

GUY CARPENTER

John A. Major, ASA, MAAA

NBER Insurance Project Workshop - May 8, 2008

On a connection between Froot-Stein and optimal dividends models

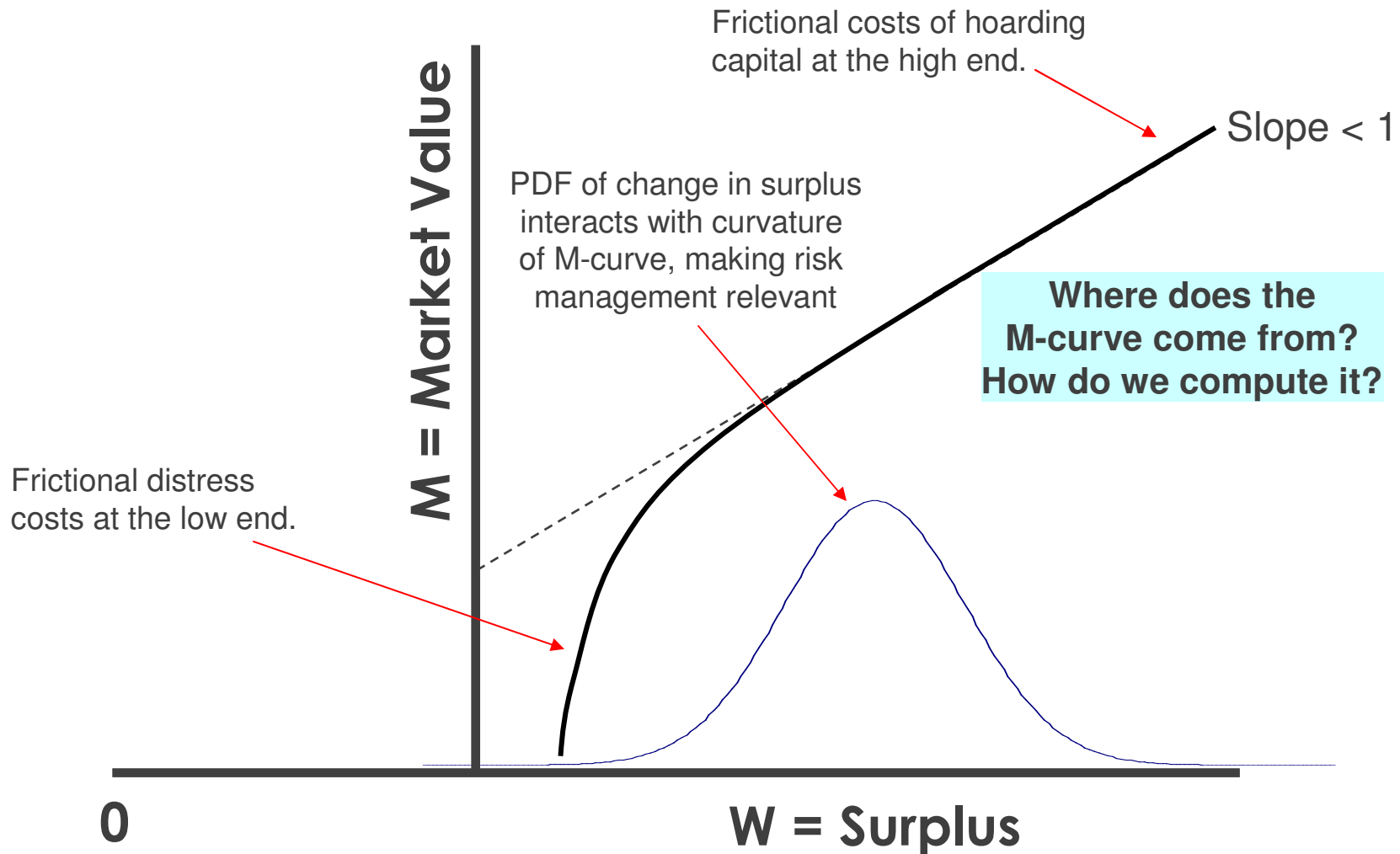
`john.major@guycarp.com`

Objective

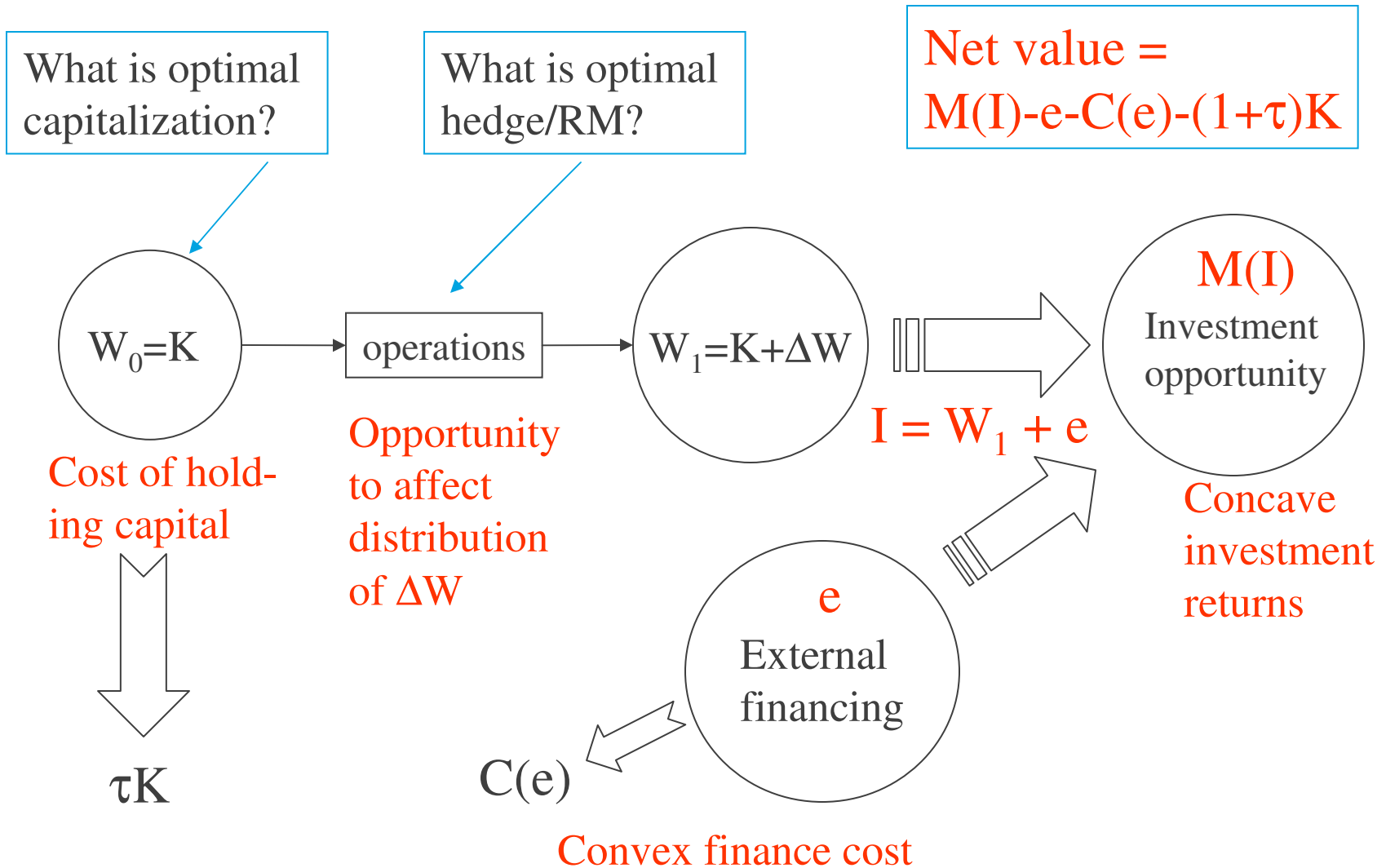
- “A credible, recognized capability to estimate and assess the shareholder value of risk in an insurance company.”
- Collapse 2-D (risk,reward) to 1-D (reward)
- The “M-curve”

The M-curve (Froot, Venter, Major 2005)

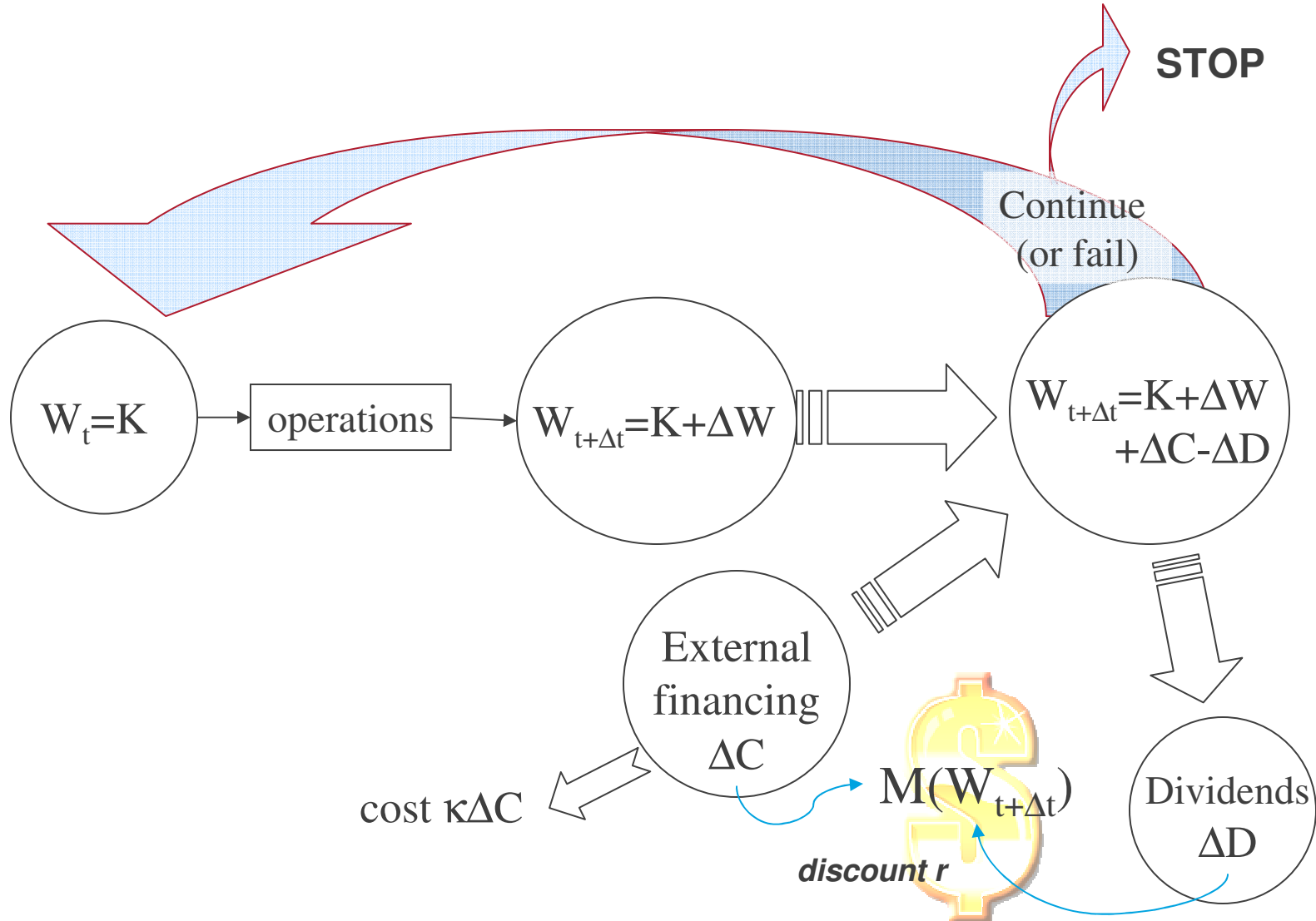
Shareholder value of the firm M as function of wealth W



Froot et al. model



Closing the loop in Froot et al.



Recursive definition of M-curve (Bellman Equation)

$$M(W_t) = \max_U \left\{ \begin{array}{l} M(W_t - \Delta D) + \Delta D, \\ M(W_t + \Delta C) - (1 + \kappa) \cdot \Delta C, \\ e^{-r \cdot \Delta t} \cdot E[M(W_{t+\Delta t}) | W_t, U] \end{array} \right\}$$

take money out

or put money in

or let it ride

with your best RM and capital strategy

The optimal dividends literature

■ 1930 – present: Actuarial ruin models

■ 1957: de Finetti
optimal dividends

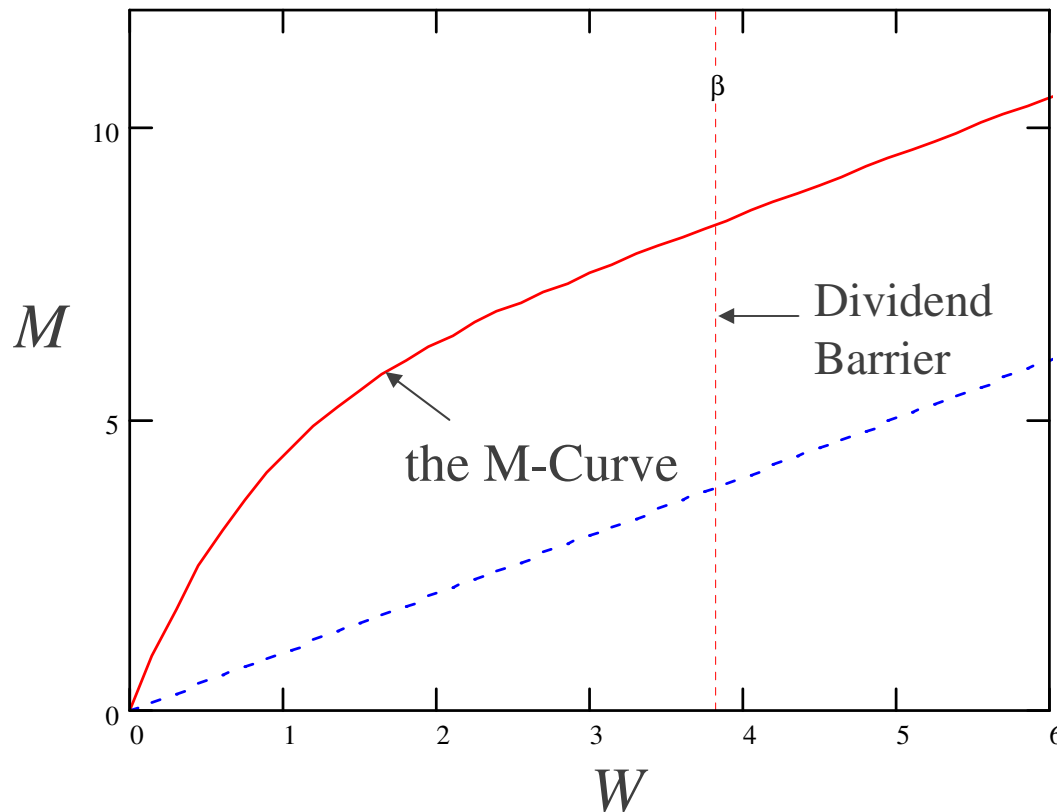
■ 1960 – present: Stochastic control theory

- Still focused on analytical solutions (not ready for application)
- **NO** attempt to justify w.r.t. financial economics
 - **Little** explanation of relationship to M&M (just invoke DDM)
 - **NO** explanation of relationship to frictions, etc.

Simplest continuous-time example (circa 1960)

$$dW_t = \mu \cdot dt - \sigma \cdot dB_t - dD_t$$

Brownian Motion



My contribution

- Represent evolution of W suitable for insurance
 - Risk as jump-diffusion process
 - Include XOL as risk management
- Develop software for numerical solution
 - Fast enough, accurate enough
- Establish credibility by publishing in a *finance* journal



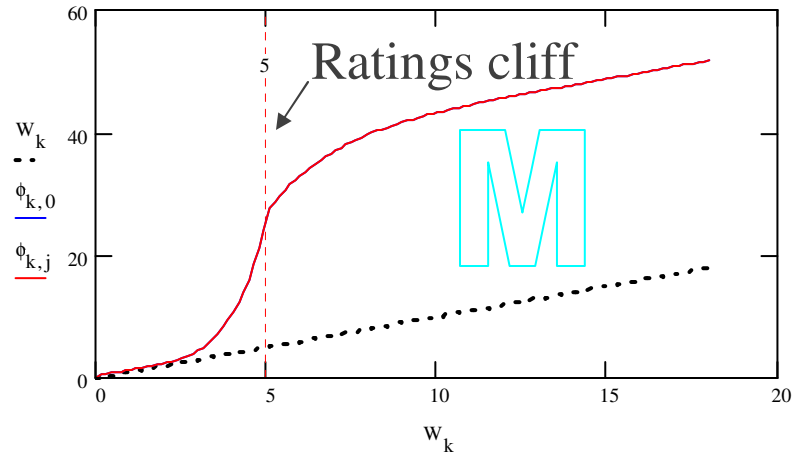
More sophisticated example (numerical solution only)

- Risk
 - Compound Poisson representing cats
 - Ratings “cliff”
 - Expected profit above
 - Expected loss below (but c/b lucky)
- Risk management
 - Available reinsurance: 1-XS-3 XOL layer
 - Premium 4.4x actuarial value
 - Can buy and pay portion 0-100% (decision variable “U”)
- Questions
 - Market value?
 - Optimal capital level?
 - When, how much to use reinsurance?
- Solve at various levels of external capital cost factor κ



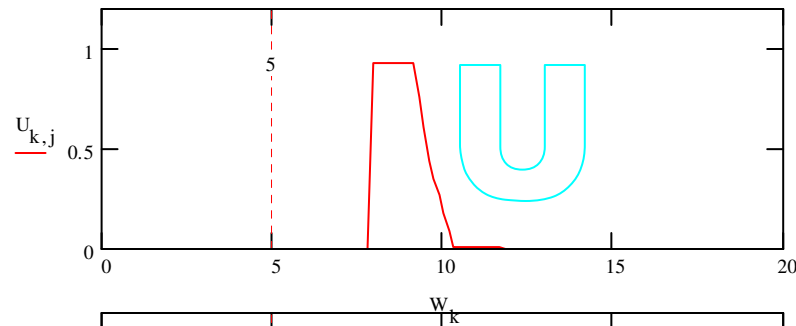
Solution (no ext. capital)

Value of the firm



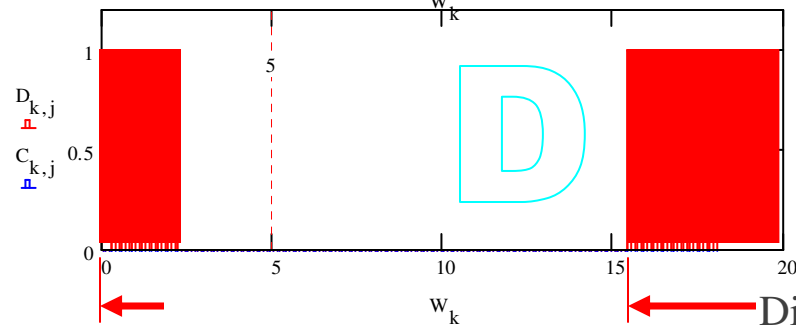
Franchise value M-W climbs rapidly around cliff, then levels off. Constant above $W=15.4$

Reinsurance strategy



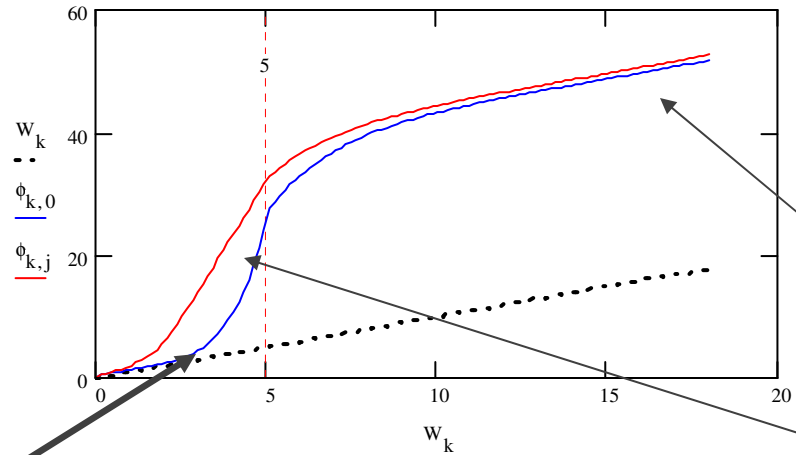
Purchase reinsurance when W between 8, 10. Above, not worth it; below, not effective enough

Dividend strategy



Optimal capital = 15.4; dividend above that, retain earnings below. If $W < 2$, go out of business.

Solution: $\kappa = 8$



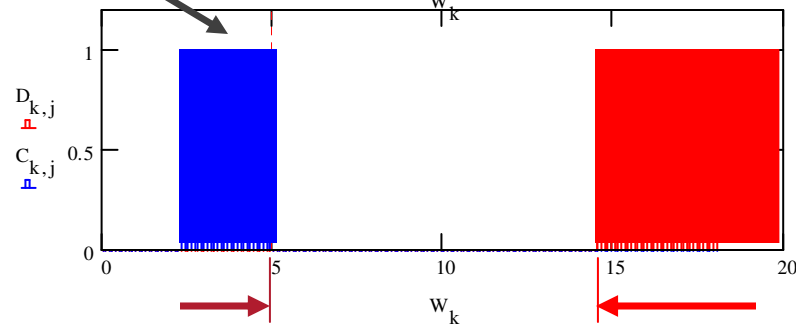
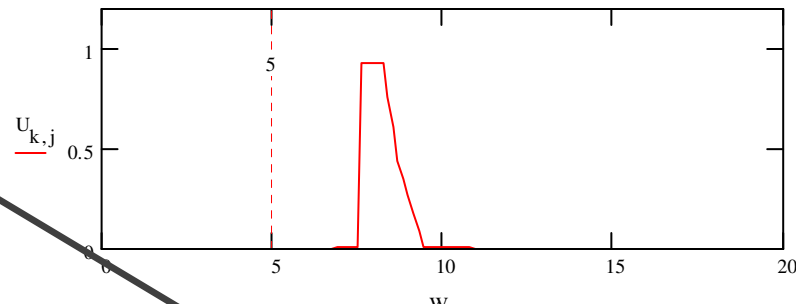
Still pretty costly (anything over 30 is effectively infinite) so the boost to high-W franchise value is relatively small.

Significant in low-W (distress) however.

XOL is used a bit less than with no-recap solution

Optimal capital level has shifted down to below 15

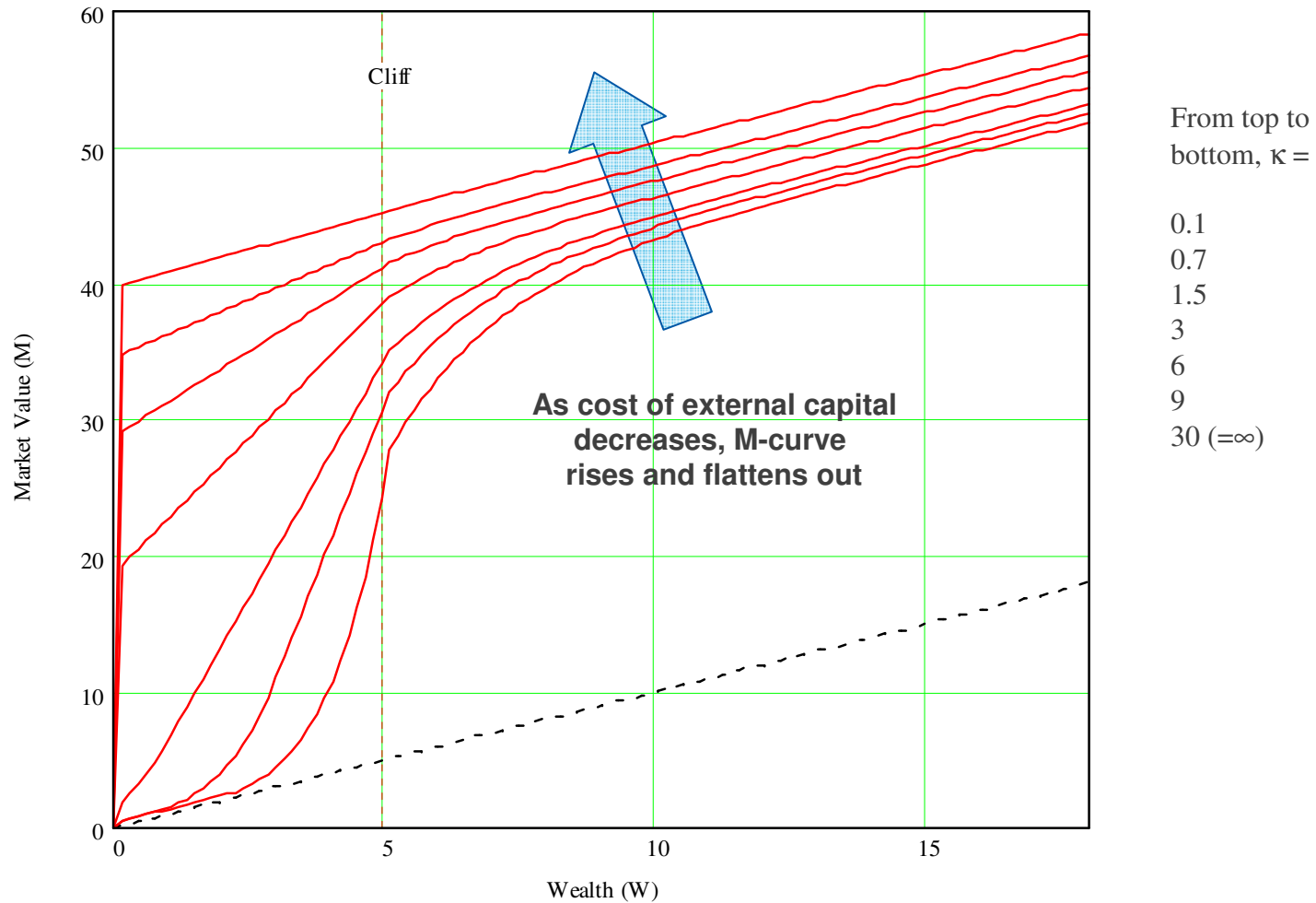
M-curve has sufficient slope to allow giving up 8x capital gain when just under the ratings cliff



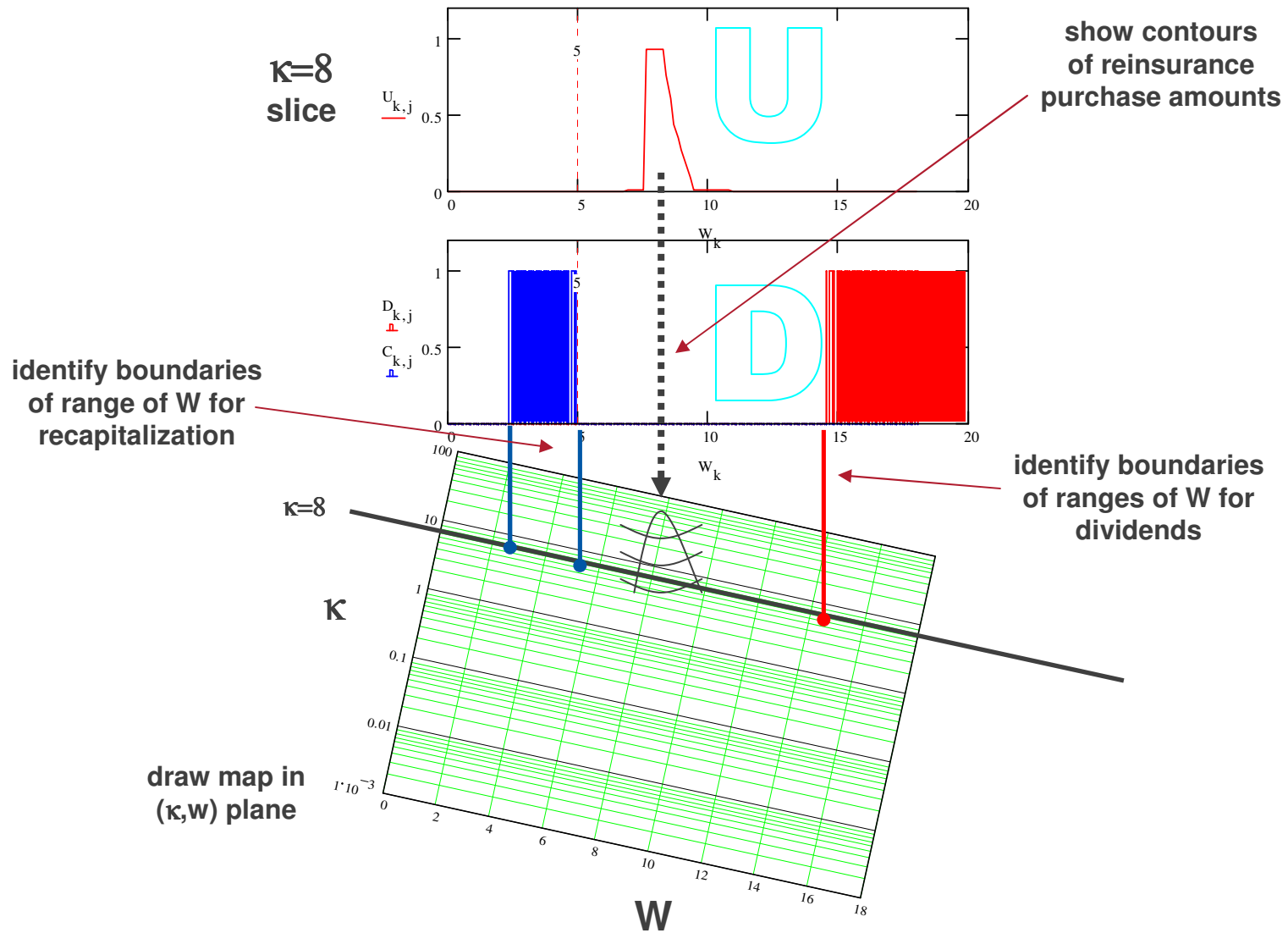
Recapitalize up to right edge

Dividend back to left edge

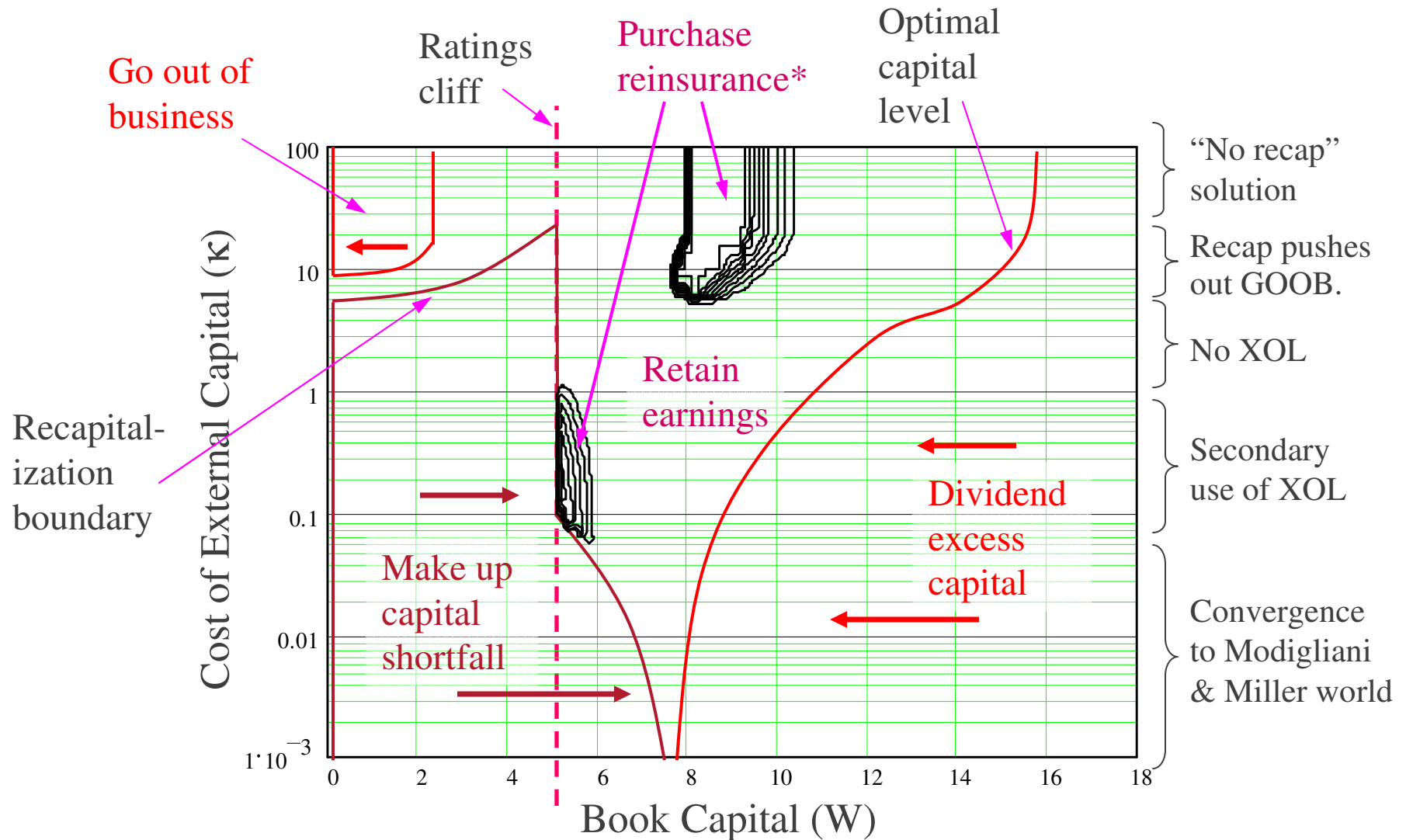
Big picture: stacking all the M-Curves together



Big picture: stacking the capital and reinsurance strategies



Big Picture: Capital and Reinsurance Strategy



* Reinsurance purchase contours start at 0.1 on outside and increase by 0.1 at each inward step.

Experience to date

- 10s of models, 1000s of solutions
- Submitted to finance journals
 - *J. Finance*, rejected in 5 days
 - *J. Risk & Insurance*, sent back for revisions
- Sophisticated, paying customer
 - *correct treatment of valuation rate (r) very important*