum_{i=k}^{\bar{q}} p_i$  of investors trade the *k*th level of the order book.

Intuitively, the benefits of providing liquidity scale sub-linearly with the quantity offered (only some investors require a large quantity), whereas the costs of providing liquidity scale linearly with the quantity offered (snipers will exploit stale quotes in the full quantity offered).<sup>35</sup>

The result is that the equilibrium bid-ask spread is wider for the second unit than for the

 $<sup>^{35}</sup>$ A similar intuition is present in Glosten (1994), which derives bid-ask spreads that increase with quantity in a model with asymmetric information. Our market thinness result is to Glosten (1994) as our bid-ask spread result is to Glosten and Milgrom (1985).

first unit, wider for the third unit than the second unit, etc. That is, the market is "thin" for large-quantity trades.

**Proposition 7** (Market Thinness). There exists a Nash equilibrium of the multi-unit demand model analogous to the Nash equilibrium of the single-unit demand model. In this equilibrium, the liquidity provider offers a single unit at bid-ask spread  $s_1^*$ , a single unit at bid-ask spread  $s_2^*$ , ..., a single unit at bid-ask spread  $s_{\bar{q}}^*$ , with spreads uniquely characterized by (6.5). Spreads are strictly increasing,

$$s_1^* < s_2^* < \dots < s_{\bar{a}}^*$$

Hence, investors' per-unit cost of trading is strictly increasing in order size.

The other comparative statics on bid-ask spreads are as follows. As in Proposition 3, bid-ask spreads are wider, at all levels of the book, for securities with low  $\lambda_{invest}$  and high  $\lambda_{jump}$ , and under mean-preserving spreads of  $F_{jump}$ . Additionally, bid-ask spreads are wider at the  $k^{th}$  level of the book the rarer are orders of at least size k, that is, the lower is  $\sum_{k}^{\bar{q}} p_k$ . As in Section 6.3.3, bid-ask spreads do not depend on  $c_{speed}$  or  $\delta$ .

Thus, not only is there a positive bid-ask spread in our model – even in the absence of asymmetric information, inventory costs, etc. – but markets are unnecessarily thin too.

# 7 Frequent Batch Auctions as a Market Design Response

We propose frequent batch auctions as a market design alternative to continuous limit order books. Section 7.1 defines frequent batch auctions. Section 7.2 shows why batching eliminates the HFT arms race. Section 7.3 studies the equilibria of frequent batch auctions, and shows that batching leads to narrower spreads, deeper markets and increased social welfare. Section 7.4 makes several remarks concerning the equilibrium analysis.

# 7.1 Frequent Batch Auctions: Definition

Informally, frequent batch auctions are uniform-price sealed-bid double auctions conducted at frequent but discrete time intervals, e.g., every 1 second. In this section we define frequent batch auctions formally.

The trading day is divided into equal-length discrete intervals, each of length  $\tau > 0$ . We will refer to the parameter  $\tau$  as the *batch length* and to the intervals as *batch intervals*. We refer to a generic batch interval either using the interval, generically  $[0, \tau]$ , or using the ending time, generically t. At any moment in time during a batch interval, traders may submit offers to buy and sell shares of stock in the form of limit orders and market orders. Just as in the continuous limit order book, a limit order is simply a price-quantity pair, expressing an offer to buy or sell a specific quantity at a specific price, and a market order specifies a quantity but not a price. Market orders are interpreted as limit orders with the maximum allowable bid or minimum allowable ask, both of which are assumed to be finite. In practice, price circuit breakers would determine what constitutes these maximum and minimum amounts (e.g., the price in the previous batch auction plus or minus some specified percentage). A single trader may submit multiple orders, which can be interpreted as submitting a demand function or a supply function (or both). Traders may withdraw or adjust their orders at any time during the batch interval. Orders are not visible to other market participants during the batch interval, i.e., the auction is "sealed bid," as described below. Instead, orders are announced publicly *after* the auction is conducted.

At the conclusion of each batch interval, the exchange collates all of the received orders (i.e., it "batches" the received orders), and computes the aggregate demand and supply functions out of all bids and asks, respectively. The market clears where supply equals demand, with all transactions occurring at the same price (i.e., at a "uniform price").<sup>36</sup> There are three possible cases to consider for market clearing. In Case 1, supply and demand intersect horizontally or at a point, which pins down a unique price  $p^*$  and a maximum possible quantity  $q^*$ . In this case, offers to buy with bids strictly greater than  $p^*$  and offers to sell with asks strictly less than  $p^*$  transact their full quantity, at price  $p^*$ , whereas for bids and asks of exactly  $p^*$  it may be necessary to ration one side of the market to enable market clearing (see Figure 7.1 for an illustration).<sup>37,38</sup> In Case 2, supply and demand intersect vertically, pinning down a unique quantity  $q^*$  and an interval of market-clearing prices,  $[p_L^*, p_H^*]$ . In this case, all offers to buy with bids weakly greater than  $p_H^*$  and all offers to sell with asks weakly lower than  $p_L^*$  transact their full quantity, and the price is  $\frac{p_L^* + p_H^*}{2}$ . Finally, in Case 3, supply and demand do not intersect and the outcome is no trade.

As noted above, orders are not visible to other market participants during the batch interval. This is important to prevent gaming.<sup>39</sup> Instead, the exchange announces the aggregate supply and

<sup>39</sup>For instance, a fast trader could place a large order to buy early in the batch interval, to create the impression that there is a lot of demand to buy, only to withdraw the buy order right at the end of the batch interval and

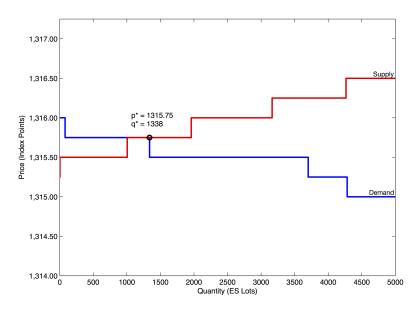
<sup>&</sup>lt;sup>36</sup>Uniform-price auctions were originally proposed by Milton Friedman in the 1960s, for the sale of US Treasury bonds (Friedman, 1960).

 $<sup>^{37}</sup>$ A simple rationing rule for use in practice would be to fill orders at price  $p^*$  from earlier batch intervals first and then ration pro-rata within the last batch interval filled. This encourages traders to let orders stand for longer periods, improving market depth, but without introducing a speed race. Time priority is only relevant across batch intervals, not within a batch interval.

<sup>&</sup>lt;sup>38</sup>A reason to favor fine rather than coarse tick sizes is to reduce the likelihood of ties and hence the amount of rationing. Fine tick sizes also allow for more accurate preference expression. However, a tick size that is too small may result in needless gaming and computation to improve bids and asks by economically negligible amounts, just as in the continuous market.

#### Figure 7.1: Illustration of Batch Auctions

Notes: This figure illustrates batch auctions. Individual bids and asks are batched at the end of the batching interval to induce aggregate demand and supply curves. The aggregate demand and supply curves are step functions because bids and asks are for a discrete quantity at a discrete price. The market then clears where supply equals demand. If supply and demand do not intersect (the lowest ask is greater than the highest bid) then there is no trade. The example in the figure depicts illustrative supply and demand curves based on one second of order book activity in the market for ES, 9:59:28.000 to 9:59:28.999 on 2/4/2009. In the example depicted in the figure, the market clearing price is 1315.75 and the market clearing quantity is 1338 contracts. It is possible to satisfy all demand with bids weakly greater than 1315.75 and all supply with asks strictly less than 1315.75. Asks of exactly 1315.75 are rationed. This corresponds to Case 1 as described in Section 7.1; for more details, see the text.



demand functions at the conclusion of each batch interval. We view this information disclosure policy as analogous to current practice under the continuous limit order book market design, under which new bids, asks, adjustments, withdrawals, etc., first are processed by the exchange, and then the updated state of the limit order book is announced publicly.

# 7.2 Why and How Frequent Batch Auctions Eliminate the Arms Race

There are two reasons why frequent batch auctions eliminate (or at least substantially reduce) the high-frequency trading arms race.

First, and most centrally, frequent batch auctions reduce the value of a tiny speed advantage. Consider a situation with two market makers, one of whom is slow and observes  $y_t$  with lag  $\delta_{slow}$ , and one of whom is fast and observes  $y_t$  with lag  $\delta_{fast}$ . Suppose the slow market maker attempts to provide liquidity to investors, that is, to serve a role analogous to the liquidity provider in Section 6.2. A slow market maker acting as liquidity provider is vulnerable to being sniped by the fast trader if his quotes become stale. But, whereas in the continuous limit order book market he would be vulnerable to being sniped by the fast trader for all jumps in y, here he is only vulnerable to being sniped for jumps in y that occur at a very specific time in the batch interval. The only circumstance under which there is a jump in y that the fast trader observes but that the slow trader does not observe in time for the next batch auction is if the jump occurs in a window of time of length  $\delta = \delta_{slow} - \delta_{fast}$ , taking place from  $(\tau - \delta_{slow}, \tau - \delta_{fast}]$ . Any jumps in y that occur during the window  $[0, \tau - \delta_{slow}]$  are observed by both the slow and the fast trader before they must finalize their bids for the next batch auction. Similarly, any jumps in y that occur during the window  $(\tau - \delta_{fast}, \tau]$  are observed by neither the fast nor the slow trader in time for the auction at  $\tau$  (both will have this information for the next auction). It is only jumps in the window  $(\tau - \delta_{slow}, \tau - \delta_{fast}]$  that create asymmetric information, where the fast trader knows something about y that the slow trader does not. Hence, the proportion of the trading day during which jumps in y leave a slow liquidity provider vulnerable to being sniped is  $\frac{\delta}{\tau}$ , which goes to zero as  $\tau$  grows large. See Figure 7.2 for an illustration. By similar reasoning, the proportion of the trading day during which jumps in y leave a *fast* liquidity provider vulnerable to being sniped is zero in our model.<sup>40</sup>

instead place a large order to sell.

<sup>&</sup>lt;sup>40</sup>That fast traders are *never* sniped is an artifact of our stylized latency model. But, consider as well the following more realistic latency model, which will lead to a substantively similar conclusion. Fast traders observe each innovation in y with latency of  $\delta_{fast}$  plus a uniform-random draw from  $[0, \epsilon]$ , where  $\epsilon > 0$  represents the maximum difference in latency among fast traders in response to any particular signal. Now, a fast trader is vulnerable to being sniped if (i) a jump in y occurs during the interval  $(\tau - \delta_{fast} - \epsilon, \tau - \delta_{fast})$ , and (ii) this jump occurs later than the fast trader's random draw from  $[0, \epsilon]$ . The proportion of a given batch interval during which (i) and (ii) obtain is  $\frac{\epsilon}{2\pi}$ . Whereas  $\delta$ , the difference in speed between a fast and a slow trader in practice would

Notes:  $\tau$  denotes the length of the batch interval,  $\delta_{slow}$  denotes the latency with which slow traders observe information, and  $\delta_{fast}$  denotes the latency with which fast traders observe information. Any events that occur between time 0 and time  $\tau - \delta_{slow}$  are observed by both slow and fast traders in time for the next batch auction. Any events that occur between  $\tau - \delta_{fast}$  and  $\tau$  are observed by neither slow nor fast traders in time for the next batch auction. It is only events that occur between  $\tau - \delta_{slow}$  and  $\tau - \delta_{fast}$  that create an asymmetry between slow and fast traders, because fast traders observe them in time for the next batch auction but slow traders do not. This critical interval constitutes proportion  $\frac{\delta}{\tau}$  of the trading day, where  $\delta \equiv \delta_{slow} - \delta_{fast}$ . For more details see the text of Section 7.2.



Second, and more subtly, frequent batch auctions change the nature of competition when there are multiple fast traders: market makers compete on price not speed. To illustrate, suppose as in the previous paragraph that there is one slow trader trying to provide liquidity to investors, but that now there are  $N \geq 2$  fast traders interested in exploiting the liquidity provider's stale quotes. Suppose that there is a jump in  $y_t$  during the critical interval  $(\tau - \delta_{slow}, \tau - \delta_{fast}]$  where the fast traders see the jump but the slow traders do not. Concretely, suppose that the jump is from y to y', with  $y' > y + \frac{s}{2}$ , where s is the liquidity provider's hypothetical bid-ask spread for a unit of x. The slow trader's quote for x is now stale: his ask price of  $y + \frac{s}{2}$  is strictly lower than the new value y'. But, consider what happens when multiple fast traders attempt to exploit this stale quote. In the continuous limit order book market, when multiple fast traders attempt to exploit a stale quote, the exchange processes whichever trader's order happens to reach the exchange first. (In our model in Section 6, all orders reach the exchange at exactly the same time, and then the exchange processes them in a random order.) In the batch auction, so long as all of the orders reach the exchange by the end of the batch interval, the market processes all of the orders simultaneously – in batch, not serial – in its determination of the market-clearing price. But, this means that competition among fast traders drives the price of x up to the new correct level of y'. At any hypothetical market-clearing price p < y', each fast trader strictly prefers to deviate and bid a tiny amount more, so the only Nash equilibrium is for the fast traders to all bid y'. In the continuous limit order book, competition drives fast traders to be ever so slightly faster than the competition, so that they can be first to accept the stale quote at  $y + \frac{s}{2}$ . In the batch auction, competition simply drives the price up to to the correct level of y'.

be measured in milliseconds (e.g., 3 milliseconds in the Spread Networks example mentioned in the introduction), the parameter  $\epsilon$  would in practice be measured in microseconds (millionths of a second). Hence, even for short batch intervals, the proportion  $\frac{\epsilon}{2\tau}$  is very small. For example, if  $\epsilon$  is 100 microseconds and  $\tau$  is 1 second, then  $\frac{\epsilon}{2\tau} = 0.00005$ .

Another way to put this second point about the nature of competition under batch auctions is as follows. In the continuous limit order book market, fast traders can earn a rent for information that is widely available to other market participants – e.g., changes in the price of ES which affect the value of SPY – so long as they observe and act on the information ever so slightly faster than the other fast traders (cf. Hirshleifer, 1971). In the continuous market, *someone is always first*. In the batch auction, traders can only earn a rent from information that only they have access to – more precisely, information that they develop in time for the end of the batch interval, and that no other traders have by the end of the batch interval. With batch intervals of, say, 1 second, there is still plenty of scope for market participants to develop genuinely asymmetric information about security values, for which they will earn a rent. But, batching eliminates paying a rent for trivial information that many market participants observe at basically the same time.<sup>41</sup>

We summarize this discussion as follows:

**Proposition 8** (Batching Eliminates Sniping). Consider a frequent batch auction set in the model of Section 6.1.

- 1. The proportion of the trading day during which jumps in y leave a slow liquidity provider vulnerable to being sniped by a fast trader is  $\frac{\delta}{\tau}$ .
- 2. The proportion of the trading day during which jumps in y leave a fast liquidity provider vulnerable to being sniped is 0.
- 3. If there are  $N \ge 2$  fast traders exogenously in the market, and there is a slow liquidity provider with a vulnerable stale quote – i.e., there is a jump in y during  $(y_{\tau-\delta_{slow}}, y_{\tau-\delta_{fast}}]$ such that  $y_{\tau-\delta_{fast}}$  is either greater than the slow liquidity provider's ask or less than the bid – then Bertrand competition among the fast traders drives the batch auction price of x to  $y_{\tau-\delta_{fast}}$ . As a result, the liquidity provider does not lose money from the stale quote.

By contrast, in the continuous limit order book:

1. The proportion of the trading day during which jumps in y leave a slow liquidity provider vulnerable to being sniped by a fast trader is 1.

<sup>&</sup>lt;sup>41</sup>This discussion relates to several recent controversies regarding the timed release of market-moving data (e.g., Fed announcements, consumer confidence reports, jobs reports, etc.). To illustrate, consider the Federal Reserve FOMC's "no taper" announcement issued on 9/18/2013 at 2:00:00.000pm. The public debate in the aftermath of this announcement concerned whether the reaction by trading algorithms to this announcement was as fast as legally possible or faster than legally possible – since the news originated in DC, and it takes information around 5 milliseconds to travel from DC to Chicago, there should not have been a reaction to the news in Chicago until 2:00:00.005pm, but there was picking-off activity sooner than that (Nanex, 2013*a*). Our point is that, whether or not the reaction was legal, this kind of public information, observable to many market participants at exactly the same time, should not earn a rent. If the next trading opportunity were a batch auction conducted at 2:00:01.000pm, the auction would have discovered a price that reflected the public "no taper" information, without any picking-off rents.

- 2. A fast liquidity provider is sniped for proportion  $\frac{N-1}{N}$  of sufficiently large jumps in y, where N is the number of fast traders present in the market. This is the case even though he observes jumps in y at exactly the same time as the other N-1 fast traders.
- 3. If there are  $N \ge 2$  fast traders present in the market, and there is a slow liquidity provider with a vulnerable stale quote – i.e., there is a jump in y at time t such that  $y_t$  is either greater than the slow liquidity provider's ask or less than the bid – then whichever of the N fast traders' orders is processed by the exchange first transacts at the stale quote. The liquidity provider loses money from the stale quote.

## 7.3 Equilibrium of Frequent Batch Auctions

The discussion in Section 7.2 showed that frequent batch auctions eliminate (or at least substantially reduce) the HFT arms race, both by reducing the value of tiny speed advantages and by transforming competition on speed into competition on price. In this section we study how this in turn translates into equilibrium effects on bid-ask spreads, market depth, and social welfare. We study the equilibria of frequent batch auctions for three cases. In the first case, the number of fast market makers is exogenous. In the second case, entry is endogenous and the batching interval is short enough that equilibrium still involves a fast liquidity provider. In the third case, entry is endogenous and the batching interval is long enough that liquidity is provided by slow market makers. We discuss the relationship among these equilibria and make some clarifying remarks in Section 7.4.

#### 7.3.1 Model

We study the equilibria of frequent batch auctions using the model of Section 6.1 that we used to study the continuous limit order book, with one modification. In the model of Section 6.1, investors arrive according to a Poisson process with arrival rate  $\lambda_{invest}$ . In the context of the continuous limit order book market, the Poisson process makes an implicit finiteness assumption, because the probability that more than one investor arrives at any instant is zero. Here, we need to make an explicit finiteness assumption. Specifically, we assume that investors continue to arrive according to a Poisson process, and continue to be equally likely to need to buy or sell a unit, but we assume that the net demand of investors in any batch interval – number who need to buy less number who need to sell – is bounded. Formally, let  $A(\tau)$  denote the random variable describing the number of investors who arrive in a  $\tau$  batch interval, and let  $D(\tau)$  denote the random variable describing their net demand. We assume that there exists a  $\bar{Q} < \infty$  such that the support of  $D(\tau)$  is bounded by  $\bar{Q} - 1$ . We view this assumption as innocuous so long as  $\bar{Q}$  is large relative to the standard deviation of the Poisson arrival process,  $\sqrt{\tau \lambda_{invest}}$ .

#### 7.3.2 Exogenous Number of Fast Market Makers

We begin by considering the case where the number of fast market makers is exogenously fixed at  $N \ge 2$ . More precisely, there are  $N \ge 2$  market makers who are exogenously constrained to pay the cost  $c_{speed}$ , and hence regard the cost as sunk. An interpretation is that this case represents the transition from continuous limit order books to frequent batch auctions – the N fast market makers are those who have invested in speed under the continuous limit order book design.

As discussed in Section 7.2, fast market makers are invulnerable to sniping in our model (cf. footnote 40). Hence, their variable cost of providing liquidity is zero, and there exists an equilibrium in which each fast market maker offers the maximum necessary depth,  $\bar{Q}$ , at zero bid-ask spread.

**Proposition 9** (Equilibrium of Frequent Batch Auctions with Exogenous Number of Market Makers). Suppose that there are  $N \ge 2$  fast market makers exogenously present in the market. Then there exists a Nash equilibrium in which each fast market maker acts as a liquidity provider, offering depth of  $\overline{Q}$  at zero bid-ask spread. As compared to the equilibrium of the continuous limit order book market, the effects of batching in this equilibrium are as follows:

- 1. The bid-ask spread for the first-quoted unit is narrower: it is 0 instead of  $\frac{N^* \cdot c_{speed}}{\lambda_{invest}}$ .
- 2. The market is deeper: the order book has depth of  $\overline{Q}$  at zero spread, whereas in the baseline model of the continuous limit order book just a single unit is offered in the order book, and in the extended model considered in Section 6.4 the bid-ask spread grows wider with the quantity traded.

Notice that in this equilibrium fast market makers do not recoup  $c_{speed}$ . This suggests that there will be only 0 or 1 fast market makers once we allow for endogenous entry.

#### 7.3.3 Endogenous Entry: Short Batch Intervals

We now consider endogenous entry into speed. In this section we seek an equilibrium in which there is one fast market maker who serves as liquidity provider and zero other fast market makers. We will show that such an equilibrium exists provided that the batch interval  $\tau$  is small.

In this equilibrium, a single market maker pays  $c_{speed}$  and serves as a liquidity provider to investors. His role is analogous to that in the equilibrium of Section 6.2, with two key differences. First, he no longer has to worry about getting sniped. Second, while in Section 6.2 the liquidity

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provider could service all investor demand by maintaining a limit order book of depth one – whenever an investor arrived to market and accepted the bid or the ask, the liquidity provider immediately replenished the bid or the ask – here he will have to provide a deeper book in order to service all investor demand. Specifically, let  $s_1$  represent the bid-ask spread charged if the absolute value of net demand, |D|, is equal to 1; this corresponds to an ask for a single unit at price  $y_{\tau-\delta_{fast}} + \frac{s_1}{2}$  and a bid for a single unit at a price  $y_{\tau-\delta_{fast}} - \frac{s_1}{2}$ , where  $y_{\tau-\delta_{fast}}$  is the value of the signal y as perceived by the fast trader as of the end of the batching interval  $\tau$ . Let  $s_2 \geq s_1$  represent the bid-ask spread charged if |D| = 2, which corresponds to an ask for a single unit at price  $y_{\tau-\delta_{fast}} + \frac{s_2}{2}$  and a bid for a single unit at a price  $y_{\tau-\delta_{fast}} - \frac{s_2}{2}$ ; this way, if net demand from investors is |D| = 2, it is either  $y_{\tau-\delta_{fast}} + \frac{s_2}{2}$  or  $y_{\tau-\delta_{fast}} - \frac{s_2}{2}$  that clears the market. Similarly, for  $s_3, s_4, \ldots$ . The liquidity provider's benefits from providing liquidity, on a per-batch period basis, are

$$\sum_{d=1}^{\bar{Q}} \Pr(|D| = d) \cdot d \cdot \frac{s_d}{2}$$

The liquidity provider's cost of providing liquidity, on a per-batch period basis, is  $\tau c_{speed}$ . We construct an equilibrium in which the liquidity provider recovers his costs and a strictly positive but arbitrarily small profit of  $\epsilon > 0$  per unit time, i.e.,

$$\sum_{d=1}^{\bar{Q}} Pr(|D| = d) \cdot d \cdot \frac{s_d}{2} = \tau(c_{speed} + \epsilon)$$
(7.1)

If we consider the limit as  $\tau \to 0^+$  and  $\epsilon \to 0^+$ , then we can obtain an instructive closed-form solution to (7.1). For  $\tau$  short, the probability that there is 1 investor can be approximated as  $Pr(|D| = 1) = \tau \lambda_{invest}$ , and hence the benefits from providing the first unit of liquidity can be approximated as  $\tau \lambda_{invest} \cdot \frac{s_1}{2}$ . Hence, in the limit as  $\tau \to 0^+$  and  $\epsilon \to 0^+$ , any solution to (7.1) has a bid-ask spread for the first unit of

$$\frac{s_1}{2} = \frac{c_{speed}}{\lambda_{invest}}.$$
(7.2)

In particular, a constant spread of  $\frac{s_d}{2} = \frac{c_{speed}}{\lambda_{invest}}$  for all d is a solution to (7.1) in the limit.

Comparing the bid-ask spread under fast batching (7.2) to the bid-ask spread under continuous limit order books (6.1), we see that batching reduces the bid-ask spread by a term,  $\lambda_{jump} \cdot \Pr(J > \frac{s}{2}) \cdot \mathbb{E}(J - \frac{s}{2}|J > \frac{s}{2}) \cdot \frac{N-1}{N}$ , that represents the cost to the liquidity provider in continuous limit order books associated with being sniped by other fast traders. Alternatively, comparison to (6.3) shows that batching reduces the spread by  $\frac{(N-1)c_{speed}}{\lambda_{invest}}$ , which represents the welfare gain from reduced expenditure on  $c_{speed}$  as it manifests in the bid-ask spread.

In Appendix A.10 we show that a single fast liquidity provider offering spreads consistent with 7.1 constitutes a Nash equilibrium for  $\tau$  sufficiently small. There are two key observations in the

proof. First, for  $\tau$  sufficiently small, it will not be profitable for a slow market maker to enter the market and undercut the spread offered by the fast market maker. Intuitively, for  $\tau$  sufficiently small, the slow market maker is nearly as vulnerable to getting sniped by the fast trader as in the continuous limit order book case, but his benefits from undercutting the fast trader are smaller than in the continuous limit order book case, since the fast trader offers a narrower bid-ask spread. Second, the fast liquidity provider will be tempted to deviate and charge a larger bid-ask spread than is prescribed by (7.1), but we can discipline against this using the off-path play of a potential entrant. The role of the strictly positive profits  $\epsilon$  in (7.1) is to ensure that the incumbent finds it optimal not to provoke entry.<sup>42</sup>

We summarize this equilibrium as follows.

**Proposition 10** (Equilibrium of Batch Auctions with Short Batch Intervals). If the batching interval  $\tau$  is sufficiently small, then there exists a Nash equilibrium of the frequent batch auction market in which there is one fast market maker who serves as liquidity provider, offering bid-ask spreads consistent with (7.1), and zero other fast market makers. As compared to the equilibrium of the continuous limit order book market, the effects of batching are as follows:

- 1. The bid-ask spread for the first-quoted unit is narrower: in the limit as  $\tau \to 0^+$  and  $\epsilon \to 0^+$ , the bid-ask spread is  $\frac{c_{speed}}{\lambda_{invest}}$  instead of  $\frac{N^* \cdot c_{speed}}{\lambda_{invest}}$ .
- The market is deeper: in the limit, there exists an equilibrium in which the order book has depth of Q
   *Q* at spread <sup>C</sup><sub>speed</sub>/<sub>λinvest</sub>, whereas in the baseline model of the continuous limit order book just a single unit is offered in the order book, and in the extended model considered in Section 6.4 the bid-ask spread grows wider with the quantity traded.
- 3. Social welfare
  - (a) benefit: expenditure on speed is reduced by  $(N^* 1) \cdot c_{speed}$  per unit time, independently of  $\tau$ .
  - (b) cost: investors pay expected delay costs of  $\frac{1}{\tau} \int_0^{\tau} f_{delaycost}(x) \lambda_{invest} dx$  per unit time. As  $\tau$  grows small, these costs go to zero per unit time.

<sup>&</sup>lt;sup>42</sup>This contestability aspect of our equilibrium has the following practical interpretation. In practice, with short batch intervals, we would expect there to be multiple fast market makers, each specializing in liquidity provision in many different markets. Entry into market making involves both the costs of speed and the costs of understanding each particular market that one enters (in our model this second cost is most since y is a perfect signal of x's value). If observed bid-ask spreads in any one market are abnormally large, that will attract attention from HFT firms not currently specializing in that market, who then would invest in understanding that market.

#### 7.3.4 Endogenous Entry: Long Batch Intervals

In this section we show that if the batch interval  $\tau$  is sufficiently large, there is an equilibrium with zero entry by fast traders. Liquidity is provided to investors entirely by slow market makers (i.e., market makers who do not pay  $c_{speed}$ ), at zero bid-ask spread.

Suppose that slow market makers in aggregate provide Q of depth for x at zero bid-ask spread. More precisely,  $\overline{Q}$  slow market makers enter, and each offers a bid and an ask for a single unit at  $y_{\tau-\delta_{slow}}$ , where  $\tau$  represents the end time of a generic batch interval, and  $y_{\tau-\delta_{slow}}$  represents the best available information for a slow trader about the value of security x.

A potential entrant considers whether to invest  $c_{speed}$  to be fast, with the aim of picking off this  $\bar{Q}$  of depth in the event that there is a jump in y in the time interval  $(\tau - \delta_{slow}, \tau - \delta_{fast}]$ , which the fast trader will get to observe while the slow traders will not. If there are  $\bar{Q}$  units of depth in the limit order book, and there is, say, a positive jump, the fast trader will wish to buy all  $\bar{Q}$  units at the stale ask prices. If the imbalance D of investors – number of orders to buy minus orders to sell – is positive, then the amount that the fast trader can transact will be smaller than  $\bar{Q}$  by the amount D, because the investors will outbid him for D of the  $\bar{Q}$  units. On the other hand, if the imbalance D is negative, the fast trader can transact not just the  $\bar{Q}$  units offered by the slow market makers, but can also satisfy the imbalance. He can achieve this by submitting a large limit order to buy at a price slightly larger than  $y_{\tau-\delta_{slow}}$ , so that he purchases all  $\bar{Q}$  units at the ask of  $y_{\tau-\delta_{slow}}$  as well as satisfies the D net market orders to sell. Hence, the fast trader transacts an expected quantity of  $\bar{Q}$  units in any batch interval where there is an exploitable jump.

Let  $p_{jump}$  denote the probability that there are one or more jumps in y in the  $\delta$  interval, and let J' denote the random variable describing the total jump amount in a  $\delta$  interval, conditional on there being at least one jump. Since the probability of multiple jumps in a  $\delta$  interval is small,  $p_{jump} \approx \delta \lambda_{jump}$  and  $E(J') \approx E(J)$ . The fast trader's expected profits from exploiting the liquidity provider, on a per-unit time basis, are thus  $\frac{p_{jump}}{\tau} E(J') \cdot \bar{Q} \approx \frac{\delta}{\tau} \cdot \lambda_{jump} E(J) \cdot \bar{Q}$ . Note that a difference versus the analogous expression in (6.2) is that the bid-ask spread is now zero, so any jump can be profitably exploited, in the full jump size amount. The fast trader's costs per unit time are  $c_{speed}$ . Hence, the fast trader will find it optimal not to enter provided that, using the approximations above,

$$\frac{\delta}{\tau} \cdot \lambda_{jump} \cdot E(J) \cdot \bar{Q} < c_{speed} \tag{7.3}$$

The fraction  $\frac{\delta}{\tau}$  is the proportion of time that the fast trader sees jumps in y that the slow traders do not see in time (see Figure 7.2), and these jumps occur at rate  $\lambda_{jump}$ . The LHS of (7.3) is thus increasing in  $\delta$ , the fast trader's speed advantage, but decreasing in  $\tau$ , the batch interval. Intuitively, in a long batch interval, most jumps occur at times where both the fast and slow traders are able to react in time.

For any finite  $\bar{Q}$ , equation (7.3) is satisfied for sufficiently large  $\tau$ . Hence, any desired market depth can be provided by slow traders at zero cost if the batch interval  $\tau$  is sufficiently large. Moreover, the maximum depth  $\bar{Q}$  consistent with (7.3) grows linearly with  $\tau$ , whereas the expected imbalance of investor demand in a batch interval grows at rate  $\sqrt{\tau}$ .

We summarize the derived equilibrium as follows.

**Proposition 11** (Equilibrium of Batch Auctions with Long Batch Intervals). If the batching interval  $\tau$  is sufficiently large, then there exists a Nash equilibrium of the frequent batch auction market in which slow market-makers offer depth  $\bar{Q}$  at zero bid-ask spread. As compared to the equilibrium of the continuous limit order book market, the effects of batching are as follows:

- 1. The bid-ask spread for the first-quoted unit is narrower: it is 0 instead of  $\frac{N^* \cdot c_{speed}}{\lambda_{innest}}$ .
- 2. The market is deeper: the order book has depth of  $\overline{Q}$  at zero bid-ask spread, whereas in the baseline model of the continuous limit order book just a single unit is offered in the order book, and in the extended model considered in Section 6.4 the bid-ask spread grows wider with the quantity traded.
- 3. Social welfare
  - (a) benefit: expenditure on speed is eliminated entirely, for a welfare savings of  $N^* \cdot c_{speed}$  per unit time.
  - (b) cost: investors pay expected delay costs of  $\frac{1}{\tau} \int_0^{\tau} f_{delaycost}(x) \lambda_{invest} dx$  per unit time.

## 7.4 Discussion of the Equilibria

In this section we make four remarks concerning the equilibria of frequent batch auctions.

First, it is instructive to compare the equilibrium under short batch intervals (Section 7.3.3) to the equilibrium both under continuous limit order book markets (Section 6.2) and to the equilibrium under longer batch intervals (Section 7.3.4). The first comparison indicates that moving from continuous limit order book markets to frequent batch auctions with short batch intervals has several important benefits and negligible costs. The benefits are that spreads are narrower, markets are deeper, and expenditure on speed is substantially reduced. The cost is that investors must wait a strictly positive amount of time to transact, but with short batch intervals this cost intuitively seems small. The second comparison indicates that increasing the duration of the batch interval has additional benefits – spreads are even narrower, and expenditure on speed is

eliminated altogether – but also real costs, as now investors must wait a non-negligible amount of time to transact. While stylized, we think that this analysis captures the relevant market design tradeoffs. The first comparison suggests that moving from continuous limit order books to frequent batch auctions with short  $\tau$  is clearly beneficial for social welfare. The second comparison suggests that determining just how long to make  $\tau$  is a more difficult market design decision, as increasing  $\tau$  has real benefits but also real costs. Studying the optimal  $\tau$  is an important direction for future research, and would benefit from a model tailored to study of this issue.<sup>43</sup>

Second, the case we studied in Section 7.3.2, in which the number of fast traders is exogenously fixed, is instructive for thinking about the potential transition from continuous limit order books to frequent batch auctions. This case suggests that transitioning to frequent batch auctions will narrow spreads and improve depth for investors immediately, even if there are a large number of market making firms with substantial sunk cost investments in speed technology operating in the market. Under the continuous market, competition among fast market makers manifests in a race to snipe each other, which increases the cost of providing liquidity and ultimately the bid-ask spread. Under the batched market, at least in this simple model, competition among fast market makers manifests in a race towards narrower spreads and deeper markets for investors.

Third, we emphasize that the conclusion in Propositions 9 and 11 that bid-ask spreads are zero should not be taken literally. In particular, the reader should keep in mind that in the model of Section 6 we make several strong assumptions – no asymmetric information about fundamentals, no inventory or search costs – under which economic logic suggests that the market really should be able to provide effectively infinite depth at zero cost. In practice, of course, we would not expect frequent batch auctions to yield zero bid-ask spreads, in particular due to asymmetric information about fundamentals. But we would expect that spreads are narrower than under the continuous limit order book case, because we have eliminated the purely technical cost of providing liquidity associated with stale quotes getting sniped.

Last, the conclusion in Proposition 10 that there is exactly one fast trader also should not

<sup>&</sup>lt;sup>43</sup>There are at least two other potential welfare benefits of batching that are outside our model. Wah and Wellman (2013) use a zero-intelligence agent-based simulation model to argue that frequent batching may lead to a more efficient match between supply and demand, if traders' valuations are heterogeneous. Considering a supply-demand diagram such as Figure 7.1, the intuition in their simulation is that batching makes it more likely that trade occurs at prices at or close to  $p^*$ , and hence that only buyers with values larger than  $p^*$  and sellers with costs less than  $p^*$  get to trade. Fuchs and Skrzypacz (2013) study a dynamic market with asymmetric information about fundamentals, and show that continuous trading can exacerbate the lemons problem. In their model, if there is asymmetric information at time 0 that will be resolved at time T, it can be socially efficient to restrict trading to occur only at times  $\{0, T\}$  rather than to allow continuous trading throughout the interval [0, T]. If we interpret Tas the duration of the information asymmetries that are exploitable by high-frequency trading firms, the Fuchs and Skrzypacz (2013) result can be interpreted as support for frequent batching. There also may be costs of batching that are outside our model. As discussed in the introduction, an important reason for keeping the batch interval short is to reduce the scope for such costs to arise.

be interpreted literally. Rather, we view the fact that the number of fast traders decreases from  $N^*$  to 1 as a metaphor for reduced expenditure on speed under batching (cf. footnote 42). Put differently, we encourage the reader to focus not on the reduction in the number of fast market makers from  $N^*$  to 1, but instead on the reduction in total expenditure on speed from  $N^* \cdot c_{speed}$  to  $c_{speed}$ .

# 8 Frequent Batch Auctions and Market Stability

Our theoretical argument for batching as a response to the HFT arms race focuses on bid-ask spreads, market depth, and socially wasteful expenditure on speed. Practitioners and policy makers have argued that another important cost of the HFT arms race is that it is destabilizing for financial markets, making the market more vulnerable to extreme events such as the Flash Crash.<sup>44</sup> In this section we outline several reasons why frequent batch auctions may enhance market stability relative to the continuous limit order book market design. These arguments are necessarily informal, but we include them due to the importance of the subject. As we note in the conclusion, we believe that market stability is an important topic for further research.

First, frequent batch auctions are computationally simple for the exchanges. Uniform-price auctions are fast to compute,<sup>45</sup> and exchange computers can be allocated a discrete block of time during which to perform this computation.<sup>46</sup> By contrast, in the continuous limit order book market design, exchange computers are not allocated a block of time during which to perform order processing, but instead process orders and other messages in serial order of their arrival. While processing any single order is computationally trivial, even a trivial operation takes non-zero computational time, which implies that during surges of activity there will be backlog and processing delay. This backlog can lead to confusion for trading algorithms, which are temporarily left uncertain about the state of their own orders and the state of the limit order book. Moreover, backlog is most severe at times of especially high market activity, when reliance on low-latency

<sup>46</sup>For instance, with a 1 second batch interval, the first 100ms of each batch interval could be allocated to the exchange computers for computing and reporting outcomes from the previous batch interval.

<sup>&</sup>lt;sup>44</sup>Duncan Niederauer, CEO of NYSE Euronext, testified to Congress in June 2012 that "there is reason for Congress and the SEC to be concerned that without action, we leave ourselves open to a greater loss of investor confidence and market stability. To solve the problem, policymakers should focus on establishing fairer and more transparent equity markets, as well as a more level playing field among trading centers and investors." (Niederauer, 2012) See also the report on the regulatory response to the Flash Crash prepared by the Joint CFTC-SEC Advisory Committee on Emerging Regulatory Issues (SEC and CFTC, 2010).

<sup>&</sup>lt;sup>45</sup>Formally, the processing time of the uniform-price auction is  $O(n \log n)$ , where *n* is the number of orders. Sorting bids and asks to compute the demand and supply curve is  $O(n \log n)$  (Cormen et al., 2009), and then walking down the demand curve and up the supply curve to compute the market clearing price is O(n). We also ran some simple computational simulations of uniform-price auctions, using randomly generated bids and asks, on a laptop using C++. We found that a uniform-price auction with 250,000 orders – the rate of messages per second during the flash crash according to a Nanex analysis (2011) – clears in about 10ms.

information is also at its highest; Facebook's initial public offering on NASDAQ and the Flash Crash are salient examples (Strasburg and Bunge, 2013; Nanex, 2011; Jones, 2013).

A second benefit of frequent batching is that it gives algorithmic traders a discrete period of time to process recent prices and outcomes before deciding on their next trades. That is, algorithms can observe all of the relevant information from the time t batch auction, process it, and then decide on their actions in the time t + 1 batch auction. By contrast, in the continuoustime market, trading algorithms cannot be sure what information they will have at each decision point, because of the small and somewhat random latencies involved in receiving price and trade updates from the exchanges. Additionally, in the continuous-time market, algorithmic traders are incentivized to trade off code robustness for speed, because error-checking takes time and even tiny speed advantages can matter.<sup>47</sup> While batching certainly cannot prevent trading firms from making programming errors (e.g., the Knight Capital incident of August 2012, see Strasburg and Bunge (2012)), it does reduce the incentive to sacrifice robustness for speed, and it makes the programming environment more natural, since code can be written with certainty about when information will arrive and by when decisions must be made.

Third, frequent batch auctions improve the paper trail for regulators and other market observers. The regulatory authorities can observe exactly what happened at time t, at time t + 1, etc. In a continuous-time market the paper trail can be much less clear, because the relationship between the time an order is submitted and the time it is processed by the relevant exchange is stochastic, due to backlog, and because the sequence of time stamps across exchanges may not reflect the actual sequence of events, due to varying processing delays across exchanges. It took months of analysis for regulators to understand the basic sequence of events that caused the Flash Crash (SEC and CFTC, 2010), and even today our understanding of that day's events remains incomplete.

Last, the theoretical results that show that batching leads to thicker markets (cf. Propositions 7, 9, 10 and 11) can also be interpreted as suggesting that batching enhances market stability, since thin markets may be more vulnerable to what have come to be known as "mini flash crashes".<sup>48</sup>

In a sense, continuous markets implicitly assume that computers and communications are

<sup>&</sup>lt;sup>47</sup>An interesting and analogous example is the use of microwave connections between New York and Chicago instead of high-speed fiber optic cable, as mentioned in the introduction. Microwaves are faster, shaving round-trip data transmission time from 13ms to 8.5ms, but they are less reliable, especially during adverse weather conditions (Adler, 2012).

 $<sup>^{48}</sup>$ An example of what the press refers to as a mini flash crash occurred in the shares of Google on 4/22/2013. Google shares fell from \$796 to \$775 in roughly 0.75 seconds and then recovered to \$793 within another second (Russolillo, 2013). Similar incidents occurred in the shares of Symantec on 4/30/2013 (Vlastelica, 2013) and in the shares of Anadarko on 5/17/2013 (Nanex, 2013b). A reporter for CNNMoney wrote in March 2013 "There may not have been any major market malfunctions recently, but mini flash crashes still happen nearly every day. Stock exchanges don't publicly release data about these mini crashes – when a stock rapidly plunges then rebounds – but most active traders say there are at least a dozen a day." (Farrell, 2013)

infinitely fast. Computers are fast but not infinitely so. The arms race for speed has made continuous markets vulnerable to instabilities that arise from the limitations of computing speed. Frequent batching in contrast respects the limits of computers.

# 9 Conclusion

This paper argues that the continuous limit order book is a flawed market design and proposes that financial exchanges instead use discrete-time frequent batch auctions – uniform-price sealed-bid double auctions conducted e.g. every 1 second. To recap, our basic argument is as follows. First, we show empirically that continuous limit order book markets do not really "work" in continuous time: market correlations completely break down at high-frequency time scales. Second, we show that this correlation breakdown creates technical arbitrage opportunities, available to whomever is fastest, which in turn incentivizes HFT firms to spend large sums of money on seemingly tiny speed advantages. Our empirical evidence suggests that the arms race profits should be thought of more as a constant of the continuous limit order book market design, rather than as a prize that is competed away over time. Third, we build a simple theoretical model guided by these empirical facts. We show that the arms race not only is intrinsically wasteful (like all arms races), but moreover that it leads to wider bid-ask spreads and thinner markets. Last, we show that discretizing the market eliminates the arms race, which in turn narrows spreads, enhances market depth and improves social welfare. Batching makes tiny speed advantages much less valuable. For example, if the batching interval is 1 second then a speed advantage of 1 millisecond is only  $\frac{1}{1000}$  as useful as in the continuous market. Batching also changes the nature of competition, encouraging competition on price instead of on speed. Under the batched market, it no longer is possible to earn a rent from information that everyone in the market observes at basically the same time – a rent that ultimately comes out of the pockets of investors.

We leave open for future research several questions that relate to the practical implementation of frequent batch auctions. Most centrally, we do not attempt in this paper to calibrate the optimal batch interval. Other important practical implementation questions include the determination of optimal tick sizes, whether and in what form to include circuit breakers, and information policy. Other things equal, we think that a useful principle to follow for practical implementation is to minimize departure from current practice, subject to realizing the benefits of batching relative to continuous limit order books.

A second important question for future research concerns the nature of competition among exchanges. Suppose that some exchanges switch to frequent batch auctions while other exchanges continue to use continuous limit order books: what is the equilibrium? We note that this question may be related to the question of the optimal batch interval; in particular, the potential threat of competition from other exchanges may be a force that suggests that batch intervals should be kept relatively short. This question may also have implications for regulatory policy.

A third important topic is to better understand issues of market stability. We discussed several reasons in Section 8 why frequent batching may enhance market stability relative to continuous limit order books; in particular, discretization respects the limits of computers and communications technology whereas continuous-time limit order books are computationally unrealistic. However, our arguments in Section 8 were speculative and informal in nature. Further research is needed, especially given the emphasis that practitioners and policy makers place on market stability.

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# A Appendix: Proofs

# A.1 Proof of Proposition 1

To complete the argument that the behavior described in Section 6.2 and Proposition 1 constitutes a Nash equilibrium, we make the following observations.

First, investors are optimizing given market-maker behavior. Investors have no benefit to delaying trade, since the bid-ask spread  $s^*$  is stationary, y is a martingale, they are risk neutral, and their costs of delay are strictly increasing. Hence, it is optimal for investors to trade immediately. Also, it is optimal for investors not to pay the cost  $c_{speed}$  to be fast. Suppose the investor arrives in the market at time t. Even though her own information about y is slightly stale – she knows  $y_{t-\delta_{slow}}$  but does not know  $y_t$  – the liquidity provider's information is not stale, and the liquidity provider's quotes are based on  $y_t$  not  $y_{t-\delta_{slow}}$  (recall that we normalized  $\delta_{fast} = 0$ , so  $y_{t-\delta_{fast}} = y_t$ ). Furthermore, the liquidity provider's bid-ask spread is stationary as well.<sup>49</sup> Hence, the investor derives no benefit from paying the cost  $c_{speed}$ .

Second, let us confirm that the liquidity-provider's behavior is optimal given the behavior of investors and the stale-quote snipers. If the liquidity provider does not pay  $c_{speed}$  but otherwise acts as above, then his benefits from providing liquidity remain  $\lambda_{invest} \cdot \frac{s^*}{2}$ , but his costs increase to  $\lambda_{jump} \cdot \Pr(J > \frac{s^*}{2}) \cdot \mathbb{E}(J - \frac{s^*}{2}|J > \frac{s^*}{2})$ , because instead of getting sniped with probability  $\frac{N-1}{N}$  he is sniped with probability 1. Put differently, his costs increase by  $\lambda_{jump} \cdot \Pr(J > \frac{s^*}{2}) \cdot \mathbb{E}(J - \frac{s^*}{2}) \cdot \frac{1}{N}$ . Inspection of equation (6.2) reveals that this increase in costs of getting sniped is exactly offset by the liquidity-provider's savings from not paying  $c_{speed}$ , hence the liquidity provider does not benefit from deviating to not pay  $c_{speed}$ . If at any moment in time the liquidity provider offers a wider bid-ask spread,  $s' > s^*$ , then one of the other market makers will want to offer a spread s'' that satisfies  $s' > s'' > s^*$ : the analysis above confirms that this would yield strictly positive profits. If the liquidity provider offers a narrower bid-ask spread,  $s' < s^*$ , then her profits are strictly lower than they are with a spread of  $s^*$ , so this is not an attractive deviation either. Last, if the liquidity provider offers more than a single unit of quantity at the bid or ask, her benefits of providing liquidity stay the same (as it is, she satisfies all investor demand) but her costs of getting sniped will strictly increase, since she would get sniped for the full quantity. (See further discussion of this point in Section 6.4, when we generalize the model to include investors who demand multiple units).

Third, let us confirm that each stale-quote sniper's behavior is optimal given the behavior of the investors, the liquidity-provider, and the other stale-quote snipers. If a sniper does not pay  $c_{speed}$  then he will never successfully snipe, so sniping without being fast has zero benefits and zero costs. Hence, this is not an attractive deviation. Offering quotes narrower than the liquidity provider's quotes is not an attractive deviation, since such a deviation would yield negative profits per the analysis above. Offering quotes that are wider is not an attractive deviation, since such quotes have costs (of getting sniped) but no benefits. Last, offering quotes that are the same as the liquidity provider's is not an attractive deviation. More specifically, if the sniper's quotes reach the order book first (i.e., he wins the random tie-breaking against the liquidity provider's

<sup>&</sup>lt;sup>49</sup>One might expect that the liquidity provider will attempt to exploit an investor who happens to arrive to market in the interval between a change in the value of y and the time when this change is observable to investors. For instance, if y just jumped down in value, the liquidity provider might hope to sell to an investor at the old value of y (plus  $\frac{s}{2}$ ). This is not possible in equilibrium, however, because then other market makers would no longer be indifferent between sniping and liquidity provision. They would prefer to offer more attractive quotes to investors.

quotes) then he is simply playing the role of the liquidity provider (the original liquidity provider, off path, will remove his quotes and become a sniper), and equations (6.1) and (6.2) establish that this is not strictly preferred to the original strategy. If the sniper's quotes reach the order book second, then such quotes derive less benefit than the quotes that are first – quotes that are second in time priority only get to transact if there are multiple investor arrivals before the next jump in y – but have the same sniping costs as the quotes that are first in time priority. So, this is not a profitable deviation either.

Last, we need to confirm that non-entrants cannot enter the market in a way that is profitable. If an entrant pays the cost  $c_{speed}$  to be fast and then enters the market as a stale-quote sniper, he will not recover his costs. If an entrant pays the cost  $c_{speed}$  to be fast and enters as a liquidity provider offering the same quotes as the original liquidity provider, then his quotes will reach the order book first only half the time, so he will not earn enough profits from trading with investors to recover his capital costs. The arguments above establish that he will not want to enter with a narrower or wider bid-ask spread than  $s^*$ . Last, if he enters as a market maker but does not pay  $c_{speed}$ , then sniping has both zero benefits and zero costs, and liquidity provision at any spread, given that there is already a liquidity provider offering  $s^*$ , has larger costs than benefits.

# A.2 Proof of Proposition 2

The proposition follows immediately from (6.4), which characterizes  $s^*$  and does not depend on  $\delta$  or  $c_{speed}$ . See also the text of Section 6.3.1.

## A.3 Proof of Proposition 3

The proposition follows immediately from (6.4), noting that  $\Pr(J > \frac{s}{2}) \cdot \mathbb{E}(J - \frac{s}{2}|J > \frac{s}{2})$  is strictly decreasing in s and is strictly increasing in mean-preserving spreads of  $F_{jump}$  (recall that J is the distribution of the absolute value of  $F_{jump}$ , and that  $F_{jump}$  is symmetric about zero).

## A.4 Proof of Proposition 4

The claim that  $s^*$  is invariant to  $\delta$  or  $c_{speed}$  follows immediately from (6.4). The claim that the total prize in the arms race is invariant to  $\delta$  or  $c_{speed}$  follows from the preceding claim regarding  $s^*$  and the observation that, but for  $s^*$ , the other parameters in  $\lambda_{jump} \cdot \Pr(J > \frac{s^*}{2}) \cdot \mathbb{E}(J - \frac{s^*}{2}|J > \frac{s^*}{2})$  are exogenous.

# A.5 Proof of Proposition 5

Formally, there are  $N^*$  market makers, each of whom must choose the action *fast* or *slow*. If all  $N^*$  market makers choose slow, they each earn profits of  $c_{speed}$ , as described in the text of Section 6.2. If all  $N^*$  market makers choose fast, they each earn profits of zero, as described in Section

6.2. To show that *fast* is a dominant strategy, we make the following observations. If the number of market makers who choose fast is satisfies  $1 < N < N^*$ , then there is an equilibrium in which the N fast market makers play exactly as in Section 6.2, because indifference among the fast market makers between liquidity provision and stale-quote sniping (i.e., LHS of 6.1 equals LHS of 6.2) is still characterized by equation (6.4). The only difference is that each fast market maker earns larger profits than when all N<sup>\*</sup> enter, since they split the revenues from investors of  $\lambda_{invest} \frac{s^*}{2}$ among N instead of splitting it among N<sup>\*</sup>. If the number of market makers who choose fast is 1, then there is an equilibrium in which the one fast market maker charges the maximum allowable bid-ask spread and is never sniped; these profits are larger than if all market makers are slow. Hence, for any number of fast market makers  $0 \leq N < N^*$ , any slow market maker strictly prefers to be fast than slow. Hence, fast is a dominant strategy, and we have a prisoner's dilemma.

# A.6 Proof of Proposition 6

The observation that the midpoint of the bid-ask spread is equal to the fundamental value  $y_t$  for proportion one of the trading day follows from the equilibrium behavior of the liquidity provider as described in Section 6.2.2.

The proportion of trade conducted at quotes that do not contain the fundamental value is computed by observing that the rate at which trade occurs between the liquidity provider and a sniper is  $\lambda_{jump} \cdot \Pr(J > \frac{s^*}{2}) \cdot \frac{N^*-1}{N^*}$ , whereas the rate at which trade occurs between the liquidity provider and an investor is  $\lambda_{invest}$ . In equilibrium, the former trades occur at quotes that are stale, i.e., where the quotes do not contain the fundamental value  $y_t$  which has just jumped, whereas the latter trades occur at quotes that are not stale (but for the probability zero event that an investor arrival and a jump occur at the exact same time). Hence, trade at stale quotes as a proportion of all trade is  $\frac{\lambda_{jump} \cdot \Pr(J > \frac{s^*}{2}) \cdot \frac{N^*-1}{N^*}}{\lambda_{jump} \cdot \Pr(J > \frac{s^*}{2}) \cdot \frac{N^*-1}{N^*}}{N^*}$ .

The trades conducted at quotes that do not contain the fundamental value generate arbitrage profits of  $J - \frac{s^*}{2}$  for whichever stale-quote sniper's order was successful. Nevertheless in equilibrium all market makers, including stale-quote snipers, earn zero profits as per (6.1)-(6.2).

# A.7 Proof of Proposition 7

Equation (6.5) represents indifference between liquidity provision and stale quote sniping at the kth level of the book, for  $k = 1, ..., \bar{q}$ . The zero-profit condition for stale-quote snipers is

$$\sum_{k=1}^{\bar{q}} \lambda_{jump} \cdot \Pr(J > \frac{s_k}{2}) \cdot \mathbb{E}(J - \frac{s_k}{2}|J > \frac{s_k}{2}) \cdot \frac{1}{N} = c_{speed}$$
(A.1)

Notice that (A.1) sums the sniper's expected profits over all  $\bar{q}$  units of the book, and asks that these total benefits equal the costs  $c_{speed}$ . Together, (6.5) and (A.1) represent  $\bar{q} + 1$  equations in the  $\bar{q} + 1$  unknowns, the  $\bar{q}$  bid-ask spread terms and the level of entry.

To solve this system of equations, we can first use (6.5) to characterize each bid-ask spread. For the kth level of the book, the equilibrium bid-ask spread  $s_k^*$  is the unique solution to the following rearrangement of (6.5):

$$\lambda_{invest} \cdot \sum_{i=k}^{\bar{q}} p_i \cdot \frac{s_k}{2} = \lambda_{jump} \cdot \Pr(J > \frac{s_k}{2}) \cdot \mathbb{E}(J - \frac{s_k}{2}|J > \frac{s_k}{2})$$
(A.2)

The solution to (A.2) is unique because the LHS is strictly increasing in  $s_k$  (and is equal to zero at  $s_k = 0$ ) whereas the RHS is strictly positive for  $s_k = 0$  and then is strictly decreasing in  $s_k$  until it reaches its minimum of zero at  $s_k$  equal to the upper bound of the jump size distribution. We can then plug the equilibrium bid-ask spreads  $s_1^*, \ldots, s_{\bar{q}}^*$  into (A.1) to obtain the equilibrium entry quantity  $N^*$ . Given  $s_1^*, \ldots, s_{\bar{q}}^*$  and  $N^*$ , the rest of the argument for equilibrium proceeds identically to that in the proof of Proposition 1.

The fact that  $s_1^* < s_2^* < \cdots < s_{\bar{q}}^*$  follows from (A.2), because the probability that an investor wants to trade k units,  $\sum_{i=k}^{\bar{q}} p_i$ , is strictly decreasing in k. The comparative statics in each  $s_k^*$  also follow directly from (A.2), analogously to Proposition 3.

# A.8 Proof of Proposition 8

The three claims for frequent batch auctions are established in the text of Section 7.2. The first claim for continuous limit order book markets is definitional. The latter two claims for continuous limit order book markets follow from the description of equilibrium in Section 6.2 and Proposition 1.

## A.9 Proof of Proposition 9

First, notice that it is not profitable for any player to offer liquidity at a bid-ask spread greater than zero. This follows from the fact that there are  $N \ge 2$  fast market makers each already offering depth of  $\bar{Q}$  at zero bid-ask spread. Any player who offers liquidity at a larger spread will never trade.

Second, as described in Section 7.2, fast market makers are not vulnerable to sniping in the batch auction. So, it is not profitable to enter as a fast market maker with the intent of sniping, nor is it profitable for any of the N fast market makers exogenously present in the market to attempt to snipe the other liquidity providers.

Last, by assumption the  $N \geq 2$  fast market makers are exogenously present in the market, each exogenously paying  $c_{speed}$ , so exit is not an option. If exit were an option this would be a profitable deviation, since the fast market makers are not recovering  $c_{speed}$ .

# A.10 Proof of Proposition 10

We will show that a single fast liquidity provider offering spreads consistent with 7.1 constitutes a Nash equilibrium of the frequent batch auction for  $\tau$  and  $\epsilon$  sufficiently small. To do this we need to show four things.

First, we need to confirm that there is not a profitable deviation in which a slow trader enters the market with a positive bid-ask spread s' that is lower than the liquidity provider's spread  $s_d$ for some d, in an effort to profitably provide the dth unit of liquidity to investors. As  $\tau \to 0^+$  and  $\epsilon \to 0^+$ , we have that (i) the spread  $s_1$  implied by the zero-profit condition is converging to (7.2) and (ii) the likelihood that the absolute value of net demand  $|D| \leq 1$  is converging to one. Hence, for  $\tau$  and  $\epsilon$  sufficiently small, the benefits from providing liquidity as a slow entrant are strictly smaller than the benefits such an entrant would have enjoyed as an entrant in the equilibrium of Section 6.2. Additionally, as  $\tau \to 0^+$ , the costs to a slow entrant from getting sniped converge to the same costs such an entrant would have faced in Section 6.2.<sup>50</sup> In the equilibrium of Section 6.2 a slow entrant was indifferent between entering and not at the equilibrium spread derived in Section 6.2.5. Hence, in the batch market, with a narrower spread, a slow entrant strictly prefers not to enter.

Second, we need to confirm that the fast trader who acts as liquidity provider does not wish to deviate by charging a higher bid-ask spread in some batch interval. This can be enforced by off-equilibrium-path play of a potential entrant. If the incumbent fast trader raises his spread in some batch interval, then the potential entrant enters beginning with the next batch interval, pays  $c_{speed}$ , and, acts as the incumbent was supposed to in equilibrium. On this path, the incumbent who deviated then exits the market, and no longer pays  $c_{speed}$ . If the incumbent does not exit, then the incumbent and the entrant engage in Bertrand competition which drives the bid-ask spread to zero, so on this path the incumbent strictly prefers to exit once he has deviated.<sup>51</sup> The maximum deviation payoff is finite, and there is no discounting, so we can choose  $\tau$  and  $\epsilon$  such that the incumbent prefers not to deviate and to instead earn  $\epsilon > 0$  in perpetuity.

Third, we need to confirm that there is not a profitable deviation in which another fast trader enters the market, if he is not provoked by a deviation by the incumbent. This can be enforced off-path by assuming that the incumbent and the entrant engage in Bertrand competition in the event of such an entry, which drives the bid-ask spread to zero. Hence, the entrant cannot recover his costs of speed.

Last, we need to confirm that the fast trader does not wish to deviate by not paying the cost  $c_{speed}$  and instead providing liquidity as a slow trader. If he does so and offers a spread that is weakly less than the spread in the equilibrium of Section 6.2, then, for  $\tau$  sufficiently small, another market maker profits by entering as a fast trader just to pick off his stale quotes. If he does so and offers a spread that is wider than the spread in the equilibrium of Section 6.2, then, for  $\tau$  sufficiently small, another market maker profits by entering as a fast trader just to pick off his stale quotes. If he does so and offers a spread that is wider than the spread in the equilibrium of Section 6.2, then, for  $\tau$  sufficiently small, another market maker profits by entering as a fast trader who both (i) acts as the fast trader is supposed to in this equilibrium (i.e., according to 7.1), and (ii) picks off the slow trader who is offering a wider spread.

### A.11 Proof of Proposition 11

To complete the argument that the behavior described in Section 7.3.4 and Proposition 11 constitutes a Nash equilibrium, we make the following two observations.

First, we established in the text that it is not profitable to enter as a fast market maker. Picking off stale quotes is not sufficiently profitable, as shown by (7.3) and the surrounding discussion. Additionally, it is not profitable to enter as a fast market maker in an effort to provide liquidity, because slow market makers are already providing the maximum necessary liquidity,  $\bar{Q}$ , at zero bid-ask spread. One last thing to point out is that the discussion in the text already covers the possibility of providing liquidity in the event that there is a jump between times  $\tau - \delta_{slow}$  and  $\tau - \delta_{fast}$ ; the fast market maker's activity in such event both exploits the stale quotes of the slow

 $<sup>^{50}</sup>$ That is, to enforce this equilibrium, the fast liquidity-provider threatens to pick off a slow entrant, in the off-path event that one should enter.

<sup>&</sup>lt;sup>51</sup>Intuitively, there is a "token" that indicates who gets to play the role of liquidity provider, and in this equilibrium it is understood that if the current liquidity provider deviates from his prescribed play, the token is automatically passed to another player. Any player not holding the token chooses not to pay  $c_{speed}$ . See footnote 42 in the main text for a discussion of the practical interpretation of this equilibrium.

market makers and provides liquidity to the net demand of investors, yielding  $\bar{Q}$  of total volume in expectation. As discussed, this is not sufficiently profitable to induce the fast trader to enter.

Second, each individual slow market maker has no incentive to deviate. In order to earn strictly positive profits, a slow market maker would have to charge a strictly positive bid-ask spread. But, since there are  $\bar{Q}$  slow market makers in total, and the support of  $D(\tau)$ , the net demand of investors, is bounded by  $\bar{Q} - 1$ , any individual slow market maker who deviates will never get to trade. Additionally, our discussion above shows that it is not profitable for a slow market maker to pay the cost  $c_{speed}$  and play instead as a fast market maker. Hence, there is no deviation that yields strictly positive profits.

# Regulating Innovation with Uncertain Quality: Information, Risk, and Access in Medical Devices

# (PRELIMINARY-PLEASE DO NOT CITE)

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#### Abstract

This paper explores the role of regulation of new product entry when product quality is uncertain but market participants learn over time. We develop a model that captures the fundamental regulatory tradeoff between information generation, access, and risk: weak regulation inhibits learning and exposes consumers to the risk of unproven new products, but overzealous regulation increases entry costs and reduces access to a narrow choice set of older technology. Using new data and exogenous variation between EU and US medical device regulatory rules, we document patterns consistent with our model, and then take a structural approach to estimate the welfare implications of current and alternative regulatory policies. In preliminary results for the set of devices on which we have data, we estimate that both the US and EU are close to the optimal policy (though for the EU depends critically on free-riding off of US trials). We also estimate that embracing recent calls for more active "post-market surveillance" could further increase total surplus by as much as 19 percent. Relying on private incentives instead of regulator mandated trial lengths tends to lead to over-investment in information among the highest quality products and under-investment among the lowest quality products.

<sup>\*</sup>Data for this research was provided by Millennium Research Group (www.mrg.net). We owe thanks to Joe Harrington and audiences at the FTC, Kellogg Conference on Healthcare Markets, Minnesota, NUS, Ohio State, Rice/Houston, UCLA, Wharton, and Yale for helpful comments. The Wharton Dean's Research Fund and Indian School of Business provided financial assistance. Ellie Prager, Mike Punzalan, Emi Terasawa, and Christine Yang provided excellent research assistance. Any errors are our own.

### 1 Introduction

Most innovative new products are brought to the market because their makers believe they provide new value. However, once in the hands of consumers, there is always some chance that the product will not operate as hoped and fail. The consequences of this failure range from the consumer losing her product expenditures to death. When product failure poses significant safety risks, products often must go through pre-market testing and become approved/certified by a formal body before entering the marketplace. The standard that this regulatory body uses to approve products has the potential to fundamentally alter market outcomes. In setting its product approval criteria, the regulator must weigh the benefits of reducing risk against the effect on product access (and potentially prices). We argue that a key decision the regulator makes is the information it requires the manufacturer to generate for the product to be approved. As first highlighted by Peltzman (1973) in the context of pharmaceuticals, higher informational standards increase product specific learning and lower consumption risk but also result in delayed access to fewer products and higher entry costs conditional on approval. Today such certification processes exist and are often a source of controversy in areas as diverse as electronics, airplanes, automobiles, finance, health care, and toys.<sup>1</sup>

This paper uses new data and exploits exogenous regulatory differences between the US and EU to quantify the tradeoff between access and risk for medical devices introduced between 2004-2013. In the US, medical devices are regulated by the Food and Drug Administration (FDA) while in the EU device approval is performed by organizations that contract with the EU called Notified Bodies. Importantly, the different regions apply different standards to medical device approval. Very roughly, the US applies a "safe and effective" standard while the EU only certifies safety of the product. This difference is material. Meeting the "effectiveness" standard often requires manufacturers to generate product performance information through large-scale randomized clinical trials. These trials are costly in both time and expense. As a result, medical device manufactures (the vast majority of which are US-based) typically introduce products in the EU well before they seek FDA approval, if they decide to enter the US at all. According to the Boston Consulting Group, between 2005 and 2011, the average high risk and likely high value medical device was introduced in the US four years later than in the EU. The differences between the US and the EU in the medical device approval process have led to calls

<sup>&</sup>lt;sup>1</sup>See, for example in electronics "European Environmental Rules Propel Change in U.S.", The New York Times, July 06, 2004; in airplanes "Boeing Acknowledges Tests Underestimated 787 Battery Risks", The New York Times, April 23, 2013; in automobiles "U.S. Sues Chrysler After Auto Maker Refuses to Recall Cars", The New York Times, June 5, 1996; in finance "An FDA for Securities Could Help Avert Crises", Bloomberg, April 2, 2012; in toys "Toy Makers Fight for Exemption From Rules", The New York Times, September 28, 2010.

for reform in both regions. In the US, the FDA has faced attacks from both sides, with some claiming that a slower, tougher approval process is crippling innovation; and others claiming that the approval process is too lax, allowing too many dangerous devices into the market.<sup>2</sup> Also, as rising incomes in the developing world lead to both greater incidence of "western" diseases and greater ability to afford the most advanced technologies, the debate on how to regulate medical devices has taken on global significance, drawing the interest of the UN and WHO.<sup>3</sup>

Despite the importance of the information and the access/risk tradeoff in markets where research and development leads to new products with uncertain quality, empirical research has been limited by two major difficulties: (1) assembling data that can quantify the returns from increased information relative to the cost of decreased access; (2) finding exogenous variation in regulatory regimes that can identify the tradeoff between these competing forces. In this study we address the second challenge by exploiting the fact that the EU approval process is both faster and less costly than the US process for any given device, and this difference is due largely to historical political processes. This allows us to measure the access/risk tradeoff using a newly constructed, detailed data set for a variety of medical devices available in the US and EU from 2004-2013.

The ideal way to address the first challenge would be to combine data on market outcomes (quantities and prices) with data on health and safety outcomes. Unfortunately, even in a highly regulated and documented industry such as medical devices, health outcome and safety data are not available at the product level. This forces us to ask what can be inferred with more commonly available data such as market prices and quantities, to which our answer is a substantial amount. We begin by constructing a theoretical model where products are invented with uncertain quality, market entry is regulated, and the market learns about product quality over time. The key feature of our model is that the rate of learning in premarket clinical trials can be greater than the rate of learning after market entry. This introduces a tradeoff where more regulation leads to more learning and less risk, but also delayed access and higher entry costs for innovative new products. The model clarifies patterns in the data that one should expect as a function of the distribution of product qualities invented, the rates of learning, consumer preferences, and regulatory rules.

The data for this study comes from Millennium Research Group (MRG), a medical device market research firm. MRG collects detailed, high frequency, hospital-product-

<sup>&</sup>lt;sup>2</sup>For an example arguing the FDA is too lax "Report Criticized F.D.A. on Device Testing", The New York Times, January 15, 2009; and too tight "FDA Seeks to Toughen Defibrillator Regulations", The New York Times, March 22, 2013.

<sup>&</sup>lt;sup>3</sup> "UN: Western Diseases a Growing Burden on Developing World," The Wall Street Journal, May 14, 2010. "Global Forum to Improve Developing Country Access to Medical Devices," press release, WHO, September 9, 2010.

level data for medical devices on prices, volumes, and related diagnostic procedures for hospitals in the US and the EU. Our analysis focuses on the market for coronary stents. We chose this segment as the coronary stent market is large and important with excellent market data and with constant innovations introduced over time. Coronary stents treat ischemic heart disease—the narrowing of the coronary artery cause by fatty deposits. Ischemic heart disease is the leading cause of global death accounting for 7 million deaths in 2010 (Lozano, 2012). In 2011 total, world-wide sales of coronary stents exceeded \$7 billion with the vast majority of those sales occurring in the US and the EU.<sup>4</sup>

Our data analysis begins by documenting multiple patterns consistent with the model. Our analysis shows that the EU enjoys greater access to the best new medical technologies, while also bearing greater risk by allowing entry of a wider range of device qualities, earlier in each device's lifecycle. The greater access in the EU is evident in the fact that on average 47 percent of the stents used in the EU are unavailable in the US at that point in time. The greater risk in the EU is evident in the facts that on average products in the EU experience less usage overall and higher variance in usage patterns when first introduced, with this usage discount and variance decreasing and stabilizing over the first two years on the market (the US, by contrast, exhibits no such patterns). Differential learning rates between clinical trials and market use are identified by differential usage patterns over time for products with and without ongoing clinical trials.

To develop welfare measures and address policy questions regarding optimal regulation, we then proceed with a structural approach. We combine the data with our learning model of product choice to estimate the distribution of product qualities and risk between the EU and the US, as well as the speed of learning and preferences of consumers in the marketplace. With these parameters in hand, we estimate the impact of different regulatory rules on product introductions, total welfare, and consumer welfare.

In preliminary results, we estimate that total surplus is maximized when the average premarket clinical trial is six months longer than the current EU requirements and four months shorter than current US requirements. Because total surplus as a function of time spent in premarket testing is relatively flat around the optimal, US policy is statistically equivalent to the optimal. By contrast, it at first appears that the EU could make welfare gains of up to 40 percent by increasing its standards—until one realizes that the EU is able to free-ride off of the information being generated in trials for US entry.

Related to this issue of information generation after product approval, we also analyze a commonly suggested policy change that would relax premarket requirements but increase "post-market surveillance". We estimate that if it is possible to achieve

<sup>&</sup>lt;sup>4</sup>Source: BCC Research.

post-approval learning rates close enough to those we observe from clinical trials at a comparable cost, the further benefits from such a policy change could be as high as 19 percent of total surplus. In the extreme case where post-approval learning is informative and not too costly, the optimal policy is to require no pre-approval trials at all.

Finally, we turn from optimal government policy to the question of manufacturers' private incentives to invest in information generation without regulatory mandates. This is an empirical question because theory suggests that firms may over invest because of business stealing incentives or underinvest because private returns are only a fraction of total social returns. We find evidence of both—firms with the highest quality products will tend to over invest while those with lower quality products will under invest.

Because our data collection, research design, and modeling efforts are focused on the issue of information generation, risk, and access, our analysis should be interpreted as holding other roles of the regulator—such as setting standards for what constitutes acceptable evidence and verifying the information produced in trials—as fixed. Together, our results suggest that on the dimension of clinical trial requirements, the US and EU are both very close to optimal (in the EU case, conditional on US trials as a source of post-market information), at least for the product categories we have the data to analyze. We also discuss how our empirical results and theoretical model could inform extrapolation to a broader set of product categories.

Our work builds on recent empirical research on optimal regulation (Timmins 2002; Miravete, Seim, and Thurk 2013) and consumer learning (Roberts and Urban 1988; Erdem and Keane 1996; Ackerberg 2003; Crawford and Shum 2005; Ching 2010), and to our knowledge is the first to combine these two. This combination is essential in allowing us to build on the pioneering work of Peltzman (1973) where he uses pre-/post- analysis to argue that the 1962 FDA act which require clinical trials for pharmaceuticals prior to their introduction to the market harmed consumers by reducing access to drugs without increasing product information. As our approach relies on established models and frequently available data, we hope it provides an approach that future researchers might find useful in the area of entry regulation via product approval/certification processes. We also see this work as complementary to recent empirical research on the impact of patent length (another regulatory tool that impacts entry) on product introductions (Filson 2012) and innovative activity (Budish, Roin, and Williams 2013) as well as the literature on quality disclosure (Dranove and Jin 2010).

Our analysis of the impact of different regulatory regimes not only speaks to the broad questions of the economics of product quality regulation, but also informs policy with potentially large welfare consequences. The amount of economic activity regulated by the FDA and the Notified Bodies is significant. In the US the medical device market sales exceeded \$150B in 2010 or 6 percent of total national health expenditures and approximately \$130B (7.5 percent) in the EU.<sup>5</sup>. Further, the introduction of new medical technologies are responsible for significant reductions in mortality; and in so far as different regulatory regimes affect the availability of these technologies, their welfare impact extends beyond their direct impact on commerce.

The remainder of the paper is organized as follows: The next Section discusses the institutional background of medical device regulation in the US and EU. Section 3 develops a general model that captures the tradeoffs involved in regulating market entry of products with uncertain quality and derives testable predictions. Section 4 then tests these predictions in the data, finding evidence in support of the model. Section 5 takes a structural approach, explicitly estimating the parameters of the model. Section 6 derives welfare estimates for current as well as counterfactual regulatory regimes. Section 7 concludes and discusses ways one might think about extrapolating our results to devices beyond those for which we have data and the potential for extending our approach to other products and industries.

## 2 Medical Device Regulation in the US and the EU

Medical device regulation in the US began with the passage of the Medical Device Amendments Act of 1976. This law established the regulator pathway for medical devices in the US, placing oversight authority within the Food and Drug Administration (FDA). The criteria the FDA is mandated to use is "safe and effective." Prior to the passage of the Act, medical devices were essentially unregulated. The Act established three classification of devices (I, II and III) which are assigned to each device based on the perceived risks associated with using the device. Class III devices are defined as those used in in supporting or sustaining human life, of substantial importance in preventing impairment of human health, or presents a potential unreasonable risk of illness or injury. Class I and Class II devices are lower risk devices for which there is a sufficient body of evidence demonstrating a performance standard for the design and manufacturing of the device.

There are two basic regulatory pathways within the FDA to bring a device to market: Pre-Market Approval (PMA) and the 510(k). The PMA process applies to Class III devices, while the 510(k) process generally applies to Class II and some Class I devices. Under the 510(k) process the manufacturer needs to demonstrate that the device is 'substantially equivalent' to a predicate device. Generally, bench testing data and perhaps a very small clinical study is all that is necessary for a device to demonstrate equivalency. While there is no standard timetable for 510(k) clearance, a straightforward clearance

<sup>&</sup>lt;sup>5</sup>Donahoe and King, 2012; Medtech Europe, 2013

can typically be obtained within several months.

However, the approval process is much more complicated and costly for PMA devices. Approval of a PMA device requires the sponsor to provide data from a pivotal study. These are large, multi center, randomized clinical trials. These studies involve hundreds of patients and cost tens of millions of dollars to complete. PMA submission often reach thousands of pages in length. According to the Boston Consulting Group, the average cost of a PMA application approaches \$100 million and often takes several years for the FDA to make a decision after the initial submission has been made. In 2012, only 37 PMAs were approved by the FDA.

In the EU the device approval process for Class III devices is very different than in the US.<sup>6</sup> Medical devices are regulated by three EU Directives. The main Directive is the Medical Devices Directive which passed in June, 1993 and has been adopted by each EU member state. A medical device is approved for marketing in the EU once it receives a 'CE mark' of conformity. The CE mark system relies heavily on third parties know as "notified bodies" to implement regulatory control over devices. Notified Bodies are independent commercial organizations that are designated, monitored and audited by the relevant member states via "competent authorities." Currently, there are more than 70 active notified bodies within the EU.<sup>7</sup> A firm is free to choose any notified body designated to cover the particular type of device under review.<sup>8</sup> To obtain an CE mark a Class III medical device needs to only demonstrate safety and performance. Compliance with this standard usually can be demonstrated with much simpler and cheaper clinical trials than required by the FDA.

The differences in the two regulatory regimes is largely a consequence of different histories that lead up to the passing of the primary medical device legislation in the two regions. The Medical Device Directive, the centerpiece of the EU medical device regulatory framework, was passed in 1993 when there was keen interest in a new approach to harmonization regulatory frameworks across the member states. The EU had just undertaken a long and frustrating harmonization process for food and drugs. This new approach sought to avoid detailed and bureaucratic government approval processes, particularly duplicative approvals and was applied to other products including toys, pressure vessels and personal protective equipment. In contrast, the US medical device regulatory framework was established after the Dalkon Shield injured several thousand women. The FDA already had oversight on some aspects of medical devices and expanding that

<sup>&</sup>lt;sup>6</sup>Actually, there are four different classes of medical devices in the EU(Classes I, IIa, IIb and III). Class III devices in the EU closely map into Class III devices in the US.

<sup>&</sup>lt;sup>7</sup>Recent regulatory reform of the Medical Device Directive now limits the ability of Notified Bodies to outsource their device reviews.

<sup>&</sup>lt;sup>8</sup>See Guidelines Relating to Medical Devices Directives, http://ec.europa.eu/health/medicaldevices/documents/guidelines/.

role was the most viable political option. At that time, a non-governmental approach to device regulation was never seriously considered by the Congress.

The differences between the two systems is the focus of a number of consulting, lobbying organizing and government reports. For example, a series of Boston Consulting Group reports shows that there is no difference in recalls between devices that are marketed in both the US and the EU. Of course, as we show below, the mix of devices that are introduced into the US is different and thus it is unclear what this study says about the impact of counterfactual regulations on device safety. In fact, the FDA countered the BCG study with their own case study of 10 devices that were approved in the EU that were not approved by the FDA and these devices lead to significant adverse events in patients. Of course, the FDA study only focused on the negative consequences of the EU's relatively lax regulatory standards and does not acknowledge the benefits of greater access to devices in the EU.

While the consequences of the different regulatory regimes has generated significant policy debate, what is less controversial is that there are significant lags between the US and the EU in device introduction. Conditional on entry into both the US and the EU, BCG documents that medical devices are introduced into the US approximately four years after the EU.<sup>9</sup> In the next section we develop a theoretical framework for assessing the trade-offs inherent in the different regulatory approaches. A notable advantage of our model is that the key parameters can be directly estimated from commonly available data, and thus the welfare of counterfactual policies can be assessed.

# 3 A Model of Quality Uncertainty, Learning, Entry Regulation, and Consumer Choice

In this Section, we develop a model that captures the tradeoff between risk and access involved in regulating market entry of products with uncertain quality. In our model, products are developed with uncertain quality; this uncertainty is resolved over time via exogenous signals (e.g. from clinical trials or other research); a regulator restricts entry by requiring costly premarket clinical trials to accelerate learning; and risk-averse consumers choose from the available products in the market at a point in time.

Our model captures many of the salient features of medical device markets and the role of the regulator, however, the medical device sector is complicated and there are notable institutional features that we purposefully ignore in order to keep the model tractable and parsimonious. In particular, we do not model the possibility that the regu-

<sup>&</sup>lt;sup>9</sup>BCG (2012) Regulation and Access to Innovative Medical Technologies.

lator will reject a device. We do, however, model manufacturers' optimal entry decisions in the face of clinical trial and entry costs. This amounts to an implicit assumption that no firm would enter with a product the regulator would want to reject. We believe this is reasonable because these costs are non-negligible for the majority of products.

We have also considered and decided not to study here other roles for medical device regulation. As we have modeled, medical device quality is uncertain and if manufacturers are differentially informed about their devices quality, device regulation could solve a lemons problem (Leland 1979). At the extensive margin of whether to have any regulation at all, the lemons problem is surely relevant. However, our focus is on the appropriate standards of that regulation not on whether the regulation should exist. The variation that we exploit aligns with this focus. The EU is more lax in their standard relative to the US yet we are unaware of any significant evidence that the device market in the EU 'unravels' more than in the US. In fact, the presences of many more device offerings in the EU strong suggests that the variation in regulations between the US and EU is not a margin that would induce a lemons type market failure.

The next several subsections lay out the model. Section 3.1 describes how market participants learn about product quality over time, Section 3.2 describes consumer behavior and how it is affected by uncertainty about product quality, Section 3.3 turns to supplier pricing and entry, and finally Section 3.4 lays out the role for a regulator to affect total surplus via information requirements and their effect on risk and access.

### 3.1 Modeling Learning

The key element of the model is the uncertainty over product quality and structure of learning over time. Our specification explicitly models the impact of clinical trials on the information set that physicians use to assess which product they should implant into their patients. Assume innovative new devices j are each developed with quality  $Q_j$ according to a distribution  $F_t(Q)^{10}$ :

$$Q_j \sim F_t(Q) := N(\overline{Q}_t, \sigma_Q^2). \tag{1}$$

where the subscript t allows for technological advancement over time.

Over time, unbiased but noisy signals A arrive regarding the product's quality as new data (from ongoing clinical trials and real world usage) are released and this information diffuses into the market (where here age a refers to the time since product j was

<sup>&</sup>lt;sup>10</sup>For simplicity, we assumed the prior and signal process to be normally distributed. In principle, these processes can be specified and empirically identified non parametrically. In practice, however, data limitations make a more parametric specification desirable, and we find that the simple normal model fits the data quite well with a small number of parameters.

introduced to the market, not the calendar month):

$$A_{ja} = Q_j + \nu_{ja} \qquad \text{where} \qquad \nu_{ja} \sim \begin{cases} N(0, \sigma_{A^c}^2) & \text{if in clinical trials} \\ N(0, \sigma_A^2) & \text{if not} \end{cases}$$
(2)

Given these signals, beliefs about product quality are updated via Bayes' rule, and due to the normally distributed prior and signal, posterior beliefs are also distributed normal with mean:

$$Q_{ja+1} = \frac{\sigma_{ja}^2}{\sigma_{ja}^2 + \sigma_{A^{ja+1}}^2} A_{ja+1} + \frac{\sigma_{A^{ja+1}}^2}{\sigma_{ja}^2 + \sigma_{A^{ja+1}}^2} Q_{ja}$$
(3)

and variance:

$$\sigma_{ja+1}^2 = \frac{\sigma_{A^{ja+1}}^2}{\sigma_{ja}^2 + \sigma_{A^{ja+1}}^2} \sigma_{ja}^2.$$
(4)

With this uncertainty and learning as a backdrop, the regulator must make a decision regarding the required length of clinical trials, trading off the costs of later access versus the benefits of reduced risk. Once a product has been subjected to the required clinical trials, it is released to the market, and consumers (doctors and patients) make decisions about which product to use, given the current available choice set and information. Because the regulator weighs the implications for total surplus in its decision, we begin with the consumers' problem and work backwards.

### **3.2** Modeling Consumer Choice

In the market, each device's perceived quality and uncertainty can be mapped into choice probabilities and welfare via a utility function that specifies the utility to patient/doctor combination i from using device j at time t (where here subscript t refers to the calendar month, which will be associated with different product age a for different products). We assume that the ex-ante expected (indirect) utility function takes the form

$$u_{ijt} = Q_{jt} - \frac{\rho}{2}\sigma_{jt}^2 + \epsilon_{ijt},\tag{5}$$

where  $\rho$  is the coefficient of risk aversion, and  $\epsilon_{ijt}$  is an i.i.d. error term capturing the deviation of doctor preferences and/or patient appropriateness for device j relative to the population average. In our empirical exercise, we do not find price to be a statistically or economically significant determinant of demand. Because of this and the fact that it simplifies the supply model, we leave price out of the specification here as well.

Assuming consumers choose the product j that maximizes expected utility from the set of products available  $\mathcal{J}_t$ , the set of patients for whom a doctor chooses product j

(in month t) is then  $\mathcal{A}_{jt} := \{i | j = \arg \max_{k \in \mathcal{J}_t} u_{ikt}\}$ . Then expected quantities are then given by the market size  $M_t$  and the choice probabilities:

$$q_{jt} = M_t s_{jt} = M_t Pr[j = \arg\max_{k \in \mathcal{J}_t} u_{ikt}] = M_t \int_{\mathcal{A}_{jt}} f_t(\epsilon) d\epsilon = \frac{e^{Q_{jt} - \frac{\rho}{2}\sigma_{jt}^2}}{\sum_{k \in \mathcal{J}_t} e^{Q_{kt} - \frac{\rho}{2}\sigma_{kt}^2}}, \quad (6)$$

where the last equality obtains from the standard "logit" assumption that  $\epsilon$  is distributed i.i.d. extreme value type I with unit variance. The choice set always includes an outside option j = 0, with utility normalized to zero.

In a world where doctors and patients make choices with full information, the gains to greater access are unambiguous. However, the fact that product quality is uncertain at the time of regulatory approval and learned over time introduces distortions in choices and realized welfare due to lack of information and potentially risk aversion. The realized total surplus per patient (not including fixed costs; in logit utils) will be given by

$$TS(\mathcal{J}_t) = \int_{\mathcal{A}_{jt}} u_{ijt} f_t(\epsilon) d\epsilon = \ln\left(\sum_{j \in \mathcal{J}_t} e^{Q_{jt} - \frac{\rho}{2}\sigma_{jt}^2}\right) , \qquad (7)$$

where the final equality obtains from the logit distributional assumption on  $\epsilon$ .

### 3.3 Modeling Supplier Pricing, Entry, and Exit

Fixed costs of market entry (in particular clinical trial costs) are substantial relative to the lifetime profits of the average medical device, making the decision to proceed with testing and launching a new product an important one. Once in the market, quantities are determined via consumer preferences as in Equation (6), and prices for the device are typically negotiated at the hospital or regional level. Products exit the market either when they find themselves unable to maintain high enough profitability to cover the opportunity cost of minimal sales and distribution infrastructure or when they are replaced by their manufacturer's next generation technology.

The model in this Section specifies how entry, prices, and exit are determined in equilibrium. The goal is to develop a framework to analyze how regulatory policy regarding the length and cost of clinical testing required will affect market structure, with a particular emphasis on the quality of technologies available to consumers and the price paid for these technologies.

In the following subsections, we specify entry and exit in a dynamic game where manufacturers take into account expectations about how the market will evolve, given primitives on the rates of technological progress and learning, regulatory policy, demand, and pricing. Because prices in one period do not affect the evolution of the market state to the next period, we follow the literature (for a review see Doraszelski and Pakes (2008)) in specifying pricing as the equilibrium of a static stage game among the products currently in the market.

#### 3.3.1 Pricing stage game

We follow work by Grennan (2013, 2014) in medical devices and other recent work in negotiated price markets (Crawford and Yurukoglu 2012; Gowrisankaran, Nevo, and Town 2013; Ho and Lee 2013) in modeling prices as the outcome of a Nash Equilibrium of bilateral Nash Bargaining processes (Horn and Wolinsky 1988):

$$p_{jrt} = c_{jrt} + \frac{b_{jt}(r)}{b_{jt}(r) + b_{rt}(j)} \left[ TS(\mathcal{J}_{rt}) - TS(\mathcal{J}_{rt} \setminus \{j\}) \right] , \qquad (8)$$

where  $p_{jrt}$  is the price of product j in region r in month t, c is marginal cost, and b denotes Nash Bargaining weights. The pricing equation says that each product will capture a fraction  $\frac{b_{jt}(r)}{b_{jt}(r)+b_{rt}(j)}$  of its marginal contribution  $TS(\mathcal{J}_{rt}) - TS(\mathcal{J}_{rt} \setminus \{j\})$  to overall surplus. Because price does not enter demand (an assumption here that is born out in the empirical section), total surplus does not depend on how the surplus is split, making this a transferable utility game.

#### 3.3.2 Entry and exit dynamics

Given the expected quantities from Equation (6) and prices from (8), manufacturers make entry and exit decisions to maximize each product's expected lifetime profits in equilibrium. Following subsection 3.1, entry opportunities arrive exogenously after a product is born and the first signal of product quality is received. A product either chooses to enter, paying the cost of the required clinical trial and entering after the trial is completed in  $T_r^c$  periods, or the product chooses not to enter and stays out of the market forever.

$$\phi_{jrt}^e(T_r^c) := \phi_r^e + \phi^{T^c} T_r^c + \epsilon_{jrt}^e \quad , \tag{9}$$

where  $\phi_r^e$  is a region-specific fixed cost term,  $\phi^{T^c}$  is a coefficient that measures the per time period cost of running a clinical trial  $T_r^c$ , and an idiosyncratic shock  $\epsilon^e$  which is i.i.d. extreme value type I with scale coefficient  $\sigma_{\epsilon^e}$  across product, region, and time.

Product exit can occur in two ways: exogenously if the manufacturer introduces a next generation product to replace it, or endogenously if the expected value of staying in the industry drops below a scrap value (which could be thought of as the present discounted value of the next best use of sales and distribution infrastructure)

$$\phi_{jrt} := \phi_r + \epsilon_{jrt} \quad , \tag{10}$$

where  $\phi_r$  is a region-specific term and  $\epsilon$  is an idiosyncratic shock which is i.i.d. extreme value type I with scale coefficient  $\sigma_{\epsilon}$  across product, region, and time.

All parameters and variables are known to all firms except for the action-specific shocks to entry  $\epsilon_{jrt}^e$  and exit  $\epsilon_{jrt}$  which are private information. Within-period timing of events in the game are as follows:

- 1. Potential entrants (exogenously) arrive and receive product draws from  $F_t(Q)$ .
- 2. All existing products and potential entrants receive product quality signals and update according to Equations (3) and (4).
- 3. Existing products make exit decisions simultaneously.
- 4. Products remaining in the market receive period profits  $\pi_{jrt} = q_{jrt}(p_{jrt} c_{jrt})$ .
- 5. Potential entrants make entry decisions (decision to begin clinical trials and enter in  $T_c$  periods) simultaneously.

In general, the payoff-relevant state of the industry is given by the full vector of estimated qualities and uncertainty about those estimates as well as  $\omega_t := \{Q_{jt}, \sigma_{jt}^2\}_{\overline{\mathcal{J}}_t}$ , where  $\overline{\mathcal{J}}_t$  is the set of all potential entrants and products active in clinical trials or the market at time t. The expected value to currently operating manufacturer j facing a market in state  $\omega_t$  is given by

$$V_j^{in}(\omega_t) := \max \left\{ \underline{C}_{jrt} , E_{\epsilon} \left[ \pi_{jrt} + E_{\epsilon^e,\nu} \left[ \beta V_j^{in}(\omega_{t+1}) \right] \right] \right\}$$
(11)

and for a potential entrant

$$V_{j}^{entry}(\omega_{t}) := \max \left\{ \begin{array}{c} 0 & , & -\phi_{jrt}^{e}(T_{r}^{c}) + E_{\epsilon^{e},\nu} \left[ \beta^{T_{c}} V_{j}^{in}(\omega_{t+T_{c}}) \right] \end{array} \right\} \quad .$$
(12)

#### Computation of entry and exit equilibrium policies

Solving for the equilibrium of the dynamic entry and exit game specified above is complicated by the large state space, which entails two correlated continuous variables  $(Q_{jt}, \sigma_{jt})$ for each product in the market.<sup>11</sup> To make the game computationally feasible, we need to simplify the state and/or strategy space. One commonly used strategy, discretizing

<sup>&</sup>lt;sup>11</sup>Computing the full equilibrium as specified here is still work in progress. In the results section, we discuss how we have used simpler cases of the model to generate results that should bound the full solution.

the state variables into a small number of firm types (e.g. low, medium, high quality), is unappealing because the evolution of firm quality and uncertainty about that quality play an integral role in application, and discretizing this space distorts the incentives for learning about quality. Instead we follow the recent literature on dynamic oligopoly that seeks to ease the computational burden by making intuitively appealing restrictions on the information players monitor in forming their strategies (Weintraub, Benkard, and Van Roy (2008); Ifrach and Weintraub (2012)).

In particular, we leverage the observation that in order to compute equilibrium demand and prices in any given period, a firm selling product j only needs to know its own quality estimate  $Q_{jt}$ , the uncertainty around that estimate  $\sigma_{jt}$ , and the inclusive share term of all other products in the market  $\sum_{k \in \mathcal{J}_t} e^{Q_{kt} - \frac{\rho}{2}\sigma_{kt}^2}$ —not the individual qualities and variances for other firms. Unfortunately, the transition probabilities for the evolution of the inclusive share term do depend on the joint distribution of qualities and variances for all firms, so entry and exit strategies based on the inclusive share cannot be fully optimal. However, recent work by Ifrach and Weintraub (2012) develops the idea of moment-based Markov equilibrium (MME): a computationally tractable and behaviorally appealing model where firms respond to a complex situation like the one in our model by using strategies based on a few moments of the full state. In our case this is especially appealing because we need only to find moments of the state that do well in approximating the evolution of the inclusive share term. Equilibrium exit and entry strategies are then characterized as optimal responses to their beliefs on the evolution of a few moments of the full state, where the evolution of these moments are consistent with the equilibrium strategies.

### 3.4 Modeling the Regulator's Tradeoffs

The total surplus equation (7) illustrates the main tradeoff between access and risk: the longer time  $T^c$  that products spend in premarket clinical trials, the lower the risk from uncertainty about product quality in the market  $\sigma_{jt}$ , but the less new technologies available in the consumer choice set  $\mathcal{J}_t$  at any point in time and greater costs of entry. This tradeoff can be formalized mathematically by writing total surplus as a function of time spent in premarket clinical trials and considering the marginal return to increasing the amount of time spent in premarket testing to  $T^c + 1$ :

$$TS(T^{c}+1) - TS(T^{c}) = \sum_{t=1}^{T} \ln\left(\frac{\sum_{j \in \mathcal{J}_{t}(T^{c}+1)} e^{Q_{jt} - \frac{\rho}{2}\sigma_{jt}^{2}(T^{c}+1)}}{\sum_{j \in \mathcal{J}_{t}(T^{c})} e^{Q_{jt} - \frac{\rho}{2}\sigma_{jt}^{2}(T^{c})}}\right) - \phi^{e} \left|\mathcal{J}_{t}^{e}(T^{c}+1) \setminus \mathcal{J}_{t}^{e}(T^{c})\right| ,$$
(13)

where  $\mathcal{J}_t^e(T^c)$  is the set of firms who enter in period t, given testing requirements  $T^c$ .

One way to very clearly see the tradeoff between access and risk as a function of learning is to consider the simplest scenario where there is no observational learning once a product enters the market and where there is no direct cost of premarket testing. In this case, the per-period marginal return to increasing premarket testing simplifies to

$$\frac{TS(T^{c}+1) - TS(T^{c})}{T} = \frac{\rho}{2} (\sigma_{T^{c}}^{2} - \sigma_{T^{c}+1}^{2}) - \frac{1}{T} \ln \left( \frac{\sum_{j \in \mathcal{J}_{0}(T^{c}+1)} e^{Q_{j0}}}{\sum_{j \in \mathcal{J}_{T}(T^{c})} e^{Q_{jT}}} \right) , \qquad (14)$$

where the first term captures the per period utility gain from decreased risk; and the second term captures the total surplus generated by the rate of technological improvement in product quality over time.

# 4 Data and Preliminary Analysis of Access/Risk in US and EU

In this Section we introduce the data on product entry, usage, and pricing; and we document patterns in the data consistent with the model in Section 3 and suggesting the EU enjoys greater access to quality new devices, but also greater risk from lower quality products and the approval of products early on when quality is more uncertain.

The data used in this study consists of quantities and prices at the product-hospitalmonth level, collected by Millennium Research Group's (MRG) *MarketTrack* survey of hospitals across the US and EU from 2004-2013. This survey—covering approximately 10 percent of total market activity—is the main source of detailed market intelligence in the medical device sector, and its goal is to produce representative estimates of the distribution of market shares and prices by region. Though we use the hospital level data for some relevant summary statistics, for the majority of our analysis we aggregate the data to the region (US and EU) level in order to obtain accurate measures of market entry and overall usage of each device within a region, which is the relevant unit of observation for this study.

In addition to the detailed market data, we were also able to collect clinical trial data from various journal articles, press releases, and product catalogs for over 60 percent of the products in our data set. This data provides further evidence regarding the size and length of trials required for US versus EU entry.

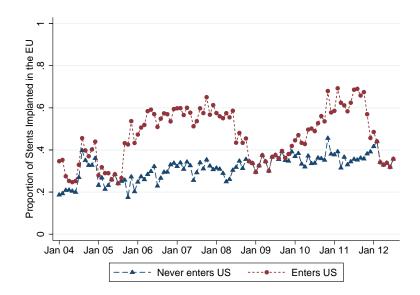
### 4.1 The EU has Access to More, Newer Technologies

Table 1 and Figure 1 demonstrate the extent to which the EU requires smaller, shorter clinical trials and enjoys greater access to medical devices than the US. For the products

Table 1: US and EU differences in clinical trial size and length, and resulting differences in market structure. The US has longer, larger clinical trials, less manufacturers and products, and later entry dates than the EU for the subset of products that enter the US.

	US	EU
Mean clinical trial size (patients)	1449	376
Mean clinical trial length (months)	34	9
Mean manufacturers in market	4	14
Mean products in market	11	32
Total products in market $(2004-13)$	24	113
Mean months from EU to US entry	10	-
Mean months from EU to US entry (DES)	19	-

Figure 1: EU market share of products not available in US. On average over the sample period 47 percent of stents used in the EU were not *currently* available in the US; and 32 percent were *never* available in the US.

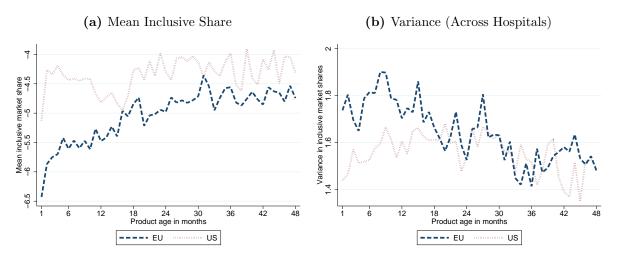


for which we could find clinical trial information, the EU trials were on average four times smaller in number of patients and four times shorter in duration. These differences have a substantial effect on market structure. During the time of our sample, the EU has over three times as many manufacturers and products in the market. For those products that eventually enter the US, the average lag time between EU and US introduction is 10 months (19 months for the more technologically advanced DES). Many of the products to which the EU has greater access are important, high-quality products. In the average month, 47 percent of the stents used in the EU are unavailable in the US at that point in time, and 32 percent will never be available in the US.

## 4.2 The EU Also Grants Access to More Technologies with Lower and More Uncertain Quality

Several statistics from the data suggest that the greater access enjoyed by the EU comes along with greater risk in the form of more low quality devices and more uncertainty regarding device quality at the time market access is granted.

Figure 2: Evidence of Greater Risk and Learning Upon Market Entry in EU vs. US Left panel (a) plots mean inclusive share across products  $\frac{1}{J_a} \sum_{j=1}^{J_a} \ln(s_j/s_0)$  by age since EU introduction. EU usage begins low for newer products and increases with age before leveling off near 30 months, while US usage does not vary with age. Right panel (b) plots variance in inclusive shares across hospitals by age. EU usage patterns vary more across hospitals for newer products and this variation decreases with age before leveling off near 30 months, while US usage pattern variation decreases with age before leveling off near 30 months, while US usage pattern variation does not change with age.

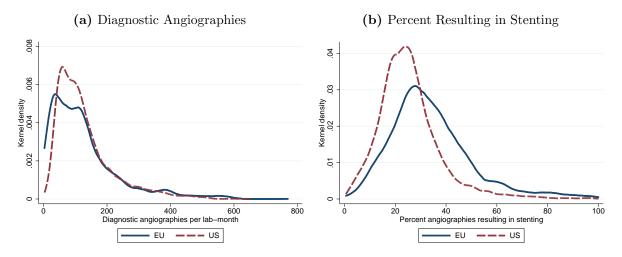


The patterns from the data shown in Figure 2 suggest that the EU consumers bear more risk than those in the US by introducing a larger number of devices earlier in their life cycles with less information imparted about the quality of those devices. The left panel shows that in the EU the mean inclusive share,  $(\frac{1}{J_a}\sum_j \ln(s_{ja}/s_{0a}))$ , of a product is lower upon introduction, and gradually increasing with age until reaching a stable level after about two years in the market, whereas the mean inclusive share is constant with product age in the US. The right panel shows that the variance in inclusive shares across hospitals  $(\frac{1}{H}\frac{1}{J_a}\sum_h\sum_j \left(\ln(s_{jha}/s_{0ha}) - \overline{\ln(s_{jha}/s_{0ha})}\right)^2)$  is larger early in a product's life, and gradually decreasing to a stable level over time. Again, this statistic is constant over the product lifetime in the US. Both of these patterns are consistent with greater uncertainty regarding product quality early in the product lifetime in the EU, which is gradually resolved over time via learning. The fact that the mean inclusive share is lower early on further suggests that consumers are risk averse, discounting products whose quality is more uncertain.<sup>12</sup>

# 4.3 Regulatory Differences Don't Appear to be Driven by Differences in Disease or Treatment in EU vs. US

There is little evidence that these differences in usage patterns are being driven by other factors such as differences in disease incidence, preferences for angioplasty and stents, or price differences across the US and EU. For example, the average ischemic heart disease mortality rate is very similar between the US and the EU, suggesting that the disease incidences is also similar. (The 2010 mortality rate in the US for ischemic heart disease was 126.5 deaths per 100,000; and the corresponding figure for the EU is 130.0 per 100,000.)<sup>13</sup> If anything, the evidence and economic logic suggest that the differences documented in Figures 3 and 4 are results of the different market structures induced by the regulatory differences, rather than causes of regulatory differences.

Figure 3: Comparison of diagnostic procedure patterns, EU vs. US. Left panel (a) plots the distribution of number of diagnostic procedures across hospitals—the US and EU are nearly identical. Right panel (b) plots the distribution across hospitals of the probability that a diagnostic procedure results in stenting—the EU is shifted slightly to the right of the US, with a mean of 32 versus 28 percent.



<sup>&</sup>lt;sup>12</sup>An alternative explanation of the patterns over the first few years after EU entry might be a ramping up of distribution and marketing over time. We find this explanation unlikely due to the fact that market entry and the subsequent product rollout is a highly anticipated event by manufacturers and consumers, and also due to the fact that we do not see a similar pattern upon US introduction.

<sup>&</sup>lt;sup>13</sup>OECD Health at a Glance, 2013.

Prior to performing an angioplasty in which a stent may be inserted, the patient must undergo a diagnostic angiography. In this procedure, the blood flow through the coronary artery is visualized and this information is used to determine whether the patient should receive a stent or some other medical intervention. If the difference in the number of different stents available between the EU and the US was driven by higher demand for stents, then it should show up in the data with the EU performing a larger number of angiographies or having a higher rate of stenting conditional on the angiography rate. Figure 3 documents the distributions of the number of diagnostic procedures resulting in a stenting procedure across hospitals in the US and EU samples. The distributions are close to identical statistically, with the EU having a few more small volume hospitals and hospitals that are more likely to place a stent conditional on an angiography while in the US that figure was 28 percent. This modest differential seems unlikely to account for the stark differences of entry rates between the two regions.

**Figure 4:** Comparison of usage and price patterns EU vs. US. Left panel (a) plots the percentage of stents used that are DES over time—the US uses DES 72 percent of the time on average, while the EU averages 49 percent, but both follow the same qualitative pattern over time. Right panel (b) plots median prices for DES and BMS over time—all prices fall over time, but EU prices for both technologies are on average 60 percent of those in the US.

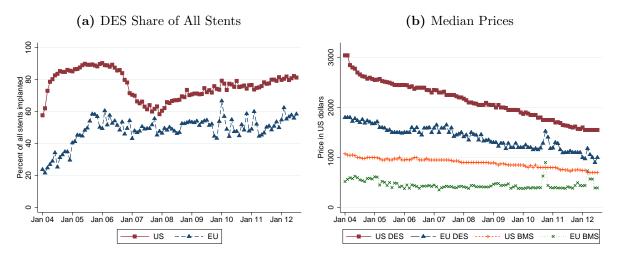


Figure 4 documents that DES usage as a percentage of all stents used is lower in the EU but follows similar patterns to the US over time. If the increased DES entry in the EU was driven by higher demand, we would expect the opposite pattern. Figure 4 also shows that the prices and hence profits per stent sold are lower in the EU. This is true for

both BMS and DES and is true over our entire sample period. Both of these patterns are likely the result of lower reimbursement levels overall, lower DES reimbursement levels in particular, and more competing devices in the EU market. These results suggest that conditional upon FDA approval, average variable profit in the US is higher making it a more attractive entry target than the EU. This in turn suggests that the differential entry rates is driven by differences in regulation and not underlying demand.

### 5 Structural Identification, Estimation, and Results

The statistics presented in the previous Section are consistent with the model of regulation and learning developed in Section 3 and suggest that the EU is indeed less stringent than the US in regulating the entry of new medical devices. In this Section we estimate the parameters of our model in order to better understand the impact of this differential regulation. Using the quantity and price data across markets and over time, we estimate the distribution of product quality for innovations that could be introduced in the US and EU, the rates of learning over time, and risk aversion. We then use the model to quantify the welfare generated under different premarket clinical testing requirements (including those observed in the EU and US) and under a proposed alternative policy that would relax premarket requirements but increase the rate of observational learning through increased post-market approval data collection and reporting.

### 5.1 Demand and Learning Model Estimation

The parameters of the utility function—and by extension the parameters of the device quality distribution and learning process—can be estimated by a revealed preference assumption and data on device market shares in each month. Matching the choice probabilities implied by utility maximization and the market share data, and inverting the system as in Berry (1994) to recover the mean utility parameters gives

$$\ln(s_{jt}/s_{0t}) = \delta_{jt} := Q_{jt} - \frac{\rho}{2}\sigma_{jt}^2 := Q_j - \frac{\rho}{2}\sigma_{jt}^2 + \xi_{jt} , \qquad (15)$$

where the unobservable  $\xi_{jt}$  in the final equation includes any errors in the current expected quality estimate  $Q_{jt}$  as well as any idiosyncratic market preferences. The main challenge here is that none of the variables on the right hand side of this equation are directly observed in the data. Our strategy will be to use variation over time and across products in a region to estimate the product qualities  $Q_j$ , the mean Q and variance  $\sigma_Q^2$  of the product quality distribution, the signal variances  $\sigma_A^2$  and  $\sigma_{A^c}^2$ , and the risk aversion parameter  $\rho$ .

#### 5.1.1 Identification and Estimation of Demand and Learning

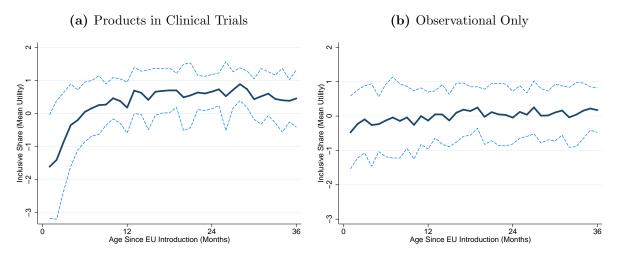
We estimate the parameters via a generalized method of moments algorithm (detailed in Appendix A). A simple and semi-parametric way to estimate Equation (15) would be to regress the inclusive shares  $\ln(s_{jt}/s_{0t})$  on product and age fixed effects (age fixed effects interacted with whether a product is in clinical trials or not to allow for differential learning rates from trials and observation). The age fixed effects would then capture the combined effect of learning and risk aversion on utility. However, because we are interested in questions that involve altering the observed learning rates, we need to add structure via the learning model to disentangle these forces. Comparison to the fixedeffect model provides a useful benchmark for assessing the fit of the more parsimonious and parametric learning model.

Like all learning models, the identification of the signal variance depends on fitting the model to the *shape* of how choice behavior changes with the age of the product. The risk aversion parameter is then identified as the multiplicative shifter that best fits that shape to the observed choices. In our simple learning model, identification is even clearer because learning is identified by the fact that product-specific quality estimates converge over time. Risk aversion is then identified by how choice probabilities increase (or don't) with learning. This can be seen in the first panel of Figure 5, where the distance between the light blue dotted lines—which are each standard deviation of inclusive shares for a given age (net of product fixed effects) away from the mean—decreases with age, identifying learning. And as this variation decreases, the mean inclusive share increases, identifying risk-aversion.

Comparing the two panels in Figure 5 shows how we are able to separately estimate the rates of learning in clinical trials  $\sigma_{A^c}$  and observationally  $\sigma_A$  because we observe all products post market approval in the EU, and a subset of these products are concurrently involved in clinical trials required for eventual FDA approval. For the products in the right panel where learning is only observational, there is little if any of the narrowing of variance and increase in mean observed for the products in clinical trials. The learning and risk parameters are estimated using the within-product variation, as they are all conditional on the product fixed effects whose parameters provide estimates of the product qualities  $Q_i$ .

We use the empirical distribution of the product fixed effects estimated from the EU data to estimate the mean and variance of the distribution of product qualities developed. This amounts to an assumption that all products that a firm might want to introduce to the market are in fact introduced in the EU. This is plausible as the EU has some products with very low market shares and profits that are likely near the threshold at which fixed costs of product development and entry are just covered.

Figure 5: Identifying learning (and risk aversion) for clinical trial vs. observational learning. Plots of mean inclusive share across products (product means removed)  $\frac{1}{J_a} \sum_{j=1}^{J_a} (\ln(s_j/s_0) - Q_j)$ —and plus and minus one standard deviation of inclusive share across products—by age since EU introduction. Left panel (a) uses only products undergoing clinical trials for US introduction. Right panel (b) uses all other products, where learning is only observational.

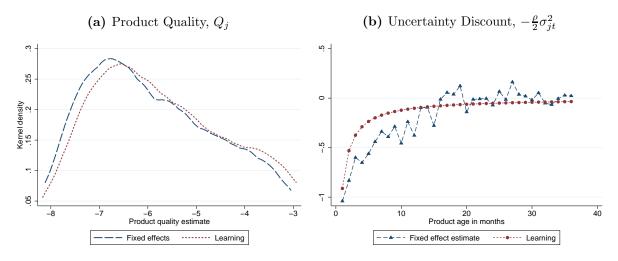


#### 5.1.2 Results of Demand and Learning Estimation

**Table 2:** Structural parameter estimates of demand/learning model: mean over all periods and variance of the product quality distribution  $F(Q) \sim N(\overline{Q}_t, \sigma_Q^2)$ ; precision of learning signals from clinical trials  $\sigma_{A^c}^2$  and observational  $\sigma_A^2$ ; coefficient of risk aversion  $\rho$  in doctor choice behavior.

$\overline{Q}$	$\sigma_Q^2$	$1/\sigma_A^2$	$1/\sigma_{A^c}^2$	ρ		
-5.72	1.37	0.00	0.12	0.58		
(0.01)	(0.01)	(0.02)	(0.02)	(0.02)		
$N = 3252$ . Standard errors clustered by month ( $N_T = 103$ ).						

The parameter estimates from the model are presented in Table 2. The first observation is that the coefficient of variation on the distribution of product quality,  $\left|\frac{\sigma_Q^2}{\mu_Q}\right|$ is relatively high at 0.24. There is meaningful underlying variation in product quality that exposes consumers to risk. The second observation is that the learning rates vary according to whether the product is under clinical trial or not. Interestingly, the parameter estimate indicate that there is virtually no experiential market learning occurring. Finally, the implied coefficient of risk aversion is quite sensible. The parameter estimate in Table 2 is not directly interpretable as it is in utility units. However, if we convert that estimate into a dollar equivalent by normalizing the total surplus per stenting procedure to \$50,000 (the estimated dollars in quality adjusted life years from the procedure), then **Figure 6:** Comparison of estimates from fixed effect and learning models. Left panel (a) plots the estimated distribution of product qualities from the parametric learning model and age fixed effects model. Right panel (b) plots the estimated discount due to uncertainty versus product age for the two models.



the estimated risk aversion parameter is  $\rho_{\$} = 1.4 \cdot 10^{-4}$ . This is within the range of estimates of risk aversion in other studies such as Cohen and Einav (2007).

Figure 6 shows the estimated distribution of product qualities  $Q_j$  and uncertainty discounts  $-\frac{\rho}{2}\sigma_{jt}^2$  for both the learning model and the more flexible model with product and age fixed effects. Despite its parsimony, the simple learning model fits the data nearly as well as the more nonparametric fixed effects model (RMSE of 0.946 vs. 0.955), and so we use our parametric learning model in the supply estimation and counterfactual computations that follow.

### 5.2 Pricing and Entry Model Estimation

#### 5.2.1 Results of Pricing ad Entry Model Estimation

Table 3 summarizes several estimates from the demand model that are important inputs to supply estimation as well as the supply parameter estimates themselves. Because we find that price does not influence demand, we do not have the standard price coefficient available to scale demand estimates from logit utils to dollars. Instead we take advantage of the fact that like many medical technologies, the procedure of angioplasty with a stent has been subject to numerous studies attempting to value the average quality adjusted life years added by the procedure in dollar terms. We use \$50,000 (published estimates range from \$32,000 to \$80,000) to calibrate the mean total surplus generated per procedure into dollars. Then the marginal contribution (sometimes also called added

**Table 3:** Structural parameter estimates of supply model (pricing stage game and dynamic entry/exit): mean total surplus per stent implanted (normalized to \$50,000); mean added value across stents; costs  $\gamma$  (fixed at the minimum prices observed in the data for each type of stent); the mean and standard deviation  $\mu_b, \sigma_b$  of the bargaining split distribution across all price observations; the fixed costs of US entry  $\phi_{US}^e$ .

mean $TS$ (\$)	mean $AV$ (\$)	$\gamma_{BMS}$ (\$)	$\gamma_{DES}$ (\$)	$\mu_b$	$\sigma_b$	$\phi^e_{US}$ (\$M)	
50,000	1303	100	325	0.47	0.30	30.2	
(6,040)	(2)	-	-	(0.00)	(0.00)	(0.13)	
$N = 3252$ . Standard errors clustered at the month level ( $N_T = 103$ ).							

value)  $AV = TS(\mathcal{J}_{rt}) - TS(\mathcal{J}_{rt} \setminus \{j\})$  to be bargained over is a realistic \$1303 for the average stent in the market. Our bargaining parameter estimates indicate that on average the supplier obtains nearly half of this surplus, but there is a great deal of variation with standard deviation of 0.30.

As noted in Grennan (2013), the large added values and final prices make cost estimation difficult because their is very little data near the intercept of the pricing equation. Because we have the advantage of having price data for many more devices, we do obtain some situations with prices in the range of what industry insiders estimate marginal costs to be. Thus we calibrate marginal costs to be equal to the minimum BMS and DES prices observed in the data, respectively. All of our main results and policy implications are robust to marginal costs as low as zero.

Having data on products that enter the EU but not US, and further having EU price and quantity data, provide us with an especially good setting for estimating fixed costs of US entry. The resulting value of 30 million dollars predicts entry in the data almost perfectly, and matches well with what industry publications estimate to be the costs of various launch phases (in particular of the Makower et. al. (2010) survey that reports the average pivotal trial required by the FDA to cost 1.6 million dollars per month, and our average EU-US entry lag of 10 months).

### 6 Welfare Implications of Regulatory Policy

With the model and estimated structural parameters, we can examine the impact of different regulatory regimes on welfare. We examine three different dimensions that could be influenced by regulatory policy: clinical trial length  $T^c$ , the rate of observational learning  $\sigma_A$ , and whether clinical trial length is mandated by a central regulator versus left to firms' private incentives. While the parameter values we explore are within the support of the EU and US data, the role of the model is in predicting the equilibrium

responses of firms at intermediate values that we do not observe.

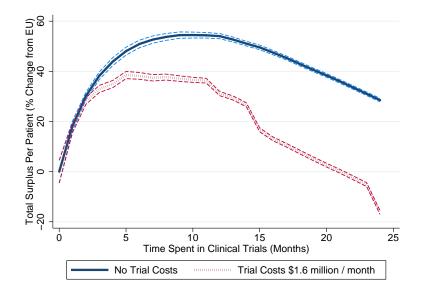
# Note on computing equilibrium and preliminary counterfactual results Because of the large, continuous state space, solving the full dynamic programming problem is a computationally challenging undertaking and is currently work in progress. In the results that follow, we have solved simpler versions of the problem that put bounds on the expected results in the full equilibrium case. First, we compute outcomes in the case where there are no direct fixed costs of longer clinical trials, so all firms enter in equilibrium, and the only role of increasing trial length on market structure is to delay access to the newest technologies (in addition to increasing learning). This should represent an upper bound on the total surplus generated under any clinical trial requirement. Next, we compute outcomes assuming that the cost of trials is \$1.6M per month, but with firms' entry decisions based on realized EU profits. Because this doesn't allow expected market shares and prices to increase as fixed costs increase and the market becomes more concentrated, this should represent a lower bound on the total surplus generated under any clinical trial requirement.

### 6.1 Determining Optimal Premarket Clinical Testing

The first exercise we perform is examining the optimal regulatory standard for clinical trial length. This addresses a fundamental question facing any industry where new products are developed with uncertain quality and safety: How much testing is enough? Answering this question requires understanding the consequences of alternative testing requirements. One way to summarize these consequences is to plot the expected surplus generated versus length of trial required.

Figure 7 does just this, plotting expected total surplus per patient treated in the market,  $\sum_{t=1}^{T} \ln\left(\sum_{j \in \mathcal{J}_t(T_c)} e^{Q_{jt} - \frac{\rho}{2}\sigma_{jt}^2(T_c)}\right)$ , versus the required length of time spent in clinical testing (relative to the current EU required clinical testing). The results suggest that the optimal tradeoff of access vs. risk is reached between  $T_c^* = 5 - 10$  months of premarket clinical testing. An interesting feature of the estimated total surplus as a function of time in premarket clinical testing is that it is relatively flat for a wide range of trial lengths near the optimum. Thus while the US average of  $T_c^{US} = 10$  extra months spent in clinical testing after EU introduction may at first seem burdensome, because of the flatness in the total surplus as a function of trial time in this range, the US policy is not statistically different from the optimal in terms of total surplus generated.

Outside of the flat range, however, surplus drops rapidly with zero month trials and twenty month trials both resulting in a 40 percent drop in surplus relative to the optimal. At first this seems to suggest that the EU could make welfare gains of up to 40 percent Figure 7: Estimated Total Surplus as a Function of Time in Premarket Clinical Testing Plot of total surplus per patient (measured in the percent change from EU benchmark) versus length of clinical trial required (in addition to EU requirements). The two cases plotted provide bounds for the full dynamic equilibrium: The case with zero direct costs of trials provides an upper bound where all products enter and delay is the only cost of longer trials. The case with trial costs but where entry decisions are based on realized EU profits provides a lower bound where firms do not take increased market power into account as entry costs rise. Standard errors, clustered by month, provided by dotted lines.

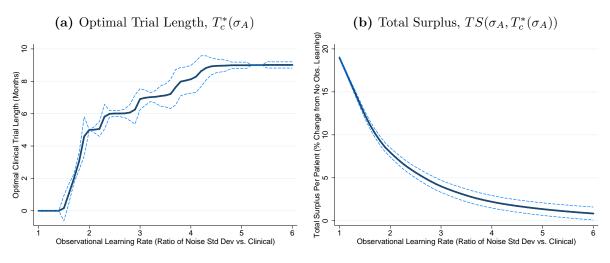


by increasing its standards—until one realizes that the EU is able to free-ride off of the information being generated in trials for US entry. In effect, the EU is getting free post-approval learning. This issue of "post-market surveillance" and the learning it could induce post-approval has actually been on the policy table in the US, and so in the next section we use our model to conduct a more rigorous examination of its merits.

# 6.2 Alternative Policy: Shorter Trials with Increased Postmarket Learning

We estimated the post market approval observational learning rate is zero for the set of products in our data. There are several potential reasons for the lack of post-market approval learning. For some products, observational learning from real world use (not having the randomization into treatment and control as in a clinical trial) may make it difficult to infer product quality. For other products, though—and likely for those in our sample—the problem is simply a lack of systematic data collection and sharing of information. One frequently suggested regulatory policy is to relax requirements on premarket clinical trials but increase requirements on post-market surveillance, including data collection, analysis, and reporting. This policy has a direct connection to our model in the sense that it's intention is to increase the rate of post-market approval observational learning—in the language of our model, this means decreasing the variance  $\sigma_A^2$  of the signals that arrive outside of clinical trials. We analyze this policy by taking the estimated model, varying  $\sigma_A^2$ , and calculating the corresponding optimal trial length  $T_c^*(\sigma_A)$  and total surplus generated  $TS(\sigma_A, T_c^*(\sigma_A))$ . Figure 8 displays the results (computed for the zero fixed costs case).

Figure 8: Optimal Trial Length and Total Surplus as a Function of Observational Learning Plots of optimal trial length (left panel (a)) and total surplus (right panel (b)) as observational learning noise  $\sigma_A$  varies from equal to six times the clinical trial noise  $\sigma_{A^c}$ . Standard errors, clustered by month, provided by dotted lines.

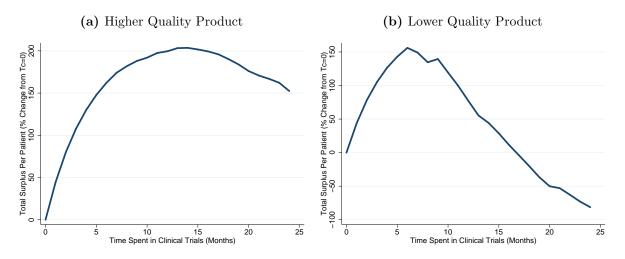


When observational learning is as fast as clinical trial learning, there is no reason to run clinical trials at all, and total surplus is highest–19 percent higher than with no observational learning–because there is no tradeoff to be made between access and learning. As the noise of observational learning increases (relative to clinical trial learning), it becomes optimal to require longer clinical trial periods prior to market access in order to take advantage of the faster learning rate of clinical trials. This transition happens relatively rapidly. Once the noise of observational learning has a standard deviation of three times that of clinical trial learning ( $\sigma_A = 3\sigma_{A^c}$ ), the optimal clinical trial length is seven months and total surplus is only four percent higher than the no observational learning case. After this point the gains flatten out, and for  $\sigma_A > 4.5\sigma_{A^c}$  the gains from observational learning are close to zero with an optimal clinical trial length of 10 months, the same as in the case with no observational learning.

# 6.3 Alternative Policy: Allow Manufacturers to Determine Trial Lengths

Why is a regulatory body required to regulate medical device entry? As mentioned previously, the FDA and similar institutions serve functions beyond simply mandating the amount of information (size and length of clinical trials) that must be generated before a product is allowed on the market. Neither our data nor model provide the tools to answer the full question of what the market might look like with no regulation at all. However, we can consider a market where the regulator still verifies trial results, but the amount of information generated is a choice variable for each product, rather than for the regulator.

The fully specified game this induces among products is challenging to solve because it involves a continuous choice variable over 113 products. To minimize the computational burden, we begin to look at this problem by fixing the choice of all firms but one focal firm, and looking at the best-response function of that focal firm. What we find is that for higher quality products the business stealing incentive tends to lead to over-investment in learning; whereas for lower quality products the fact that profits are only a fraction of the social surplus created leads to under-investment. Figure 9 shows the results for two representative products (computed for the zero fixed costs case).





## 7 Conclusion

The tradeoff between access and risk in regulating the market entry of new products is important in a variety of industries, and in particular in medical devices, where it is an active topic of policy debate in almost every country in the world. In this paper we develop a model with products introduced when quality is still uncertain, learning over time, and regulator (and manufacturer) decisions regarding market entry. We show that the empirical predictions of the model are borne out in market share data in the US and EU medical device markets and are consistent with the beliefs that the US regulatory environment is more restrictive than the EU. We then estimate the structural parameters of the model for use in welfare analysis of policy analyses affecting: (1) the length of clinical trials required, (2) observational learning after market entry, and (3) private versus public incentives for investing in clinical trials.

For the set of devices on which we have data, we estimate that both the US and EU are close to the optimal policy (though for the EU depends critically on free-riding off of US trials). We also estimate that if it is possible to achieve post-market learning rates close enough to those we observe from clinical trials at a comparable cost, then embracing recent calls for more active post- market surveillance could further increase total surplus by as much as 19 percent. Relying on private incentives instead of regulator mandated trial lengths tends to lead to over-investment in information among the highest quality products and under-investment among the lowest quality products.

Of course, our analysis is limited in the set of devices for which detailed market data is available, and extrapolating to policy for all devices should be done with care. The theoretical model we develop provides some guidance for how this extrapolation should depend on the uncertainty in quality of new product introductions, the rate of technological improvement, the learning rate in clinical trials, and the observational learning rate for any type of device being considered. Because the model is quite general and flexible, and the type of data we use is available for many markets, we hope that we have provided a starting point for analysis of regulation and market structure in other industries where new product development and testing play an important role.

We also hope that we have provided a building block that, in future research, could be used to provide a more complete picture of how regulation affects market structure, innovation, and ultimately welfare. While estimating the welfare effects of the access/risk tradeoff for an exogenously given set of innovations is an important step towards better understanding this phenomenon, a more complete understanding would allow for the regulatory regime to effect the types of innovations firms develop for the market. A more dynamic analysis of this type would require a significant extension to the theory, and would also require detailed data on innovative activities of the firms in a market.

# A Estimation Algorithm Details

### A.1 Demand/learning estimation algorithm

- 1. Compute  $\delta_{jt} = \ln(s_{jt}/s_{0t})$  for all product-months.
- 2. Construct an initial estimator for  $\sigma_Q$  using the empirical equivalent from the distribution of  $\delta_{jt}$ .
- 3. Guess an initial value for  $\sigma_A$ .
- 4. Compute the full vector of  $\sigma_{jt}^2 = \frac{\sigma_A^2}{a_{jt}\sigma_Q^2 + \sigma_A^2}\sigma_Q^2$ .
- 5. Least squares then gives you an estimator for  $\rho$  and the product qualities  $Q_j$ as a function of the guess for  $\sigma_A$ , where  $[Q_j; \rho](\sigma_A) = (X'X)^{-1}X'Y$  with  $X = [1_j, -\frac{1}{2}\sigma_{jt}^2]$  and  $Y = \ln(s_{jt}/s_{0t})$ . (Here  $Q_j$  represents the vector of coefficients on product dummy variables, and  $1_j$  the matrix of product dummy variables.)
- 6. We need to make sure that the distribution of  $Q_j$  is consistent with the prior  $\sigma_Q$  by recomputing  $\sigma_Q$  from the current  $Q_j$  from 5, and repeating 4-6 until  $\sigma_Q$  converges.
- 7. Compute the residuals  $\xi_{jt} = \ln(s_{jt}/s_{0t}) Q_j + \frac{\rho}{2}\sigma_{jt}^2$ .
- 8. Evaluate GMM objective function based on  $E[\xi'Z] = 0$  where  $Z = \begin{bmatrix} \frac{1}{a_{jt}} & \frac{1}{a_{jt}^2} \end{bmatrix}$ .
- 9. Repeat 4-8 until we find the value of  $\sigma_A$  that minimizes the GMM objective function.

# B Distribution of Profits Over Product Lifetime and Across Products

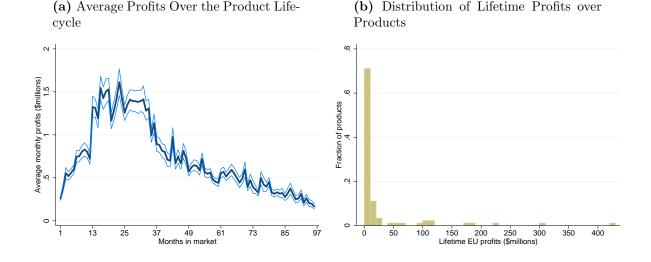


Figure 10: Distribution of Profits Over Time and Across Products.

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# **Dynamic Natural Monopoly Regulation**: Time Inconsistency, Asymmetric Information, and Political Environments

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#### Abstract

This paper quantitatively assesses time inconsistency, asymmetric information, and political ideology in monopoly regulation of electricity distribution companies. Empirically, we estimate that there is under-investment in electricity distribution capital to reduce power outages. Furthermore, more conservative political environments have higher regulated returns, but more electricity lost in distribution. We explain these empirical results with an estimated dynamic game model of utility regulation featuring investment and asymmetric information. This model generates under-investment due to regulator time inconsistency. We quantify the value of regulatory commitment. Conservative regulators improve welfare losses due to time inconsistency, but worsen losses due to asymmetric information.

**Keywords**: Regulation, Natural Monopoly, Electricity, Political Environment, Dynamic Game Estimation

JEL Classification: D72, D78, L43, L94

## **1** Introduction

In macroeconomics, public finance, and industrial organization and regulation, policy makers suffer from the inability to credibly commit to future policies (Coase (1972), Kydland and Prescott (1977)) and from the existence of information that is privately known to the agents subject to their policies (Mirrlees (1971), Baron and Myerson (1982)). These two obstacles, "time inconsistency" and "asymmetric information," make it difficult, if not impossible, for regulation to achieve

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first-best policies. This paper analyzes these two forces and their interaction with the political environment in the context of regulating the U.S. electricity distribution industry, a natural monopoly sector with yearly revenues of \$320 billion.

The time inconsistency problem in this context is the possibility of regulatory hold-up in rate-ofreturn regulation. The regulator would like to commit to a fair return on irreversible investments *ex ante*. Once the investments are sunk, the regulator is tempted to adjudicate a lower return than promised (Baron and Besanko (1987), Gilbert and Newbery (1994), Lewis and Sappington (1991)).<sup>1</sup> The utility realizes this dynamic, resulting in under-investment by the regulated utility.<sup>2</sup> The asymmetric information problem in this context is moral hazard: the utility can take costly actions that improve productivity, but the regulator can not directly measure the extent of these actions (Baron and Myerson (1982), Laffont and Tirole (1993) and Armstrong and Sappington (2007)).<sup>3</sup>

These two forces interact with the political environment. A central theme of this paper is that regulatory environments which place a higher weight on utility profits vis-à-vis consumer surplus grant higher rates of return, which encourages more investment, alleviating inefficiencies due to time inconsistency and the fear of regulatory hold-up. However, these regulatory environments engage in less intense auditing of the utility's unobserved effort choices, leading to more inefficiency in production, exacerbating the problem of asymmetric information.

The core empirical evidence supporting this formulation is twofold. First, we estimate that there is under-investment in electricity distribution capital in the U.S. To do so, we estimate the costs of improving reliability by capital investment. We combine those estimates with surveyed values of reliability. Second, regulated rates of return are higher, but measures of productivity are lower with more conservative regulatory environments. We measure the ideology of the regulatory environment using both cross-sectional variation in how a state's U.S. Congressmen vote, and within-state time variation in the party affiliation of state regulatory commissioners. Both results hold using either source of variation.

We explain these core empirical findings with a dynamic game theoretic model of the regulatorutility interaction. The utility invests in capital, and exerts effort that affects productivity to maximize its firm value. The regulator chooses a return on the utility's capital and a degree of auditing of the utility's effort choice to maximize a weighted average of utility profits and consumer surplus. The regulator can not commit to future policies, but has a costly auditing technology. We use the solution concept of Markov Perfect Equilibrium. Markov perfection in the equilibrium notion

<sup>&</sup>lt;sup>1</sup>See also Section 3.4.1 of Armstrong and Sappington (2007) for more references and discussion of limited commitment, regulation, and expropriation of sunk investments.

<sup>&</sup>lt;sup>2</sup>In our context, under-investment manifests itself as an aging infrastructure prone to too many power outages.

<sup>&</sup>lt;sup>3</sup>Adverse selection is also at play in the literature on natural monopoly regulation. This paper focuses on moral hazard.

implies a time-inconsistency problem for the regulator which in turn implies socially sub-optimal investment levels by the utility.

We estimate the model's parameters using a two-step estimation procedure following Bajari et al. (2007) and Pakes et al. (2007). Given the core empirical results and the model's comparative statics, we estimate that more conservative political environments place relatively more weight on utility profits than less conservative political environments. More weight on utility profits can be good for social welfare because it leads to stronger investment incentives, which in turn mitigates the time inconsistency problem. However, this effect must be traded-off with the tendency for lax auditing which reduces managerial effort, productivity, and social welfare.

We use the estimated parameters to simulate appropriate rules and design of institutions to increase investment incentives and balance the tension between investment incentives and effort provision. We counterfactually simulate outcomes when (1) the regulator can commit to future rates of return, (2) there are minimum auditing requirements for the regulator, and (3) the regulatory board must maintain a minimum level of minority representation. In the first counterfactual with commitment, we find that regulators would like to substantially increase rates of return to provide incentives for capital investment. This result is consistent with recent efforts by some state legislatures to bypass the traditional regulatory process and legislate more investment in electricity distribution capital. This result also implies that tilting the regulatory commission towards conservatives, analogous to the idea in Rogoff (1985) for central bankers, can mitigate the time inconsistency problem. However, such a policy would be enhanced by minimum auditing requirements. Minority representation requirements reduce uncertainty for the utility and variance in investment rates, but have quantitatively weak effects on investment and productivity levels.

This paper contributes to literatures in both industrial organization and political economy. Within industrial organization and regulation, the closest papers are Timmins (2002), Wolak (1994), Gagnepain and Ivaldi (2002), and Abito (2013). Timmins (2002) estimates regulator preferences in a dynamic model of a municipal water utility. In that setting, the regulator controls the utility directly which led to a theoretical formulation of a single-agent decision problem. By contrast, this paper studies a dynamic game where there is a strategic interaction between the regulator and utility. Wolak (1994) pioneered the empirical study of the regulator-utility strategic interaction in static settings with asymmetric information. More recently, Gagnepain and Ivaldi (2002) and Abito (2013) use static models of regulator-utility asymmetric information to study transportation service and environmental regulation of power generation, respectively. This paper adds an investment problem in parallel to the asymmetric information. This addition brings issues of commitment and dynamic decisions in regulation into focus. Lyon and Mayo (2005) study the possibility of regulatory hold-up in power generation.<sup>4</sup> Levy and Spiller (1994) present a series of

<sup>&</sup>lt;sup>4</sup>They conclude that observed capital disallowances during their time period do not reflect regulatory hold-up.

case studies on regulation of telecommunications firms, mostly in developing countries. They conclude that "without... commitment long-term investment will not take place, [and] that achieving such commitment may require inflexible regulatory regimes." Our paper is also related to static production function estimates for electricity distribution such as Growitsch et al. (2009) and Nillesen and Pollitt (2011). On the political economy side, the most closely related papers are Besley and Coate (2003) and Leaver (2009). Besley and Coate (2003) compare electricity pricing under appointed and elected regulators. Leaver (2009) analyzes how regulators' desire to avoid public criticisms lead them to behave inefficiently in rate reviews.

More broadly, economic regulation is an important feature of banking, health insurance, water, waste management, and natural gas delivery. Regulators in these sectors are appointed by elected officials or elected themselves, whether they be a member of the Federal Reserve Board<sup>5</sup>, a state insurance commissioner, or a state public utility commissioner. Therefore, different political environments can give rise to regulators that make systematically different decisions which ultimately determine industry outcomes as we find in electric power distribution.

Finally, our analysis has two implications for environmental policy. First, investments in electricity distribution are necessary to accommodate new technologies such as smart meters and distributed generation. Our findings quantify a fundamental obstacle to incentivizing investment which is the fear of regulatory hold-up. Second, our findings on energy loss, which we find to vary significantly with the political environment, are also important for minimizing environmental damages. Energy that is lost through the distribution system needlessly contributes to pollution without any consumption benefit. We find that significant decreases in energy loss are potentially possible through more intense regulation.  $^{6}$ 

## 2 Institutional Background, Data, and Preliminary Analysis

We first describe the electric power distribution industry and its regulation. Next, we define the notions of asymmetric information and time inconsistency in this setting. Then, we describe the data sets we use and key summary statistics. Finally, we present the core empirical results on the relationships between rate of return and political ideology as well as efficiency as measured by energy lost during transmission and distribution with political ideology. We also present evidence on the relationships between investment and rates of return and between reliability and investment.

However, fear of regulatory hold-up can be present even without observing disallowances, because the utility is forward looking.

<sup>&</sup>lt;sup>5</sup>The interaction of asymmetric information and time inconsistency in monetary policy has been explored theoretically in Athey et al. (2005), though the economic environment is quite different than in this paper.

<sup>&</sup>lt;sup>6</sup>A similar issue exists for natural gas leakage, in which the methane that leaks in delivery, analogous to energy loss, is a potent greenhouse gas, and the regulatory environment is nearly identical to that of electric power distribution.

### 2.1 Institutional Background

The electricity industry supply chain consists of three levels: generation, transmission, and distribution<sup>7</sup>. This paper focuses on distribution. Distribution is the final leg by which electricity is delivered locally to residences and business.<sup>8</sup> Generation of electricity has been deregulated in many countries and U.S. states. Distribution is universally considered a natural monopoly. Distribution activities are regulated in the U.S. by state "Public Utility Commissions" (PUC's)<sup>9</sup>. The commissions' mandates are to ensure reliable and least cost delivery of electricity to end users.

The regulatory process centers on PUC's and utilities engaging in periodic "rate cases." A rate case is a quasi-judicial process via which the PUC determines the prices a utility will charge until its next rate case. The rate case can also serve as an informal venue for suggesting future behavior and discussing past behavior. In practice, regulation of electricity distribution in the U.S. is a hybrid of the theoretical extremes of rate-of-return (or cost-of-service) regulation and price cap regulation. Under rate-of-return regulation, a utility is granted rates that earn it a fair rate of return on its capital and to recover its operating costs. Under price cap regulation, a utility's prices are capped indefinitely. PUC's in the U.S. have converged on a system of price cap regulation with periodic resetting to reflect changes in cost of service as detailed in Joskow (2007).

This model of regulation requires the regulator to determine the utility's revenue requirement. The price cap is then set to generate the revenue requirement. The revenue requirement must be high enough so that the utility can recover its prudent operating costs and earn a rate of return on its capital that is in line with other investments of similar risk (U.S. Supreme Court (1944)). This requirement is vague enough that regulator discretion can result in variant outcomes for the same utility. Indeed, rate cases are prolonged affairs where the utility, regulator, and third parties present evidence and arguments to influence the ultimate revenue requirement. Furthermore, the regulator can disallow capital investments that do not meet a standard of "used and useful."<sup>10</sup>

As a preview, our model replicates much, but not all, of the basic structure of the regulatory process in U.S. electricity distribution. Regulators will choose a rate of return and some level of auditing to determine a revenue requirement. The utility will choose its investment and productivity levels strategically. We will, for the sake of tractability and computation, abstract away from some other features of the actual regulator-utility dynamic relationship. We will not allow the

<sup>&</sup>lt;sup>7</sup>This is a common simplification of the industry. Distribution can be further partitioned into true distribution and retail activities. Generation often uses fuels acquired from mines or wells, another level in the production chain.

<sup>&</sup>lt;sup>8</sup>Generation encompasses the transformation of raw materials into electricity. Transmission encompasses the delivery of electricity from generation plant to distribution substation. Transmission is similar to distribution in that it involves moving electricity from a source to a target. Transmission operates over longer distances and at higher voltages.

<sup>&</sup>lt;sup>9</sup>Also known as "Public Service Commissions," "State Utility Boards", or "Commerce Commissions".

<sup>&</sup>lt;sup>10</sup>The "used and useful" principle means that capital assets must be physically used and useful to current ratepayers before those ratepayers can be asked to pay the costs associated with them.

regulator to disallow capital expenses directly, though the regulator will be allowed to adjudicate rates of return below the utility's discount rate. We will ignore equilibrium in the financing market and capital structure. We will assume that a rate case happens every period. In reality, rate cases are less frequent.<sup>11</sup> Finally, we will ignore terms of rate case settlements concerning prescriptions for specific investments, clauses that stipulate a minimum amount of time until the next rate case, an allocation of tariffs across residential, commercial, industrial, and transportation customer classes, and special considerations for low income or elderly consumers. Lowell E. Alt (2006) is a thorough reference regarding the details of the rate setting process in the U.S.

## 2.2 Data

**Characteristics of the Political Environment and Regulators:** The data on the political environment consists of four components: two measures of political ideology, campaign financing rule, and the availability of ballot propositions. All these variables are measured at the state-level, and measures of political ideology also vary over time. For measures of political ideology, we use DW-NOMINATE score (henceforth "Nominate score") developed by Keith T. Poole and Howard Rosenthal (see Poole and Rosenthal (2000)). They analyze congressmen's behavior in roll-call votes on bills, and estimate a random utility model in which a vote is determined by their position on ideological spectra and random taste shocks. Nominate score is the estimated ideological position of each congress, separately for the Senate and the House of Representatives. This yields two measures of political ideology, one for each chamber. The value of these measures increase in the degree of conservatism.

For campaign financing rule, we focus on whether the state places no restrictions on the amount of campaign donations from corporations to electoral candidates. We construct a dummy variable, *Unlimited Campaign*, that takes value one if the state does not restrict the amount of campaign

<sup>&</sup>lt;sup>11</sup>Their timing is also endogenous in that either the utility or regulator can initiate a rate case.

<sup>&</sup>lt;sup>12</sup>DW-NOMINATE is an acronym for "Dynamic, Weighted, Nominal Three-Step Estimation". It is one of the most classical multidimensional scaling methods in political science that are used to estimate politicians' ideology based on their votes on bills. It is based on several key assumptions. First, a politician's voting behavior can be projected on two-dimensional coordinates. Second, he has a bell-shaped utility function, the peak of which represents his position on the coordinates. Third, his vote on a bill is determined by his position relative to the position of the bill, and a random component of his utility for the bill, which is conceptually analogous to an error term in a probit model.

There are four versions of NOMINATE score: D-NOMINATE, W-NOMINATE, Common Space Coordinates, and DW-NOMINATE. The differences are in whether the measure is comparable across time (D-NOMINATE, and DW-NOMINATE), whether the two ideological coordinates are allowed to have different weights (W-NOMINATE and DW-NOMINATE), and whether the measure is comparable across the two chambers (Common Space Coordinates). We use DW-NOMINATE, because it is the most flexible and commonly used among the four, and is also the most suitable for our purpose in that it gives information on cross-time variation. DW-NOMINATE has two coordinates – economical (e.g., taxation) and social (e.g., civil rights). We use *only the first coordinate* because Poole and Rosenthal (2000) documented that the second coordinate has been unimportant since the late twentieth century. For a more thorough description of this measure and data sources, see http://voteview.com/page2a.htm

Variable	Mean	S.D.	Min	Max	# Obs
Panel A: Character	istics of Pol	litical Envii	ronment		
Nominate Score - House	0.1	0.29	-0.51	0.93	1127
Nominate Score - Senate	0.01	0.35	-0.61	0.76	1127
Proportion of Republicans	0.44	0.32	0	1	1145
Unlimited Campaign	0.12	0.33	0	1	49 <sup>a</sup>
Ballot	0.47	0.5	0	1	49
Panel B: Characterist	ics of Publi	c Service C	ommission		
Elected Regulators	0.22	0.42	0	1	49
Number of Commissioners	3.9	1.15	3	7	50
Panel C: Information	on on Utiliti	es and the l	Industry		
Median Income of Service Area (\$)	47495	12780	16882	94358	4183
Population Density of Service Area	791	2537	0	32445	4321
Total Number of Consumers	496805	759825	0	5278737	3785
Number of					
Residential Consumers	435651	670476	0	4626747	3785
Commercial Consumers	57753	87450	0	650844	3785
Industrial Consumers	2105	3839	0	45338	3785
Total Revenues (\$1000)	1182338	1843352	0	12965948	3785
Revenues (\$1000) from					
Residential Consumers	502338	802443	0	7025054	3785
Commercial Consumers	427656	780319	0	6596698	3785
Industrial Consumers	232891	341584	0	2888092	3785
Net Value of Distribution Plant (\$1000)	1246205	1494342	-606764	12517607	3682
Average Yearly Rate of Addition to	0.0626	0.0171	0.016	0.1494	511
Distribution Plant between Rate Cases	0.0020	0.0171	0.010	0.1494	511
Average Yearly Rate of Net Addition to	0.0532	0.021	-0.0909	0.1599	511
Distribution Plant between Rate Cases	0.0552	0.021	-0.0909	0.1399	511
O&M Expenses (\$1000)	68600	78181	0	582669	3703
Energy Loss (Mwh)	1236999	1403590	-7486581	1.03e+07	3796
Reliability Measures					
SAIDI (minutes)	137.25	125.01	4.96	3908.85	1844
SAIFI (times)	1.48	5.69	0.08	165	1844
CAIDI (minutes)	111.21	68.09	0.72	1545	1844
Bond Rating <sup>b</sup>	6.9	2.3	1	18	3047
	Rate Case (	Outcomes			
Return on Equity (%)	11.27	1.29	8.75	16.5	729
Return on Capital (%)	9.12	1.3	5.04	14.94	729
Equity Ratio (%)	45.98	6.35	16.55	61.75	729
Rate Change Amount (\$1000)	47067	114142	-430046	1201311	677

#### Table 1: Summary Statistics

*Note 1*: In Panel A, the unit of observation is state-year for Nominate scores, and state for the rest. In Panel B, the unit of observation is state for whether regulators are elected, number of commissioners, and state-year for the proportion of Republicans. In Panel C, the unit of observation is utility-year, except for average yearly rate of (net and gross) addition to distribution plant between rate cases for which the unit of observation is rate case. In Panel D, the unit of observation is (multi-year) rate case.

Note 2: All the values in dollar term are in 2010 dollars.

<sup>a</sup> Nebraska is not included in our rate case data, and the District of Columbia is. For some variables, we have data on 49 states. For others, we have data on 49 states plus the District Columbia.

<sup>b</sup> Bond ratings are coded as integers varying from 1 (best) to 20 (worst). For example, ratings Aaa (AAA), Aa1(AA+), and Aa2(AA) correspond to ratings 1, 2, and 3, respectively.

donation. We use the information provided by the National Conference of State Legislatures.<sup>13</sup> As for the availability of ballot initiatives, we use the information provided by the Initiative and Referendum Institute.<sup>14</sup> We construct a dummy variable, *Ballot*, that takes value one if ballot proposition is available in the state.

We use the "All Commissioners Data" developed by Janice Beecher and the Institute of Public Utilities Policy Research and Education at Michigan State University to determine the party affiliation of commissioners and whether they are appointed or elected, for each state and year.<sup>15</sup>

**Utilities and Rate Cases:** We use four data sets on electric utilities: the Federal Energy Regulation Commission (FERC) Form 1 Annual Filing by Major Electric Utilities, the Energy Information Administration (EIA) Form 861 Annual Electric Power Industry report, the PA Consulting Electric Reliability database, and the Regulatory Research Associates (RRA) rate case database.

FERC Form 1 is filed yearly by utilities which exceed one million megawatt hours of annual sales in the previous three years. It details their balance sheet and cash flows on most aspects of their business. The key variables for our study are the net value of electric distribution plant, operations and maintenance expenditures of distribution, and energy loss for the years 1990-2012.

Energy loss is recorded on Form 1 on page 401(a): "Electric Energy Account." Energy loss is equal to the difference between energy purchased or generated and energy delivered. The average ratio of electricity lost through distribution and transmission to total electricity generated is about 7% in the U.S., which translates to roughly 25 billion dollars in 2011. Some amount of energy loss is unavoidable because of physics. However, the extent of losses is partially controlled by the utility. Utilities have electrical engineers who specialize in the efficient design, maintenance, and operation of power distribution systems. The configuration of the network of lines and transformers and the age and quality of transformers are controllable factors which affect energy loss.

EIA Form 861 provides data by utility and state by year on number of customers, sales, and revenues by customer class (residential, commercial, industrial, or transportation).

The PA Consulting reliability database provides reliability metrics by utility by year. We focus on the measure of System Average Interruption Duration Index (SAIDI), excluding major events.<sup>16</sup>

<sup>&</sup>lt;sup>13</sup>See http://www.ncsl.org/legislatures-elections/elections/campaign-contribution-limits-overview.aspx for details. In principle, we can classify campaign financing rules into finer categories using the maximum contribution allowed. We tried various finer categorizations, and they did not produce any plausible salient results. Thus, we simplified coding of campaign financing rules to binary categories and abstracted from this issue in the main analysis.

<sup>&</sup>lt;sup>14</sup>See http://www.iandrinstitute.org/statewide\_i%26r.htm

<sup>&</sup>lt;sup>15</sup>We augmented this data with archival research on commissioners to determine their prior experience: whether they worked in the energy industry, whether they worked for the commission as a staff member, whether they worked in consumer or environmental advocacy, or in some political office such as state legislator or gubernatorial staff. We analyzed relationships between regulators' prior experience and rate case outcomes. We do not document the analysis because our analysis did not discover any statistically significant relationships.

<sup>&</sup>lt;sup>16</sup>Major events exclusions are typically for days where reliability is six standard deviations from the mean, though exact definitions vary over time and across utilities.

SAIDI measures the average number of minutes of outage per customer-year.<sup>17</sup> Since SAIDI is a measure of power outage, a high value of SAIDI implies low reliability.

We acquired data on electric rate cases from Regulatory Research Associates and SNL Energy. The data is composed of total 729 cases on 144 utilities from 50 states, from 1990 to 2012. It includes four key variables on each rate case: return on equity<sup>18</sup>, return on capital, equity ratio, and the change in revenues approved summarized in Panel D of Table 1.

We use data on utility territory weather, demographics, and terrain. For weather, we use the "Storm Events Database" from the National Weather Service. We aggregate the variables rain, snow, extreme wind, extreme cold, and tornado for a given utility territory by year. We create interactions of these variables with measurements of tree coverage, or "canopy" from the National Land Cover Database (NLCD) produced by the Multi-Resolution Land Characteristics Consortium. Finally, we use population density and median household income aggregated to utility territory from the 2000 US census.

## 2.3 Preliminary Analysis

In this subsection, we document reduced-form relationships between our key variables: political ideology, regulated rates of return, investment, reliability, and energy loss.

#### 2.3.1 Political Ideology and Return on Equity

We first investigate the relationship between political ideology of the state and the return on equity approved in rate cases. Figure 1 shows scatter plots of return on equity and Nominate scores for U.S. House and Senate. For return on equity, we use the residual from filtering out the influence of financial characteristics (equity ratio and bond rating) of utilities, the demographic characteristics (income level and population density) of their service area, and year fixed effects. Observations are collapsed by state.<sup>19</sup> Both panels of the figure show that regulators in states with conservative

<sup>&</sup>lt;sup>17</sup>SAIDI is equal to the sum of all customer interruption durations divided by the total number of customers. We also have System Average Interruption Frequency Index (SAIFI) and Customer Average Interruption Duration Index (CAIDI). SAIFI is equal to the total number of interruptions experienced by customers divided by the number of customers, so that it does not account for duration of interruption. CAIDI is equal to SAIDI divided by SAIFI. It measures the average duration conditional on having an interruption. We use SAIDI as our default measure of reliability as this measure includes both frequency and duration across all customers.

<sup>&</sup>lt;sup>18</sup>The capital used by utilities to fund investments commonly comes from three sources: the sale of common stock (equity), preferred stock and bonds (debt). The weighted-average cost of capital, where the equity ratio is the weight on equity, becomes the rate of return on capital that a utility is allowed to earn. Thus, return on capital is a function of return on equity and equity ratio. In the regressions in Section 2.3.1, we document results on return on equity, because return on capital is a noisier measure of regulators' discretion due to random variation in equity ratio.

<sup>&</sup>lt;sup>19</sup>That is, we regress return on equity in each rate case on equity ratio, bond rating of the utilities, income level and population density of their service area, and year fixed effects. Then, we collapse observations by state, and draw scatter plots of residuals and Nominate scores.

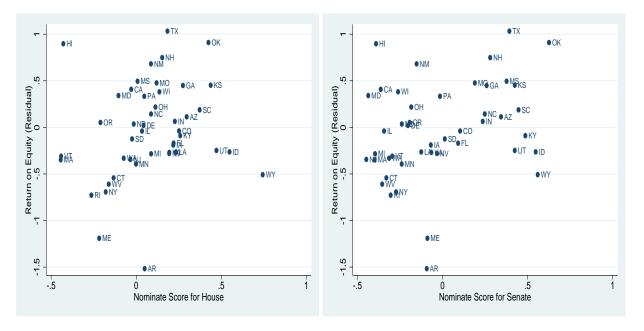


Figure 1: Relationship between Return on Equity and Political Ideology

ideology tend to adjudicate high return on equity.

In Table 2, we also present regressions of return on equity on Nominate score and other features of political environments:

Return on Equity<sub>it</sub> = 
$$\beta_1 NominateScore_{it} + \beta_2 UnlimitedCampaign_i + \beta_3 Ballot_i$$
  
+ $\beta_4 ElectedRegulators_i + \beta_5 x_{it} + \gamma_t + \varepsilon_{it}$  (1)

where *UnlimitedCampaign*, *Ballot*, and *ElectedRegulators* are dummy variables,  $x_{it}$  is a vector of demographic and financial covariates for utility *i* in year *t*, and  $\gamma_t$  are year fixed effects.<sup>20</sup>

Panel A uses Nominate score for the U.S. House (Columns (1)-(4)) and Senate (Columns (5)-(8)) for the measure of political ideology. In Columns (1) and (5) of Panel A, we use all stateutility-year observations, without conditioning on whether it was a year in which rate case occurred (henceforth "rate case year"). In Columns (2)-(4) and (6)-(8), we use only rate case years. The statistical significance of the relationship between return on equity and political ideology is robust to variation in the set of control variables. The magnitude of the coefficient is also fairly large. For example, if we compare Massachusetts, one of the most liberal states, with Oklahoma, one of the most conservative states, the difference in return on equity due to ideology is about 0.61 percentage points<sup>21</sup>, which is approximately 47% of the standard deviation in return on equity.<sup>22</sup>

 $<sup>^{20}</sup>$ Equation (1) above is the specification of Columns (4) and (8). Whether each variable is included or not varies across specifications.

<sup>&</sup>lt;sup>21</sup>If we collapse the data by state, Massachusetts has Nominate score for House around -.45, while Oklahoma has .42. Using the result in Column (4) in the upper panel, we get  $0.706 * (.42 - (-.45)) \approx 0.61$ .

<sup>&</sup>lt;sup>22</sup>Once we filter out the influence of financial and demographic characteristics and year fixed effects, 0.61 percent-

		House of R	ouse of Representatives		as a measur	A: Nominate Score as a Measure of Ideology tives Science Scien	y Senate	
Variable	(1)	(2)	(3)	(4)	(2)	(9)	(2)	(8)
Nominate Score	$0.924^{**}$	0.659**	0.755**	0.706**	0.777**	$0.548^{**}$	0.555**	0.497**
	(0.370)	(0.313)	(0.345)	(0.325)	(0.291)	(0.250)	(0.242)	(0.246)
Campaign Unlimited			0.292	0.304			0.272	0.283
1			(0.257)	(0.243)			(0.231)	(0.219)
Ballot			-0.249	-0.244			-0.251	-0.245
			(0.204)	(0.205)			(0.192)	(0.194)
Elected Regulators				0.357*				$0.310^{*}$
				(0.190)				(0.180)
Observations	3,329	721	528	528	3,329	721	528	528
R-squared	0.276	0.398	0.391	0.399	0.283	0.403	0.393	0.399
Sample	All	Rate Case	Rate Case	Rate Case	All	Rate Case	Rate Case	Rate Case
Year FE	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Demographic Controls	No	No	Yes	Yes	No	No	Yes	Yes
Financial Controls	No	No	Yes	Yes	No	No	Yes	Yes
			Panel B: Rep	Panel B: Republican Influence as a Measure of Ideology	ice as a Mea	sure of Ideolog	gy	
Variable	(1)	(2)	(3)	(4)	(2)	(9)	(1)	(8)
Republican Influence	0.0500	0.227*	0.471***	$0.719^{***}$	-0.0484	$0.824^{***}$	1.212***	$1.307^{***}$
4	(0.141)	(0.126)	(0.141)	(0.201)	(0.321)	(0.231)	(0.224)	(0.270)
Observations	3,342	2,481	1,771	1,047	3,342	2,481	1,771	1,047
R-squared	0.703	0.727	0.738	0.771	0.460	0.590	0.629	0.724
Time Period	All	Year>1995	Year>2000	Year>2005	All	Year>1995	Year>2000	Year>2005
Utility-State FE	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Year FE	Yes	Yes	Yes	Yes	No	No	No	No

Table 2: Regression of Return on Equity on Political Ideology

Panel B uses Republican Influence, defined as the proportion of Republicans on the public utility commission, as the measure of political ideology. Columns (1) and (4) use the whole set of utility-state-year observations. In other columns, we impose restrictions on data period. The result shows an interesting cross-time pattern in the relationship between *Republican Influence* and return on equity. In Columns (1) and (5), we do not find any significant relationship. However, as we restrict data to later periods, the coefficient of Republican Influence not only becomes statistically significant, but its magnitude also becomes large. For example, Column (8) implies that replacing all-Democrat commission with all-Republican commission increases return on equity by 1.3 percentage points in recent years (year>2005), which is approximately one standard deviation. Even after including year fixed effects, the magnitude is .7 percentage points (Column (4)).<sup>23</sup> This finding that Republican Influence increases over time is consistent with ideological polarization in the U.S. politics, well documented in McCarty, Poole, and Rosenthal (2008). Using Nominate scores, they document that the ideological distance between the two parties has widened substantially over time.<sup>24</sup> Consistency between cross-time patterns of *Republican Influence* on return on equity and subtle phenomena such as polarization adds a convincing piece of evidence on our argument that political ideology influences adjudication of rate cases.

We find that the influence of (no) restriction on campaign donation from corporations or the availability of ballot propositions is not statistically significant. Considering that the skeptical view toward industry regulation by government in the public choice tradition has been primarily focused the possibility of "capture", the absence of evidence on a relationship between return on equity and political institutions that can directly affect the extent of capture is intriguing.

Our estimate implies that states with elected regulators is associated with higher level of profit adjudicated for utilities, which contrasts with implications of several existing studies that use outcome variables different from rate of return. Formby, Mishra, and Thistle (1995) argue that election of regulators is associated with lower bond ratings of electric utilities. Besley and Coate (2003) also argue that election of regulators helps to reflect voter preferences better than appointment, thus the residential electricity price is lower when regulators are elected.<sup>25</sup>

age points in this example is an even larger portion of variation. The residual in return on equity after filtering out these control variables has standard deviation 1.01. Therefore, the difference in return on equity between Massachusetts and Oklahoma predicted solely by ideology based on our regression result is about .6 standard deviation of the residual variation.

<sup>&</sup>lt;sup>23</sup>In this context, not filtering out year fixed effects is more likely to capture the effect of political ideology more accurately. There can be nationwide political fluctuation that affects political composition of public service commissions. For example, if the U.S. president becomes very unpopular, all candidates from his party may have a serious disadvantage in elections. Thus, political composition of elected public service commission would be affected nationwide. Party dominance for governorship can be affected likewise, which affects composition of appointed public service commission. Including year fixed effects in the regression filters out this nationwide changes in the political composition of regulators, which narrows sources of identification.

<sup>&</sup>lt;sup>24</sup>For details, see http://voteview.com/polarized\_america.htm

<sup>&</sup>lt;sup>25</sup>Besley and Coate (2003) document that electing regulators is associated with electing a Democratic governor

#### 2.3.2 Return on Equity and Investment

To understand how political environments of rate regulation affect social welfare, we need to consider their effect on investment, which subsequently affects the reliability of electric power distribution. Thus, we now turn to the relationship between return on equity and investment.

We use two different measures of investment: the average yearly rate of addition to the value of distribution plant, gross of retiring plants (the first measure) and net of retiring plants (the second measure). We take the average rate of addition to the distribution plant per year between rate case years as a proportion of the distribution plant in the preceding rate case year. We run regressions of the following form:

Investment<sub>it</sub> = 
$$\alpha_i + \beta_1 Return on Equity_{it} + \beta_2 x_{it} + \varepsilon_{it}$$

where *Investment*<sub>it</sub> is the average yearly investment by utility *i* after rate case year *t* until the next rate case,  $\alpha_i$  is utility-state fixed effects, *Return on Equity*<sub>it</sub> is the return on equity, and  $x_{it}$  is a set of demographic control variables.

The result in Table 3 shows that there is a non-trivial, statistically significant relationship between return on equity adjudicated in a rate case and subsequent investment by utilities. For example, Column (4) in Panel B shows that one percentage point increase in return on equity is associated with .36 percentage point increase in the value of distribution plant, which is approximately a fifth of a standard deviation of net average yearly investment.<sup>26</sup> The economic model in Section 3 of a utility's dynamic investment problem generates a positive correlation between investment and rates of return when regulator types are serially correlated.

#### 2.3.3 Investment and Reliability

A utility's reliability is partially determined by the amount of distribution capital and labor maintaining the distribution system. Our focus is on capital investment. Outages at the distribution level result from weather and natural disaster related damage<sup>27</sup>, animal damage<sup>28</sup>, tree and plant growth,

<sup>(</sup>Table 1 on page 1193). They do not include having a Democratic governor as an explanatory variable in the regression of electricity price. Thus, the combination of the relationship between electing regulators and state-level political ideology and our result that liberal political ideology yields low return on equity may explain the contrast between their results and ours. Overall, our study differs from existing studies in many dimensions including data period, key variables, and econometric specifications. A thorough analysis of the complex relationship between various key variables used in existing studies and structural changes in the industry over time would be necessary to uncover the precise source of the differences in results.

<sup>&</sup>lt;sup>26</sup>Moreover, we can regard this relationship as a *lower bound* of the influence of rate of return on investment. Precisely, investment behavior is influenced by utility's *expectation of future rate of return* rather than one from the preceding rate case. Thus, the rate in the preceding rate case can be regarded as a proxy measure of the future rate of return with a measurement error, i.e., a case of a right-hand-side variable with a measurement error.

<sup>&</sup>lt;sup>27</sup>Lightning, extreme winds, snow and ice, and tornadoes are the primary culprits of weather related damage.

<sup>&</sup>lt;sup>28</sup>Squirrels, racoons, gophers, birds, snakes, fire ants, and large mammals are the animals associated with outages.

Panel A: Average Yearly Rate of Addition to Distribution Plant						
Variable	(1)	(2)	(3)	(4)		
Return on Equity	0.0023***	0.0024***	0.0031***	0.0031***		
	(0.0007)	(0.0007)	(0.0010)	(0.0010)		
Observations	510	509	510	509		
R-squared	0.030	0.033	0.440	0.439		
Utility-State FE	No	No	Yes	Yes		
Demographic Controls	No	Yes	No	Yes		
Panel B: Average Y	early Rate of	Net Addition	to Distributio	on Plant		
Variable	(1)	(2)	(3)	(4)		
Return on Equity	0.0022**	0.0022***	0.0036***	0.0036***		
	(0.0009)	(0.0009)	(0.0011)	(0.0011)		
Observations	510	509	510	509		
R-squared	0.017	0.031	0.384	0.384		
Utility-State FE	No	No	Yes	Yes		
Demographic Controls	No	Yes	No	Yes		

 Table 3: Regression of Investment on Return on Equity

*Note*: Unit of observation is rate case. Robust standard errors, clustered by utility-state, in parentheses. \*\*\* p < 0.01; \*\* p < 0.05; \* p < 0.1

equipment failure due to aging or overload, and vehicle and dig-in accidents (Brown (2009)). Capital investments that a utility can take to increase its distribution reliability are putting power lines underground, line relocation to avoid tree cover, installing circuit breaks such as re-closers, replacing wooden poles with concrete and steel, installing automated fault location devices, increasing the number of trucks available for vegetation management<sup>29</sup> and incident responses, and replacing aging equipment.

In Table 4, we examine how changes in capital levels affect realizations of reliability, by estimating regressions of the form:

$$\log(SAIDI_{it}) = \alpha_i + \gamma_t + \beta_1 k_{it} + \beta_2 l_{it} + \beta_3 x_{it} + \varepsilon_{it}$$

where  $SAIDI_{it}$  measures outages for utility *i* in year *t*,  $k_{it}$  is a measure of the utility *i*'s distribution capital stock in year *t*,  $l_{it}$  is utility *i*'s expenditures on operations and maintenance in year *t*, and  $x_{it}$  is a vector of storm and terrain related explanatory variables. In this regression, there is mismeasurement on the left hand side, mis-measurement on the right hand side, and a likely correlation between  $\varepsilon$  shocks and expenditures on capital and operations and maintenance. Mis-measurement

<sup>&</sup>lt;sup>29</sup>Vegetation management involves sending workers to remove branches of trees which have grown close to power lines so that they don't break and damage the power line.

	-	t Variable: IDI	Dependent Variable: log(SAIDI)		
Variable	(1)	(1) (2) (3)		(4)	
Net Distribution Plant	-9.92*	-11.67*			
(\$ million) log(Net Distribution Plant)	(5.28)	(5.94)	-0.272	-0.524***	
(\$ million)			(0.170)	(0.173)	
Observations	1,687	1,195	1,684	1,192	
R-squared	0.399	0.663	0.744	0.769	
Utility-State FE	Yes	Yes	Yes	Yes	
Year FE	Yes	Yes	Yes	Yes	
Controls	O&M expense	O&M expense Weather	O&M expenses	O&M expenses Weather	

#### Table 4: Regression of Reliability Measure on Investment

*Note 1*: Robust standard errors, clustered by state, in parentheses. \*\*\* p<0.01; \*\* p<0.05; \* p<0.1*Note 2* A higher value of SAIDI means lower reliability.

on the left hand side is because measurement systems for outages are imperfect. Mis-measurement on the right hand side arises by aggregating different types of capital into a single number based on an estimated dollar value. The error term is likely to create a bias in our estimate of the effect of adding capital to reduce outages. We employ utility-state fixed effects, so that the variation identifying the coefficient on capital is within utility-state over time.<sup>30</sup> Even including utility-state fixed effects, a prolonged period of stormy weather would damage capital equipment and increase outage measures. The utility would compensate by replacing the capital equipment. Thus we would see poor reliability and high expenditure on capital in the data. This correlation would cause an upward bias in our coefficient estimates on  $\beta_1$  and  $\beta_2$ , which reduces estimated sensitivity of SAIDI to investment.<sup>31</sup> Despite this potential bias, the result in Column (4), which is our preferred specification, shows a strong negative relationship between capital investment and SAIDI.

#### 2.3.4 Political Ideology and Utility Management (Energy Loss)

The preceding three subsections indicate one important channel through which political environments influence social welfare: improvement of reliability under conservative commissioners be-

<sup>&</sup>lt;sup>30</sup>Absent utility-state fixed effects, utilities in territories prone to outages would invest in more capital to prevent outages. This would induce a correlation between high capital levels and poor reliability.

<sup>&</sup>lt;sup>31</sup>Recall that standard reliability measures of outage frequency and duration are such that lower values indicate more reliable systems.

cause higher returns lead to higher investment.<sup>32</sup> On the other hand, conservatives' favoritism toward the utility relative to consumers implies a possibility that more conservative commissioners may aggravate potential moral hazard by monopolists. To take a balanced view on this issue, we investigate the relationship between the political ideology of regulators and *efficiency of utility management*. Our measure of static efficiency is how much electricity is lost during transmission and distribution: *energy loss*. The amount of energy loss is determined by system characteristics and actions taken by the utility's managers to optimize system performance.

We find that conservative environments are associated with more energy loss. Table 5 presents regressions of the following form:

$$log(energy \ loss_{it}) = \alpha_i + \gamma_t + \beta_1 Republican \ Influence_{it} + \beta_2 x_{it} + \varepsilon_{it}$$

where  $x_{it}$  is a set of variables that affect energy loss by utility *i* in year *t*, such as distribution capital, operation and management expenses, and the magnitude of sales.

The values for energy loss are non-trivial. The average amount of energy loss is 7% of total production. In Panel A, we find that moving from all Republican commissioners to zero Republican commissioners reduces energy loss by 13%, which would imply 1 percentage point less total energy generated for the same amount of energy ultimately consumed.<sup>33</sup> This is large. A back-of-the-envelope calculation for the cost of this 1% more electricity is 3.7 billion dollars per year.

We conclude that conservative political environment potentially encourages better reliability through higher return on equity and more investment, but it also also leads to less static productivity as measured by energy loss. To conduct a comprehensive analysis of the relationship between political environment and welfare from utility regulation, we now specify and estimate a model that incorporates both features.

## 3 Model

We specify an infinite-horizon dynamic game between a regulator and an electric distribution utility. Each period is one year.<sup>34</sup> The players discount future payoffs with discount factor  $\beta$ .

The state space consists of the value of utility's capital k and the regulator's weight on consumer

<sup>&</sup>lt;sup>32</sup>In Section 4 of the supplementary material, we present an analysis of the direct (reduced-form) relationship between the political ideology of regulators and reliability.

<sup>&</sup>lt;sup>33</sup>Panel B, based on Nominate score, yields a larger magnitude of the estimate. Since the analysis using Nominate score is more subject to confounding factors (unobserved heterogeneity across utilities), we focus on the result from Panel A. However, the consistency in the direction of the results between Panels A and B strengthens our interpretation. We also ran these specifications including peak energy demand to account for variance in load. The results are similar but for a slightly lower magnitude of the Nominate score.

<sup>&</sup>lt;sup>34</sup>In the data, rate case does not take place every year. For the years without a rate case in the data, we assume that the outcome of the hypothetical rate case in the model is the same as the previous rate case in the data.

Γ	Dependent V	ariable: log	(energy loss	)		
Panel A: F	Republican I	nfluence as	a Measure o	of Ideology		
Variable	(1)	(2)	(3)	(4)	(5)	(6)
Donuhlicon Influence	0.169***	0.118**	0.133**	0.133**	0.130**	0.130**
Republican Influence						
log(Nat Distribution Plant)	(0.0538)	(0.0550)	(0.0580) 0.483***	(0.0590) 0.460**	(0.0592) 0.418**	(0.0592) 0.418**
log(Net Distribution Plant)						
			(0.168)	(0.173)	(0.166)	(0.166)
log(Operations and Maintenance)				0.0738	0.0586	0.0586
				(0.0775)	(0.0778)	(0.0778)
log(Sales)					0.221	0.221
					(0.143)	(0.143)
Observations	3,286	3,286	3,276	3,276	3,263	3,263
R-squared	0.906	0.908	0.908	0.908	0.909	0.909
Utility-State FE	Yes	Yes	Yes	Yes	Yes	Yes
Year FE	No	Yes	Yes	Yes	Yes	Yes
Weather and Demographics	No	No	No	No	No	No
Sample Restrictions	Yes	Yes	Yes	Yes	Yes	No
•	: Nominate	Score as a l	Measure of I			
Variable	(1)	(2)	(3)	(4)	(5)	(6)
	1.02544	1.005	0.51.64			
Nominate Score	1.025**	1.025**	0.516*	0.623**	0.609**	0.609**
	(0.448)	(0.448)	(0.277)	(0.258)	(0.255)	(0.255)
log(Net Distribution Plant)			0.974***	0.703***	0.662***	0.662***
			(0.0378)	(0.106)	(0.120)	(0.120)
log(Operations and Maintenance)				0.306**	0.286**	0.286**
				(0.124)	(0.119)	(0.119)
log(Sales)					0.0717	0.0717
					(0.0538)	(0.0538)
Observations	1,765	1,765	1,761	1,761	1,761	1,761
R-squared	0.145	0.145	0.712	0.719	0.720	0.720
Utility-State FE	No	No	No	No	No	No
Year FE	Yes	Yes	Yes	Yes	Yes	Yes
Weather and Demographics	Yes	Yes	Yes	Yes	Yes	Yes
Sample Restrictions	Yes	Yes	Yes	Yes	Yes	No
Sample Restrictions	res	res	res	res	res	INO

## Table 5: Regression of Log Energy Loss on Political Ideology

*Note 1*: Unit of observation is utility-state-year. Robust standard errors, clustered by state, in parentheses. \*\*\* p < 0.01; \*\* p < 0.05; \* p < 0.1

*Note* 2: In columns (1)-(5) in each panel, we use the following sample restriction: 0.5 < efficiency < 1 where efficiency  $= \frac{\text{total sales}}{\text{total sales} + \text{loss}}$ . We use this restriction to minimize the influence of outliers in the energy loss variable.

surplus versus profits,  $\alpha$ .<sup>35</sup> Each period, the regulator chooses a rate of return on the utility's capital base, *r*, and leniency of auditing,  $\kappa$  ( $\kappa \in [0, 1]$ ), or equivalently, audit intensity  $1 - \kappa$ . After the utility observes the regulator's choices, it decides how much to invest in distribution capital and how much managerial effort to engage in for cost reduction.

Audit intensity is directly linked to materials cost pass-through rate. When regulators are maximally lenient in auditing ( $\kappa = 1$ ), i.e., minimally intense in auditing ( $1 - \kappa = 0$ ), they completely reflect changes in material costs of electricity in consumer prices. It is an index of how highpowered the regulator sets the incentives for electricity input cost reduction.

The regulator's weight on consumer surplus evolves exogenously between periods according to a Markov process. The capital base evolves according to the investment level chosen by the utility. We now detail the agents' decision problems in terms of a set of parameters to be estimated and define the equilibrium notion.

## 3.1 Consumer Demand System

We assume a simple inelastic demand structure. An identical mass of consumers of size N are each willing to consume  $\frac{Q}{N}$  units of electricity up to a choke price  $\bar{p} + \tilde{\beta} \log(\frac{k}{N})$  per unit:

$$D(p) = \begin{cases} Q & \text{if } p \le \bar{p} + \tilde{\beta} \log \frac{k}{N} \\ 0 & \text{otherwise} \end{cases}$$

 $\hat{\beta}$  is a parameter that captures a consumer's preference for a utility to have a higher capital base. All else equal, a higher capital base per customer results in a more reliable electric system as demonstrated empirically in Table 4. This demand specification implies that consumers are perfectly inelastic with respect to price up until the choke price. We make this simplifying assumption to economize on computational costs during estimation. Joskow and Tirole (2007) similarly assume inelastic consumers in a recent theoretical study of electricity reliability. Furthermore, estimated elasticities for electricity consumption are generally low, on the order of -0.05 to -0.5 (Bernstein and Griffin (2005), Ito (2013)). Including a downward sloping demand function is conceptually simple, but slows down estimation considerably.<sup>36</sup>

The per unit price that consumers ultimately face is determined so that the revenue to the utility allows the utility to recoup its materials costs and the adjudicated return on its capital base:

$$p = \frac{rk + p_f Q(1 + \kappa(\bar{e} - e + \varepsilon))}{Q}$$
(2)

 $<sup>^{35}</sup>$ We will parameterize and estimate  $\alpha$  as a function of political environment.

<sup>&</sup>lt;sup>36</sup>A downward sloping demand function increases the computations involved in the regulator's optimization problem because the mapping from revenue requirement to consumer price, which is necessary to evaluate the regulator's objective function, requires solving a nonlinear equation rather than a linear equation.

where  $p_f$  is the materials cost which reflects the input cost of electricity,<sup>37</sup> *r* is the regulated rate of return on the utility's capital base *k*, and  $\kappa$  is the leniency of auditing, or equivalently, the passthrough fraction, chosen by the regulator, whose problem we describe in Section 3.3.  $\bar{e}$  is the amount of energy loss one could expect with zero effort, *e* is the managerial effort level chosen by the utility, and  $\varepsilon$  is a random disturbance in the required amount of electricity input. We will elaborate on the determination of these variables as results of the utility and regulator optimization problems below. For now, it suffices to know that this price relationship is an accounting identity. pQ is the revenue requirement for the utility. The regulator and utility only control price indirectly through the choice variables that determine the revenue requirement.

It follows that per-period consumer surplus is:

$$CS = (\bar{p} + \tilde{\beta}\log\frac{k}{N})Q - rk - p_fQ(1 + \kappa(\bar{e} - e + \varepsilon)).$$

The first term is the utility, in dollars, enjoyed by consuming quantity Q of electricity. The second and the third term are the total expenditure by consumers to the utility.

### 3.2 Utility's Problem

The per-period utility profit,  $\pi$ , is a function of the total quantity, unit price, materials cost, investment expenses, and managerial effort cost:

$$\pi(k', e; k, r, \kappa) = pQ - (k' - (1 - \delta)k) - \eta(k' - (1 - \delta)k)^2 - p_f Q(1 + \bar{e} - e + \epsilon) - \gamma_e e^2 + \sigma_i u_i$$

where k' is next period's capital base,  $\eta$  is the coefficient on a quadratic adjustment cost in capital to be estimated,  $\delta$  is the capital depreciation rate, and  $\gamma_e$  is an effort cost parameter to be estimated.  $u_i$ is an investment-level-specific i.i.d. error term which follows a standard extreme value distribution multiplied by coefficient  $\sigma_i$ .<sup>38</sup>  $u_i$  is known to the utility when it makes its investment choice, but the regulator only knows its distribution.  $\eta$ 's presence is purely to improve the model fit on investment. Such a term has been used elsewhere in estimating dynamic models of investment, e.g., in Ryan (2012).

<sup>&</sup>lt;sup>37</sup>In principle, rate cases are completed and prices (*base rates*) are determined before the effort by the utility and energy loss are realized. However, an increase in the cost of power purchase due to an unanticipated increase in energy loss can typically be added *ex-post* to the price as a *surcharge*. Most states have "automatic adjustment clauses" that allow reflection of the cost increase from the energy loss in the price without conducting formal rate reviews. Moreover, the regulator can ex-post disallow pass-through if it deems the utility's procurement process imprudent. Thus, inclusion of both regulator's audit  $\kappa$  and utility's effort *e* in determination of *p* is consistent with the practice. This practice also justifies our assumption of inelastic electricity demand, because consumers are often unaware of the exact price of the electricity at the point of consumption.

<sup>&</sup>lt;sup>38</sup>This error term is necessary to rationalize the dispersion in investment that is not explained by variation across the state space.

Effort increases the productivity of the firm by reducing the amount of materials needed to deliver a certain amount of output. We assume effort is the only determinant of the materials cost other than the random disturbance, which implies that capital does not affect materials cost. The notion of the moral hazard problem here is that the utility exerts unobservable effort level e, the regulator observes the total energy loss which is a noisy outcome partially determined by e, and the regulator's "contract" for the utility is linear in this outcome.

The investment choice,  $k' - (1 - \delta)k$ , could also be written as a function of the regulator's earlier choices *r* and  $\kappa$ , but this is unnecessary. The optimal choice of *k'* does not depend on  $\kappa$  or this period's *r* because neither the cost of investment nor the benefits of the investment depend on those choices. The benefits will depend on the *future stream* of *r* choices, but not this period's *r*. Substituting the price accounting identity (equation (2) on page 18) into the utility's per-period payoff function simplifies the payoff function to

$$\pi(k,k',e,Q,p) = rk - (k' - (1-\delta)k) - \eta(k' - (1-\delta)k)^2 + (\kappa - 1)p_f Q(\bar{e} - e + \varepsilon) - \gamma_e e^2 + \sigma_i u_i.$$

The utility's investment level determines its capital state next period. The utility's dynamic problem is to choose effort and investment to maximize its expected discounted value:

$$v_u(k,\alpha) = \max_{k',e} E[\pi(k,k',e,r,\kappa)|u_i] + \beta E[v_u(k',\alpha')|k,k',e,r,\kappa,\alpha]$$

The utility's optimal effort choice has an analytical expression which we use in estimation:

$$e^*(\kappa) = \frac{-(\kappa - 1)p_f Q}{2\gamma_e}$$

When  $\kappa$  is equal to one, which implies minimal audit intensity  $(1 - \kappa = 0)$ , the utility is reimbursed every cent of electricity input expenses. Thus, it will exert zero effort. If  $\kappa$  is equal to zero, then the utility bears the full cost electricity lost in distribution. Effort is a function of the regulator's auditing intensity because the regulator moves first within the period.

### 3.3 Regulator's Problem

The regulator's payoff is the geometric mean<sup>39</sup> of expected discounted consumer welfare, or consumer value  $(CV)^{40}$ , and the utility value function,  $v_u$ , minus the cost of auditing and the cost of

<sup>&</sup>lt;sup>39</sup>An important principle in rate regulation is to render a non-negative economic profit to utilities, which is a type of "individual rationality condition". The usage of geometric mean in this specification renders tractability of the model in dealing with such condition, by ensuring non-negative value of the firm in the solution. This specification is also analogous to the Nash bargaining model in which players maximize the geometric mean of their utilities.

<sup>&</sup>lt;sup>40</sup>Consumer value is employed in dynamic models of merger regulation such as Mermelstein et al. (2012).

deviating from the market return:

$$u_R(r,\kappa;\alpha,k) = E[CV(r,\kappa,k,e)|r,\kappa]^{\alpha} E[v_u(r,\kappa,k,e)|r,\kappa]^{1-\alpha} - \gamma_\kappa(1-\kappa)^2 - \gamma_r(r-r^m)^2$$

where  $\alpha$  is the weight the regulator puts on consumer welfare against utility value, *r* is the regulated rate of return,  $1 - \kappa$  is the auditing intensity,  $\gamma_{\kappa}$  is an auditing cost parameter to be estimated,  $r^m$  is a benchmark market return for utilities, and  $\gamma_r$  is an adjustment cost parameter to be estimated. *CV* is the value function for consumer surplus:

$$E[CV(r,\kappa,k,e)|r,\kappa] = \sum_{\tau=t}^{\infty} \beta^{\tau-t} E[(\bar{p}+\tilde{\beta}\log\frac{k_{\tau}}{N})Q - r_{\tau}k_{\tau} - p_{f}Q(1+\kappa_{\tau}(\bar{e_{\tau}}-e_{\tau}+\varepsilon_{\tau}))|r_{t},\kappa_{t}]].$$

By default the utility is reimbursed for its total electricity input cost. The regulator incurs a cost for deviating from the default of full pass-through:  $\gamma_{\kappa}(1-\kappa)^2$ . The regulator must investigate, solicit testimony, and fend off legal challenges by the utility for disallowing the utility's electricity costs. The further the regulator moves away from full pass-through, the more cost it incurs. This is a classical moral hazard setup. Line loss is a noisy outcome resulting from the utility's effort choice. The regulator uses a linear contract in the observable outcome, as in Holmstrom and Milgrom (1987), to incentivize effort by the utility.

The term  $\gamma_r (r - r^m)^2$  is an adjustment cost for deviating from a benchmark rate of return such as the average return for utilities across the country. A regulator who places all weight on utility profits would not be able in reality to adjudicate the implied rate of return to the utility. Consumer groups and lawmakers would object to the supra-normal profits enjoyed by investors in the utility relative to similar investments. A regulator who places more weight on utility profits can increase rates by small amounts<sup>41</sup>, but only up to a certain degree.

The two terms,  $\gamma_{\kappa}(1-\kappa)^2$  and  $\gamma_r(r-r^m)^2$ , in the regulator's per-period payoff are both disutility incurred by the regulator for deviating from a default action. Regulators with different weights on utility profits and consumer surplus will deviate from these defaults to differing degrees.

We assume that the weight on consumer surplus is a function of political composition of the commission and the political climate. Specifically,

$$\alpha = a_0 + a_1d + a_2rep$$

where *d* is the Nominate score of the utility's state and *rep* is the fraction of Republican commissioners in the state, and the vector  $\mathbf{a} \equiv (a_0, a_1, a_2)$  is a set of parameters to be estimated.

<sup>&</sup>lt;sup>41</sup>For example, the regulator can accept arguments that the utility in question is more risky than others.

## 3.4 Equilibrium

We use the solution concept of Markov Perfect Equilibrium.

Definition. A Markov Perfect Equilibrium consists of

- Policy functions for the utility:  $k'(k, \alpha, r, \kappa, u_i)$  and  $e(k, \alpha, r, \kappa, u_i)$
- *Policy functions for the regulator:*  $r(k, \alpha)$  *and*  $\kappa(k, \alpha)$
- Value function for the utility:  $v_u(k, \alpha)$
- Value function for consumer surplus ("consumer value"):  $CV(k, \alpha)$  such that
- 1. The utility's policy function is optimal given its value function and the regulator's policy functions.
- 2. The regulator's policy function is optimal given consumer value, the utility's value function, and the utility's policy functions.
- 3. The utility's value function and consumer value function are equal to the expected discounted values of the stream of per-period payoffs implied by the policy functions.

### **3.5 Discussion of Game**

There are two, somewhat separate, interactions between the regulator and the utility. The first involves the investment choice by the utility and the rate of return choice by the regulator. The second involves the effort choice by the utility and the audit intensity choice by the regulator.

In the first, the regulator and utility are jointly determining the amount of investment in the distribution system. The regulator's instrument in this dimension is the regulated rate of return. In the second, the utility can engage in unobservable effort which affects the cost of service by decreasing the amount of electricity input need to deliver a certain amount of output. The regulator's instrument in this dimension is the cost pass-through, or auditing policy.

#### 3.5.1 Investment, Commitment, and Averch-Johnson Effect

If the utility expects a stream of high rates of return, it will invest more. The regulator can not commit to a path of returns, however. Therefore, the incentives for investment arise indirectly through the utility's *expectation* of the regulated rates that the regulator adjudicates from period to period. This dynamic stands in contrast to the Averch-Johnson effect (Averch and Johnson (1962)) whereby rate-of-return regulations leads to over-investment in capital or a distortion in the capital-labor ratio towards capital. The idea of Averch-Johnson is straightforward. If a utility can borrow at rate *s*, and earns a regulated rate of return at r > s, then the utility will increase capital. The key distinction in our model is that *r* is *endogenously chosen* by the regulator *as a function of* 

*the capital base* to maximize the regulator's objective function. r may exceed s at some states of the world, but if the utility invests too much, then r will be endogenously chosen below s. This feature of the model might seem at odds with the regulatory requirement that a utility be allowed to earn a fair return on its capital. However, capital expenditures must be incurred prudently, and the resulting capital should generally be "used and useful." In our formulation, the discretion to decrease the rate of return substitutes for the possibility of capital disallowances when regulators have discretion over what is deemed "used and useful."

#### 3.5.2 Cost Pass-Through and Auditing

The costs of unobservable effort of finding qualified dispatchers and engineers, procuring electricity cost-effectively from nearby sources, and tracking down problems in the distribution network that are leading to loss are borne by the utility's management. If the regulator accepts the costs associated with energy loss without question, then the utility's management has no incentive to exert unobservable effort. Thus, there is a moral hazard problem in the game between the regulator and the utility. The regulator chooses how high powered to set the incentives for the utility to exert unobservable effort through the fraction of electricity input costs it allows the utility to recoup.<sup>42</sup>

The regulator's actions in both interactions are determined by its weight on consumer surplus. Intuitively, the utility likes high returns and weak auditing. Therefore, the more weight the regulator places on utility profits, the higher the rate of return it will regulate, and the less auditing it will engage in. We now turn to estimating the parameters of this game with a focus on the mapping between political environment variables to the regulator's weight on consumer surplus.

## 4 Estimation

We estimate eight parameters: the effort cost parameter  $\gamma_e$ , the audit cost parameter  $\gamma_{\kappa}$ , the quadratic adjustment cost coefficient  $\eta$ , the market rate adjustment cost  $\gamma_r$ , the scale parameter of the logit error in the utility's investment decision  $\sigma_i$ , and the mapping from state ideology and party affiliation of regulators to weight on consumer surplus versus utility profits,  $\mathbf{a} \equiv (a_0, a_1, a_2)$ . We denote  $\theta \equiv (\gamma_e, \eta, \gamma_{\kappa}, \gamma_r, \sigma_i, \mathbf{a})$ . We fix the yearly discount factor of the utility and the regulator at 0.96. We fix the capital depreciation rate at 0.049 which is the average level in our data. We set the  $p_f$ , the wholesale price of electricity, to \$70 per megawatt-hour. We set  $\bar{e}$  so that zero effort results in the utility losing one-third of its electricity input cost in distribution.

<sup>&</sup>lt;sup>42</sup>This friction in regulation is mentioned in regulatory proceedings and regulatory documents. For example, Hempling and Boonin (2008) states that "[cost pass-through mechanisms]... can produce disincentives for utility operational efficiency, since the clause allows the utility to recover cost increases, whether those cost increases arise from... (c) line losses." This document goes on to assert that an effective pass-through mechanism should contain meaningful possibilities for auditing the utility's operational efficiency to mitigate such concerns.

We use a sub-sample of the data for estimation. We eliminated utilities with less than 50,000 customers or whose net distribution capital per customers exceeds \$3,000. These outlier utilities are mostly in the Mountain West and Alaska. The population density and terrain of these utilities are sufficiently different than the bulk of U.S. electric distribution utilities that we do not want to combine them in the analysis. We also excluded utility-years where the energy loss exceeds 15% or the absolute value of the investment rate exceeds 0.1. The energy loss criterion eliminates around twenty observations.<sup>43</sup> The investment restriction is to deal with acquisitions and deregulation events. Our final sample is 2331 utility-state-year observations, just above two-thirds of the full sample of utility-state-years with the bulk of the difference being from dropping small utilities.

### 4.1 Demand Parameters: Value of Reliability

We calibrate the demand parameters so that the willingness-to-pay of the representative consumer for a year of electricity service at the average capital level in the data is \$30,000.<sup>44</sup> We set the willingness-to-pay for improving reliability, as measured by SAIDI, by one minute to \$2.488 per customer per year. The choice of the value of reliability has first order implications for the counterfactual analysis that we perform. We estimated this number using the results of LaCommare and Eto (2006) who use survey data to estimate the cost of power interruptions. Estimated values for improvements in reliability are heterogenous by customer class, ranging from \$0.5-\$3 to avoid a 30 minute outage for residential consumers to \$324-\$435 for small commercial and industrial consumers to \$4,330-\$9,220 for medium to large commercial and industrial consumers.<sup>45</sup> To get to \$2.488 per minute of SAIDI per customer per year, we use the mid-point of the estimates by customer class, and set 0.38 percent of consumers to medium to large commercial and industrial, 12.5 percent to small commercial and industrial, and the remaining 87.12 percent to residential.<sup>46</sup>

From these values, a crude calculation for the level of under-investment is as follows. The net present value of \$2.488 per minute per customer per year is \$62.224 per minute per customer at a discount factor of 0.96. The one-time, per-customer change in the capital base to improve SAIDI by one minute is \$34.432 for the mean utility. The benefit exceeds the cost such that moderate decreases in the benefit would still be consistent with under-investment. Our model increases the

<sup>&</sup>lt;sup>43</sup>The implied energy loss values are unreliable in these cases because they are derived from utility territories which operate in multiple states, but report one aggregate level of energy loss.

<sup>&</sup>lt;sup>44</sup>The \$30,000 number is somewhat arbitrary as we are not modeling whether the consumer is residential, commercial, or industrial, nor can one reliably elicit this number. Adjusting this value will have a direct effect on the estimated level of  $a_0$ , but is unlikely to affect other results in this paper.

<sup>&</sup>lt;sup>45</sup>While some of these customers may have back-up generation, there is rarely enough to support full operation of the plant during the outage. For example, a hospital might back-up enough power to keep treating its current patients, but divert new emergency room patients to another hospital, or cancel non-urgent outpatient procedures.

<sup>&</sup>lt;sup>46</sup>The survey measures for willingness-to-pay to improve reliability are fraught with issues such as truthful elicitation and aggregating surveys with differently phrased questions. Accordingly, we later assess robustness of our results to these values.

credibility of this crude calculation by including depreciation, future investment, and investment costs not captured by the book value of the assets.<sup>47</sup>

## 4.2 **Regulator and Utility Parameters**

We estimate the parameters in  $\theta$  using a two-step procedure for dynamic games following Bajari et al. (2007) (BBL) and Pakes et al. (2007). This method avoids computationally costly re-solving of the equilibrium. The estimation criterion evaluates candidate sets of parameters by simulating value functions implied by those parameters and the observed policies in the data and comparing the observed policies to those which are optimal given the simulated value functions and candidate parameters. Our problem has two features which are non-standard. First, the effort and regulatory auditing policies are unobserved.<sup>48</sup> Second, one of the state variables, the regulator's weight on consumer surplus is not observed directly. The solution in both cases is to derive the unobserved quantity as a function of model parameters and data.

The data are, for every utility-state (*i*) and year (*t*): a capital base  $k_{it}$ , an investment level *inv*<sub>it</sub>, realized energy loss  $l_{it}$  in MWh, a return on capital  $r_{it}$ , a market size  $Q_{it}$  in MWh, a fraction of Republican utility commissioners  $rep_{it}$ , and a state Nominate score  $d_{it}$ . The following list describes the steps for calculating the estimation objective function for a given set of model parameters  $\theta$ . We then detail each step:

#### **Estimation Steps**

- **1.** Consider candidate model parameters  $\theta = (\gamma_e, \eta, \gamma_{\kappa}, \gamma_r, \sigma_i, \mathbf{a})$ .
- **2.** Transform political data into weights on consumer surplus using **a**. Estimate a Markov process for weight on consumer surplus.
- **3.** Transform energy loss into unbiased estimates of effort and audit intensity using  $\gamma_e$  and first order condition for optimal effort.
- 4. Estimate policy functions for investment, effort, rate of return, and audit intensity.
- **5.** Simulate value functions implied by  $\theta$  and estimated policy functions.
- **6.** Solve for optimal policies given by implied value functions and  $\theta$ .
- **7.** Compute moments implied by optimal policies and Markov process for weight on consumer surplus.
- **8.** Calculate criterion function.

<sup>&</sup>lt;sup>47</sup>We assume no heterogeneity in these values and costs. If the value of reliability is positively correlated with the cost of improving reliability, then this calculation is no longer valid. Our data on reliability were not rich enough to measure heterogenous costs of improving reliability.

<sup>&</sup>lt;sup>48</sup>Unobserved effort is a challenge in the empirical analysis of moral hazard problems (Misra and Nair (2011), Lewis and Bajari (2013)).

We discretize the state space into a grid of points for capital level and weight on consumer surplus level. We first transform the data on the fraction of Republican commissioners and the Nominate score of a state into an implied weight on consumer surplus by  $\alpha_{it} = a_0 + a_1 d_{it} + a_2 re p_{it}$ . This resolves the issue of one dimension of the state space being unobserved. We use the implied  $\alpha_{it}$  series to approximate a first-order Markov process for the weight on consumer surplus over the discretized grid.

Next, we invert energy loss into an unbiased estimate of effort according to the model. First,  $l_{it}$  is equal to electricity procured minus electricity delivered:

$$l_{it} = Q_{it}(1 + \bar{e} - e_{it} + \varepsilon_{it}) - Q_{it}$$

We assume that  $\varepsilon_{it}$  has mean zero. It follows that

$$\hat{e}_{it} = \bar{e} - rac{l_{it}}{Q_{it}}.$$

 $\hat{e}_{it}$  is regressed on functions of state variables to produce an estimated effort policy function. The estimation error due to  $\hat{e}_{it}$  being different from  $e_{it}$  does not change the asymptotic properties of this step.<sup>49</sup> We assume the utility serves Q units of energy every period, where Q is the mean of  $Q_{it}$  across all utilities and years.<sup>50</sup>

We then recover an estimate of the auditing intensity. The first order condition of the utility with respect to effort choice implies  $\kappa = 1 - \frac{2\gamma_e e}{Qp_f}$ . This relationship generates the audit policy  $\kappa_{it}$  from the estimated effort levels and the candidate effort cost parameter  $\gamma_e$ . Since this function is linear in effort, the unbiased estimate of effort generates an unbiased estimate of audit intensity. This resolves the two non-standard issues in the two-step estimation procedure.

We next regress the policy variables  $inv_{it}$ ,  $\hat{e}_{it}$ ,  $r_{it}$ , and  $\hat{\kappa}_{it}$  on the state variables  $k_{it}$  and  $\alpha_{it}$ . Starting from each point on the discretized state space grid and using the candidate parameters and estimated policies, we forward simulate 400 paths of length 200 of  $\alpha$  and k.<sup>51</sup> For each path, we compute the stream of per-period payoffs for both the utility and consumers. The mean net present value across paths at each point in the state space constitute the estimated value functions for the utility and consumers.

Given the candidate model parameters and the simulated value functions, we solve for the optimal policies for each player in each state given the opponent's observed policies.

<sup>&</sup>lt;sup>49</sup>The residual from this policy function estimation does affect the value function estimates in theory, but in practice the number of stochastic shocks we could accommodate computationally is limited.

<sup>&</sup>lt;sup>50</sup>Similar to the energy loss shocks, allowing a stochastically evolving Q is conceptually simple, but computationally difficult because of the forward simulation step which we describe shortly.

<sup>&</sup>lt;sup>51</sup>This step is where allowing for more stochastic processes like a stochastically evolving Q is computationally difficult because of speed and memory requirements for the additional simulations that would be necessary.

The criterion function compares these optimal policies to the initial estimated policy functions. Intuitively, the procedure is choosing the model's parameters such that the observed policies are equilibrium policies. We construct an extremum criterion function composed of the difference between observed policies and predicted policies at different points on the state space. We add eight more moments into the criterion function: the mean and the standard deviation of three variables – the rate of return, investment level, and effort – and the regression coefficients of effort and rate of return on fraction of republican commissioners and Nominate scores.<sup>52</sup> Explicitly, the criterion function has the following components:

$$G(\theta) = \begin{bmatrix} inv(k, \alpha) - i\hat{n}v(k, \alpha; \theta) \\ e(k, \alpha) - \hat{e}(k, \alpha; \theta) \\ r(k, \alpha) - \hat{r}(k, \alpha; \theta) \\ \frac{1}{NT} \sum_{i=1}^{N} \sum_{t=1}^{T} r_{it} - \hat{r}(\theta) \\ \frac{1}{NT} \sum_{i=1}^{N} \sum_{t=1}^{T} (r_{it} - \bar{r})^2 - \hat{\sigma}_r^2(\theta) \\ \frac{1}{NT} \sum_{i=1}^{N} \sum_{t=1}^{T} inv_{it} - i\hat{n}v(\theta) \\ \frac{1}{NT} \sum_{i=1}^{N} \sum_{t=1}^{T} (inv_{it} - inv)^2 - \hat{\sigma}_{inv}^2(\theta) \\ \frac{1}{NT} \sum_{i=1}^{N} \sum_{t=1}^{T} e_{it} - \hat{e}(\theta) \\ \frac{1}{NT} \sum_{i=1}^{N} \sum_{t=1}^{T} (e_{it} - \bar{e})^2 - \hat{\sigma}_e^2(\theta) \\ \hat{\beta}_{e,data} - \hat{\beta}_e(\theta) \\ \hat{\beta}_{r,data} - \hat{\beta}_r(\theta) \end{bmatrix}$$

where  $\hat{x}$  for policy *x* denotes the optimal choice implied by the model at the candidate parameters  $\theta$ . We minimize the weighted sum of squares of *G*( $\theta$ ):

$$\hat{\theta} = \operatorname*{argmin}_{\theta} G(\theta)' W G(\theta)$$

where W is a weighting matrix. The first four components of  $G(\theta)$  are the differences between observed policies and implied optimal policies at each point in the state space. The next six components are mean and variances of observables.<sup>53</sup> The final two components compare regression

<sup>&</sup>lt;sup>52</sup>The computational problem is difficult with many local minima. Our code is available for replication. In practice, we choose a local minimum whose parameters also generate empirically reasonable policies when fully solving the dynamic game (solving the dynamic game is not part of the two step estimation process by design). The reason for this calibration step is that, in finite samples, the implied policies in the two step estimator may differ from the actual policies for all agents. When this happens, parameters that perform well in the two-step method may generate different quite different policies than the observed policies when we fully solve the dynamic game. The calibration step chooses a local minimum where the estimated parameters generate empirically close policies when solving the game. The procedure can be viewed as a somewhat informal intermediate between a nested-fixed point algorithm and a two-step estimator.

 $<sup>^{53}</sup>$ As the parameters **a** affect transitions across states, these moments are not implied by matching observed policies to implied optimal policies state by state.

coefficients from the data to regression coefficients implied by the model. We match two regressions: regulated rate of return on Nominate score and fraction of republican commissioners, and effort on Nominate score and fraction of republican commissioners. We set the weighting matrix W to adjust for differences in scaling across moments. We compute standard errors by blockbootstrap, clustering by utility-state.

## **5** Estimation Results

In this section, we interpret the economic magnitude of parameter estimates and discuss the empirical identification of the parameters. Table 6 shows the estimation results.

Parameter	Related Model Component	Estimate	LB 95% CI	UB 95% CI
$\gamma_e(10^7)$	effort cost	13.6708		
$\gamma_{\kappa}(10^{10})$	audit cost	3.1541		
$\gamma_r(10^{10})$	market return adjustment cost	6.0270		
$\eta(10^4)$	quadratic investment cost	1.4011		
$\sigma_i(10^7)$	investment-level-specific error	1.293		
$a_0$	weight on consumer surplus	0.9995		
$a_1$	weight on consumer surplus	-0.00030		
$a_2$	weight on consumer surplus	-0.00093		
N		2331		
Criterion		1.9394		

 Table 6: Parameter Estimates

**Magnitudes and Model Fit:** The effort cost parameter,  $\gamma_e$ , implies that decreasing energy loss by 1% at the mean effort would entail a disutility worth about \$622,000 to utility management. This is comparable to the cost of hiring three power system engineers. The adjustment cost for capital,  $\eta$ , is small relative to the actual cost of capital, that is, the linear term in investment. For a 10% investment from the mean capital level, the adjustment cost is equal to 1.25% of the cost of the capital itself. This parameter is likely picking up heterogeneity across utilities not specified in the dynamic model, such as population growth rates and idiosyncratic features of the terrain. The regulator's cost parameters,  $\gamma_r$  and  $\gamma_{\kappa}$ , imply that adjusting the rate of return by one standard deviation in the data (1.3 percentage points) from the mean bears the same cost as decreasing cost pass-through an additional 0.42 percentage points from the mean pass-through (93.94% to 93.52% pass-through rate).

The mapping from political variables to weight on consumer surplus describes regulator heterogeneity.  $a_0$  sets the level of weight on consumer surplus. It is very close to one. This reflects that current electricity prices are a very small fraction of willingness-to-pay for electricity. The value is sensitive to the calibration of willingness-to-pay for electricity, described on page 24.  $a_1$  and  $a_2$  are of similar magnitudes to each other, with  $a_2$  being slightly larger. The fraction of Republican commissioners and the Nominate score have variation of similar magnitudes. In our formulation, these two factors are the sole determinants of the weight that regulators place on consumer surplus.

In Figure 2, we plot the policy surfaces at the estimated parameters for investment and rate of return as functions of capital per capita and the weight on consumer surplus. Both the rate of return and investment are decreasing in the two dimensions. Investment decreases in the weight on consumer surplus because of persistence in the stochastic process of the weight. In Figure 3, we plot all of the policy functions at the estimated parameters, averaged across levels of capital, in the dimension of weight on consumer surplus. Auditing is increasing in the weight on consumer surplus, which implies that effort is also increasing in this dimension.

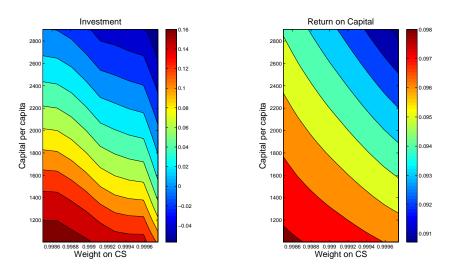


Figure 2: Investment policy of utility and rate of return policy of regulator

In terms of model fit, the estimated model does well matching the first moments of the key choice variables. While the model predicts the variance of investment well, it does not fit the variance of energy loss nor rate of return well. There are clear reasons for this. Investment is subject to a random shock in the model whose variance we estimate. The estimated variance allows the model to fit this second moment. We did not include shocks for energy loss nor rate of return. The reason is computational, as discussed in the previous section. Incorporating more stochastic processes into the estimation was computationally infeasible.

**Empirical Identification:** Parameter estimates are sometimes intuitively linked to specific features of the data. The sources of empirical identification for our model parameters can be well-understood by analyzing how parameter estimates change if certain moments of the data were to

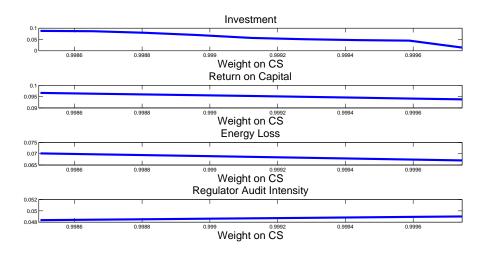


Figure 3: Investment policy of utility and rate of return policy of regulator

Moment	Data	Model
Mean Investment	0.0581	0.0562
Mean Energy Loss	0.0675	0.0675
Mean Rate of Return	0.0963	0.0947
Standard Deviation of Investment	0.0278	0.0446
Standard Deviation of Energy Loss	0.0223	0.0006
Standard Deviation of Rate of Return	0.0133	0.0006

Table 7: Model Fit

change. Here we describe the most important results on the relationships between model parameters and moments in the data. In Section 5 of the supplementary material, we provide details of such an analysis using the notions of sensitivity and sufficiency as in Gentzkow and Shapiro (2013), and present a table (Table S.6) that documents the results described below.

The effort cost parameter,  $\gamma_e$ , is sensitive to the mean of effort estimated from the data. The relationship is negative, i.e., higher effort in the data leads to lower estimates of effort cost. The quadratic investment cost parameter,  $\eta$ , is most sensitive to mean investment in the data. The scale parameter of the investment shock,  $\sigma_i$ , is sensitive to the standard deviation of investment. The market return adjustment cost,  $\gamma_r$ , is most sensitive to the mean rate of return in the data.

Parameters  $a_1$  and  $a_2$  are sensitive to the regressions of effort and rate of return on political variables as well as the standard deviations of rate of return and effort. These relationships provide a direct link between the regression results in Section 2.3 and the estimates of our non-linear dynamic model. We estimate that more conservative regulators place more weight on utility profits

than less conservative regulators. It is because, in the model, regulators who place more weight on utility profits grant higher returns and engage in less auditing which leads to less effort and more energy loss, and in the data one observes higher rates of return and more energy loss with more conservative regulators.

## 6 Counterfactual Experiments

We perform three sets of counterfactual experiments: (1) alternative rate of return policies by the regulator, including endowing the regulator with a commitment technology, (2) alternative auditing policies for the regulator, and (3) alternative regulatory commission design, including minority party representation. In the first set, we explore a full commitment benchmark and setting the rate of return policy equal to the most conservative regulator's policy. In the second, we explore maximal auditing by the regulator and setting the audit policy equal to the most liberal regulator's policy. Thus, each set explores a theoretical benchmark and partisan extreme. The key intuition is that more conservative environments reduce the problem of time inconsistency, while less conservative environments reduce the problem of asymmetric information. Finally, in the third set, we explore enforcing minority representation which limits the degree to which a commission can swing to one partisan extreme or the other, and a perfectly centrist commission.

## 6.1 Rate of Return Policies including Commitment

As a theoretical benchmark, we solve for the regulator's optimal policy when it can credibly commit to future rates of return. This idea is analogous to Taylor's rule on monetary policy (Taylor (1993)), which stipulates the amount of change in the nominal interest rate in response to changes in inflation and output. Theoretically, commitment should lead to higher rates of return and higher investment by overcoming the fear of regulatory hold-up. Our results in Table 8 confirm and quantify the importance of this intuition.

We model commitment by changing the timing of actions in the dynamic game. In the commitment counterfactual, the regulator first chooses a rate of return policy that specifies *r* in each state  $(k, \alpha)$ . This policy is then held fixed. The utility solves a single agent problem conditional on this policy. To make this problem computationally tractable, we constrained the regulator's problem so that their commitment policy must be a scalar multiple of their equilibrium policy from the estimated MPE. Furthermore, we hold the audit policy fixed at the estimated equilibrium audit policy. These two restrictions reduce the commitment problem to a single dimensional optimization problem. We evaluate the commitment policy by averaging over different regulator preferences according to the ergodic distribution implied by the estimated Markov process for  $\alpha$ .

	Baseline	Conservati	Conservative Rate		nitment
			$\Delta$ %		$\Delta~\%$
Mean Return on Capital	0.098	0.099	1.06%	0.102	4.12%
Return Policy wrt Baseline	1.000	1.013	1.32%	1.080	8.00%
SD Return on Capital	0.001	0.001	-29.62%	0.001	6.23%
Mean Audit	0.940	0.940	-0.01%	0.940	-0.03%
SD Audit	0.000	0.000	1.00%	0.000	-34.94%
Mean Investment Rate	0.051	0.058	13.71%	0.062	21.04%
SD Investment Rate	0.009	0.010	9.20%	0.010	11.89%
Investment Policy wrt Baseline	1	1.4624	46.24%	3.691	269.10%
Mean Energy Loss	0.069	0.069	-0.32%	0.068	-1.71%
SD Energy Loss	0.001	0.001	1.00%	0.001	-34.94%
Utility Value Per Capita	895.067	992.548	10.89%	1896.781	111.92%
Consumer Value Per Capita	689513.538	689603.016	0.01%	689738.269	0.03%
Total Welfare	690408.605	690595.564	0.03%	691635.050	0.18%
Steady State Capital Per Capita	1108.306	1165.306	5.14%	1797.506	62.18%
SAIDI (average outages)	147.265	145.195	-1.41%	122.244	-16.99%

 Table 8: Results of Rate of Return Counterfactual Experiments

*Note*: Different rates of change ( $\Delta$ %) in summary statistics can be associated with seemingly identical numbers due to round-up errors.

In a world where the regulator could credibly commit to future rates of return ("Full Commitment"), the adjudicated rate of return is 6.25 percent higher than in the baseline. In every state, investment rises substantially.<sup>54</sup> The steady state mean capital level rises by 61%. Even at these higher capital levels and given that investment is decreasing in capital, mean investment is higher than under the baseline. Consumers would pay higher prices and receive service with around 25 fewer outage minutes per year, or an 18% improvement in reliability. Both utility value and consumer value increase. Total net discounted consumer surplus increases by 0.03 percent which corresponds to about \$220 per consumer.<sup>55</sup> The main driver of this result is that the possible improvements in reliability from capital additions are cheap compared to the their estimated benefit at current capital levels.<sup>56</sup> When the regulator can commit to future policies, it can induce the utility to invest up to the point where the marginal benefit of investment in reliability improvements

<sup>&</sup>lt;sup>54</sup>In Table 8, Investment wrt Baseline is the un-weighted mean ratio of investment across states. The steady state means between baseline and commitment are closer to each other because the steady state capital is higher under commitment, and investment is decreasing in capital.

<sup>&</sup>lt;sup>55</sup>When expressed in percentage terms, the change is small because consumers derive enormous consumer surplus from electricity service. See the discussion in Section 4.1 on assigning consumer willingness to pay for electricity.

<sup>&</sup>lt;sup>56</sup>The counterfactual increase in regulated returns and investment are thus highly sensitive to the value that one places on reliability. The measures we employ for the value of reliability described in Section 4.1 are subject to various sources of error. We address this issue in Section 2 of the supplementary material.

equals the marginal cost of investment in capital. While there are not heterogenous types of capital in our model, under-investment can be understood as a combination of too much aging infrastructure which hasn't been replaced and too little investment in new technologies such as automated switching systems.<sup>57</sup>

Higher rates and investment don't occur in the Markov Perfect Equilibrium because of the fear of regulatory hold-up. Absent commitment by the regulator, the utility won't make large investments because once the investments are sunk, the regulator's incentives lead to adjudicating low rate of return which do not adequately compensate the utility for the investments. Realizing this incentive for regulatory hold-up, the utility does not invest in the first place. Such anticipation by the utility implies that regulatory hold-up can be a real impediment to welfare without one ever observing actual instances of large investments followed by decreases in regulated rates.

Actions that the government can take in reality for commitment include passing legislation for large investment programs. For example, the legislature in Illinois enacted legislation in 2011 to force the regulator to pay a return on new investments in the electricity distribution infrastructure. The *Energy Infrastructure Modernization Act* in Illinois authorized \$2.6 billion in capital investment for Commonwealth Edison, the electricity distributor in Chicago. One of the main explicit goals is reducing SAIDI by 20 percent, which is close to our model's predicted reliability improvement under commitment. Commonwealth Edison praised the act as "[bringing greater stability to the regulatory process to incent investment in grid modernization." (McMahan (2012)). In Missouri, the *Infrastructure Strengthening and Regulatory Streamlining Act* was proposed with the same justification. This legislation would have required Ameren Missouri to increase its capital base by 14.5% targeted at capital investments that improve distribution reliability. These legislative initiatives bypass the traditional regulatory process conducted by rate cases.

The implied magnitudes in this counterfactual are sensitive to the value of reliability. However, the qualitative outcome that regulated rates of return and investment are too low is not. In Section 2 of the supplementary material, we tabulate how changes in the estimated value of reliability and changes in the estimated cost of improving reliability by capital investment would approximately affect the degree of estimated under-investment.<sup>58</sup> If either the aggregate value of reliability improvements from observed levels were half of the estimated value, or if the coefficient we estimate in the reliability-capital regression were two-thirds the estimated value, then we would estimate that the average electricity distribution system has the appropriate capital level.

In "Conservative Rate" in Table 8, we constrain regulators to choose rates of return equal to or

<sup>&</sup>lt;sup>57</sup>We have abstracted from investments by distribution utilities in new technologies, such as accommodating distributed generation from household solar power or installation of smart-meters whose major benefits do not arise from reliability improvements.

<sup>&</sup>lt;sup>58</sup>We vary the fraction of industrial consumers and commercial consumers, the corresponding valuations of those consumers for improvements in reliability, and the technological rate at which capital improves reliability. The results on under-investment are robust to moderate to large changes in these estimates.

	Baseline	Most Li	Most Liberal		l Audit
			$\Delta$ %		$\Delta$ %
Mean Return on Capital	0.098	0.098	0.01%	0.098	0.11%
SD Return on Capital	0.001	0.001	-2.25%	0.001	0.29%
Mean Audit	0.940	0.939	-0.05%	0.922	-1.91%
SD Audit	0.000	0.000	-86.68%	0.000	-100.00%
Mean Investment Rate	0.051	0.052	1.09%	0.052	1.02%
SD Investment Rate	0.009	0.009	-0.55%	0.009	-0.66%
Mean Energy Loss	0.069	0.067	-2.65%	0.000	-100.00%
SD Energy Loss	0.001	0.000	-86.67%	0.000	-100.00%
Utility Value Per Capita	895.067	890.929	-0.46%	866.285	-3.22%
Consumer Value Per Capita	689513.538	689604.749	0.01%	692917.536	0.49%
Total Welfare	690408.605	690495.678	0.01%	693783.820	0.49%

Table 9: Results of Auditing Policy Counterfactual Experiments

greater than those chosen by the most conservative regulator. This constraint binds in all states, so equilibrium rates of return are equal to those of the most conservative regulator. Interestingly, this policy does slightly better than the constrained full commitment policy, though the results are similar. Recall our full commitment policy is constrained to be a scalar multiple of the MPE rate of return policy. Because of different regulator political ideologies, the MPE rate of return policy assigns different rates of return for the same capital level depending on the commission make-up. The minimum rate of return policy eliminates these distortions. The results indicate that tilting towards a conservative regulator in areas where reliability is a possible substitute for commitment policies.

## 6.2 Auditing Policies

We now switch focus to the problem of asymmetric information. This manifests itself as energy loss. In Table 9, we consider a uniform implementation of the maximum audit intensity estimated from our data ("Most Liberal Audit").<sup>59</sup> We also consider the theoretical benchmark of maximal audit policy ("Maximal Audit") which maximally incentivizes the utility to reduce energy loss.

Under the audit policy set at the most liberal regulator's level, energy loss decreases by about six percent (half a percentage point of the total energy distributed). This implies that society could consume the same amount of electricity, saving on the order of 1 billion dollars per year. Maximal

<sup>&</sup>lt;sup>59</sup>In theory, there is no obvious linkage between the audit intensity in our model and specific auditing practices. However, the most stringent auditing practices could be studied and replicated. For example, the government can set up a rule by which the regulatory commission is required to allocate a certain amount of budget in monitoring utility behavior in power procurement.

auditing leads to zero energy loss. The utility is worse off as it suffers a dis-utility from maximum effort. $^{60}$ 

## 6.3 Commission Design and Minority Representation

Let us now consider imposing a restriction on the influence of politics in regulation. Specifically, we consider a rule which requires that no more than a certain fraction of regulatory commissioners can be from the same party. This rule is already in place in some states. The bound is typically three commissioners out of five. For example, in Connecticut, no more than three among five can be from the same political party; in Colorado, no more than two among three can be from the same political party. We simulate such a rule ("minority representation") with a *mean-preserving shrinkage* of the Markov process governing the evolution of the regulator's weight on consumer surplus. Table 10 shows the results. By construction, this policy has little effect on *mean* outcomes. What determines the mean level of investment is the expected stream of future returns which is not affected by this policy. However, this policy has a significant effect on *second moments* of rates of return and investment. Our result would be useful in designing and assessing policy tools to reduce variation in the quality and efficiency of energy distribution over time and across states.<sup>61</sup> We also consider a regulator commission at the mean with zero variance as a theoretical benchmark ("centrist commission" in Table 10). The results are similar to the minority representation counterfactual, but with even greater decreases in the variance of observable outcomes.

## 6.4 Discussion: Commitment, Auditing, and Political Environments

Both time inconsistency and asymmetric information have quantitatively large effects on electric power distribution. Time inconsistency leads to under-investment in capital. Asymmetric information leads to too much energy loss. The results suggest that jurisdictions where reliability is poor might benefit from appointing more conservative regulators whereas jurisdictions with good reliability but large energy loss might benefit from appointing more liberal commissioners.

<sup>&</sup>lt;sup>60</sup>This particular counterfactual needs to be taken with a grain of salt, because such a policy is out of the range of energy loss in the data, and functional form assumptions on the cost of effort and transformation of effort into energy loss are less credible. It is physically impossible to have zero energy loss.

<sup>&</sup>lt;sup>61</sup>A more complicated version of our model can also predict a larger influence. We have aggregated many different utilities when estimating the parameters of the utility-regulator model. In particular, the Markov process governing the single index of weight on consumer surplus is assumed to be the same across utilities for computational tractability. In reality, more extreme states would have different means and less variance than we currently estimate. In such a case, minority representation rule could have more pronounced effects on observable outcomes.

	Baseline	Minority Representation		Centrist Cor	nmission
			$\Delta$ %		$\Delta~\%$
Mean Return on Capital	0.098	0.098	0.03%	0.098	0.05%
SD Return on Capital	0.001	0.001	-32.77%	0.000	-46.29%
Mean Audit	0.940	0.940	0.00%	0.940	0.00%
SD Audit	0.000	0.000	-49.77%	0.000	-74.70%
Mean Investment Rate	0.051	0.052	0.76%	0.052	1.13%
SD Investment Rate	0.009	0.008	-14.62%	0.008	-15.57%
Mean Energy Loss	0.069	0.069	0.03%	0.069	0.05%
SD Energy Loss	0.001	0.001	-49.76%	0.000	-74.69%
Utility Value Per Capita	895.067	889.129	-0.66%	886.872	-0.92%
Consumer Value Per Capita	689513.538	689512.192	0.00%	689511.155	0.00%
Total Welfare	690408.605	690401.321	0.00%	690398.027	0.00%

Table 10: Results of Commission Counterfactual Experiments

# 7 Conclusion

This paper studies how two fundamental issues in natural monopoly regulation, time inconsistency and asymmetric information, interact with regulators' political ideology, focusing on electricity distribution. We first document that more conservative political environments lead to higher regulated rates of return and less static productivity as measured by the amount of electricity purchased per unit of electricity delivered. We explain these facts using a model of a dynamic game between a regulator and a utility. The regulator sets the utility's rate of return and audits the utility's effort each period. The utility chooses investment and managerial effort each period. Conservative regulators, who place relatively more weight on utility profits than consumer surplus, grant higher rates of return which lead to more investment. This behavior is advantageous for society in light of under-investment due to the time inconsistency problem. However, these regulators also engage in less auditing which leads to less managerial effort by the utility which exacerbates the asymmetric information problem.

Using estimates of the model, we simulate and quantify welfare gains in the benchmark environments where the above two issues are mitigated. The time-inconsistency dominates the asymmetric information problem, though both are important. One policy suggestion is to tilt towards more conservative regulators in territories with poor electricity reliability, and tilt towards more liberal regulators in territories with good reliability.

Future research could go in two directions. One direction would be to improve the model by incorporating more heterogeneity in both demand and supply, for example by distinguishing between industrial and residential consumers and allowing for heterogeneity in the reliability benefits of capital across geographic conditions. The second direction would be to examine commitment and asymmetric information in other domains of regulation. Natural gas distribution, banking, and health insurance are all large sectors subject to regulation by political agents.

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